COUNTY OF MILWAUKEE

MISSION STATEMENT

Milwaukee County Government will provide high-quality, responsive services that enhance self-sufficiency, personal safety, economic opportunity and quality of life for all its people.

VISION STATEMENT

The County of Milwaukee will be the premier county in the State of Wisconsin. The County will be a regional leader and the State's economic and cultural center because of its diverse, affordable, safe environment and its efficient and responsive government. It will be a county where people want to live, work and play because:

- Bright futures for children and youth are secured because of the priority placed on building strong and nurturing families;
- Every citizen enjoys basic well-being and has access to services that foster self-sufficiency and lead to a rewarding life;
- Older adults' unique and evolving needs are respected in a community that values their vital and integrated role in society;
- Cultural, ethnic and socioeconomic diversity is valued by all County residents and businesses;
- Business flourishes because economic development and opportunity are supported, and every citizen has access to family supporting employment;
- Affordable, convenient and well-maintained transportation systems promote economic growth and provide all citizens with a means to participate fully in society;
- Safe communities result from a continued emphasis on prevention and early intervention and an awareness that individuals are held accountable for their actions;
- Parks and the natural environment thrive because of a community-wide appreciation of nature and commitment to environmental stewardship;
- Recreational and cultural opportunities are abundant and accessible to all;
- Challenges are met with new efficiencies driven by innovative application of technology and educational excellence;
- Tax dollars are spent prudently and effectively and a customer-focused government is accountable to its residents and businesses.

Milwaukee County Government will be one of many leaders that contribute to making this vision a reality.

County of Milwaukee
Organization Chart

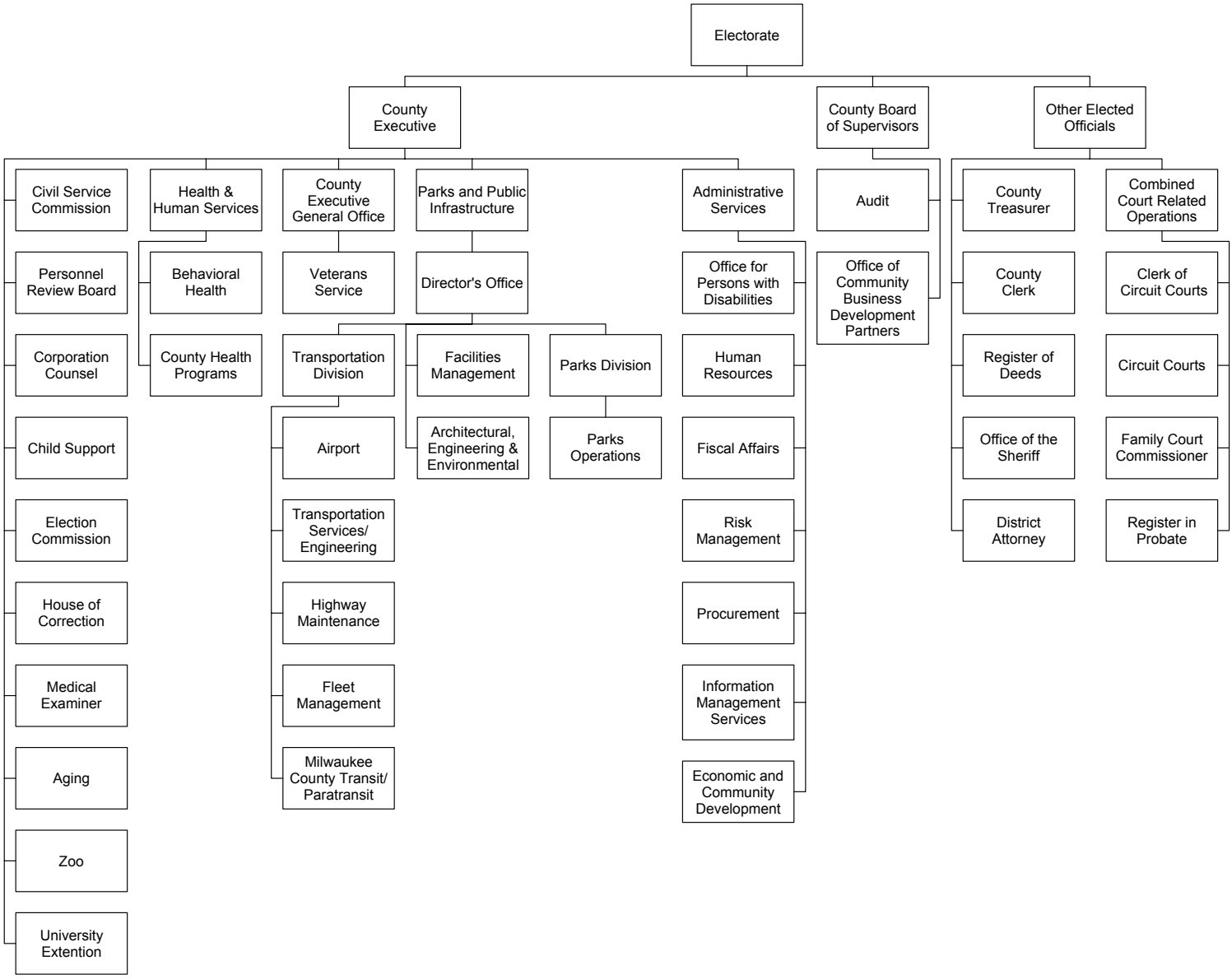


TABLE OF CONTENTS

SCHEDULES AND CHARTS

Comparison of 2005 Adopted Budget and 2006 County Executive Recommended Budget
Functional Tax Levy Distribution
Comparison of Expenditures, Revenues and Tax Levy (2001 to 2006)
Expenditures by Functional Group
Revenues by Source
Summary of Legislative, Executive and Staff Function (Schedule A)
Summary of Sundry Appropriations and Grants Function (Schedule B)
Summary of Courts and Judiciary Function (Schedule C)
Summary of General Governmental Services Function(Schedule D)
Summary of Public Safety Function (Schedule E)
Summary of Parks and Public Infrastructure (Schedule F)
Summary of Health and Human Services Function (Schedule G)
Summary of Recreation and Culture Function (Schedule H)
Summary of Debt Redemption & Interest Function (Schedule I)
Summary of Capital Improvements Function (Schedule J)
Summary of Expendable Trust Accounts (Schedule K)

BUDGET NARRATIVES

Legislative and Executive Function

Org.		Department Name
1000	-	County Board
1001	-	County Board - Department of Audit
1040	-	County Board - Office of Community Business Development Partners
1011	-	County Executive - General Office
1021	-	County Executive - Veterans Service

Staff Function

Org.		Department Name
1110	-	Civil Service Commission
1120	-	Personnel Review Board
1130	-	Corporation Counsel
1019	-	Department of Administrative Services - Office for Persons with Disabilities
1140	-	Department of Administrative Services - Human Resources
1150	-	Department of Administrative Services - Risk Management
1151	-	Department of Administrative Services - Administration and Fiscal Affairs
1152	-	Department of Administrative Services - Procurement Division
1160	-	Department of Administrative Services - Information Management Services Division
1192	-	Department of Administrative Services - Economic and Community Development

Non-Departmental Revenues and Expenditures

Courts and Judiciary Function

Org.		Department Name
2000	-	Combined Court Related Operations
2430	-	Department of Child Support

General Governmental Services Function

Org.		Department Name
3010	-	Election Commission
3090	-	County Treasurer
3270	-	County Clerk
3400	-	Register of Deeds

Public Safety and Judiciary Function

Org.		Department Name
4000	-	Office of the Sheriff
4300	-	House of Correction
4500	-	District Attorney
4900	-	Medical Examiner

Department of Parks and Public Infrastructure Function

Org.		Department Name
5040	-	Department of Parks and Public Infrastructure - Airport
5070	-	Department of Parks and Public Infrastructure - Transportation Services
5080	-	Department of Parks and Public Infrastructure - Architectural, Engineering and Environmental Services
5100	-	Department of Parks and Public Infrastructure - Highway Maintenance
5300	-	Department of Parks and Public Infrastructure - Fleet Management
5600	-	Milwaukee County Transit/Paratransit System
5700	-	Department of Parks and Public Infrastructure - Facilities Management
5800	-	Department of Parks and Public Infrastructure - Director's Office
9000	-	Parks

Health and Human Services Function

Org.		Department Name
6300	-	Department of Health and Human Services-Behavioral Health Division
7200	-	Department of Health and Human Services-County Health Programs
7900	-	Department on Aging
8000	-	Department of Health and Human Services

Recreation and Culture Function

Org.		Department Name
9500	-	Zoological Department
9700	-	Milwaukee Public Museum
9910	-	University Extension Service

Debt Service Function

Org.		Department Name
9960	-	General County Debt Service

MILWAUKEE COUNTY
2005 ADOPTED AND 2006 RECOMMENDED BUDGETS

	2005 Budget	2006 Recommended Budget
EXPENDITURES		
Legislative, Executive & Staff	$ 63,422,690	$ 63,761,452
Capital Improvements	53,417,881	82,124,711
Debt Retirement & Interest	50,871,374 *	55,565,252 *
Sundry Appropriations & Grants	6,934,743	28,025,308
Internal Abatements - Expenditure	(35,104,786) **	(33,943,500) **
Courts & Judiciary	57,521,149	52,261,249
General Governmental Services	5,471,493	5,862,220
Public Safety	138,144,161	135,342,090
Parks and Public Infrastructure	266,079,079	264,951,333
Health and Human Services	556,633,858	567,143,025
Recreation and Culture	23,502,117	24,022,731
Expendable Trust Accounts	1,031,175	1,034,751
Total Gross Expenditures	**$ 1,187,924,934**	**$ 1,246,150,622**
REVENUES		
Property Tax Levy:		
For General County Purposes	$ 225,883,651	$ 225,883,651
Sales Tax	$ 62,430,840	$ 64,678,600
Recommended Bond Issues:		
For General County Purposes	$ 32,108,755	$ 61,156,413
State Aids	$ 350,805,492	$ 354,264,686
Federal Aids	62,914,859	62,183,396
Combined State and Federal Aids	$ 413,720,351	$ 416,448,082
Capital Improvement Revenue:		
State Revenue	$ 954,308	$ 877,433
Federal Revenue	13,179,762	14,960,123
Other Revenue	7,175,056	4,413,356
Combined Capital Improvement Revenue	$ 21,309,126	$ 20,250,912
Departmental Income, Service Fees and Sundry Revenue	$ 434,000,699	$ 456,151,258
Internal Abatements - Revenue	(35,104,786) **	(33,943,500) **
State Shared Taxes	37,130,288	37,098,572
Prior Year Surplus (Deficit)	(3,553,990)	(1,573,366)
Total Gross Revenue	**$ 1,187,924,934**	**$ 1,246,150,622**

* Includes interest allocation credit of $6,283,459 in 2005 and $5,060,456 in 2006 to Proprietary Fund departments for interest costs, which reduces Debt Retirement & Interest by a like amount.

** Internal Abatements (both expenditures and revenues) reflect crosscharges from County service departments to various other County departments.

MILWAUKEE COUNTY
RECOMMENDED 2006 BUDGET
FUNCTIONAL TAX LEVY DISTRIBUTION

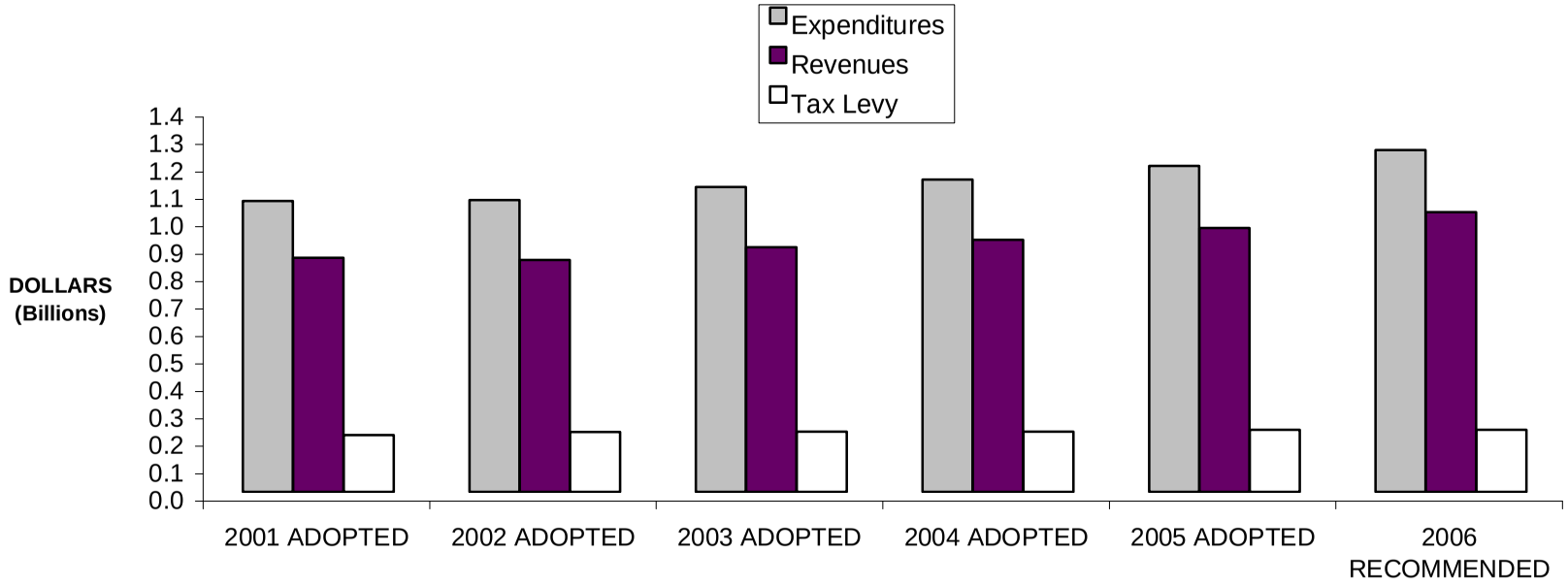
FUNCTION	Operating Expenditures	Operating, Bond & Sundry Revenue	State and Federal Aids	Net Tax Levy Funds Required	% of Tax Levy Funds
General County					
Legislative, Executive & Staff	$ 63,768,952	$ 10,422,843	$ 18,040,518	$ 35,305,591	15.63%
Courts & Judiciary	52,261,249	5,276,279	23,043,829	23,941,141	10.60%
General Governmental	5,862,220	7,879,530	0	(2,017,310)	(0.89%)
Public Safety	135,342,090	11,045,677	16,052,446	108,243,967	47.92%
Parks & Public Infrastructure	264,951,333	118,404,563	95,879,114	50,667,656	22.43%
Health & Human Services	567,178,125	233,882,490	260,710,682	72,584,953	32.13%
Recreation & Culture	25,014,882	15,765,575	32,763	9,216,544	4.08%
Sundry Appropriations & Grants	28,025,308	108,275,027	39,787,302	(120,037,021)	(53.14%)
Internal Abatements*	(33,943,500)	(33,943,500)	0	0	0.00%
Debt Retirement & Interest	55,565,252	8,304,508	0	47,260,744	20.92%
Capital Improvements**	82,124,711	65,569,769	15,837,556	717,386	0.32%
Total General County	$ 1,246,150,622	$ 550,882,761	$ 469,384,210	$ 225,883,651	100.00%

* Internal abatements, both expenditures and revenues, reflect crosscharges from County internal service departments to various other County departments.

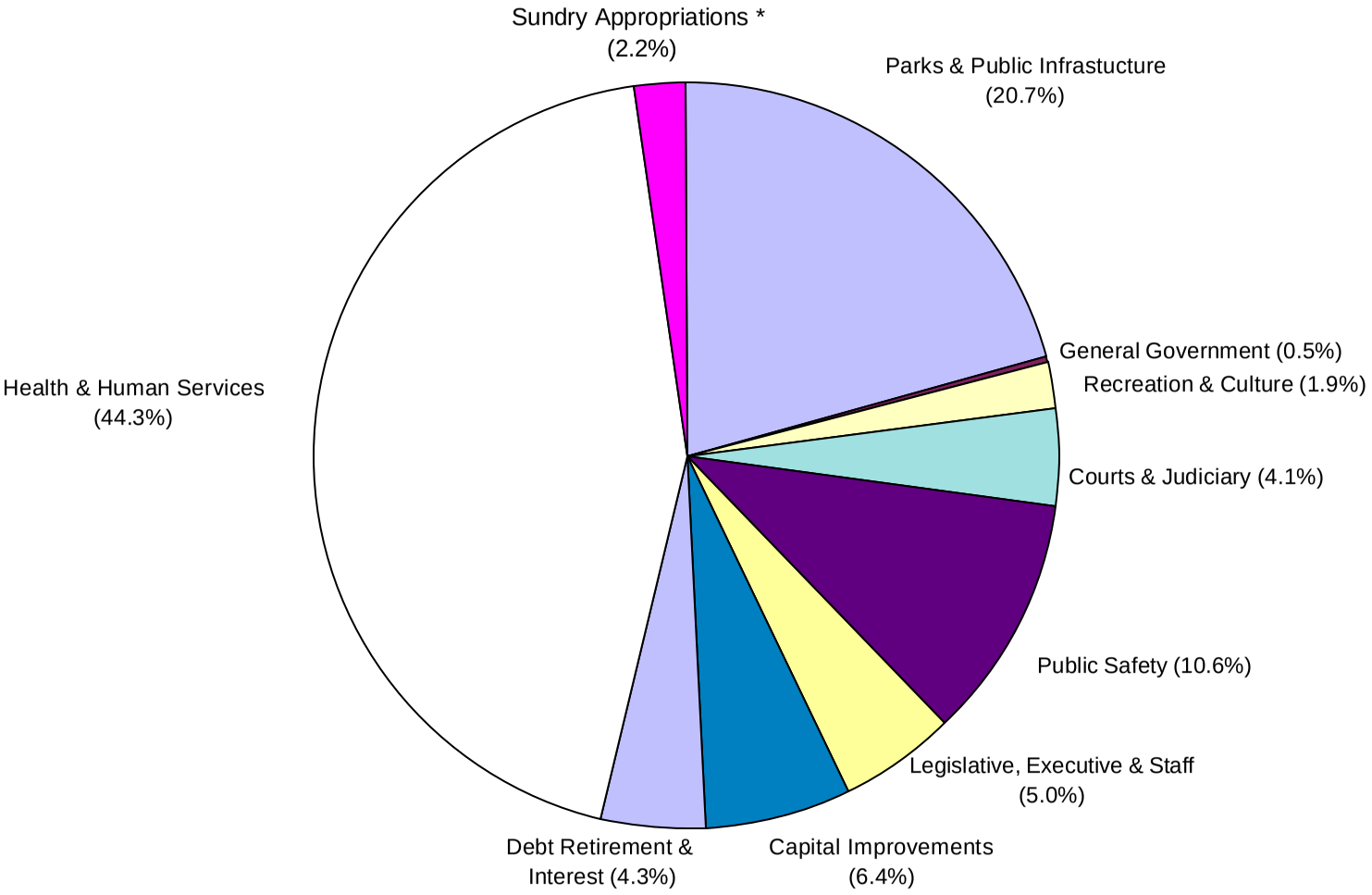
** Revenues include $27,571,229 in general obligation bonding, $16,092,556 in reimbursement revenue, $97,400 in construction fund investment earnings, $750,000 in sales tax revenues, $2,438,298 in Passenger Facility Charge cash financing, $872,658 in private contributions and $33,585,184 in Airport revenue bonds and $717,385 in property tax levy

RECOMMENDED 2006 BUDGET FOR GENERAL COUNTY PURPOSES

	2005 ADOPTED	2006 RECOMMENDED	CHANGE	PERCENT
EXPENDITURE	$ 1,187,924,934	$ 1,246,150,622	$ 58,225,688	4.90%
REVENUE	962,041,283	1,020,266,971	58,225,688	6.05%
TAX LEVY	$ 225,883,651	$ 225,883,651	$ -	0.00%

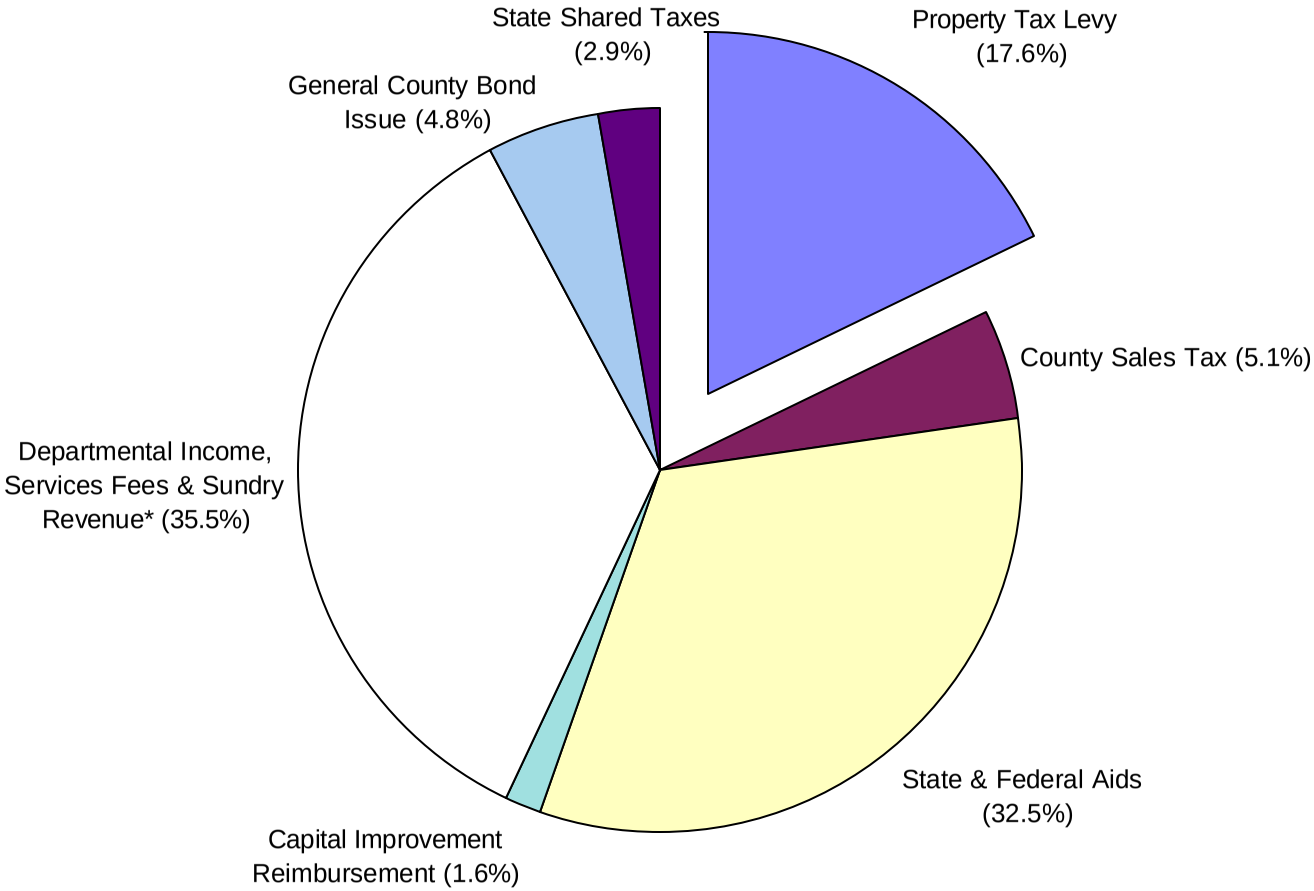


COUNTY EXECUTIVE'S 2006 BUDGET
EXPENDITURE BY FUNCTIONAL GROUP



*Excludes the following "Credit" Expenditure: $(33.943500)
Expenditure Offset to Internal Abatements.

COUNTY EXECUTIVE'S 2006 BUDGET
REVENUE BY SOURCE



*Excludes the following "Credit" Revenue: $(33,943,500)
Revenue Offset to Internal Abatements.

COUNTY OF MILWAUKEE

RECOMMENDED 2006 BUDGET
SUMMARY OF EXPENDITURES AND REVENUES
LEGISLATIVE, EXECUTIVE AND STAFF FUNCTIONS

	2005 Adopted Budget	2006 Recommended Budget	Increase (Decrease) Amount
EXPENDITURES			
Legislative & Executive			
County Board	$ 4,944,786	$ 4,898,530	$ (46,256)
Department of Audit	2,304,709	2,281,345	(23,364)
Office of Community Business Development Partners	580,998	634,018	53,020
County Executive			
General Office	935,095	925,831	(9,264)
Veterans Service	282,395	279,806	(2,589)
Subtotal	$ 9,047,983	$ 9,019,530	$ (28,453)
Staff			
Civil Service Commission	$ 62,713	$ 62,543	$ (170)
Personnel Review Board	163,091	156,950	(6,141)
Corporation Counsel	1,814,808	1,915,902	101,094
Dept. of Administrative Services (DAS) -			
Office for Persons w/Disabilities	621,041	811,622	190,581
Human Resources	4,445,207	4,352,495	(92,712)
Risk Management	6,146,471	6,111,262	(35,209)
Fiscal Affairs	3,313,471	3,348,303	34,832
Procurement	892,771	884,003	(8,768)
Information Management Services	18,901,111	18,250,552	(650,559)
Economic & Community Development	18,014,023	18,848,290	834,267
Subtotal	$ 54,374,707	$ 54,741,922	$ 367,215
TOTAL	$ 63,422,690	$ 63,761,452	$ 338,762

	2005 Adopted Budget	2006 Recommended Budget	Increase (Decrease) Amount
REVENUES			
County Board			
Office of Community Business Development Partners	$ 276,348	$ 21,000	$ (255,348)
Corporation Counsel	185,000	141,027	(43,973)
Dept. of Administrative Services (DAS) -			
Office for Persons w/Disabilities	63,500	107,000	43,500
Human Resources	1,147,440	1,024,591	(122,849)
Risk Management	6,291,800	6,474,789	182,989
Fiscal Affairs	36,000	11,000	(25,000)
Procurement	50,000	39,551	(10,449)
Information Management Services	210,705	145,068	(65,637)
Economic & Community Development	1,536,584	2,451,317	914,733
TOTAL	$ 9,797,377	$ 10,415,343	$ 617,966
STATE & FEDERAL AIDS			
County Board	$ 15,000	$ 18,000	$ 3,000
County Executive			
General Office	15,000	15,000	0
Veterans Service	13,000	13,000	0
Department of Administrative Services -			
Economic & Community Development	17,161,832	17,994,518	832,686
TOTAL	$ 17,204,832	$ 18,040,518	$ 835,686
NET FUNDS REQUIRED	$ 36,420,481	$ 35,305,591	$ (1,114,890)

C O U N T Y O F M I L W A U K E E

RECOMMENDED 2006 BUDGET
SUMMARY OF EXPENDITURES AND REVENUES
SUNDRY APPROPRIATIONS AND GRANTS FUNCTION

	2005 Adopted Budget	2006 Recommended Budget	Increase (Decrease) Amount
EXPENDITURES			
Non-Departmental Expenditures			
1900-1999			
Bank Service Fees	$ 0	$ 190,000	$ 190,000
Debt Issue Expense	11,500	11,500	0
Ethics Board	57,817	57,655	(162)
County Historical Society	242,550	242,550	0
Visit Milwaukee	25,000	25,000	
Civil Air Patrol	9,500	9,500	0
War Memorial Center	1,311,636	1,433,462	121,826
Villa Terrace/Charles Allis Art Museums	243,656	243,656	0
Marcus Center for the Performing Arts	1,280,000	1,280,000	0
Human Resource and Payroll System	0	3,596,000	3,596,000
Automated Land Information System	954,000	1,104,000	150,000
Internal Service Abatement	(35,104,786)	(33,943,500)	1,161,286
Potawatomi Revenue	1,388,523	1,388,523	0
Retirement Sick Allowance Payments	1,836,000	0	(1,836,000)
Appropriation for Contingencies	4,417,022	12,210,058	7,793,036
Employee Fringe Benefits	7,307,013	8,134,045	827,032
Litigation Reserve	0	250,000	250,000
Federated Library System	66,648	66,651	3
Wages and Benefits Supplemental	0	6,500,000	6,500,000
Milwaukee County Fund for the Arts	352,688	352,688	0
Capital/Depreciation Contra	(12,568,810)	(9,069,980)	3,498,830
TOTAL NON-DEPARTMENTAL EXPENDITURES	$ (28,170,043)	$ (5,918,192)	$ 22,061,851

	Adopted Budget	Recommended Budget	(Decrease) Amount
REVENUES			
Department 1900			
Receipt of Medicare Related Revenue	$ 0	$ 2,639,936	$ 2,639,936
Wages and Benefits Supplemental	0	11,600,000	11,600,000
Earnings on Investments	5,508,158	4,230,000	(1,278,158)
County Sales and Use Tax	62,430,840	64,678,600	2,247,760
Power Plant Revenue	2,701,324	2,656,880	(44,444)
Prior-Year Surplus (Deficit)	(3,553,990)	(1,573,366)	1,980,624
Other Miscellaneous Revenue	40,000	740,000	700,000
Subtotal	$ 67,126,332	$ 84,972,050	$ 3,605,782
1901-1999			
Unclaimed Money	$ 1,008,332	$ 1,342,209	$ 333,877
Potawatomi Revenue	4,000,000	4,500,000	500,000
Automated Land Information System	875,000	1,104,000	229,000
Internal Service Abatement	(35,104,786)	(33,943,500)	1,161,286
Land Sales	5,000,000	2,700,000	(2,300,000)
Employee Fringe Benefits	7,307,013	8,134,045	827,032
Capital/Depreciation Contra	6,116,461	5,522,723	(593,738)
Subtotal	$ (10,797,980)	$ (10,640,523)	$ 157,457
STATE AND FEDERAL AIDS			
State Shared Revenues	$ 37,130,288	$ 37,098,572	$ (31,716)
State Exempt Computer Aid	3,033,203	2,688,730	(344,473)
Automated Land Information System	79,000	0	(79,000)
Subtotal	$ 40,242,491	$ 39,787,302	$ (455,189)
NET FUNDS REQUIRED	$ (124,740,886)	$ (120,037,021)	$ 18,753,801

C O U N T Y O F M I L W A U K E E

RECOMMENDED 2006 BUDGET
SUMMARY OF EXPENDITURES AND REVENUES
COURTS AND JUDICIARY FUNCTION

	2005 Adopted Budget	2006 Recommended Budget	Increase (Decrease) Amount
EXPENDITURES			
Combined Court Related Operations	$ 39,490,902	$ 34,251,682	$ (5,239,220)
Department of Child Support	18,030,247	18,009,567	(20,680)
TOTAL	$ 57,521,149	$ 52,261,249	$ (5,259,900)
REVENUES			
Combined Court Related Operations	$ 3,933,221	$ 4,025,411	$ 92,190
Department of Child Support	1,104,410	1,250,868	146,458
TOTAL	$ 5,037,631	$ 5,276,279	$ 238,648
STATE AND FEDERAL AIDS			
Combined Court Related Operations	$ 7,033,786	$ 6,125,115	$ (908,671)
Department of Child Support	17,032,666	16,918,714	(113,952)
TOTAL	$ 24,066,452	$ 23,043,829	$ (1,022,623)
NET FUNDS REQUIRED	$ 28,417,066	$ 23,941,141	$ (4,475,925)

C O U N T Y O F M I L W A U K E E

RECOMMENDED 2006 BUDGET
SUMMARY OF EXPENDITURES AND REVENUES
GENERAL GOVERNMENTAL FUNCTION

	2005 Adopted Budget	2006 Recommended Budget	Increase (Decrease) Amount
EXPENDITURES			
Election Commission	$ 566,923	$ 980,693	$ 413,770
County Treasurer	1,087,883	1,085,511	(2,372)
County Clerk	572,627	612,220	39,593
Register of Deeds	3,244,060	3,183,796	(60,264)
TOTAL	$ 5,471,493	$ 5,862,220	$ 390,727
REVENUES			
Election Commission	$ 44,783	$ 44,783	$ 0
County Treasurer	1,475,150	1,246,500	(228,650)
County Clerk	529,247	565,247	36,000
Register of Deeds	5,738,033	6,023,000	284,967
TOTAL	$ 7,787,213	$ 7,879,530	$ 92,317
NET FUNDS REQUIRED	$ (2,315,720)	$ (2,017,310)	$ 298,410

C O U N T Y O F M I L W A U K E E

RECOMMENDED 2006 BUDGET
SUMMARY OF EXPENDITURES AND REVENUES
PUBLIC SAFETY FUNCTION

	2005 Adopted Budget	2006 Recommended Budget	Increase (Decrease) Amount
EXPENDITURES			
Office of the Sheriff	$ 73,523,983	$ 72,203,629	$ (1,320,354)
House of Correction	45,286,457	43,369,013	(1,917,444)
District Attorney	15,458,535	16,259,790	801,255
Medical Examiner	3,875,186	3,509,658	(365,528)
TOTAL	$ 138,144,161	$ 135,342,090	$ (2,802,071)
REVENUES			
Office of the Sheriff	$ 6,777,997	$ 5,812,451	$ (965,546)
House of Correction	4,458,335	4,280,569	(177,766)
District Attorney	73,253	82,822	9,569
Medical Examiner	1,200,387	869,835	(330,552)
TOTAL	$ 12,509,972	$ 11,045,677	$ (1,464,295)
STATE AND FEDERAL AIDS			
Office of the Sheriff	$ 7,246,076	$ 6,657,155	$ (588,921)
House of Correction	2,485,870	893,000	(1,592,870)
District Attorney	7,546,689	8,472,331	925,642
Medical Examiner	18,820	29,960	11,140
TOTAL	$ 17,297,455	$ 16,052,446	$ (1,245,009)
NET FUNDS REQUIRED	$ 108,336,734	$ 108,243,967	$ (92,767)

C O U N T Y O F M I L W A U K E E

RECOMMENDED 2006 BUDGET
SUMMARY OF EXPENDITURES AND REVENUES
DEPARTMENT OF PARKS & PUBLIC INFRASTRUCTURE FUNCTION

	2005 Adopted Budget	2006 Recommended Budget	Increase (Decrease) Amount
EXPENDITURES			
Department of Parks and Public Infrastructure -*			
Airport Division	$ 56,182,860	$ 59,364,170	$ 3,181,310
Transportation Services	2,342,405	2,646,620	304,215
Architect/Engineer/Environment Serv	5,977,470	6,176,621	199,151
Highway Maintenance	16,245,294	15,021,027	(1,224,267)
Fleet Management	12,258,805	11,157,791	(1,101,014)
Milwaukee Cty Transit/Paratransit Sys	104,573,419	103,057,638	(1,515,781)
Facilities Management	28,921,803	28,326,153	(595,650)
Director's Office	2,507,055	2,308,333	(198,722)
Parks	37,069,968	36,892,980	(176,988)
TOTAL	$ 266,079,079	$ 264,951,333	$ (1,127,746)
REVENUES			
Department of Parks and Public Infrastructure -			
Airport	$ 57,139,491	$ 61,985,486	$ 4,845,995
Transportation Services	2,997,949	2,499,844	(498,105)
Architect/Engineer/Environment Serv	5,283,348	5,473,415	190,067
Highway Maintenance	25,450	25,450	0
Fleet Management	12,835,597	11,671,770	(1,163,827)
Milwaukee Cty Transit/Paratransit Sys	4,424,998	4,437,645	12,647
Facilities Management	13,706,272	13,253,487	(452,785)
Director's Office	258,427	374571	2,049,906
Parks	18,870,895	18,682,895	(188,000)
TOTAL	$ 115,542,427	$ 118,404,563	$ 4,795,898
STATE AND FEDERAL AIDS			
Department of Parks and Public Infrastructure -			
Airport	$ 106,714	$ 100,000	$ (6,714)
Transportation Services	0	290,665	290,665
Architect/Engineer/Environment Serv	257,589	322,000	64,411
Highway Maintenance	15,654,792	14,441,833	(1,212,959)
Fleet Management	17,700	17,700	0
Milwaukee Cty Transit/Paratransit Sys	78,796,651	80,199,416	1,402,765
Parks	319,499	507,500	188,001
TOTAL	$ 95,152,945	$ 95,879,114	$ 726,169
NET FUNDS REQUIRED	$ 55,383,707	$ 50,667,656	$ (6,649,813)

COUNTY OF MILWAUKEE

RECOMMENDED 2006 BUDGET
SUMMARY OF EXPENDITURES AND REVENUES
HEALTH AND HUMAN SERVICES FUNCTION

		2005 Adopted Budget		2006 Recommended Budget		Increase (Decrease) Amount
EXPENDITURES						
DHHS-Behavioral Health Division	$	153,715,689	$	158,800,858	$	5,085,169
DHHS-County Health Programs		62,279,109		61,736,095		(543,014)
Department on Aging		162,608,549		166,895,372		4,286,823
Department of Health and Human Services		178,030,511		179,710,700		1,680,189
TOTAL	$	556,633,858	$	567,143,025	$	10,509,167
REVENUES						
DHHS-Behavioral Health Division	$	57,422,193	$	63,464,113	$	6,041,920
DHHS-County Health Programs		8,793,321		10,041,173		1,247,852
Department on Aging		145,917,985		151,634,611		5,716,626
Department of Health and Human Services		8,493,006		8,707,493		214,487
TOTAL	$	220,626,505	$	233,847,390	$	13,220,885
STATE AND FEDERAL AIDS						
DHHS-Behavioral Health Division	$	60,709,128	$	61,832,581	$	1,123,453
DHHS-County Health Programs		32,733,694		32,733,694		0
Department on Aging		13,981,093		13,715,567		(265,526)
Department of Health and Human Services		149,429,786		152,428,840		2,999,054
TOTAL	$	256,853,701	$	260,710,682	$	3,856,981
NET FUNDS REQUIRED	$	79,153,652	$	72,584,953	$	(6,568,699)

COUNTY OF MILWAUKEE

RECOMMENDED 2006 BUDGET
SUMMARY OF EXPENDITURES AND REVENUES
RECREATION AND CULTURE FUNCTION

	2005 Adopted Budget	2006 Recommended Budget	Increase (Decrease) Amount
EXPENDITURES			
Zoological Department	$ 19,791,567	$ 20,188,990	$ 397,423
Milwaukee Public Museum	3,380,750	3,502,376	121,626
University Extension Service	329,800	331,365	1,565
TOTAL	$ 23,502,117	$ 24,022,731	$ 520,614
REVENUES			
Zoological Department	$ 14,384,000	$ 14,684,082	$ 300,082
University Extension Service	119,954	122,105	2,151
TOTAL	$ 14,503,954	$ 14,806,187	$ 302,233
STATE AND FEDERAL AIDS			
TOTAL	$ 0	$ 0	$ 0
NET FUNDS REQUIRED	$ 8,998,163	$ 9,216,544	$ 218,381

COUNTY OF MILWAUKEE

RECOMMENDED 2006 BUDGET
SUMMARY OF EXPENDITURES AND REVENUES
DEBT RETIREMENT & INTEREST FUNCTION

	2005 Adopted Budget	2006 Recommended Budget	Increase (Decrease) Amount
GENERAL COUNTY DEBT SERVICE			
EXPENDITURES			
Debt Service Principal	$ 36,476,723	$ 41,750,239	$ 5,273,516
Debt Service Interest	20,678,110	18,875,469	(1,802,641)
Interest Allocation	(6,283,459)	(5,060,456)	1,223,003
TOTAL	$ 50,871,374	$ 55,565,252	$ 4,693,878
CONTRIBUTIONS			
Reserve for County Bonds	$ 7,475,859	$ 1,416,780	$ (6,059,079)
TOTAL	$ 7,475,859	$ 1,416,780	$ (6,059,079)
REVENUES			
Jail Assessment Surcharge	$ 1,550,551	$ 1,566,058	$ 15,507
Sale of Capital Asset	3,434,000	4,018,000	584,000
Revenue from Project Rents	1,335,510	1,303,670	(31,840)
State Trust Fund Loan Program	845,000	0	(845,000)
TOTAL	$ 7,165,061	$ 6,887,728	$ (277,333)
NET FUNDS REQUIRED	$ 36,230,454	$ 47,260,744	$ 11,030,290

COUNTY OF MILWAUKEE

RECOMMENDED 2006 BUDGET
SUMMARY OF EXPENDITURES AND REVENUES
CAPITAL IMPROVEMENTS FUNCTION

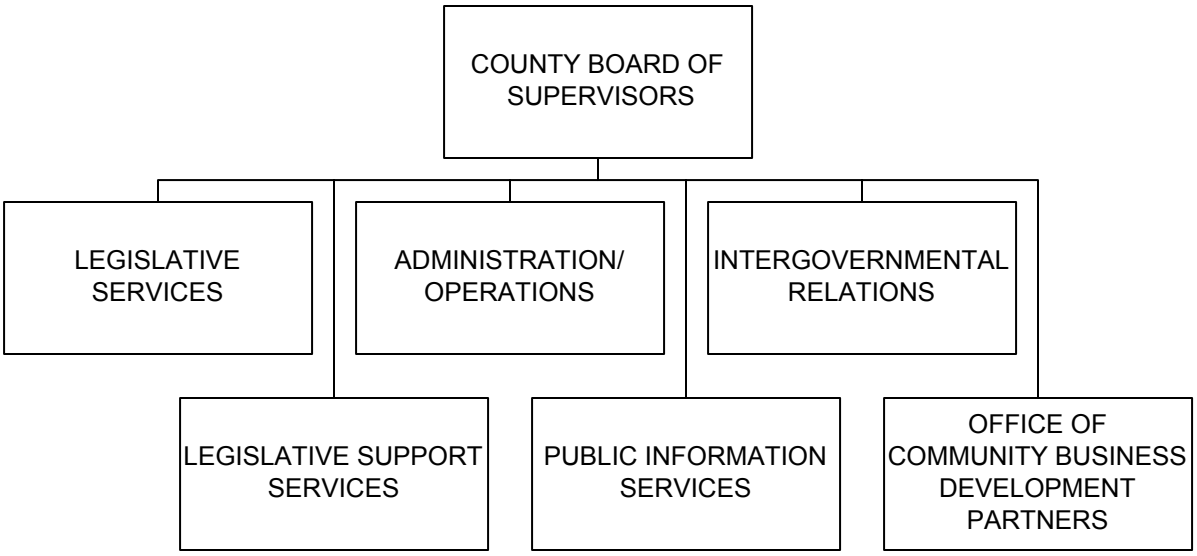
	2005 Adopted Budget	2006 Recommended Budget	Increase (Decrease) Amount
EXPENDITURES			
Capital Improvements	$ 53,417,881	$ 82,124,711	$ 28,706,830
TOTAL	$ 53,417,881	$ 82,124,711	$ 28,706,830
REVENUES			
Capital Improvements	$ 39,283,811	$ 65,569,769	$ 26,285,958
TOTAL	$ 39,283,811	$ 65,569,769	$ 26,285,958
STATE AND FEDERAL AIDS			
Capital Improvements	$ 14,134,070	$ 15,837,556	$ 1,703,486
TOTAL	$ 14,134,070	$ 15,837,556	$ 1,703,486
NET FUNDS REQUIRED	$ 0	$ 717,386	$ 717,386

COUNTY OF MILWAUKEE

RECOMMENDED 2006 BUDGET
SUMMARY OF EXPENDITURES AND REVENUES
EXPENDABLE TRUST ACCOUNTS FUNCTION

	2005 Adopted Budget	2006 Recommended Budget	Increase (Decrease) Amount
EXPENDITURES			
Zoo Trust Funds	$ 988,575	$ 992,151	$ 3,576
DAS-Persons w/Disabilities Trust Funds	7,500	7,500	0
DHHS-Behavioral Health Division Trust Funds	35,100	35,100	0
TOTAL	$ 1,031,175	$ 1,034,751	$ 3,576
REVENUES			
Zoo Trust Funds	$ 955,812	$ 959,388	$ 3,576
DAS-Persons w/Disabilities Trust Funds	7,500	7,500	0
DHHS-Behavioral Health Division Trust Funds	35,100	35,100	0
TOTAL	$ 998,412	$ 1,001,988	$ 3,576
STATE AND FEDERAL AIDS			
Zoo Trust Fund	$ 32,763	$ 32,763	$ 0
TOTAL	$ 32,763	$ 32,763	$ 0
NET FUNDS REQUIRED	$ 0	$ 0	$ 0

COUNTY BOARD


COUNTY BOARD OF SUPERVISORS
LEGISLATIVE SERVICES
ADMINISTRATION/ OPERATIONS
INTERGOVERNMENTAL RELATIONS
LEGISLATIVE SUPPORT SERVICES
PUBLIC INFORMATION SERVICES
OFFICE OF COMMUNITY BUSINESS DEVELOPMENT PARTNERS

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: COUNTY BOARD **UNIT NO.** 1000
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

The nature, composition, powers, duties and responsibilities of county boards are delineated in Chapter 59, Wisconsin Statutes, pursuant to Article IV, Sections 22 and 23 of the State Constitution. Each county in the State is a body corporate empowered to sue and be sued; to acquire and hold, lease or rent property; to enter into leases and to make contracts. The power of the County can only be exercised by the County Board pursuant to a resolution or ordinance adopted by it. The general powers of the County Board are set forth in Section 59.51 of the Wisconsin Statutes.

BUDGET SUMMARY

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services	$ 2,768,517	$ 2,846,514	$ 2,847,068	$ 554
Employee Fringe Benefits	1,401,462	1,596,125	1,567,335	(28,790)
Services	303,525	404,339	372,139	(32,200)
Commodities	46,267	60,700	59,700	(1,000)
Other Charges	10,558	2,500	2,500	0
Debt & Depreciation	0	0	0	0
Capital Outlay	23,750	0	0	0
Capital Contra	0	0	0	0
County Service Charges	728,363	655,520	800,867	145,347
Abatements	(699,162)	(620,912)	(751,079)	(130,167)
Total Expenditures	$ 4,583,280	$ 4,944,786	$ 4,898,530	$ (46,256)
Direct Revenue	1,412	0	0	0
State & Federal Revenue	20,459	15,000	18,000	3,000
Indirect Revenue	0	0	0	0
Total Revenue	$ 21,871	$ 15,000	$ 18,000	$ 3,000
Direct Total Tax Levy	$ 4,561,409	$ 4,929,786	$ 4,880,530	$ (49,256)

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Central Service Allocation	$ 15,701	$ 53,602	$ 53,649	$ 47
Courthouse Space Rental	477,672	422,592	470,277	47,685
Document Services	16,293	0	0	0
Tech Support & Infrastructure	65,348	0	80,537	80,537
Distribution Services	10,694	9,105	0	(9,105)
Emergency Mgmt Services	0	0	0	0
Telecommunications	27,547	16,736	20,923	4,187
Record Center	4,370	3,153	2,551	(602)
Radio	0	0	0	0
Computer Charges	24,274	36,694	45,168	8,474
Applications Charges	57,263	79,030	77,974	(1,056)
Total Charges	$ 699,162	$ 620,912	$ 751,079	$ 130,167
Direct Property Tax Levy	$ 4,561,409	$ 4,929,786	$ 4,880,530	$ (49,256)
Total Property Tax Levy	$ 5,260,571	$ 5,550,698	$ 5,631,609	$ 80,911

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services (w/o EFB)	$ 2,768,517	$ 2,846,514	$ 2,847,068	$ 554
Employee Fringe Benefits (EFB)	$ 1,401,462	$ 1,596,125	$ 1,567,335	$ (28,790)
Position Equivalent (Funded)*	57.5	57.5	57.7	0.2
% of Gross Wages Funded	89.7	94.0	92.5	(1.5)
Overtime (Dollars)**	$ 14,713	$ 0	$ 0	$ 0
Overtime (Equivalent to Position)	.3	0.0	0.0	0.0

* For 2004, the Position Equivalent is the budgeted amount.

** Delineated for information. (Also included in personal services.)

PERSONNEL CHANGES				
Job Title/Classification	Action	Number of Positions/ Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
Adm Sec - Exec Secretary	Reclass	1/1.0	County Board	$ 1,674
Adm Sec - Asst to the Chief of Staff	Reclass	1/1.0	County Board	1,674
			TOTAL	$ 3,348

MISSION

The mission of the Board of Supervisors is to ensure a responsive, accessible and accountable government for the people of the County of Milwaukee, and to establish County policies that enhance self-sufficiency, personal safety, economic opportunity and quality of life.

DEPARTMENT DESCRIPTION

Legislative Services

The Milwaukee County Board of Supervisors is a body of 19 legislative representatives elected by residents of 19 supervisory districts in the County. Legislative Services includes 19 Board members who elect from their body the Chairperson of the Board and the First and Second Vice Chairpersons. Also included are individually assigned positions of Legislative Assistant. Upper management of all County Board services is the responsibility of the Chairperson of the County Board, who also functions as the department head.

The Board's primary power is to determine policy and direct County government through the adoption of ordinances and resolutions. As such, the Board establishes programs, services and laws for the County. Among the Board's most important means of establishing policy is the adoption of the annual County budget. The Board conducts its business through eight standing committees, various subcommittees and task forces.

At the committee level, members hear testimony from Supervisors proposing legislation and requests from departments and outside agencies regarding policy changes. The public is also afforded the opportunity to speak to committees on an issue. Committee members may amend legislation to reflect the will of the committee and then vote on it. Committee recommendations are sent to the County Board with a recommendation for approval or rejection. The full Board may further amend the resolution or ordinance, or may lay it over or send it back to committee for additional study and referrals of questions. The full County Board then votes on a measure, accepting or rejecting it.

Legislative Support Services

Research Services

Duties include specialized research analyses and studies for specific standing committees, subcommittees and other special committees of the County Board and preparation of resolutions,

ordinances, and fiscal notes. Research staff is involved annually in the review, analysis and development of recommendations for the Finance and Audit Committee and the County Board on Countywide departmental operations and capital budget requests as presented in the Executive Budget.

Committee Services

Duties include committee meeting support essential to the operation of the County Board. Primary responsibilities are to enter, in appropriate files kept for that purpose, a complete record of all committee meetings, including attendance, appearances for and against pending matters, and to record and prepare minutes of meetings. These include all motions made, by whom, and how each member voted upon each matter considered, together with a final action by the committee.

Public Information Services

Duties include the provision of information to the public through all written and visual media, including newsletters, press releases, press relations, community outreach, web site development, etc. Public Information Services also includes management of information technology requests, reception and constituent services.

Administration / Operations

Functions include general administration, departmental information technology systems, budget and accounting, fiscal monitoring, purchasing and clerical support.

Intergovernmental Relations

The Intergovernmental Relations Division is a function within the budget of the County Board to reflect the County Board's overall legislative and policy oversight function.

Intergovernmental Relations assists in coordinating and developing a legislative package and budgetary agenda for Milwaukee County, which defines areas where modifications to State and Federal legislation should be developed and introduced. Intergovernmental Relations also communicates and works with State and Federal officials to enact the County's legislative and budgetary package.

BUDGET HIGHLIGHTS

- Personal Services expenditures without fringe benefits increase $554 from $2,846,514 to $2,847,068.

- Services are reduced $32,200, from $404,339 to $372,139. This includes a reduction in printing and stationery of $15,000 to reflect increased use of the House of Correction printing service and a corresponding crosscharge from the HOC of $15,000.

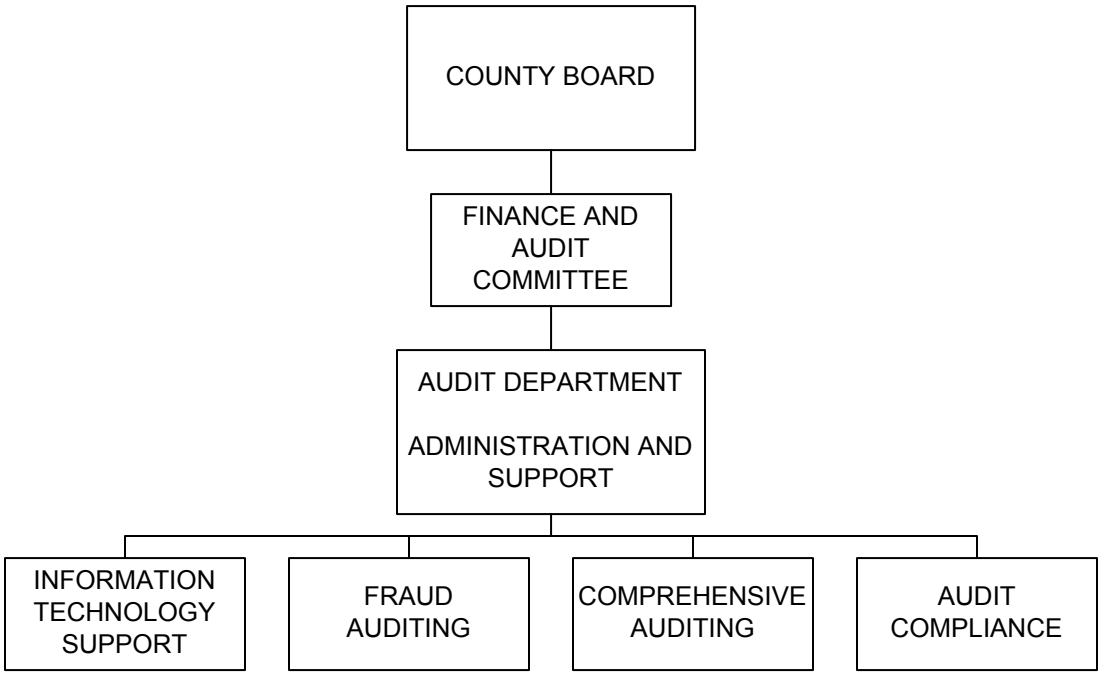
- The 2006 Budget includes a reclassification recommendation of one position of Administrative Secretary-Executive Secretary and one position of Administrative Secretary-Assistant to the Chief of Staff; each from pay range 21M to 23M, to reflect additional supervisory, support, administrative and financial duties, respectively. This action results in a net increase of $3,347 for 2006.

- An appropriation of $35,000 provided in 2005 to cover expenses associated with hosting the Wisconsin Counties Association (WCA) convention is not repeated in 2006.

- $50,000 is continued for Federal lobbying services as part of the Intergovernmental Relations function.

- All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

COUNTY BOARD – DEPARTMENT OF AUDIT


COUNTY BOARD
FINANCE AND AUDIT COMMITTEE
AUDIT DEPARTMENT
ADMINISTRATION AND SUPPORT
INFORMATION TECHNOLOGY SUPPORT
FRAUD AUDITING
COMPREHENSIVE AUDITING
AUDIT COMPLIANCE

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: DEPARTMENT OF AUDIT **UNIT NO.** 1001
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 59.47 of the Wisconsin Statutes and Chapter 57 of the Milwaukee County Ordinances, the Department of Audit is responsible for post auditing the fiscal concerns of Milwaukee County. The term audit is used to describe not only work done in examining financial statements, but also work done in reviewing internal accounting and administrative controls, compliance with applicable laws and regulations, economy and efficiency of operations and effectiveness in achieving program results. The Department's audits are performed in accordance with Government Auditing Standards. In addition, the Department monitors contracts with vendors of goods and services for compliance with equal opportunity and affirmative action requirements. The Department annually contracts for an audit of the financial statements of Milwaukee County and the Single Audit of Federal and State grants required by Federal OMB Circular A-133 and State Single Audit Guidelines. The staff also reconciles the County's checking accounts. In addition, the Department maintains a Hotline to receive information from citizens and employees regarding waste, fraud and abuse of Milwaukee County resources.

BUDGET SUMMARY

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services	$ 1,144,076	$ 1,241,104	$ 1,236,841	$ (4,263)
Employee Fringe Benefits	585,327	696,976	681,942	(15,034)
Services	356,405	370,496	379,496	9,000
Commodities	4,427	6,776	6,776	0
Other Charges	0	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	0	9,320	0	(9,320)
Capital Contra	0	0	0	0
County Service Charges	271,398	272,842	305,507	32,665
Abatements	(288,165)	(292,805)	(329,217)	(36,412)
Total Expenditures	$ 2,073,468	$ 2,304,709	$ 2,281,345	$ (23,364)
Direct Revenue	26	0	0	0
State & Federal Revenue	0	0	0	0
Indirect Revenue	0	0	0	0
Total Revenue	$ 26	$ 0	$ 0	$ 0
Direct Total Tax Levy	$ 2,073,442	$ 2,304,709	$ 2,281,345	$ (23,364)

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Central Service Allocation	$ 0	$ 0	$ 0	$ 0
Courthouse Space Rental	180,696	170,621	177,806	7,185
Document Services	122	437	0	(437)
Tech Support & Infrastructure	36,165	43,648	52,712	9,064
Distribution Services	122	104	137	33
Emergency Mgmt Services	0	0	0	0
Telecommunications	6,887	3,922	5,230	1,308
Record Center	0	0	0	0
Radio	0	0	0	0
Computer Charges	12,396	13,590	25,093	11,503
Applications Charges	19,282	26,741	31,962	5,221
Total Charges	$ 255,670	$ 259,063	$ 292,940	$ 33,877
Direct Property Tax Levy	$ 2,073,442	$ 2,304,709	$ 2,281,345	$ (23,364)
Total Property Tax Levy	$ 2,329,112	$ 2,563,772	$ 2,574,285	$ 10,513

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services (w/o EFB)	$ 1,144,076	$ 1,241,104	$ 1,236,841	$ (4,263)
Employee Fringe Benefits (EFB)	$ 585,327	$ 696,976	$ 681,942	$ (15,034)
Position Equivalent (Funded)*	20.1	20.0	20.3	0.3
% of Gross Wages Funded	71.7	74.8	88.2	13.4
Overtime (Dollars)**	$ 0	$ 0	$ 0	$ 0
Overtime (Equivalent to Position)	0.0	0.0	0.0	0.0

* For 2004 the Position Equivalent is the budgeted amount
** Delineated for information. (Also included in personal services.)

PERSONNEL CHANGES				
Job Title/Classification	Action	Number of Positions/ Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
Performance Evaluator 3	Unfund	3/3.0	Audit	$ (132,042)
			TOTAL	$ (132,042)

MISSION

Through independent, objective and timely analysis of information, the Milwaukee County Department of Audit assists both policymakers and program managers in providing high quality services in a manner that is honest, efficient, effective and accountable to the citizens of Milwaukee County.

BUDGET HIGHLIGHTS

- Personal Services expenditures without fringe benefits decrease by $4,263 from $1,241,104 to $1,236,841. In 2006 the Department of Audit will unfund three vacant Performance Evaluator 3 positions for a salary and social security savings of $132,042.

- Professional service fees to conduct the County-wide audit increase $10,000, from $347,000 to $357,000.

- All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

ACTIVITY AND STATISTICAL SUMMARY	2004 Budget	2004 Actual	2005 Budget	2006 Budget
Person-Hours Available (net of paid time off)	33,250	29,539	35,000	35,000
Allocation of Available Hours				
Financial/Internal Control Reviews	7,641	1,387	8,079	6,000
Economy & Efficiency/Program Results	5,250	8,940	5,688	8,050
EDP Projects	1,430	706	1,867	0
Special Projects/Hotline	4,522	4,687	4,522	6,106
Bank Reconciliation	3,039	4,023	3,476	3,476
Contract Compliance	1,463	1,287	1,463	1,463
Administration	7,647	6,824	7,647	7,647
Other Indirect Time	2,258	1,685	2,258	2,258
Total	33,250	29,539	35,000	35,000
Contract Compliance Activities				
Desk Audits of Affirmative Action Plans	259	259	310	299
Equal Employment Opportunity Certificates Processed	100	77	235	150
Bank Reconciliation Section Activities				
Accounts Reconciled	690	704	648	660

COUNTY BOARD –
OFFICE OF COMMUNITY BUSINESS DEVELOPMENT PARTNERS

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: COUNTY BOARD -
OFFICE OF COMMUNITY BUSINESS DEVELOPMENT PARTNERS **UNIT NO.** 1040
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

The County Board – Office of Community Business Development Partners is responsible for administering the County's disadvantaged business enterprise (DBE) program. Chapter 42 of the Milwaukee County Ordinances sets forth the policy and definitions of Milwaukee County's Federal and non-Federal DBE programs. Chapter 42 describes policies regarding DBE participation in procurement, public works and professional services contracts; goal setting for DBE participation; contractor/vendor good faith effort (GFE) procedures; and procedures for findings of contractor non-compliance.

BUDGET SUMMARY				
Account Summary	2004 Actual	2005 Budget	2006 Budget	2006 Change
Personal Services	$ 321,822	$ 327,984	$ 340,310	$ 12,326
Employee Fringe Benefits	170,566	183,904	187,358	3,454
Services	61,382	49,230	86,430	37,200
Commodities	3,771	6,120	6,120	0
Other Charges	0	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	8,670	0	0	0
Capital Contra	0	0	0	0
County Service Charges	132,583	147,247	157,968	10,721
Abatements	(121,616)	(133,487)	(144,168)	(10,681)
Total Expenditures	$ 577,178	$ 580,998	$ 634,018	$ 53,020
Direct Revenue	9,055	1,000	1,000	0
State & Federal Revenue	0	0	0	0
Indirect Revenue	213,442	275,348	20,000	(255,348)
Total Revenue	$ 222,497	$ 276,348	$ 21,000	$ (255,348)
Direct Total Tax Levy	$ 354,681	$ 304,650	$ 613,018	$ 308,368

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Central Service Allocation	$ 10,706	$ 12,733	$ 21,771	$ 9,038
Courthouse Space Rental	84,612	79,891	83,257	3,366
Document Services	440	914	0	(914)
Tech Support & Infrastructure	8,756	12,779	15,581	2,802
Distribution Services	29	109	32	(77)
Emergency Mgmt Services	0	0	0	0
Telecommunications	2,574	1,471	1,955	484
Record Center	3,573	3,026	2,086	(940)
Radio	0	0	0	0
Computer Charges	3,615	5,437	8,783	3,346
Applications Charges	7,311	17,127	10,703	(6,424)
Total Charges	$ 121,616	$ 133,487	$ 144,168	$ 10,681
Direct Property Tax Levy	$ 354,681	$ 304,650	$ 613,018	$ 308,368
Total Property Tax Levy	$ 476,297	$ 438,137	$ 757,186	$ 319,049

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services (w/o EFB)	$ 321,822	$ 327,984	$ 340,310	$ 12,326
Employee Fringe Benefits (EFB)	$ 170,566	$ 183,904	$ 187,358	$ 3,454
Position Equivalent (Funded)*	5.0	5.0	5.8	0.8
% of Gross Wages Funded	65.2	92.0	95.0	3.0
Overtime (Dollars)**	$ 0	$ 0	$ 0	$ 0
Overtime (Equivalent to Position)	0.0	0.0	0.0	0

* For 2004, the Position Equivalent is the budgeted amount.
** Delineated for information. (Also included in personal services.)

PERSONNEL CHANGES				
Job Title/Classification	Action	Number of Positions/ Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
			TOTAL	$ 0

MISSION

The Office of Community Business Development Partners implements County/Federal DBE program regulations, establishes DBE goals, certifies DBE firms, monitors and enforces contract compliance, and promotes business opportunities and capacity building which increase overall economic viability for small and disadvantaged businesses in Milwaukee County.

DEPARTMENT DESCRIPTION

The Office of Community Business Development Partners is responsible for the disadvantaged business enterprise DBE program of Milwaukee County. Milwaukee County receives substantial Federal funding for its Transit and Paratransit systems, Airports and Federal and State highway programs from the USDOT. The DBE program, on behalf of Milwaukee County, insures that full compliance is maintained with all Federal and State DBE laws.
Specific responsibilities of the office include annual and project goal setting for Federal Aviation Administration (FAA), Federal Transit Administration (FTA) and Wisconsin Department of Transportation (WisDOT) administered Federal Highway Administration (FHWA) programs; contract compliance monitoring; DBE firm certifications and appeals in accordance with 49 CFR 26 and terms of the Wisconsin Unified Certification Program (UCP) Agreement; DBE outreach programs that seek to promote greater utilization of DBE firms; DBE business development and technical assistance efforts; administration of revolving loan accounts to provide short-term assistance to qualifying DBE firms; and development of various small business seminars on effective business operations.

BUDGET HIGHLIGHTS

- Personal Services expenditures without fringe benefits increase by $12,326 from $327,984 to $340,310.
- Tax levy has increased $308,268 or 101% from 2005, to fix unrealizable revenue estimates from capital.
- A current year action resulted in the abolishment of a Joint Certification Analyst and the creation of a Certification Analyst Fiscal.
- Other direct revenue that is derived from registration fees from the annual outreach/expo is maintained at the 2005 level of $1,000.

- While no capital project revenue is budgeted for 2006, a loss of $275,348, $20,000 is budgeted for services provided to the airport.

- Legal fees are appropriated at $25,000 to reflect the legal assistance needed to redesign the FAA DBE program for Airport concessions required by issuance of new Federal regulations in 2005.

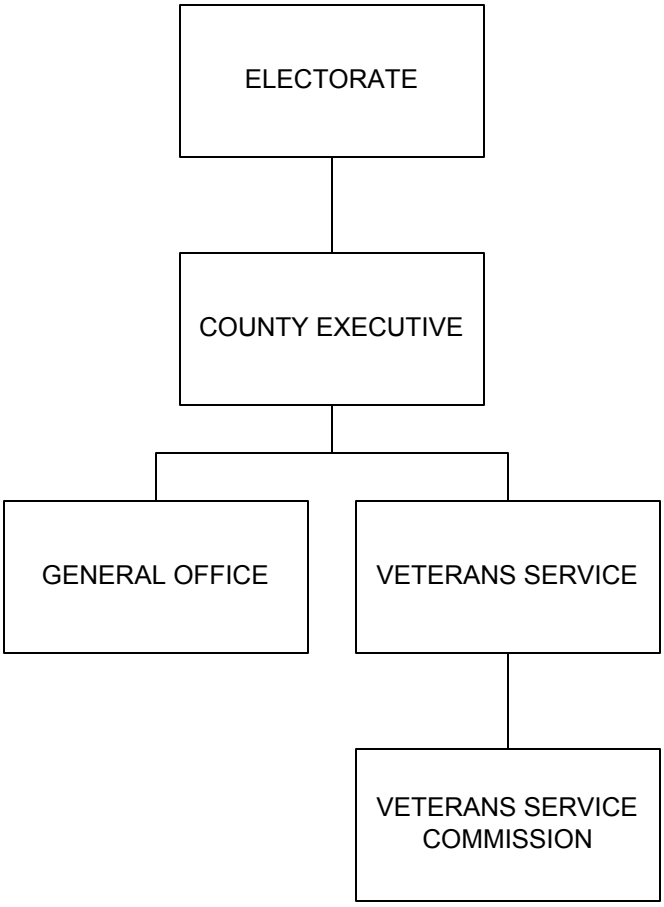
- Professional Services are appropriated at $10,000 to provide maintenance support for the Contract Compliance Monitoring database under development in 2005.

- Auto allowance is increase $1,700 from $300 to $2,000 to reflect actual miles driven by staff for construction site visits, certification onsite reviews, and business development and capacity building activities.

- Meetings and other authorized travel is increase $4,000 from $1,000 to $5,000 to reflect training needs required by the issuance of new Federal regulations for airport concessions by FAA. This includes travel to the annual AMAC conference.

- All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

COUNTY EXECUTIVE - GENERAL OFFICE


ELECTORATE
COUNTY EXECUTIVE
GENERAL OFFICE
VETERANS SERVICE
VETERANS SERVICE COMMISSION

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: COUNTY EXECUTIVE – GENERAL OFFICE **UNIT NO.** 1011
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.17(2) of the Wisconsin Statutes and Section 23-A of Article IV of the Wisconsin Constitution, the County Executive has the following duties and responsibilities:

Coordinate and direct all administrative and management functions of County government; appoint department heads and members of boards and commissions, subject to County Board confirmation; submit annually a recommended County budget to the County Board; communicate to the County Board the condition of the County or other matters requiring their attention; and approve or veto all resolutions or ordinances enacted by the County Board.

BUDGET SUMMARY				
Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services	$ 534,982	$ 567,893	$ 570,098	$ 2,205
Employee Fringe Benefits	309,309	319,051	315,155	(3,896)
Services	11,967	20,282	15,898	(4,384)
Commodities	8,553	8,300	6,300	(2,000)
Other Charges	0	500	500	0
Debt & Depreciation	0	0	0	0
Capital Outlay	0	0	0	0
Capital Contra	0	0	0	0
County Service Charges	178,430	218,074	256,733	38,659
Abatements	(160,982)	(199,005)	(238,853)	(39,848)
Total Expenditures	$ 882,259	$ 935,095	$ 925,831	$ (9,264)
Direct Revenue	725	0	0	0
State & Federal Revenue	18,577	15,000	15,000	0
Indirect Revenue	0	0	0	0
Total Revenue	$ 19,302	$ 15,000	$ 15,000	$ 0
Direct Total Tax Levy	$ 862,957	$ 920,095	$ 910,831	$ (9,264)

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Central Service Allocation	$ 318	$ 29,782	$ 44,041	$ 14,259
Courthouse Space Rental	109,704	103,590	107,953	4,363
Document Services	1,399	0	0	0
Tech Support & Infrastructure	17,143	23,310	30,042	6,732
Distribution Services	226	457	254	(203)
Emergency Mgmt Services	0	0	0	0
Telecommunications	7,304	3,984	5,548	1,564
Record Center	554	412	323	(89)
Radio	0	0	0	0
Computer Charges	9,812	14,949	22,584	7,635
Applications Charges	14,522	22,521	28,108	5,587
Total Charges	$ 160,982	$ 199,005	$ 238,853	$ 39,848
Direct Property Tax Levy	$ 862,957	$ 920,095	$ 910,831	$ (9,264)
Total Property Tax Levy	$ 1,023,939	$ 1,119,100	$ 1,149,684	$ 30,584

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: COUNTY EXECUTIVE – GENERAL OFFICE **UNIT NO.** 1011
FUND: General - 0001

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services (w/o EFB)	$ 534,982	$ 567,893	$ 570,098	$ 2,205
Employee Fringe Benefits (EFB)	$ 309,309	$ 319,051	$ 315,155	$ (3,896)
Position Equivalent (Funded)*	11.9	10.4	9.6	(.8)
% of Gross Wages Funded	76.5	82.8	88.4	5.6
Overtime (Dollars)**	$ 650	$ 0	$ 0	$ 0
Overtime (Equivalent to Position)	0.0	0.0	0.0	0.0

* For 2004, the Position Equivalent is the budgeted amount.
** Delineated for information. (Also included in personal services.)
*** This amount includes $60,000 in returned salary funds from the County Executive and a reduction of $10,044 due to underfilling of positions. The % of gross wages funded increases to 98.3% once these deductions are factored in.

PERSONNEL CHANGES				
Job Title/Classification	Action	Number of Positions/ Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
Adm. Sec. Dir of Communications	Fund	1/1.0	County Executive	$ 47,910
Exec. Dir. Adm. Sec. Ex. Asst. CEX	Unfund	1/1.0	County Executive	(73,232)
			TOTAL	$ (25,322)

MISSION

The Milwaukee County Executive will work to create a safe, enjoyable and prosperous community for all people in Milwaukee County by providing leadership, guidance and vision, and managing and directing high-quality, responsive and cost-effective government services.

BUDGET HIGHLIGHTS

- Personal Services expenditures without fringe benefits increase by $2,205 from $567,893 to 570,098. Funded positions decrease .8 from 10.4 to 9.6.

  Personal services include the County Executive rebating $60,000 to the County for a portion of his 2006 salary.

- In 2006, staff reorganization results in the funding of one position of Administrative Secretary Director of Communication that was unfunded in 2005 and the unfunding of the Executive Director 1 Administrative Secretary Executive Assistant County Executive for a salary and social security savings of ($25,322).

- All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

COUNTY EXECUTIVE - VETERANS SERVICE

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: COUNTY EXECUTIVE – VETERANS SERVICE OFFICE **UNIT NO.** 1021
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

The Veterans Service Office operates pursuant to Section 45.43 of the Wisconsin Statutes. Its purpose is to develop and coordinate programs for Milwaukee County veterans and their dependents. The Veterans Service Office advises and informs Milwaukee County veterans concerning any problems arising from service in the armed forces of the United States and assists veterans and their dependents or survivors in the preparation of claims or applications for Federal, State and County benefits to which they may be entitled. The Veterans Service Office works with Federal, State and accredited veterans organizations whose primary responsibilities are the general well being of the veterans community. The Veterans Service Office coordinates its work with other community agencies when issues related to veterans have varied implications.

The Veterans Service Commission operates under Section 45.12 of the Wisconsin Statutes and its responsibility is in the area of aid to veterans.

BUDGET SUMMARY

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services	$ 107,590	$ 163,054	$ 167,150	$ 4,096
Employee Fringe Benefits	51,224	89,728	91,472	1,744
Services	3,533	9,767	8,254	(1,513)
Commodities	11,541	18,904	11,848	(7,056)
Other Charges	206,266	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	0	0	0	0
Capital Contra	0	0	0	0
County Service Charges	60,999	174,269	42,356	(131,913)
Abatements	(60,033)	(173,327)	(41,274)	132,053
Total Expenditures	$ 381,120	$ 282,395	$ 279,806	$ (2,589)
Direct Revenue	200	0	0	0
State & Federal Revenue	161,437	13,000	13,000	0
Indirect Revenue	0	0	0	0
Total Revenue	$ 161,637	$ 13,000	$ 13,000	$ 0
Direct Total Tax Levy	$ 219,483	$ 269,395	$ 266,806	$ (2,589)

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	2004 Actual	2005 Budget	2006 Budget	2006 Change
Central Service Allocation	$ 4,990	$ 5,107	$ 4,010	$ (1,097)
Courthouse Space Rental	39,024	36,845	0	(36,845)
Document Services	238	261	0	(261)
Tech Support & Infrastructure	6,301	119,671	16,796	(102,875)
Distribution Services	270	367	304	(63)
Emergency Mgmt Services	0	0	0	0
Telecommunications	1,559	855	1,184	329
Record Center	0	0	0	0
Radio	0	0	0	0
Computer Charges	3,099	4,077	6,273	2,196
Applications Charges	4,552	6,144	12,707	6,563
Total Charges	$ 60,033	$ 173,327	$ 41,274	$ (132,053)
Direct Property Tax Levy	$ 219,483	$ 269,395	$ 266,806	$ (2,589)
Total Property Tax Levy	$ 279,516	$ 442,722	$ 308,080	$ (134,642)

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services (w/o EFB)	$ 107,590	$ 163,054	$ 167,150	$ 4,096
Employee Fringe Benefits (EFB)	$ 51,224	$ 89,728	$ 91,472	$ 1,744
Position Equivalent (Funded)*	6.6	6.5	7.0	0.5
% of Gross Wages Funded	93.8	90.2	100.0	9.8
Overtime (Dollars)**	$ 0	$ 0	$ 0	$ 0
Overtime (Equivalent to Position)	0.0	0.0	0.0	0

* For 2004 the Position Equivalent is the budgeted amount.
** Delineated for information. (Also included in personal services.)

PERSONNEL CHANGES				
Job Title/Classification	Action	Number of Positions/ Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
None				
			TOTAL	$ 0

MISSION

The mission of the Milwaukee County Department of Veterans Service is to serve all the Veterans of Milwaukee County and their families with dignity and compassion by providing prompt and courteous assistance in the preparation and submission of claims for benefits to which they may be entitled and to serve as their principal advocate on Veterans' related issues.

BUDGET HIGHLIGHTS

- Personal Services without fringe benefits increases by $4,096 from $163,054 to $167,150. Funded positions increase by .5 from 6.5 to 7.

- The appropriation for flags and grave markers remains at $15,000 based on actual usage.

- Revenue remains at the 2005 level of $13,000, which represents a grant from the State.

- All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

∗ 2004 actual figures reflect approved applications.

ACTIVITY AND STATISTICAL SUMMARY

	2004 Budget	2004 Actual*	2005 Budget	2006 Budget
Flag Holders Provided	50	54	50	50
Full and Part-Time Education Grants	500	420	500	500
Health Care Aid and Subsistence Grants	300	200	300	300
Personal Loan Program	120	114	120	200
Certificates of Eligibility	200	226	200	200
Vital Records Procured	1,000	1,010	1,000	1,500
Graves Registration	100	120	100	150
Wisconsin Veterans Home Admissions	15	6	15	25
Home Improvement Loans Program (HILP)	20	4	20	200
Retraining Grants	30	36	30	50
New Files Created	500	547	500	1,000
First Mortgage Home Loans	40	35	40	100

CIVIL SERVICE COMMISSION

COUNTY EXECUTIVES 2006 BUDGET

DEPT: CIVIL SERVICE COMMISSION **UNIT NO.** 1110
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Sections 63.01 to 63.03 of the Wisconsin Statutes, there shall be a civil service commission in every county containing 500,000 or more residents.

The five-member Civil Service Commission conducts hearings on the merit system and, when necessary, makes recommendations to the County Board or its committees. The Civil Service Commission budget includes the following two programs:

1. Quasi-Judicial – The Civil Service Commission acts as an adjudicating body, conducting hearings on merit system violations and appeals of actions taken by the Director of Human Resources and rendering decisions thereon.

2. Administrative – The Civil Service Commission exercises administrative control over the merit system, including promulgation of rules.

BUDGET SUMMARY				
Account Summary	2004 Actual	2005 Budget	2006 Budget	2006 Change
Personal Services	$ 47,655	$ 48,001	$ 48,001	$ 0
Employee Fringe Benefits	1,710	5,931	5,830	(101)
Services	7,289	7,319	7,252	(67)
Commodities	0	0	0	0
Other Charges	0	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	0	0	0	0
Capital Contra	0	0	0	0
County Service Charges	1,520	1,513	1,490	(23)
Abatements	(50)	(51)	(30)	21
Total Expenditures	$ 58,124	$ 62,713	$ 62,543	$ (170)
Direct Revenue	0	0	0	0
State & Federal Revenue	0	0	0	0
Indirect Revenue	0	0	0	0
Total Revenue	$ 0	$ 0	$ 0	$ 0
Direct Total Tax Levy	$ 58,124	$ 62,713	$ 62,543	$ (170)

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	2004 Actual	2005 Budget	2006 Budget	2006 Change
Central Service Allocation	$ 0	$ 0	$ 0	$ 0
Courthouse Space Rental	0	0	0	0
Document Services	0	0	0	0
Tech Support & Infrastructure	0	0	0	0
Distribution Services	0	0	0	0
Emergency Mgmt Services	0	0	0	0
Telecommunications	0	0	0	0
Record Center	0	0	0	0
Radio	0	0	0	0
Computer Charges	0	0	0	0
Applications Charges	50	51	30	(21)
Total Charges	$ 50	$ 51	$ 30	$ (21)
Direct Property Tax Levy	$ 58,124	$ 62,713	$ 62,543	$ (170)
Total Property Tax Levy	$ 58,174	$ 62,764	$ 62,573	$ (191)

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services (w/o EFB)	$ 47,655	$ 48,001	$ 48,001	$ 0
Employee Fringe Benefits (EFB)	$ 1,710	$ 5,931	$ 5,830	$ (101)
Position Equivalent (Funded)*	5.0	5.0	5.0	0
% of Gross Wages Funded	100.0	100.0	100.0	.0
Overtime (Dollars)**	$ 0	$ 0	$ 0	$ 0
Overtime (Equivalent to Position)	0.0	.0	.0	.0

* For 2004, the Position Equivalent is the budgeted amount.
** Delineated for information. (Also included in personal services.)

PERSONNEL CHANGES				
Job Title/Classification	Action	Number of Positions/ Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
None				
			TOTAL	$ 0

MISSION

The Civil Service Commission will serve the residents of Milwaukee County by conducting hearings and rendering decisions on merit system violations and appeals of actions taken by the Director of Human Resources and through the adoption and amendment of rules and regulations governing the merit system.

BUDGET HIGHLIGHTS

- All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

PERSONNEL REVIEW BOARD

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: PERSONNEL REVIEW BOARD **UNIT NO.** 1120
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Chapter 33 of the Milwaukee County Ordinances, the Personnel Review Board consists of five members functioning as a quasi-judicial body to review all disciplinary charges filed by appointing authorities or other persons authorized to file charges alleging that an officer or employee in Milwaukee County classified service has acted in such a manner as to show them to be incompetent to perform their duties or to have merited discipline, demotion, or discharge pursuant to State Statute 63.10 or 63.12; to hear all appeals by non-represented County employees of rulings made in the final step of the established County grievance procedure; to act as final arbitrator over grievances not appealed to arbitration under Union labor contracts; and to act as the "Independent Fact Finder" to determine whether violations of the Ethics Code exist in all cases referred to the Personnel Review Board by the Ethics Board, pursuant to Chapter 9 Code of Ethics, Milwaukee County Ordinances. The Board also reviews the rules, practices and procedures of the Civil Service Commission.

OBJECTIVES

1. To conduct discipline, grievance, and Ethics Code violation hearings in the highest professional, effective, efficient and equitable manner possible.

2. Board members and the Executive Secretary will continue to provide research pertaining to laws, court rulings, arbitrator decisions and personnel trends.

3. The Board will continue to maintain its reputation of being an open and fair citizen hearing body in all cases as regulated by governing statutes and ordinances and, thereby, minimize the chance that their rulings will be overturned on appeals with consequent exposure to liability for the County.

4. The Board will continue to be responsive to the needs of both management and employees resulting in increased productivity in the County personnel system.

BUDGET SUMMARY

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services	$ 80,937	$ 87,487	$ 81,481	$ (6,006)
Employee Fringe Benefits	58,187	61,631	56,172	(5,459)
Services	6,257	13,710	18,833	5,123
Commodities	611	750	950	200
Other Charges	0	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	0	0	0	0
Capital Contra	0	0	0	0
County Service Charges	21,164	21,214	19,907	(1,307)
Abatements	(20,391)	(21,701)	(20,393)	1,308
Total Expenditures	$ 146,765	$ 163,091	$ 156,950	$ (6,141)
Direct Revenue	0	0	0	0
State & Federal Revenue	0	0	0	0
Indirect Revenue	0	0	0	0
Total Revenue	$ 0	$ 0	$ 0	$ 0
Direct Total Tax Levy	$ 146,765	$ 163,091	$ 156,950	$ (6,141)

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Central Service Allocation	$ 0	$ 0	$ 0	$ 0
Courthouse Space Rental	12,804	12,085	12,594	509
Document Services	611	427	0	(427)
Tech Support & Infrastructure	3,225	4,020	3,586	(434)
Distribution Services	761	183	857	674
Emergency Mgmt Services	0	0	0	0
Telecommunications	393	224	298	74
Record Center	0	0	0	0
Radio	0	0	0	0
Computer Charges	1,033	1,359	0	(1,359)
Applications Charges	1,564	2,097	1,673	(424)
Total Charges	$ 20,391	$ 20,395	$ 19,008	$ (1,387)
Direct Property Tax Levy	$ 146,765	$ 163,091	$ 156,950	$ (6,141)
Total Property Tax Levy	$ 167,156	$ 183,486	$ 175,958	$ (7,528)

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services (w/o EFB)	$ 80,937	$ 87,487	$ 81,481	$ (6,006)
Employee Fringe Benefits (EFB)	$ 58,187	$ 61,631	$ 56,172	$ (5,459)
Position Equivalent (Funded)*	7.0	7.0	7.0	0
% of Gross Wages Funded	100.0	100.0	100.0	0
Overtime (Dollars)**	$ 0	$ 0	$ 0	$ 0
Overtime (Equivalent to Position)	0.0	0	0	0

* For 2004, the Position Equivalent is the budgeted amount.
** Delineated for information. (Also included in personal services.)

PERSONNEL CHANGES				
Job Title/Classification	Action	Number of Positions/ Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
None				
			TOTAL	$ 0

MISSION

The Milwaukee County Personnel Review Board must assure a fair and impartial due process hearing for the discipline or discharge of County employees as provided by law and prescribed under Wisconsin State Statutes 63.10 and 63.12, Chapters 17.207 and 33 of the Milwaukee County Ordinances, and cases referred under Chapter 9, Milwaukee County Ordinances.

BUDGET HIGHLIGHTS

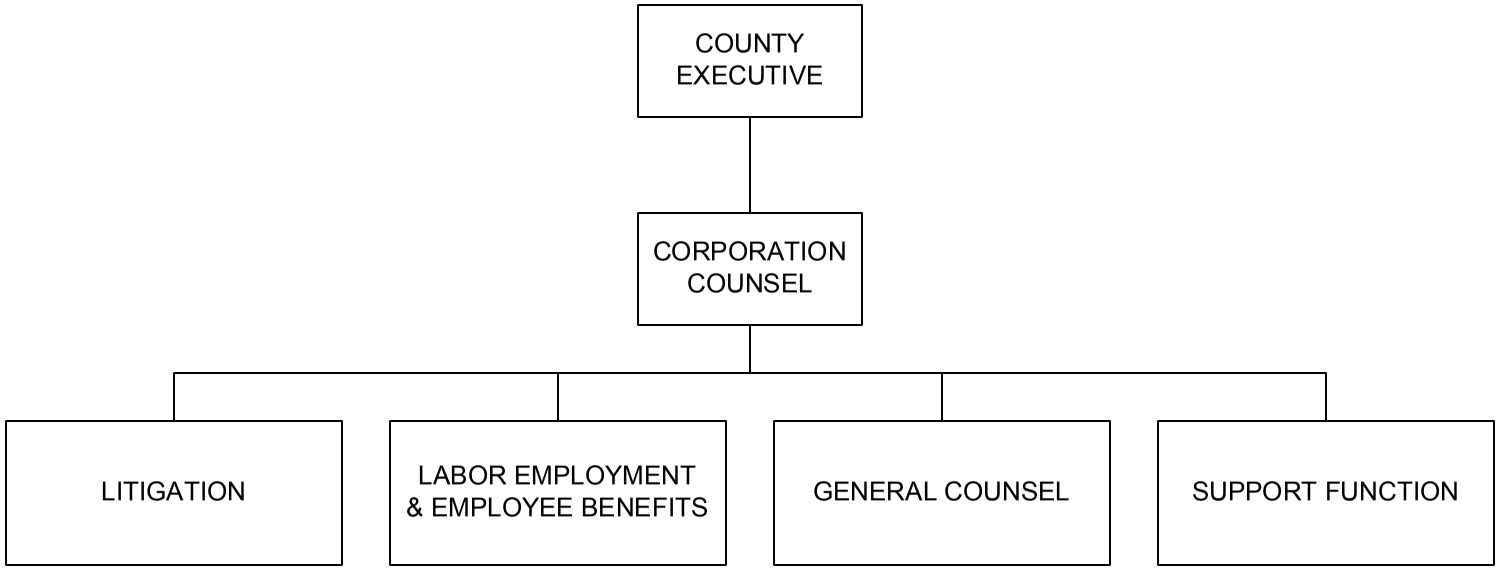
- Personal Services expenditures without fringe benefits increases by $6,606 from $87,487 to $81,481. Funded positions remain at the same level as 2005.

- All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

ACTIVITY AND STATISTICAL SUMMARY

	2004 Budget	2004 Actual	2005 Budget	2006 Budget
Discipline/Grievance Hearings Placed on Docket	130	150	140	148
Number of PRB Meetings with Hearings	27	30	27	27
Hours Met in Session	74	75	71	73

CORPORATION COUNSEL


COUNTY EXECUTIVE
CORPORATION COUNSEL
LITIGATION
LABOR EMPLOYMENT & EMPLOYEE BENEFITS
GENERAL COUNSEL
SUPPORT FUNCTION

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: CORPORATION COUNSEL **UNIT NO.** 1130
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 59.42 of the Wisconsin Statutes, the Corporation Counsel prosecutes or defends all civil actions in which the County, or any of its boards, commissions, committees, departments or officers is interested or a party; issues opinions; drafts County ordinances and resolutions; drafts proposed legislation; processes commitments of mentally ill persons; drafts protective placement pleadings and guardianships for "developmentally disabled and aged infirm persons;" and acts as general counsel for the County in all civil matters in all Federal and State courts and before all Federal, State and County administrative bodies and agencies. In addition, pursuant to statutes, the Corporation Counsel represents State agencies or the Attorney General in civil matters and prosecutes various civil remedies mandated by State law.

BUDGET SUMMARY

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services	$ 1,495,353	$ 1,551,015	$ 1,927,006	$ 375,991
Employee Fringe Benefits	805,083	872,764	960,368	87,604
Services	92,469	76,479	76,479	0
Commodities	18,175	27,960	40,960	13,000
Other Charges	72,340	56,120	56,120	0
Debt & Depreciation	0	0	0	0
Capital Outlay	0	0	0	0
Capital Contra	0	0	0	0
County Service Charges	256,928	268,549	260,416	(8,133)
Abatements	(1,160,502)	(1,038,079)	(1,405,447)	(367,368)
Total Expenditures	$ 1,579,846	$ 1,814,808	$ 1,915,902	$ 101,094
Direct Revenue	141,027	185,000	141,027	(43,973)
State & Federal Revenue	0	0	0	0
Indirect Revenue	0	0	0	0
Total Revenue	$ 141,027	$ 185,000	$ 141,027	$ (43,973)
Direct Total Tax Levy	$ 1,438,819	$ 1,629,808	$ 1,774,875	$ 145,067

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Central Service Allocation	$ 25,576	$ 28,001	$ 25,622	$ (2,379)
Courthouse Space Rental	141,468	133,579	139,205	5,626
Document Services	1,785	2,785	0	(2,785)
Tech Support & Infrastructure	23,518	31,877	25,218	(6,659)
Distribution Services	502	631	565	(66)
Emergency Mgmt Services	0	0	0	0
Telecommunications	6,403	3,586	4,863	1,277
Record Center	9,121	5,947	5,325	(622)
Radio	0	0	0	0
Computer Charges	12,912	16,988	21,329	4,341
Applications Charges	18,983	30,285	23,090	(7,195)
Total Charges	$ 240,268	$ 253,679	$ 245,217	$ (8,462)
Direct Property Tax Levy	$ 1,438,819	$ 1,629,808	$ 1,774,875	$ 145,067
Total Property Tax Levy	$ 1,679,087	$ 1,883,487	$ 2,020,092	$ 136,605

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services (w/o EFB)	$ 1,495,353	$ 1,551,015	$ 1,927,006	$ 375,991
Employee Fringe Benefits (EFB)	$ 805,083	$ 872,764	$ 960,368	$ 87,604
Position Equivalent (Funded)*	16.9	18.5	23.3	4.8
% of Gross Wages Funded	85.6	92.7	97.0	4.3
Overtime (Dollars)**	$ 0	$ 0	$ 0	$ 0
Overtime (Equivalent to Position)	0.0	0.0	0.0	0

* For 2004, the Position Equivalent is the budgeted amount.
** Delineated for information. (Also included in personal services.)

PERSONNEL CHANGES				
Job Title/Classification	Action	Number of Positions/ Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
Principal Asst Corporation Counsel	Create	2/2.0	General Office	$ 156,818
Legal Secretary	Create	1/1.0	General Office	30,596
			TOTAL	$ 187,414

MISSION

It is the mission of the Office of Corporation Counsel to ensure that Milwaukee County, its officers, employees and agents adhere to all applicable legal requirements, and to minimize personal and fiscal liability for the aforementioned group.

BUDGET HIGHLIGHTS

- Personal Services expenditures without fringe benefits increase by $375,991 from $1,551,015 to $1,927,006. Funded positions increase 4.8, from 18.5 to 23.3.

- In order to provide quality service to the county and due to an increased workload related to real estate transactions and open records requests, the office will add two new attorneys and one legal secretary. The cost of one of the attorneys will be abated with revenues from the Office of Economic and Community Development.

- An appropriation of $23,000 is included for a records management system.

- Crosscharges for legal services to other County departments increase $300,830 as follows:

Department	2005	2006	Change
Econ & Com Dev	0	99,508	99,508
ERS/Benefits	104,000	105,501	1,501
Child Support	4400	4,400	0
DPPI- Airport	226,000	226,273	273
DPPI- Highway	25,000	25,000	0
DHHS- Behavioral Health	425,000	596,346	171,346
DHHS- Aging	50,000	69,202	19,202
DHHS-Disabilities	25,000	34,000	9,000
Total	$ 859,400	$ 1,160,230	$ 300,830

- Revenue derived from cases handled by Corporation Counsel through assignment by the Wisconsin County Mutual insurance program has been reduced to $141,027 based on experience.

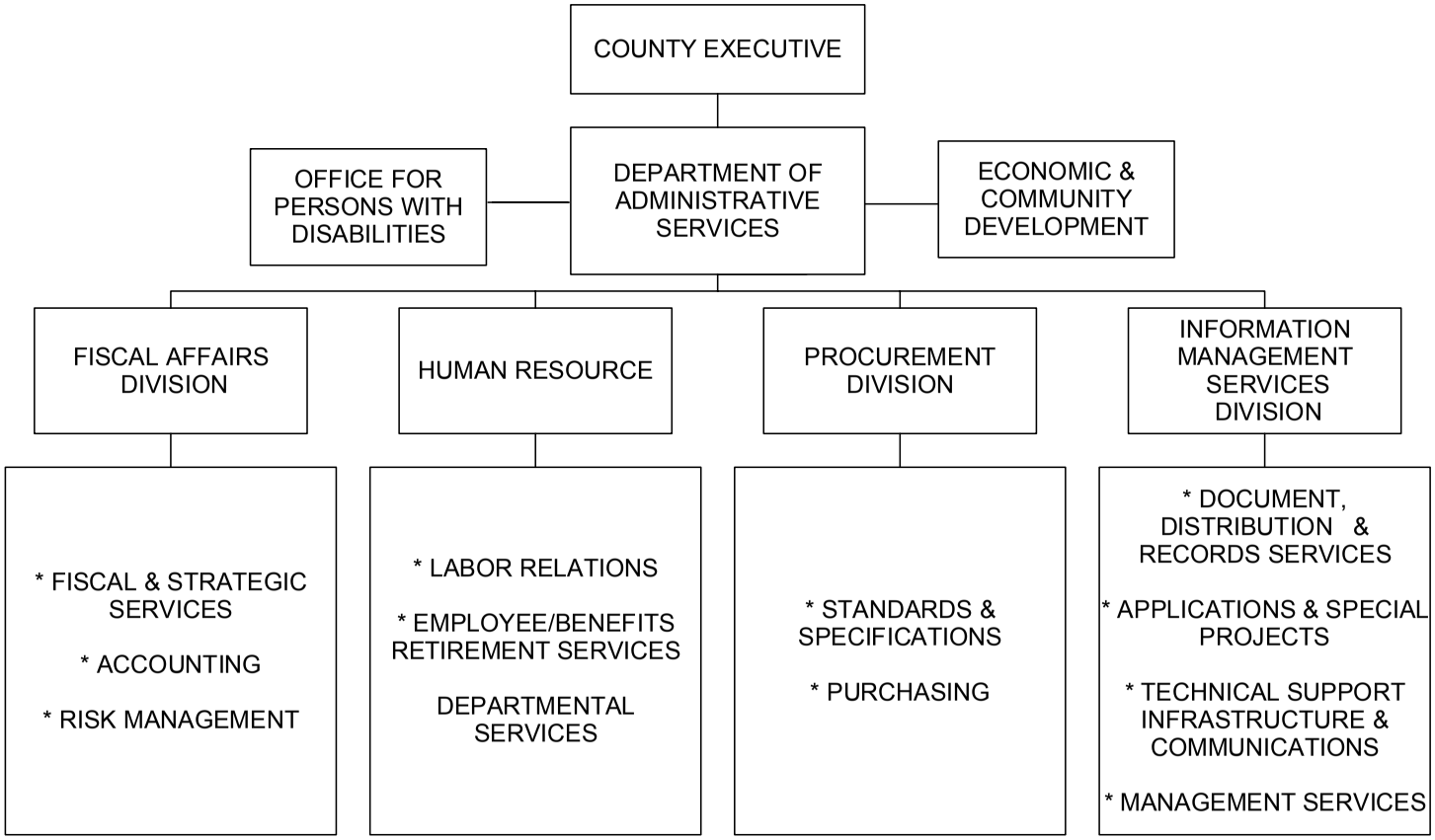
- All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred

against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

ACTIVITY AND STATISTICAL SUMMARY

	2004 Budget	2005 Budget	2006 Budget
A. Legal			
Legal Opinions & Advisory Memorandums	200	200	200
Advisory Meetings w/Departments		500	500
Claims Against County & Subrogation Matters	500	500	500
State Actions (wage claims, weatherization claims, pesticide lawsuits)	500	500	500
Foreclosures	300	300	300
Probate	250	200	200
DBE		50	50
Major Lease & Contract Negotiations & Review	600	600	600
Public Records	N/A	150	150
Open Meetings	N/A	150	150
Forefeiture Actions	N/A	30	30
Return of Property	N/A	10	10
B. Labor Relations			
Major Contract Negotiations-200 Hours or More	15	15	15
Unemployment Compensation Hearings	50	75	75
Discrimination Complaints Including ADA	300	300	300
Grievance Arbitration, Appeals of Disciplinary Suspension Before Permanent Umpire or WERC	30	30	30
C. Mental Health			
Mental Health Commitments-Petition, Protective Placements, Temporary Guardianships	5,300	5,300	5,300

DEPARTMENT OF ADMINISTRATIVE SERVICES – OFFICE FOR PERSONS WITH DISABILITIES


COUNTY EXECUTIVE
OFFICE FOR PERSONS WITH DISABILITIES
DEPARTMENT OF ADMINISTRATIVE SERVICES
ECONOMIC & COMMUNITY DEVELOPMENT
FISCAL AFFAIRS DIVISION
HUMAN RESOURCE
PROCUREMENT DIVISION
INFORMATION MANAGEMENT SERVICES DIVISION
* FISCAL & STRATEGIC SERVICES
* ACCOUNTING
* RISK MANAGEMENT
* LABOR RELATIONS
* EMPLOYEE/BENEFITS RETIREMENT SERVICES
DEPARTMENTAL SERVICES
* STANDARDS & SPECIFICATIONS
* PURCHASING
* DOCUMENT, DISTRIBUTION & RECORDS SERVICES
* APPLICATIONS & SPECIAL PROJECTS
* TECHNICAL SUPPORT INFRASTRUCTURE & COMMUNICATIONS
* MANAGEMENT SERVICES

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: DEPARTMENT OF ADMINISTRATIVE SERVICES – OFFICE FOR PERSONS WITH DISABILITIES

UNIT NO. 1019
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

The Milwaukee County Commission for Persons with Disabilities was established March 21, 1978, under Chapter 73 of the Milwaukee County Ordinances, to "promote the independence of Milwaukee County's handicapped and disabled persons." As part of this charge, the Commission is empowered, by Section 73.09, to:

> "advise the County Board of Supervisors of the needs of handicapped and disabled persons within Milwaukee County, and the status of existing services designed to meet such needs and may recommend any new program, accommodation or service required to meet such needs."

The Office for Persons with Disabilities provides the staff to assure that Milwaukee County citizens receive cost-efficient and effective services, reliable and comprehensive disability-related information and professional relationships that promote cooperation and effective collaboration, and to assure that Milwaukee County programs, services, and facilities are accessible to people with disabilities.

BUDGET SUMMARY

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services	$ 252,210	$ 291,431	$ 269,943	$ (21,488)
Employee Fringe Benefits	132,105	163,393	168,117	4,724
Services	254,817	210,505	303,424	92,919
Commodities	4,351	11,860	9,680	(2,180)
Other Charges	222,996	240,226	240,226	0
Debt & Depreciation	0	0	0	0
Capital Outlay	0	0	150,000	150,000
Capital Contra	0	0	0	0
County Service Charges	92,202	82,701	86,025	3,324
Abatements	(381,682)	(379,075)	(415,793)	(36,718)
Total Expenditures	$ 576,999	$ 621,041	$ 811,622	$ 190,581
Direct Revenue	113,741	63,500	107,000	43,500
State & Federal Revenue	0	0	0	0
Indirect Revenue	0	0	0	0
Total Revenue	$ 113,741	$ 63,500	$ 107,000	$ 43,500
Direct Total Tax Levy	$ 463,258	$ 557,541	$ 704,622	$ 147,081

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Central Service Allocation	$ 16,988	$ 17,873	$ 16,465	$ (1,408)
Courthouse Space Rental	25,920	24,477	25,507	1,030
Document Services	6,430	2,426	0	(2,426)
Tech Support & Infrastructure	6,375	7,658	7,195	(463)
Distribution Services	2,862	2,410	3,220	810
Emergency Mgmt Services	0	0	0	0
Telecommunications	2,392	1,185	1,817	632
Record Center	154	114	90	(24)
Radio	0	0	0	0
Computer Charges	2,582	4,077	5,019	942
Applications Charges	4,119	6,389	7,014	625
Total Charges	$ 67,822	$ 66,609	$ 66,327	$ (282)
Direct Property Tax Levy	$ 463,258	$ 557,541	$ 704,622	$ 147,081
Total Property Tax Levy	$ 531,080	$ 624,150	$ 770,949	$ 146,799

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services (w/o EFB)	$ 252,210	$ 291,431	$ 269,943	$ (21,488)
Employee Fringe Benefits (EFB)	$ 132,105	$ 163,393	$ 168,117	$ 4,724
Position Equivalent (Funded)*	5.3	5.2	5.2	0
% of Gross Wages Funded	100.0	100.0	100.0	0
Overtime (Dollars)**	$ 676	$ 1,500	$ 1,500	$ 0
Overtime (Equivalent to Position)	0.0	.1	.1	0

* For 2004, the Position Equivalent is the budgeted amount.
** Delineated for information. (Also included in personal services.)

PERSONNEL CHANGES				
Job Title/Classification	Action	Number of Positions/ Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
None				$
			TOTAL	$ 0

MISSION

It is the mission of the Office for Persons with Disabilities to effectively employ Milwaukee County and community resources to assure that people with disabilities share equally in programs, services and facilities of the County. The Office will provide high quality, responsive services that enhance self-sufficiency, personal safety, economic opportunity and quality of life for all people with disabilities.

DEPARTMENT DESCRIPTION

The Office for Persons with Disabilities includes the following functions: Employment, Transportation, Accessibility, Sign Language Interpreting and Recreation.

Employment includes administering and implementing the Disabled Expanded Certification Appointment (DECA) program, as well as providing job accommodation consultations and the Job Relocation Program to Milwaukee County departments and employees with disabilities.

Transportation involves the assurance of appropriate specialized transportation for people with disabilities. Assistance is provided with problem solving, advocacy and consumer planning through the Transit Plus Advisory Council.

Accessibility consists of the review of building/remodeling plans being put forth by departments for their facilities to assure compliance with accessibility standards. This is accomplished through physical site surveys as well as architectural plan reviews and technical guidance. In addition, this function also involves working with other departments in upgrading their level of accessibility offered to citizens with disabilities.

Sign Language Interpreting comprises the coordination and provision of sign language interpreting for all County departments to citizens who are deaf/hard of hearing. It also coordinates and provides assistance to County departments with such technology as TTY's and Assistive Listening Devices, and telephone relay services.

Recreation is responsible for the creation and assured provision of integrated recreational programming in Milwaukee County for citizens with disabilities in Milwaukee County and other venues, and includes the management and operation of two center-based recreational facilities, Wil-O-Way Grant and Wil-O-Way Underwood.

The department also provides other activities such as, but not limited to, the distribution of two informational newsletters (Handi-NEWS & NOTES and Access Update), disability-related training to Milwaukee County departments and the public and the distribution of tickets to people with disabilities for the Admirals, Brewers, Bucks, Wave and Holiday Folk Fair.

BUDGET HIGHLIGHTS

- Personal services without fringe benefits decreases by $21,488 from $291,431 to $269,943, by shifting funds for the vacant Coordinator of Hearing Impaired Services, which will remain vacant for the year, into contract services.

- In 2006, the office projects increased revenue of $43,500 from $63,500 to $107,000. This realistic increase is based on modest increases in Wil-O-Way rental income and Key Card proceeds. The major revenue increase of $38,500 is based on accounting for Wil-O-Way summer Camp gifts and donations.

- The production of the Handi-News & Notes Newsletter is primarily converted to electronic formats. This has significantly reduced production and distribution costs. Postage costs are reduced $9,000 from $11,250 to $2,250.

- The contractual services appropriation for interpreters increases $47,680 from $88,544 to $136,224 based on experience. The cost of the interpreters is charged to user departments through the Office for Persons with Disabilities cross charge. A cross charge increase of $37,000 reflects increased utilization trends and cost requirements of interpreting personnel.

- Housekeeping service fees, waste disposal, electricity and natural gas costs for the Wil-O-Way sites increase $3,900 from $73,100 to $77,000 based on anticipated increased costs.

- In 2006, there is a $56,000 in expenditure for transportation, non-County employees. The office has assumed responsibility for transportation for the Wil-O-Way Summer Day Camp. This is funded through $25,000 in grant from Disabilities Services Division and application of fees from campers. The remaining $8,500 supports transportation for Transit Plus eligibility assessment appointments for individuals without other transportation options.

- The position of Administrative Secretary CIHI (Sign Language Interpreter) remains unfilled. The duties are continuing to be provided by existing staff.

- To meet the office's responsibilities to ensure accessibility in County owned and operated facilities, $150,000 is appropriated for maintenance of accessibility-related assets. Implementation of this maintenance program will be coordinated by the department and the Department of Administrative Services – Fiscal Affairs.

- All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

ACTIVITY AND STATISTICAL SUMMARY				
	2004 Budget	2004 Actual	2005 Budget	2006 Budget
Joint Projects - Other Departments	35	35	35	35
Job Accommodation/Disabled Employee Consultations	250	250	250	250
Specialized Transportation Assessments	300	300	300	300
Interpreter Service - Hours	3,200	3,300	3,000	3,200
Handi-NEWS & NOTES - Circulation	150,000	203,584	150,000	200,000

DEPARTMENT OF ADMINISTRATIVE SERVICES - OFFICE FOR PERSONS WITH DISABILITIES EXPENDABLE TRUST (ORG. 0601)

Since 1983, the Milwaukee County Commission for Persons with Disabilities has maintained an expendable trust fund to benefit Milwaukee County residents with disabilities. Consistent with applicable Milwaukee County policy and procedure, the Commission initiates fiscal actions which require concurrence with the County Board of Supervisors and County Executive. Through its actions, the Commission also fosters activities that support contributions to the corpus of the trust.

BUDGET SUMMARY		
Expenditure	Revenue	Tax Levy
$ 7,500	$ 7,500	$ 0

Total 2006 expenditures and revenues for the Disabilities Expendable Trust Fund are $7,500 and include the following:

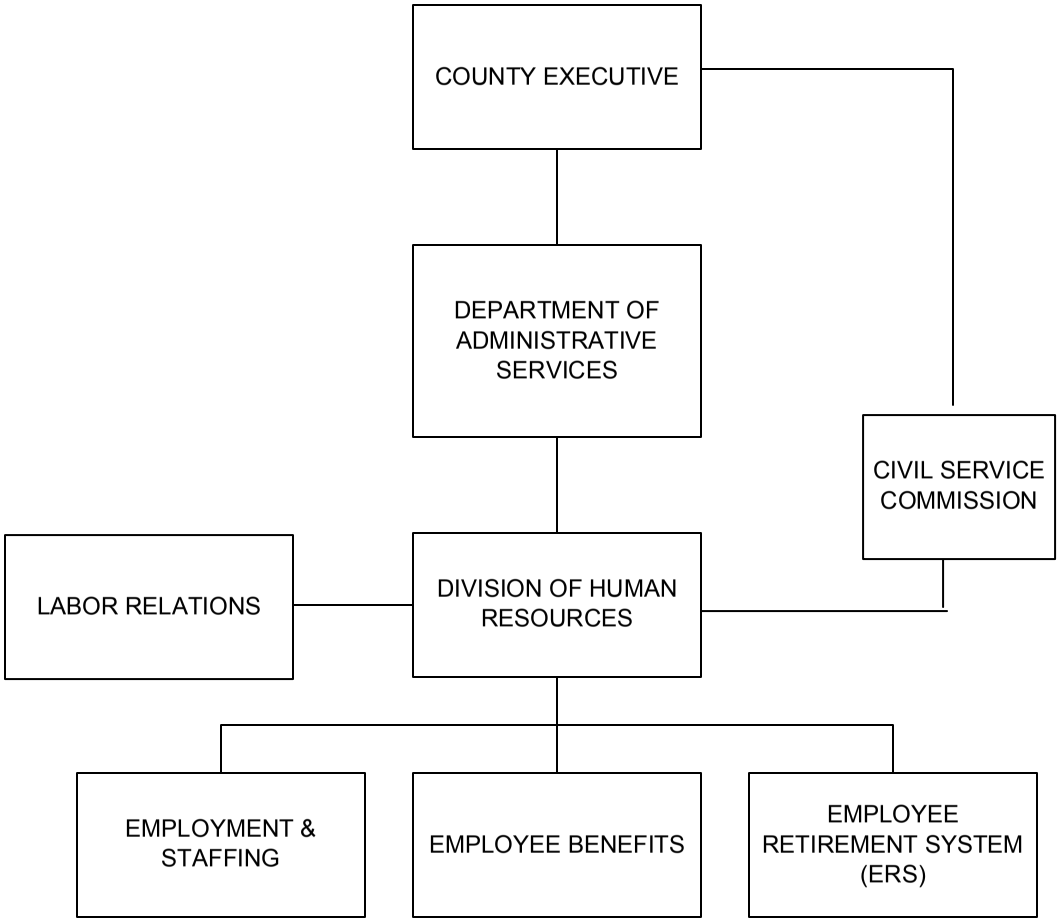
Expenditure

$7,500 For the activities of the Commission throughout the year including, but not limited to, analysis of 2000 Milwaukee County census data concerning people with disabilities, anniversary recognition activities, and support for other disability-related community events.

Revenue

$7,500 From grants and advertisements in Handi-News & Notes.

DEPARTMENT OF ADMINISTRATIVE SERVICES – HUMAN RESOURCES


COUNTY EXECUTIVE
DEPARTMENT OF ADMINISTRATIVE SERVICES
CIVIL SERVICE COMMISSION
LABOR RELATIONS
DIVISION OF HUMAN RESOURCES
EMPLOYMENT & STAFFING
EMPLOYEE BENEFITS
EMPLOYEE RETIREMENT SYSTEM (ERS)

DEPT: DEPARTMENT OF ADMINISTRATIVE SERVICES - HUMAN RESOURCES **UNIT NO.** 1140
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Chapters 63.01 to 63.09, 63.11 and 63.13 to 63.17 of the Wisconsin Statutes and Chapter 79 of the Milwaukee County General Ordinances, this department recruits and examines candidates for all positions in the Classified Service of Milwaukee County; certifies eligibility; investigates requests for changes in classification, increases in pay and changes in personnel practices and procedures; processes unemployment compensation claims; administers the coordination and implementation of the County's affirmative action plan; manages and coordinates the details of employee benefits programs, including hospital/surgical/dental care and life insurance plans; and coordinates employee services programs dealing with behavioral/medical problems.

Pursuant to Chapter 79 of the Milwaukee County General Ordinances, the Labor Relations Division has general responsibility for the negotiations and administration of all collective bargaining agreements, to establish labor relations training programs for supervisory staff, and to conduct on behalf of Milwaukee County all procedures ordered by the Wisconsin Employment Relations Commission, U.S. Department of Labor, or the Wisconsin Department of Industry, Labor and Human Relations.

The Employee Retirement Division administers and maintains the Milwaukee County Retirement System as established by Chapter 201 of the Milwaukee County General Ordinances. It provides for the determination of benefits and payments to all eligible employees or their beneficiaries, and monitors and reconciles all transactions affecting the retirement fund.

BUDGET SUMMARY

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services	$ 2,649,457	$ 2,830,595	$ 2,796,022	$ (34,573)
Employee Fringe Benefits	1,314,396	1,606,235	1,539,646	(66,589)
Services	168,683	355,568	325,074	(30,494)
Commodities	49,056	42,768	24,500	(18,268)
Other Charges	18,255	20,500	0	(20,500)
Debt & Depreciation	0	0	0	0
Capital Outlay	0	0	0	0
Capital Contra	0	0	0	0
County Service Charges	1,403,941	935,683	1,099,841	164,158
Abatements	(1,613,833)	(1,346,142)	(1,432,588)	(86,446)
Total Expenditures	$ 3,989,955	$ 4,445,207	$ 4,352,495	$ (92,712)
Direct Revenue	1,101,147	1,147,440	1,024,591	(122,849)
State & Federal Revenue	0	0	0	0
Indirect Revenue	0	0	0	0
Total Revenue	$ 1,101,147	$ 1,147,440	$ 1,024,591	$ (122,849)
Direct Total Tax Levy	$ 2,888,808	$ 3,297,767	$ 3,327,904	$ 30,137

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Central Service Allocation	$ 0	$ 0	$ 0	$ 0
Courthouse Space Rental	434,568	410,565	427,854	17,289
Document Services	28,329	1,933	0	(1,933)
Tech Support & Infrastructure	81,041	146,259	134,228	(12,031)
Distribution Services	12,606	11,606	14,181	2,575
Emergency Mgmt Services	0	0	0	0
Telecommunications	15,642	8,841	11,881	3,040
Record Center	4,721	3,590	2,755	(835)
Radio	0	0	0	0
Computer Charges	34,087	49,605	79,044	29,439
Applications Charges	308,726	111,683	120,837	9,154
Total Charges	$ 919,720	$ 744,082	$ 790,780	$ 46,698
Direct Property Tax Levy	$ 2,888,808	$ 3,297,767	$ 3,327,904	$ 30,137
Total Property Tax Levy	$ 3,808,528	$ 4,041,849	$ 4,118,684	$ 76,835

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services (w/o EFB)	$ 2,649,457	$ 2,830,595	$ 2,796,022	$ (34,573)
Employee Fringe Benefits (EFB)	$ 1,314,396	$ 1,606,235	$ 1,539,646	$ (66,589)
Position Equivalent (Funded)*	52.8	53.3	53.1	(0.2)
% of Gross Wages Funded	82.0	95.1	95.6	0.5
Overtime (Dollars)**	$ 69,481	$ 24,996	$ 6,000	$ (18,996.0)
Overtime (Equivalent to Position)	1.5	.5	.1	(0.4)

* For 2004, the Position Equivalent is the budgeted amount.
** Delineated for information. (Also included in personal services.)

PERSONNEL CHANGES				
Job Title/Classification	Action	Number of Positions/ Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
Labor Relations Specialist 3	Abolish	1/1.0	Labor Relations	$ (56,428)
Employee Services Coordinator	Abolish	1/1.0	ERS/Benefits	(53,168)
Employment Relations Manager	Create	1/1.0	Director's Office	59,454
Management Asst Human Resources	Abolish	1/1.0	Director's Office	(33,172)
Clerical Assistant 1 (NR)	Abolish	1/1.0	Director's Office	(26,594)
Administrative Assistant (NR)	Abolish	1/1.0	Director's Office	(33,172)
			TOTAL	$ (143,080)

ORGANIZATIONAL COST SUMMARY					
DIVISION		2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Labor Relations	Expenditure	$ $595,449	$ $708,813	$ $625,311	$ ($83,502)
	Abatement	($18,228)	($22,952)	($22,903)	$ 49
	Revenue	$0	$0	$0	$0
	Tax Levy	$ $577,221	$ $685,861	$ $602,408	$ ($83,453)
General Office	Expenditure	$ $3,576,681	$ $3,975,596	$ $4,037,460	$ $61,864
	Abatement	($1,442,811)	($1,252,450)	($1,335,660)	($83,210)
	Revenue	$7,985	$6,500	$9,200	$2,700
	Tax Levy	$ $2,125,885	$ $2,716,646	$ $2,692,600	$ ($24,046)
ERS/Benefits	Expenditure	$ $1,431,658	$ $1,106,940	$ $1,122,312	$ $15,372
	Abatement	($152,794)	($70,740)	($74,025)	($3,285)
	Revenue	$1,093,162	$1,140,940	$1,015,391	($125,549)
	Tax Levy	$ $185,702	$ ($104,740)	$ $32,896	$ $137,636

MISSION

Human Resources will negotiate and administer responsible and cost-effective collective bargaining agreements for Milwaukee County and will provide Milwaukee County government with an equitable and effective system for the recruitment, classification, development, and retention of a competent and culturally diversified workforce through the timely creation of appropriate eligibility lists; the maintenance of competitive compensation, benefits and pension programs; the training of County employees; and strict adherence to Federal, State and County laws, regulations and policies.

DEPARTMENT DESCRIPTION

The Department of Administrative Services-Human Resources includes the following sections: General Office, Labor Relations and Employee Retirement System/Benefits.

The **General Office** has three sections, the Director's Office, Workforce Development and the Departmental Services Section.

The *Director's Office* directs human resource programs, assigns projects and coordinates the work of the operating sections; submits the annual departmental budget; presents all Department recommendations to the Civil Service Commission and the Personnel Committee of the County Board; serves as staff to the Personnel Committee; analyzes and reports on legislation affecting the human resource function in Milwaukee County; directs the implementation of the automated personnel system; provides support and assistance in labor contract negotiations; and provides analysis, recommendations and implementation of new approaches to human resource administration. The Director of Human Resources serves as ex-officio member of the Pension Board, and delegates the Deputy Director to serve as secretary of the Civil Service Commission. A key function of this office is workforce planning. Workforce planning forecasts and identifies the County's human resources requirements, and develops the recruitment and training strategies necessary to meet them. Activities include the assessment of County recruitment and training needs and priorities; the planning, coordination and direction of recruitment activities and staff development programs.

Employee Benefits provides ongoing analyses of all current employee benefits and new benefit options while administering the Conventional Medical and Dental Plans, Health and Dental Maintenance Organization Plans, Basic and Optional Life Insurance Plans, Short-term Disability Insurance, Medicare and the Dependent Care Voucher Reimbursement Program. The Section maintains enrollment records for active and retired employee members and their dependents; confers and corresponds with County officials, employees, retirees, the public and industry-related agencies regarding benefits programs; monitors our providers on medical and dental claim payments and utilization review services; administers special projects relating to cost-containment and employee wellness; and directs the Employee Assistance Program for personal/behavioral/medical problems affecting job performance.

Workforce Development plans and coordinates staff development programs and assists other County departments with specialized training applications. This unit also assists in the design and implementation of the County's affirmative action and equal employment opportunity programs to maintain a diverse workforce. Activities include compiling information on the status of various protected groups in the County classified and unclassified service; reviewing class specifications to ensure compliance with equal opportunity guidelines, and developing reports necessary to comply with State and Federal requirements and the Federal Court Order.

The *Departmental Services Section* reflects a centralized administrative services model based on the Department of Administrative Services reorganization plan. Teams of human resource professionals are re-deployed into departments to serve major functional areas.

Departmental Services also develops, administers and monitors employee selection processes for all positions in the Milwaukee County Classified Service and, upon request, for positions in the unclassified service. This effort includes the assessment of job specifications and minimum qualifications; the development and administration of applicant examinations; and the certification of qualified candidates to department heads and appointing authorities. Implicit in this activity is the responsibility of administering employee selection in compliance with prevailing Milwaukee County, State, Federal and labor-negotiated parameters, any or all of which may impact related hiring procedures, e.g., transfer, layoff, promotion, demotion, reinstatement, and salary adjustment obligations. In addition, the Section is responsible for activities supporting the retention of employees within the Milwaukee County Classified Service, as well as the maintenance of appropriate records and reports.

Labor Relations negotiates and administers all collective bargaining agreements, establishes labor relations training programs for supervisory staff and conducts all procedures ordered by the Wisconsin Employment Relations Commission, U.S. Department of Labor, or the Wisconsin Department of Workforce Development. All matters relating to labor relations introduced to the County Board are normally referred to Labor Relations for recommendation. In addition, the Section may, under the direction of the County Board Personnel Committee, carry out those procedural responsibilities delegated to that committee by Chapter 80 of the Milwaukee County General Ordinances, and annually review the wages, hours and conditions of employment of all employees not represented for purposes of collective bargaining, and submit recommendations thereon to the County Board of Supervisors each year for the following year. This Section studies requests for reallocations, changes in compensation policies and practices and calculates the fiscal impact of these actions; maintains current and classification standardization schedules; maintains salary provisions mandated by labor contracts or County Ordinances; maintains and implements provisions of the Executive Compensation Plan; and prepares changes to County Ordinances reflecting various personnel actions.

Employee Retirement System (ERS) administers the Milwaukee County Employee Retirement System (ERS), manages the funds of the Retirement System in accordance with Pension Board actions, and maintains the general ledger and related books of the Retirement System. The unit also maintains enrollment, service and salary records for Retirement System members; calculates retirement and death benefits; processes monthly pension payroll; and prepares withdrawals for terminating members. The ERS Manager serves as Secretary of the Pension Board.

BUDGET HIGHLIGHTS

- Personal Services expenditures without fringe benefits decrease by $34,573, from $2,830,595 to $2,796,022. Funded positions decline by .2 from 53.3 to 53.1. In an effort to improve office efficiency and expedite staffing request made by other departments, five vacant positions are abolished and replaced with one Employment Relations Manager in the Director's Office.

  Since 2003, Human Resource's has been paying the full salaries of six positions (position numbers 76550, 77030, 00019, 65840, 00019, 06980) assigned to other departments and agencies. The charges for these six employees for 2006 would amount to a decrease of $617,138 in expenses for DAS-Human Resource's. However, the requested 2006 budget maintains the status quo and these six positions are again not cross-charged out to the host departments and agencies. DAS-Fiscal will undertake a review of these crosscharges in 2006 to determine the appropriate alignment of expenses.

- Revenue derived through administrative charges for COBRA health insurance processing is reduced from the 2005 level of $34,000 to $2,800. This reduction reflects the removal of per account administrative fees charged to users. The $2,800 represents 2% of account premiums.

- The Retirement System is crosscharged $115,224 by IMSD for one position dedicated to implementing the new system.

- All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

ACTIVITY AND STATISTICAL SUMMARY	2003 Budget	2003 Actual	2004 Budget	2005 Budget
A. Training and Employee Relations				
ER/AA Complaints/Investigations	113	3	90	15
Employee Training Classes	75	61	80	70
Training Class Participants	3,700	1,231	2,000	1,400
Tuition Loans	150	91	130	100
B. General Government/Countywide				
Payroll/Personnel Transactions Processed	15,000	14,000	14,000	12,500
Personnel File Maintenance	38,000	37,000	30,000	28,000
Unemployment Compensation Forms Processed	2,530	4,920	3,500	3,500
Unemployment Compensation Payments Issued	7,350	11,460	9,500	9,500
Unemployment Compensation New Claimants	525	806	550	550
Data Element Update Transactions	85,000	88,000	80,000	76,000
Total Applications Received	18,000	12,977	12,000	13,000
Exams Announced	50	79	50	70
Exams Administered	1,600	1,024	1,800	1,200
Exam Analysis Review	50	79	50	80
Certification Requests Processed	750	451	650	500
Candidates Certified	24,000	19,158	22,000	20,000
New Positions Studied for Proper Classification	50	147	50	150
Current Positions Studied for Proper Classification	100	235	200	100
Layoff/Placements	300	371	150	150
Transfers Processed	300	115	200	140
C. ERS/BENEFITS				
Health, Dental, Life Premiums				
Employee COBRA Payments Collected	$7,254,764	$7,216,383	$7,013,192	$7,112,579
Group Benefits Plans Administered	14	14	14	14
Health Plan Contracts	10,861	10,536	10,815	10,510
Dental Plan Contracts	5,710	5,204	5,575	5,071
HCN PPO Savings Realized	$5,948,701	N/A	N/A	N/A
Lives Insured	10,312	10,019	10,349	9,871
Life Insurance Claims Administered	N/A	N/A	220	235
Medicare Notifications Issued	N/A	N/A	288	295
Total Retirement System Assets (in millions) December 31	$ 1,700	$ 1,494	$ 1,500	$ 1,700
Active Members 1/1	9,360	7,169	7,000	6,500
New Enrollments	550	332	350	350
Terminations	200	204	200	150
Withdrawals	20	11	10	10
Deaths of Active Members	20	15	10	10
Retirements Granted	400	290	600	200
Active Members 12/31	9,270	6,981	6,530	6,480
Retirement Members 1/1	6,650	6,678	6,800	7,050
Benefits Granted	400	290	600	200
Benefits Terminated	250	270	250	300
Retirement Members 12/31	6,800	6,698	7,150	6,950
Active OBRA Members 1/1	8,200	8,294	8,600	9,050
New OBRA Enrollments	700	563	600	600
5-Year Terminations	300	172	250	200
Active OBRA Members 12/31	8,600	8,685	8,950	9,450

DEPARTMENT OF ADMINISTRATIVE SERVICES – RISK MANAGEMENT

DEPT: DEPARTMENT OF ADMINISTRATIVE SERVICES – RISK MANAGEMENT **UNIT NO.** 1150
FUND: Internal Service - 0040

OPERATING AUTHORITY & PURPOSE

The Department of Administrative Services is created pursuant to Section 59.52(1) of the Wisconsin Statutes and Chapter 32 of the Milwaukee County Ordinances. Risk Management is responsible for administering the County's risk management program. Section 59.52(11)(a) of the Wisconsin Statutes authorizes the County to provide public liability and property damage insurance, either from commercial companies or by self-insurance created by setting up an annual fund for such a purpose, or by a combination thereof, covering without exclusion because of enumeration, motor vehicles, malfeasance of professional employees, maintenance and operation of County highways, parks, parkways and airports, and other County activities involving the possibility of damage to the general public, and provide fire and casualty insurance for all County property.

Section 59.52 (11)(d) of the Wisconsin Statutes authorizes the County to provide for the protection of the County and public against loss or damage resulting from the act, neglect or default of County officers, department administrators and employees, and to contract for and procure bonds or contracts of insurance to accomplish that purpose, either from commercial companies or by self-insurance created by setting up an annual fund for such purpose or by a combination thereof. Section 65.90(6) of the Wisconsin Statutes allows any county having a population of 500,000 or more to establish, maintain and levy a tax for a liability reserve fund for the purpose of paying liability claims or premiums on insurance to pay such claims. The annual taxes levied for the purpose may not exceed the level necessary to collect the amount recommended by an actuary, in accordance with generally accepted actuarial principles.

BUDGET SUMMARY

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services	$ 346,033	$ 347,452	$ 363,456	$ 16,004
Employee Fringe Benefits	177,155	208,875	195,366	(13,509)
Services	49,384	55,382	55,382	0
Commodities	3,288	8,270	8,270	0
Other Charges	5,148,783	5,635,286	5,597,439	(37,847)
Debt & Depreciation	5,374	18,939	18,939	0
Capital Outlay	6,881	0	0	0
Capital Contra	(6,881)	0	0	0
County Service Charges	115,684	147,596	131,931	(15,665)
Abatements	(113,017)	(275,329)	(259,521)	15,808
Total Expenditures	$ 5,732,684	$ 6,146,471	$ 6,111,262	$ (35,209)
Direct Revenue	30,586	188,706	188,706	0
State & Federal Revenue	0	0	0	0
Indirect Revenue	6,417,359	6,103,094	6,286,083	182,989
Total Revenue	$ 6,447,945	$ 6,291,800	$ 6,474,789	$ 182,989
Direct Total Tax Levy	$ (715,261)	$ (145,329)	$ (363,527)	$ (218,198)

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Central Service Allocation	$ 58,365	$ 82,264	$ 64,016	$ (18,248)
Courthouse Space Rental	31,728	29,955	31,218	1,263
Document Services	943	1,380	0	(1,380)
Tech Support & Infrastructure	8,698	11,869	14,378	2,509
Distribution Services	804	604	904	300
Emergency Mgmt Services	0	0	0	0
Telecommunications	677	1,053	515	(538)
Record Center	1,771	1,876	1,033	(843)
Radio	0	0	0	0
Computer Charges	2,290	4,757	8,783	4,026
Applications Charges	7,741	11,571	8,674	(2,897)
Total Charges	$ 113,017	$ 145,329	$ 129,521	$ (15,808)
Direct Property Tax Levy	$ (715,261)	$ (145,329)	$ (363,527)	$ (218,198)
Total Property Tax Levy	$ (602,244)	$ 0	$ (234,006)	$ (234,006)

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services (w/o EFB)	$ 346,033	$ 347,452	$ 363,456	$ 16,004
Employee Fringe Benefits (EFB)	$ 177,155	$ 208,875	$ 195,366	$ (13,509)
Position Equivalent (Funded)*	5.5	5.5	5.8	0.3
% of Gross Wages Funded	90.6	90.7	95.8	5.1
Overtime (Dollars)**	$ 0	$ 0	$ 0	$ 0
Overtime (Equivalent to Position)	0.0	0.0	0.0	0.0

* For 2004, the Position Equivalent is the budgeted amount.
** Delineated for information. (Also included in personal services.)

PERSONNEL CHANGES				
Job Title/Classification	Action	Number of Positions/ Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
Employee Safety Coordinator	Funded	0.5	Risk Management	$ 31,299
			TOTAL	$ 31,299

MISSION

It is the mission of Risk Management to protect the health and safety of employees, citizens and users of the facilities and services of Milwaukee County, through the use of risk management, claims management and employee safety techniques.

DEPARTMENT DESCRIPTION

The Risk Management Section includes the following sections: Administration, Self-Insurance, Insurance Policy and Services and Claims Management (Workers' Compensation).

The ***Administration Section*** supervises the professional staff, coordinates activities between departments, submits reports, reviews contracts for liability exposures and prepares budget documents. The unit is responsible for internal service fund accounting and cost allocations to departments. County-wide loss control activities are also administered by this section.

The ***Self-Insurance Section*** is responsible for property, general and automobile liability claim reporting, loss analysis, claim data and financing of self-retained losses.

The ***Insurance Policy and Services Section*** is responsible for selection of brokers, requests for proposals, determination of deductibles, limits and coverage, researching the market and negotiating with brokers and companies for bundled and unbundled insurance services.

The ***Claims Management Section*** is responsible for administering the Workers' Compensation claims of employees who sustain job-related injuries for medical-only and lost-time claims, and coordination of the return-to-work program. In addition, a database is maintained for all claims.

BUDGET HIGHLIGHTS

ADMINISTRATION

- Personal Services expenditures without fringe benefits increase by $16,004, from $347,452 to $363,456. Funded positions increase by .3 positions due to the Employee Safety Coordinator position increasing to full time and vacancy and turnover adjustments.

- Direct revenue is budgeted at $188,706, comprised of $63,706 Milwaukee Public Museum insurance premiums and $80,000 of projected dividends from Wisconsin County Mutual, $22,500 from the Safety Trust Fund, $15,000 from subrogation recoveries, and $7,500 from claims reserve from the Local government Property Insurance Fund (LGPIF).

- All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

SELF-INSURANCE

- Expenditures for property, general and automobile liability claim reporting, loss analysis, claim data and financing of self-retained losses decreases $2,700 to $860,300.

INSURANCE POLICY AND SERVICES

- The cost of fiduciary insurance for the Pension Board is being paid directly by the Pension Board rather than through Risk Management.

- Insurance purchases for property, fine arts and airport liability are reduced $128,663. This is offset by an increase in workers' compensation medical benefits of $90,866.

CLAIMS MANAGEMENT (WORKERS' COMPENSATION)

- Workers' Compensation self-insurance expenditures increase $90,866 due to increased cost of health care, which is partially offset with a reduction of $7,828 in claims expense for a net increase of $83,038. This expense is charged out to County departments.

ACTIVITY AND STATISTICAL SUMMARY				
	2004 Budget	2004 Actual	2005 Budget	2006 Budget
Risk Financing Cost				
Retained Losses (Self-Insured)	$ 863,000	$ 863,000	$ 863,000	$ 860,300
Net Insurance Premiums	$ 2,081,117	$ 2,039,999	$ 1,968,140	$ 1,843,627
Workers' Compensation Claims Processed	1,075	1,069	1,075	1,075
Dollar Amount of Claims Processed	$ 2,526,952	$ 2,760,594	$ 2,674,146	$ 2,765,012

DEPARTMENT OF ADMINISTRATIVE SERVICES – ADMINISTRATION AND FISCAL AFFAIRS DIVISION

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: DEPARTMENT OF ADMINISTRATIVE SERVICES-
ADMINISTRATION & FISCAL AFFAIRS DIVISION

UNIT NO. 1151
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

The Department of Administrative Services is created pursuant to Section 59.52 (1) of the Wisconsin Statutes and Chapter 32 of the Milwaukee County Ordinances. The position of Director is authorized in the Fiscal Affairs Division and is responsible for the execution of the duties and powers assigned to the Department as specified in Chapter 32 of the Milwaukee County General Ordinances for the major divisions of Procurement, Information Management Services and Fiscal Affairs. Also reporting to the Director are Human Resources, Office for Persons with Disabilities, and Economic and Community Development. The Fiscal Affairs Division is responsible for preparing and monitoring the County's annual operating and capital budgets and for preparing the County's Official Statements relating to debt issuance. It performs the County's accounting functions, which include centralized payroll, accounts payable, preparation of County financial statements, and determination of financial and cost accounting policies.

BUDGET SUMMARY

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services	$ 2,581,723	$ 2,552,547	$ 2,661,177	$ 108,630
Employee Fringe Benefits	1,382,779	1,411,592	1,371,941	(39,651)
Services	82,071	22,512	185,312	162,800
Commodities	16,976	17,350	36,642	19,292
Other Charges	1,045	1,200	1,200	0
Debt & Depreciation	115,707	0	0	0
Capital Outlay	0	0	0	0
Capital Contra	0	0	0	0
County Service Charges	586,429	583,775	628,147	44,372
Abatements	(1,163,649)	(1,275,505)	(1,536,116)	(260,611)
Total Expenditures	$ 3,603,081	$ 3,313,471	$ 3,348,303	$ 34,832
Direct Revenue	32,124	36,000	11,000	(25,000)
State & Federal Revenue	0	0	0	0
Indirect Revenue	0	0	0	0
Total Revenue	$ 32,124	$ 36,000	$ 11,000	$ (25,000)
Direct Total Tax Levy	$ 3,570,957	$ 3,277,471	$ 3,337,303	$ 59,832

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Central Service Allocation	$ 9,522	$ 12,537	$ 13,278	$ 741
Courthouse Space Rental	247,428	233,647	243,483	9,836
Document Services	35,686	14,868	0	(14,868)
Tech Support & Infrastructure	133,638	156,284	175,772	19,488
Distribution Services	3,409	1,679	3,835	2,156
Emergency Mgmt Services	0	0	0	0
Telecommunications	14,703	8,392	11,167	2,775
Record Center	17,906	12,640	10,452	(2,188)
Radio	0	0	0	0
Computer Charges	38,219	40,771	62,733	21,962
Applications Charges	63,396	77,209	76,982	(227)
Total Charges	$ 563,907	$ 558,027	$ 597,702	$ 39,675
Direct Property Tax Levy	$ 3,570,957	$ 3,277,471	$ 3,337,303	$ 59,832
Total Property Tax Levy	$ 4,134,864	$ 3,835,498	$ 3,935,005	$ 99,507

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services (w/o EFB)	$ 2,581,723	$ 2,552,547	$ 2,661,177	$ 108,630
Employee Fringe Benefits (EFB)	$ 1,382,779	$ 1,411,592	$ 1,371,941	$ (39,651)
Position Equivalent (Funded)*	49.1	45.9	45.6	(0.3)
% of Gross Wages Funded	87.2	95.0	96.0	1.0
Overtime (Dollars)**	$ 12,400	$ 5,700	$ 5,700	$ 0
Overtime (Equivalent to Position)	0.2	0.1	0.2	0.1

* For 2004, the Position Equivalent is the budgeted amount.
** Delineated for information. (Also included in personal services.)

PERSONNEL CHANGES				
Job Title/Classification	Action	Number of Positions/ Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
Ex. Dir Airport Finance	Transfer	1/1.0	Fiscal Affairs	111,308
Adm. Coordinator Reimb	Transfer	1/1.0	Fiscal Affairs	63,146
Accountant 2	Unfund	1/1.0	Central Accounting	(37,834)
Accountant 1	Unfund	1/1.0	Central Accounting	(38,810)
Fiscal Specialist	Unfund	1/1.0	Accounts Payable	(31,830)
Fiscal Assistant 2	Unfund	1/1.0	Accounts Payable	(29,544)
			TOTAL	$ 36,436

MISSION

Provide quality, efficient and responsive financial services and administrative business functions to the County Executive, County Board and County departments to enable the delivery of financially sound and effective services to the community.

DEPARTMENT DESCRIPTION

Administration. The Director is responsible for coordinating the operations of the divisions, including Procurement, Information Management Services, Fiscal Affairs which includes Risk Management, and Human Resources which includes Labor Relations. Also reporting to the Director are the Office for Persons with Disabilities and Economic and Community Development.

The primary responsibilities of the ***Fiscal and Strategic Services Section*** are budget preparation and control for both operations and capital. All budget requests are analyzed with recommendations submitted to the County Executive. Assistance is provided both to the County Executive in preparing and presenting the Executive Budget, and to the Finance and Audit Committee in its review of the County Executive's recommended budget, including the preparation of budget amendments approved by the Finance and Audit Committee and the County Board. During the year, all appropriation transfer requests are analyzed and a recommendation submitted to the County Executive. In conjunction with the Accounting Section, County departmental accounts are analyzed to determine potential expenditure deficits or revenue shortfalls, with department administrators required to submit a corrective plan of action. Other major duties include (a) the study of all new position requests, with reports and recommendations submitted to County Board committees; (b) fiscal studies for the County Executive and County Board committees, including fiscal impact of legislative bills; and (c) special studies for the County Executive and County Board committees.

Central Accounting functions include Accounting Administration, Accounting, Accounts Payable and

Payroll. A brief description of the responsibilities of each area follows:

Accounting Administration is responsible for the overall management and coordination of Central Accounting activities, the development of special studies and reports and technical assistance to both Central Accounting and other County departments and the publishing of the Comprehensive Annual Financial Report and the Single Audit Report.

Accounting is responsible for the timely and accurate preparation of County-wide monthly financial reports, publication of the Comprehensive Annual Financial Report, the State of Wisconsin Financial Report Form, and the Single Audit Report and development of the indirect cost allocation plan. In addition, Accounting is responsible for adherence to Generally Accepted Accounting Principles (GAAP), the development and maintenance of the Advantage financial information system, the fixed-asset system and the grant system, conducting budget performance reviews on an ongoing basis to identify potential year-end deficits so that problems can be resolved in a timely manner, and ongoing training and technical assistance to departments.

Accounts Payable is responsible for establishment of County-wide payment procedures, coordination with the Procurement Division, encumbrances of purchases, payment of vendor invoices, development and maintenance of the accounts payable system, and technical assistance to departments. In addition, Accounts Payable monitors payments to ensure that purchasing regulations have been followed by departments and unencumbered appropriation balances to ensure that the County has sufficient appropriations available for each payment.

Payroll is responsible for establishment of County-wide payroll procedures, coordination with the Division of Human Resources, preparation of payroll checks, maintenance of all earnings and deductions records, ensuring that County payroll practices meet Federal, State and contractual requirements, filing of all required Federal and State reports on a timely basis, and the development and maintenance of the payroll system.

BUDGET HIGHLIGHTS

- Personal Services expenditures without fringe benefits increase by $108,630 from $2,552,547 to $2,661,177. Funded positions decrease .3 from 45.9 to 45.6.

  One position of Accountant 2 and one position of Accountant 1 are unfunded. A current year action that resulted in the creation of an Accountant 4 position along with ongoing automation efforts results in the ability to unfund these two positions in 2006. This results in a tax levy decrease of $76,644 not including fringe benefits.

- In an effort to generate greater financial efficiencies, while maintaining and enhancing current effectiveness, DAS-Fiscal is unfunding a Fiscal Specialist and Fiscal Assistant for a salary and social security savings of $61,374.

- DAS continues to re-examine the Department of Administrative Services model that was created in 2003. To improve fiscal monitoring two positions of Executive Director Airport Finance Administration and the Coordinator Reimbursement in DHHS are transferred to DAS-Fiscal, increased salary and social security are offset by an increase in crosscharge revenue for no levy change.

- Professional services are increased $162,800, $62,800 reflects the need to obtain contract services for financial automation efforts undertaken in DAS-Fiscal as well as to provide administrative support for the BRASS budgeting system. $100,000 is added for contract services in DAS Administration for a study of the current pension system structure, and to provide options for modification of the pension system to the County Board for consideration in 2006.

- Commodity costs increase $19,292 to allow for the purchase of software and materials needed for increasing fiscal automation efforts.

- Direct revenue decreases $25,000 offset by an increase in crosscharge abatement. This reflects a realignment of expenses with revenues from MCAMLIS since MCAMLIS is now managed within the County by A&E.

- All departments are required to operate within their expenditure appropriations and their overall

budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

DEPARTMENT OF ADMINISTRATIVE SERVICES – PROCUREMENT

DEPT: DEPARTMENT OF ADMINISTRATIVE SERVICES - PROCUREMENT **UNIT NO.** 1152
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

The Procurement Division of the Department of Administrative Services is empowered by Chapter 32 of the Milwaukee County Ordinances to purchase or contract for supplies, materials, equipment and contractual services needed by County departments, agencies and institutions. This authority does not include public works programs, professional service contracts, repairs or alterations to buildings, structures, or leases of County-owned real estate and appurtenances which are administered by the Department of Parks and Public Infrastructure (DPPI). The Procurement Division is also authorized to develop standards, prepare specifications, sign and issue contracts and purchase orders, process requests for proposals with the exception of professional service contracts, and assist the Milwaukee County Transit System processing of purchase orders.

Additionally, the Procurement Division provides Disadvantaged Business Enterprises an opportunity to participate in Milwaukee County's procurement process pursuant to ordinances and annual goals established by the Milwaukee County Board of Supervisors.

BUDGET SUMMARY

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services	$ 416,047	$ 494,972	$ 536,818	$ 41,846
Employee Fringe Benefits	226,334	277,522	296,046	18,524
Services	70,995	82,281	30,723	(51,558)
Commodities	2,286	5,060	4,960	(100)
Other Charges	0	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	0	0	0	0
Capital Contra	0	0	0	0
County Service Charges	81,183	82,291	218,465	136,174
Abatements	(55,407)	(49,355)	(203,009)	(153,654)
Total Expenditures	$ 741,438	$ 892,771	$ 884,003	$ (8,768)
Direct Revenue	39,551	50,000	39,551	(10,449)
State & Federal Revenue	0	0	0	0
Indirect Revenue	0	0	0	0
Total Revenue	**$** 39,551	$ 50,000	$ 39,551	$ (10,449)
Direct Total Tax Levy	**$** 701,887	$ 842,771	$ 844,452	$ 1,681

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Central Service Allocation	$ 0	$ 0	$ 0	$ 0
Courthouse Space Rental	0	0	125,143	125,143
Document Services	465	1,734	0	(1,734)
Tech Support & Infrastructure	25,574	19,882	28,757	8,875
Distribution Services	596	1,179	671	(508)
Emergency Mgmt Services	0	0	0	0
Telecommunications	4,468	2,526	3,393	867
Record Center	0	0	0	0
Radio	0	0	0	0
Computer Charges	9,812	9,513	17,565	8,052
Applications Charges	14,492	14,521	27,480	12,959
Total Charges	$ 55,407	$ 49,355	$ 203,009	$ 153,654
Direct Property Tax Levy	$ 701,887	$ 842,771	$ 844,452	$ 1,681
Total Property Tax Levy	$ 757,294	$ 892,126	$ 1,047,461	$ 155,335

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services (w/o EFB)	$ 416,047	$ 494,972	$ 536,818	$ 41,846
Employee Fringe Benefits (EFB)	$ 226,334	$ 277,522	$ 296,046	$ 18,524
Position Equivalent (Funded)*	9.7	10.1	10.7	0.6
% of Gross Wages Funded	88.2	93.9	96.9	3.0
Overtime (Dollars)**	$ 0	$ 0	$ 0	$ 0
Overtime (Equivalent to Position)	0.0	.0	.0	0

** For 2004, the Position Equivalent is the budgeted amount.
*** Delineated for information. (Also included in personal services.)

PERSONNEL CHANGES				
Job Title/Classification	Action	Number of Positions/ Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
None				$
			TOTAL	$ 0

MISSION

The Procurement Division, within the scope of Chapter 32, shall obtain goods and services for Milwaukee County customers which enhance the quality of life in Milwaukee County and fully utilize all segments of the business community.

BUDGET HIGHLIGHTS

- Personal services without fringe benefits increases by $41,846 from $494,972 to $536,818, as a result of funding a higher percentage of gross wages and filling a vacant position. Net wages funded increases to 96.9 percent from 93.9 percent.

- The Procurement Division relocated to the City Campus offices effective April 1, 2005. The move resulted in an estimated savings of $27,000 for the 2005 budget year and an estimated $58,000 in 2006 with an increase of 3% for the life of the lease.

- The Division continues to implement an annual fee of $25 for vendors who wish to be added to the Milwaukee County list of approved vendors. The Division has budgeted revenue of $39,551 associated with this fee, based on previous assessments. The Division will continue to work toward increasing the vendor base to meet and/or exceed projected revenue.

- Milwaukee County and City of Milwaukee Purchasing Divisions will continue to identify areas where there is duplication of effort in the procurement of good and services. Identification of those areas will result in the collaboration effort of both entities to cost effectively procure the commodities and/or services.

- All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

ACTIVITY AND STATISTICAL SUMMARY

	2004 Budget	2004 Actual	2005 Budget	2006 Budget
Purchasing Section				
Blanket Order Releases Processed	25,000	19,206	86,000	25,000
Purchase Orders Issued	4,500	32,401	40,000	28,000
Value of Purchase Orders ($ Millions)	$ 85.0	$ 58.0	$ 70.0	$ 50.0
Departmental Purchase Orders	15,000	11,349	12,000	15,000
Formal Bids Issued	45	81	100	100
Requests for Proposal Issued	15	5	20	5
Informal Bids and Quotes Issued	200	502	400	600
General Awards	2,500	1,279	6,500	1,400
Disadvantaged Business Enterprise - GOAL				
Dollar Amount of Procurements Awarded to DBE Vendors	$ 4,000,000	$ 3,000,000	$ 3,000,000	$ 4,000,000

* Does not include confirming orders.

DEPARTMENT OF ADMINISTRATIVE SERVICES –
INFORMATION MANAGEMENT SERVICES DIVISION

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: DEPARTMENT OF ADMINISTRATIVE SERVICES - INFORMATION MANAGEMENT SERVICES DIVISION

UNIT NO. 1160

FUND: Internal Service - 0026

OPERATING AUTHORITY & PURPOSE

The Information Management Services Division (IMSD) of the Department of Administrative Services provides technical and communication services to its clients, which includes Milwaukee County departments, other governmental units and the users of Milwaukee County's website. IMSD consists of four functional Areas: Applications Services; Technical Support and Infrastructure Services; Distribution and Records Services; and Administrative Support Services. Applications Services and Technical Support and Infrastructure Services are authorized by Section 32.64 of the Milwaukee County Ordinances. Sections 32.65 and 32.66 authorize the Records Center and Records Management Services.

BUDGET SUMMARY				
Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services	$ 5,827,091	$ 6,466,039	$ 6,547,776	$ 81,737
Employee Fringe Benefits	2,918,733	3,539,688	3,637,039	97,351
Services	4,025,522	4,621,954	5,158,884	536,930
Commodities	240,304	179,577	333,880	154,303
Other Charges	0	0	0	0
Debt & Depreciation	3,132,914	3,501,091	1,889,500	(1,611,591)
Capital Outlay	89,427	60,000	138,331	78,331
Capital Contra	(71,359)	(60,000)	(138,331)	(78,331)
County Service Charges	2,844,397	3,141,170	3,522,516	381,346
Abatements	(2,127,866)	(2,548,408)	(2,839,043)	(290,635)
Total Expenditures	$ 16,879,163	$ 18,901,111	$ 18,250,552	$ (650,559)
Direct Revenue	196,641	210,705	145,068	(65,637)
State & Federal Revenue	0	0	0	0
Indirect Revenue	1	0	0	0
Total Revenue	$ 196,642	$ 210,705	$ 145,068	$ (65,637)
Direct Total Tax Levy	$ 16,682,521	$ 18,690,406	$ 18,105,484	$ (584,922)

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Central Service Allocation	$ 231,755	$ 222,554	$ 209,318	$ (13,236)
Courthouse Space Rental	247,956	234,141	243,995	9,854
Document Services	230	830	0	(830)
Tech Support & Infrastructure	89,253	93,037	100,483	7,446
Distribution Services	162	0	183	183
Emergency Mgmt Services	0	0	0	0
Telecommunications	16,241	11,252	12,336	1,084
Record Center	0	0	0	0
Radio	0	0	0	0
Computer Charges	143,110	149,493	140,523	(8,970)
Applications Charges	0	0	0	0
Total Charges	$ 728,707	$ 711,307	$ 706,838	$ (4,469)
Direct Property Tax Levy	$ 16,682,521	$ 18,690,406	$ 18,105,484	$ (584,922)
Total Property Tax Levy	$ 17,411,228	$ 19,401,713	$ 18,812,322	$ (589,391)

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services (w/o EFB)	$ 5,827,091	$ 6,466,039	$ 6,547,776	$ 81,737
Employee Fringe Benefits (EFB)	$ 2,918,733	$ 3,539,688	$ 3,637,039	$ 97,351
Position Equivalent (Funded)*	96.3	99.3	99.0	(.3)
% of Gross Wages Funded	67.0	85.9	88.3	2.4
Overtime (Dollars)**	$ 205,807	$ 163,380	$ 163,380	$ 0
Overtime (Equivalent to Position)	3.8	2.7	2.8	0.1

* For 2004, the Position Equivalent is the budgeted amount.
** Delineated for information. (Also included in personal services.)

PERSONNEL CHANGES				
Job Title/Classification	Action	Number of Positions/ Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
Mgmt Assistant Document Srvcs	Transfer	1/1.0	Doc, Distribution & Records	$ (44,272)
Business Analyst	Create	1/1.0	Administrative & Support	66,674
Office Support Asst 1	Abolish	1/1.0	Doc, Distribution & Records	(24,726)
Distribution Asst	Abolish	1/1.0	Doc, Distribution & Records	(26,024)
Applications Specialist 4	Abolish	1/1.0	Applications	(66,674)
Network Appl Spec 4 ME	Abolish	1/1.0	Applications	(38,988)
Asst Director-Human Res/MIS	Abolish	1/1.0	Applications	(87,014)
			TOTAL	$ (221,024)

ORGANIZATIONAL COST SUMMARY					
DIVISION		2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Applications	Expenditure	$ $5,369,117	$ $7,014,630	$ $7,097,267	$ $82,637
	Abatement	($281,176)	($547,073)	($509,199)	$37,874
	Revenue	$148,000	$160,000	$140,000	($20,000)
	Tax Levy	$ $4,939,941	$ $6,307,557	$ $6,448,068	$ $140,511
Technical Support & Infrastructure	Expenditure	$ 10,594,110	$ 11,750,471	$ 11,786,643	$ 36,172
	Abatement	(179,120)	(219,158)	(215,764)	3,394
	Revenue	$45,820	$50,705	$5,068	($45,637)
	Tax Levy	$ 10,369,170	$ 11,480,608	$ 11,565,811	$ 85,203
Document, Distribution & Records Services	Expenditure	$ $1,697,479	$ $1,219,828	$ $833,344	$ ($386,484)
	Abatement	($119,870)	($111,012)	($93,014)	$17,998
	Revenue	$2,822	$0	$0	$0
	Tax Levy	$ $1,574,787	$ $1,108,816	$ $740,330	$ ($368,486)
Administration, Fiscal & Support	Expenditure	$ $1,417,682	$ $1,524,590	$ $1,510,672	$ ($13,918)
	Abatement	($1,619,059)	($1,731,165)	($2,159,397)	($428,232)
	Revenue	$0	$0	$0	$0
	Tax Levy	$ ($201,377)	$ ($206,575)	$ ($648,725)	$ ($442,150)

MISSION

IMSD's objectives are to support Milwaukee County's technology needs for the 21st century and lead the development and execution of an IT strategy that accelerates Milwaukee County's leadership in the state.

DEPARTMENT DESCRIPTION

The Information Management Services Division (IMSD) of the Department of Administrative Services consists of three customer service areas and one administrative area: Applications Services, Technical Support and Infrastructure, and Document, Distribution and Records Services. The administrative area is Support Services.

Technical Support and Infrastructure is further divided into three subgroups: Technical Support, Telecommunications (data and voice), and Radio Communications.

Support Services is divided into two subgroups: Fiscal and Policy Compliance Services, and Administrative Support

The ***Application Services*** Area supports software applications on a variety of platforms including mainframe, servers, Internet and desktops. This Area is responsible for analyzing applications needs, as well as modification, maintenance, support and training for the County's software.

Examples of applications include the Lotus Notes email, database and workflow system, the Intranet, the Criminal Justice Information System, the Advantage System for financial and budgeting functions, AIMS90 the Job Applicant Information Tracking System, GENESYS for payroll and personnel, the Juvenile Information Management System, Photo-Fingerprint System, Paramedics database, and human services client and payment tracking systems (SIMPLE/SCRIPTS). IMSD also supports specialty applications in departments including Cobra, Affirmative Action, Fleet Anywhere, E-Recording at the Register of Deeds, Point of Sale at the Zoo and the Parks, and the Call Center System at the Department of Health and Human Services and Child Support.

Applications Services also manages Internet content and presentation consistency for the County's web pages, as well as departmental web pages, and coordinates the overall effort of implementing electronic commerce (e-commerce) applications.

The ***Technical Support and Infrastructure Services*** area provides research, acquisition, installation, maintenance, training and support services for multi-department, complex, local-area-

network-specific and desktop operating systems, hardware and standard software countywide. The group also installs and maintains the County's telecommunications infrastructure (cabling, telephones, 800 MHz public safety radio system) and implements and administers information technology standards countywide.

This Area is divided into three subgroups: Technical Support, Telecommunications Services (cabling and voice) and Radio Communications.

Technical Support Services focuses on the implementation, management and maintenance of the infrastructure (hardware and operating systems) that supports the County's applications. The group:

- Provides help desk services for County departments
- Conducts short-term and long-range capacity planning
- Identifies and implements system performance improvements
- Maintains connectivity to other agencies' data centers, mainframes, and servers
- Coordinates hardware and software installation and maintenance
- Ensures the smooth operation and around-the-clock availability of the County's website, and other systems such as the Wide Area Network (WAN) and its enterprise server (mainframe), and job production, coordination of equipment maintenance and monitoring the data center environment

Telecommunications Services administers the County's voice communications system, including the telephones, cellular and pager programs, and the telephone communications environment, systems and equipment. This group assists departments in acquiring additional or modifying existing telephone service, coordinates the installation of departmental telephone and data cabling, and administers the telecommunications service contracts. The group also manages the County's wide area transport and its connection points.

Radio Communications Services provides administration of the County's 50-plus Federal Communications Commission (FCC) frequency licenses, the County's installed radio equipment and transmission facilities, and the conventional and 800 MHz trunked radio systems. This group also manages the intergovernmental agreements with several municipalities within Milwaukee County for the shared use of the 800 MHz radio system.

The ***Document, Distribution and Records Services*** Area provides mail services for departments, consultation to County departments for effective records management, and administers the central Records Center, an off-site storage for departmental records that are required to be retained.

The ***Support Services*** Area is divided into two subgroups: Fiscal and Policy Compliance, and Administrative Support.

Fiscal and Policy Compliance provides overall direction, coordination and planning for effective fiscal management, and policy compliance including contract monitoring, responses to audit requests and implementing County resolutions.

Administrative Support provides overall support of IMSD's operating requirements, such as recruitment, payroll processing, purchasing management and clerical support. Administration manages interns who provide entry-level information systems support to IMSD.

Administration continues to implement a Program Management Office (PMO) to instill project management discipline and improve on project delivery in terms of time and budget. The objectives of the PMO are:

- Ensure alignment of IT Projects to strategic Milwaukee County organizational needs
- Establish PMO standard processes, tools and procedures and consult on how to follow PMO standards
- Govern PMO standards to ensure quality and consistency
- Establish and maintain project portfolio
- Integrate project management into Milwaukee County Divisions
- Build competent and productive project teams
- Implement consistent, formalized project management

- Align LEAN Six Sigma knowledge sharing and process application with IMSD goals and objectives

Customer Services are the responsibility of all employees, with oversight by the leadership team.

BUDGET HIGHLIGHTS

- IMSD continues to provide centralized management of the County's IT resources. IMSD's baseline functions that keep the County's systems running include:

  Computer Operations
  Help Desk and Problem Resolution
  Network Management
  Virus Containment
  Email, Intranet, Web Pages
  System Testing and Change Control
  Applications Maintenance
  Telephone, Cell Phone and Radios
  Document Printing
  Mail Distribution
  Record Management
  Hardware and Software Maintenance
  Connectivity including Internet Access

- Personal services without fringe benefits increase by $81,737 primarily due to step increases in personnel salaries. Funded positions decrease by .3 of a position from 99.3 to 99.0.

- Total personal services are funded at 88.3 percent, an increase of 2.4 percent. Five vacant positions were abolished, which reduces the amount budgeted in personal services lump-sum. Because of the savings that this action provided, one new position is created to provide improved management oversight.

- Upon approval by the MCAMLIS board, MCAMLIS will fund $103,594 for one Network Applications Specialist position that will be dedicated to the Register of Deeds Office for the purpose of developing and maintaining a computerized index of land records and making this information available on the World Wide Web.

- An existing full-time Business Systems Project Manager position is funded by the retirement system to manage the implementation of the new pension administration system.

- One Management Assistant, Document Services has been transferred to the House of Corrections. This is due to the transfer of responsibilities to that department.

- Since major assets purchased during Y2K are now fully depreciated, the funds are now appropriated towards addressing the increasing amount of technological needs of County departments.

- An appropriation of $223,144, an increase of $170,000, is provided for the purchase of information technology equipment to address equipment failures and meet department requests that cannot be funded through the capital projects. In 2005, equipment failures included routers and a phone shelf, voicemail, and application servers for various County departments. The failure of this equipment can critically impact revenue collection by departments who rely on technology, such as the Park's electronic golf reservation system.

- The County information technology infrastructure has changed considerably over the past few years as older systems are upgraded to newer platforms. IMSD is structured to support the older legacy systems in the County. When vacancies occur in those areas, IMSD's strategy is to hire staff with newer skill sets, enabling the Division to support the new technology and platforms. Contractual services will then be used to support legacy systems. $300,000 is budgeted for this purpose.

  IMSD plans to move legacy systems used countywide from a mainframe environment to a networked server environment. Business Analyst skills will provide strategic planning, document process flows, and prepare use cases and test plans for systems such as the Human Resources Information System (HRIS).

  In order to improve phone support to customers daily, IMSD will contract with an outside provider

as a first level help desk when current staffing levels decrease.

Additionally, IMSD is training staff to support individual departments' strategic directions and higher-end web-facing technology architecture. IMSD plans to spend less time assisting departments with moving computers and phones, recommending departments to contract with an outside vendor for that purpose.

- Milwaukee County IMSD and the City of Milwaukee Information Technology Management Department developed a website together where a user can search to locate information without knowing whether it is provided by the City or the County. This collaboration helps governments with fiscal constraints deliver high quality services at the lowest possible costs.

  This partnership allows funding that would have duplicated efforts for two independent sites to be allocated for enhancements, benefiting both the City and the County. E-government initiatives such as collections, data entry forms, payment of delinquent taxes and online ordering of copies of documents are planned for 2006.

  Collaboration with the City of Milwaukee is extended in 2006 by sharing space at the City of Milwaukee Data Center. The County's mainframe and peripheral equipment located at Schlitz Park will transfer to the City when the lease ends in 2005. The data center requires a special environmentally controlled room with raised flooring, fire suppression and security systems. The City has available space for the County due to equipment downsizing in recent years. This provides additional opportunities for cross sharing of unique expertise.

  The savings from operating the Schlitz Park Data Center are reallocated to fund potential costs at the City's data center. An appropriation of $200,000 is allocated to fund Disaster Recovery. The proposed site will accommodate both Mainframe and WAN recovery.

APPLICATIONS

- Applications costs include software license and hardware maintenance fees that are required for baseline services and increased annually by the vendors:

$260,000	Advantage and BRASS
55,120	Oracle (database for BRASS and Web Site)
117,000	Lotus Notes
4,500	Crystal Reports
54,974	Antivirus software for interoffice, Internet and Lotus Notes
52,621	Electronic Imaging system (Criminal Justice)
51,868	Genesys

- Since the payroll system Genesys will be replaced with HRIS, only $50,000 is budgeted for Genesys in 2006 for partial year use. Additionally, $40,000 is budgeted for partial year use of keypunch and delivery service.

  $158,068 of the appropriations formerly budgeted for the operation of the Genesys system is transferred to the non-departmental Org. 1921. The appropriations are:

$51,868	Genesys Software
20,000	Keypunching and pick up of timesheets
23,200	Clearpath lease
13,000	Clearpath maintenance
50,000	Contractor to perform system modifications

- Applications Services costs are partially offset by $140,000 of revenue from the Social Security Administration for reports of inmates in custody.

TECHNICAL SUPPORT AND INFRASTRUCTURE

- An internal staff re-allocation of one Clerical Specialist from Records Area is transferred to Network Support group to perform backup procedures for systems countywide.

TELECOMMUNICATIONS

- Network connectivity increases $123,644 to enable fiber connectivity between Milwaukee

County sites to address the duration server backups and their impact on end-user response time. This investment will increase the network bandwidth between the higher population Milwaukee County buildings to speed up the backup processing and make end-users more productive.

RADIO

- Radio Services cost $1,375,979 for conventional and 800 MHz trunked radio system - 14 County departments and 19 municipalities and agencies use a total of 2,013 radios.

  Radio services include:

$ 44,700	Data lines
105,818	Rent for tower locations
476,000	Vendor maintenance and support (Motorola)

  Additional tower rental and maintenance costs are attributed to systems upgrades that created backup power supplies and a redundant primary site. These systems upgrades were funded through Homeland Security Grants.

  In 2006, radios will be rebanded, reprogrammed and potentially replaced due to a settlement between the FCC and Nextel moving public safety radio systems to certain frequencies, thereby making spectrum available for cell phones

DISTRIBUTION AND RECORDS SERVICES

Distribution Services is comprised of three full-time staff performing mailroom duties, including one Distribution Assistant who was transferred from Document Services. The staff have realigned their work hours to provide quicker turnaround time for mid-day customer service. Current staff is able to perform folding and inserting services which were previously sent to outside vendors.

- For 2006, two digital postage meters are budgeted to comply with new Postal Regulations ($78,331).

- In 2005, Records Management Services was provided with a commercial records management vendor. The remaining costs for Records Services are $91,202 in Personal Services to continue the services of the Records Manager and $405,285 for the commercial records management vendor. Two staff members from this unit are transferred to Administration and the team that provides back-up services where there are critical staffing shortages.

ADMINISTRATIVE & SUPPORT

- A Business Systems Project Manager is transferred to Administrative Support Services to implement a Project Management Office.

- Office Support Assistant 2 is transferred to Administrative Support to provide needed support services. Without this support, day-to-day operations would be negatively impacted since Administration handles countywide equipment purchases, consulting, overhead distribution, web administration and training.

- All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

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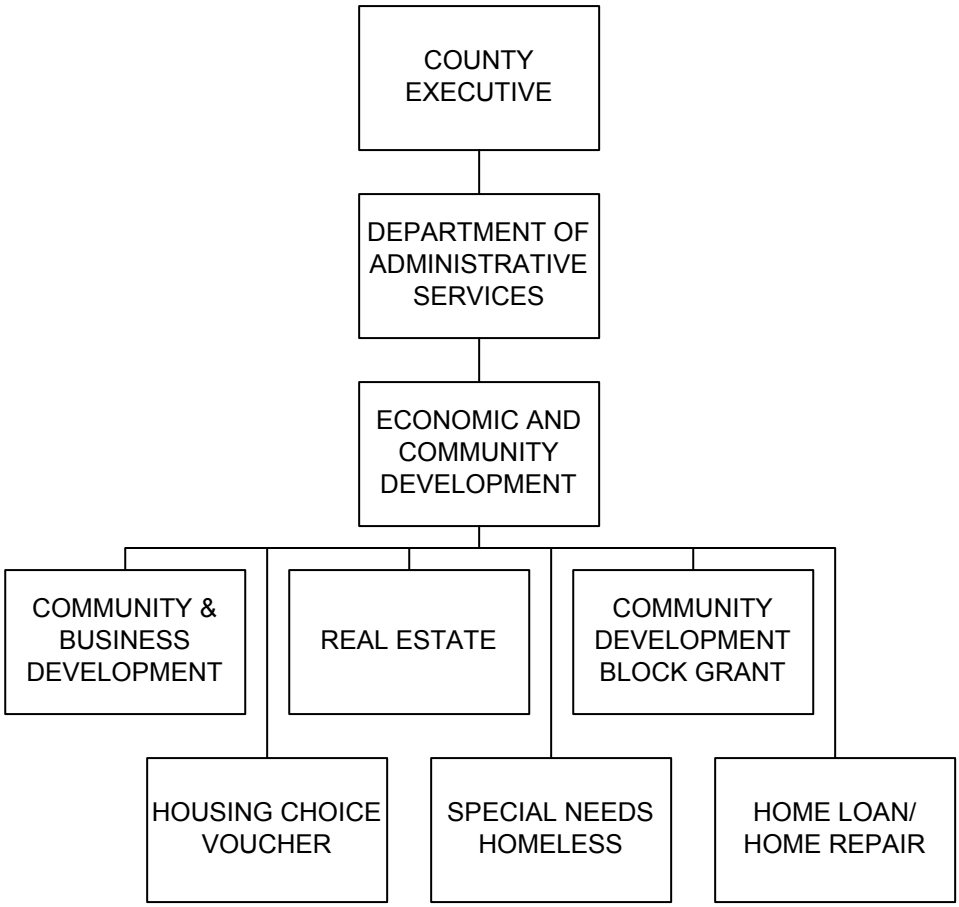
ACTIVITY AND STATISTICAL SUMMARY				
	2004 Budget	2004 Actual	2005 Budget	2005 Budget
Applications Services				
Enterprise Services Applications	70	68	65	40
Network Services Applications	105	105	105	105
Internet User Ids*	3,000	2,469	3,000	6,000
Lotus Notes User Ids*	4,000	3,548	4,000	6,000
Distribution Services				
Total Pieces Mailed	1,800,000	1,218,111	1,800,000	1,800,000
Pre-Sort Mail @ .269 each	1,330,000	1,196,927	1,500,000	1,500,000
First Class @ .34 each	340,000	71,184	500,000	80,000
Records Center				
Requests	35,202	36,748	36,299	36,299
Returns	35,202	36,748	36,299	36,299
Interfiles	10,000	2,214	5,404	5,404
Received	3,000	7,097	5,345	5,345
Destroyed	4,000	3,255	4,000	4,000
Technical Support & Infrastructure				
Helpdesk Services				
Service Calls	27,500	25,189	24,000	24,000
Enterprise Services				
Pages, Laser Printed Reports	8,000,000	5,908,803	8,000,000	6,000,000
Pages, Impact Printed Reports	2,000	1,067	2,000	2,000
Enterprise Server User Ids	3,937	4,331	4,000	4,000
Network Services				
Computers maintained	4,422	4,364	4,400	4,400
Computers to be replaced	223	500	1434	1434
New Computers to be installed	46	63	43	43
Network Servers maintained	132	140	150	150
Network Servers to be replaced	21	10	0	0
Radio Communications Services				
Radios in Service	2,070	1,894	2,000	2,000
Telecommunications Services				
Cellular and Pager Units in service	1,440	1,630	1,700	1,600
Service Calls	502	588	750	860
Telephone Units in service	6,277	6,720	6,800	6,800

* Increase projected for use of Ceridian HR solution.

DEPARTMENT OF ADMINISTRATIVE SERVICES – ECONOMIC AND COMMUNITY DEVELOPMENT


COUNTY EXECUTIVE
DEPARTMENT OF ADMINISTRATIVE SERVICES
ECONOMIC AND COMMUNITY DEVELOPMENT
COMMUNITY & BUSINESS DEVELOPMENT
REAL ESTATE
COMMUNITY DEVELOPMENT BLOCK GRANT
HOUSING CHOICE VOUCHER
SPECIAL NEEDS HOMELESS
HOME LOAN/ HOME REPAIR

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: DEPARTMENT OF ADMINISTRATIVE SERVICES – ECONOMIC AND COMMUNITY DEVELOPMENT

UNIT NO. 1192
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

The purpose of the Economic and Community Development Division is two-fold. Through economic development activities, it is charged to preserve and enhance the tax base of the County by undertaking programs and activities that stimulate, attract and revitalize commerce, industry and manufacturing. Its goal is to promote area-wide, regional economic development, marketing and cooperation among all involved governments and private-sector groups to provide for a unified development approach for the Milwaukee area.

Secondly, the Division seeks to maximize available public and private resources and provide professional services to promote self-sufficiency; to ensure that County neighborhoods are viable communities and that housing choices are safe and affordable for low and moderate income households.

Pursuant to Section 59.82 of the Wisconsin Statutes, Milwaukee County may participate in the development of a research and technology park through a nonprofit corporation organized specifically for this purpose. The Milwaukee County Research Park Corporation (MCRPC) was incorporated on May 18, 1987, with a mandate from Milwaukee County to develop a research park on approximately 172 acres of County land in the southwest quadrant of the County Grounds adjacent to the Milwaukee Regional Medical Center.

The development objective of the MCRPC is the establishment of a quality research and technology park that will complement, to the greatest extent possible, the Milwaukee Regional Medical Center, the University of Wisconsin-Milwaukee, the Milwaukee School of Engineering, Marquette University and the Medical College of Wisconsin, and enhance the economy of the City of Wauwatosa, Milwaukee County and the State of Wisconsin.

BUDGET SUMMARY

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services	$ 1,766,154	$ 1,730,577	$ 1,913,504	$ 182,927
Employee Fringe Benefits	946,555	970,192	951,461	(18,731)
Services	1,257,675	781,093	1,128,443	347,350
Commodities	15,566	31,900	31,900	0
Other Charges	17,667,096	17,683,916	18,186,569	502,653
Debt & Depreciation	0	0	0	0
Capital Outlay	10,993	16,500	16,000	(500)
Capital Contra	0	0	0	0
County Service Charges	698,757	851,379	878,404	27,025
Abatements	(3,310,159)	(4,051,534)	(4,257,991)	(206,457)
Total Expenditures	$ 19,052,637	$ 18,014,023	$ 18,848,290	$ 834,267
Direct Revenue	2,422,462	1,100,000	1,933,000	833,000
State & Federal Revenue	16,244,874	17,161,832	17,994,518	832,686
Indirect Revenue	435,653	436,584	518,317	81,733
Total Revenue	**$** 19,482,626	$ 18,698,416	$ 20,445,835	$ 1,747,419
Direct Total Tax Levy	**$** (429,989)	$ (684,393)	$ (1,597,545)	$ (913,152)

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Central Service Allocation	$ 225,142	$ 399,676	$ 223,591	$ (176,085)
Courthouse Space Rental	206,208	194,716	202,915	8,199
Document Services	9,844	11,840	0	(11,840)
Tech Support & Infrastructure	68,835	81,225	93,759	12,534
Distribution Services	3,621	3,765	4,073	308
Emergency Mgmt Services	0	0	0	0
Telecommunications	10,900	5,838	8,279	2,441
Record Center	10,042	7,311	5,862	(1,449)
Radio	0	0	0	0
Computer Charges	29,688	34,655	28,857	(5,798)
Applications Charges	75,646	69,289	119,410	50,121
Total Charges	$ 639,926	$ 808,315	$ 686,746	$ (121,569)
Direct Property Tax Levy	$ (429,989)	$ (684,393)	$ (1,597,545)	$ (913,152)
Total Property Tax Levy	$ 209,937	$ 123,922	$ (910,799)	$ (1,034,721)

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2006 Change
Personal Services (w/o EFB)	$ 1,766,154	$ 1,730,577	$ 1,913,504	$ 182,927
Employee Fringe Benefits (EFB)	$ 946,555	$ 970,192	$ 951,461	$ (18,731)
Position Equivalent (Funded)*	36.4	36.0	38.5	2.5
% of Gross Wages Funded	91.9	96.1	96.3	.2
Overtime (Dollars)**	$ 16,868	$ 0	$ 0	$ 0
Overtime (Equivalent to Position)	0.4	0.0	0.0	0

* For 2004, the Position Equivalent is the budgeted amount.
** Delineated for information. (Also included in personal services.)

PERSONNEL CHANGES				
Job Title/Classification	Action	Number of Positions/ Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
Real Estate Assistant	Create	1/1.0	Econ Development	39,660
Economic Development Specialist	Create	2/2.0	Econ Development	101,760
Accountant 3	Abolish	2/2.0	Econ Development	(98,940)
Fiscal & Mgmt Analyst 2	Create	2/2.0	Econ Development	98,428
			TOTAL	$ 140,908

MISSION

The Economic and Community Development Division provides quality services and responds quickly and effectively to meet the needs of other County agencies, citizens and businesses. The Division develops initiatives and operates programs that are designed to preserve and enhance the County's tax base and increase employment

opportunities by helping to create an environment that stimulates business growth and development.

DEPARTMENT DESCRIPTION

The Economic and Community Development Division consists of several sections.

The ***Community and Business Development Section*** develops and administers programs designed to enhance the business climate, allowing existing businesses in Milwaukee County to flourish and expand while attracting new businesses to the community. Specific responsibilities include assisting businesses in accessing Milwaukee County resources and services, identifying and referring businesses to various sources of technical and financial assistance, working with municipalities and economic development agencies to package services to companies and promoting Milwaukee County to outside businesses. The Section seeks to identify catalytic projects that can leverage County resources and expand development efforts and efficiency.

Additionally, the Section manages, monitors and distributes Federal Community Development Block Grant funds throughout 16 participating County municipalities. This Federal funding source provides approximately $2 million annually for economic development, public works, housing and other services that principally benefit low and moderate income individuals and families in participating communities, as well as County-wide.

The ***Real Estate Section*** manages, sells and acquires real estate for Milwaukee County. The Section manages and leases improved and unimproved properties, including air space parking lots for the Wisconsin Department of Transportation (WISDOT). The Section sells County surplus real estate and tax deed foreclosure properties in Milwaukee County. It also manages real estate leasing functions for County departments.

The Section also administers the HOME Investment Partnership Program. This Federal entitlement grant provides funding for the production of affordable housing and the rehabilitation of existing housing, as well as down payment and closing cash assistance for eligible first-time home buyers. This Section manages the Home Repair Loan Programs that provide low or no interest loans to limited income homeowners to repair their homes. Loans are available for structural repairs, furnace problems, siding, sewer connections, plumbing, electrical repairs, exterior painting, energy or heat loss problems and code violations. This Section provides assistance to homeowners in determining the best method of home repair, selecting reputable contractors and proper inspections to ensure that quality work is performed at a reasonable cost.

The ***Housing Choice Voucher Section*** manages the Housing Choice Voucher (Section 8) Program. This Federally funded program subsidizes the rent of nearly 2,000 eligible low-income households living in privately owned housing throughout Milwaukee County. The program participant chooses the type and location of housing, and the rental unit is inspected to ensure it meets certain quality and safety standards. Program participants are annually re-certified to verify continued eligibility.

The ***Special Needs Homeless Section*** manages the Federally-funded Safe Haven and Shelter Plus Care Programs. The Safe Haven Program provides a home-like environment to seriously mentally ill homeless individuals who might otherwise be institutionalized. The Shelter Plus Care Program links supportive services with rental subsidies for homeless individuals who are seriously mentally ill, AIDS-HIV infected or alcohol/drug dependent.

BUDGET HIGHLIGHTS

- Personal services without fringe benefits increase by $182,927 from $1,730,577 to $1,913,504. The increase is primarily due to the addition of three positions. Two other positions are abolished and replaced with two positions at a slightly lower salary level. In an effort to streamline and improve the county's economic development and real estate sales efforts, two new Economic Development Specialist positions and one Real Estate Assistant position are created in the economic development division. Also in the economic development division, two Accountant 3 positions are abolished and two Fiscal and Management Analyst positions are created resulting in a net savings of $512 in 2006.

- In addition to the Real Estate Assistant position, the office will be crosscharged for a new Real Estate Attorney position in the office of the Corporation Counsel.

- A new revenue stream of $300,000 is created which represents a 10 percent service charge on the county's estimated land sales of $3 million.

- Revenue from the federal Housing Choice Voucher Program is estimated to increase by $832,685 to $12.3 million. This revenue increase will be partially offset by an estimated increase in the cost of the program of $497,803.

- Net revenue from parking is expected to increase by $275,000 to $825,000. Overall parking revenue is expected to rise to $1,550,000, of which the state receives half less a $50,000 administrative fee.

- Appraisal fees are cut by $52,000 for the year because appraisals of the county's available real estate have mostly been completed.

- Dwelling revenues decline by $17,000, and charges to maintain county properties are cut by $20,000 because the county owns fewer properties than in past years.

- Service expenditures rise by $347,350. A payment of $275,000 to the state for its share of the increased parking revenue represents the majority of this increase. In addition, $50,000 is budgeted to undertake a study of the efficiency of the county's golf courses; $50,000 is budgeted for a study on behalf of the Behavioral Health Division of the Department of Health and Human Services to identify potential alternative locations for its inpatient, crisis and nursing home operations and/or to house its administrative and program staff; and $25,000 is budgeted for the County to take part in a Greater Milwaukee Committee for a study of regional growth initiatives.

- The HOME Investment Partnership Program estimated Federal grant is $1,325,000, a decrease of $1,680 from $1,326,680 in 2005. The required Federal match for the HOME program will be met through match credit that has been generated by the development of affordable housing projects by the County's Community Development Organization Southeast Affordable Housing Corporation and will require no tax levy in 2006.

- The Federal grant estimate for the 2006 Community Development Block Grant Program increases $34,000, from $1,956,000 to $1,990,000.

- The 2006 Budget provides $50,000 appropriation for the Economic and Community Development Reserve Fund.

- Revenue in the amount of $215,584 from the Department of Health & Human Services-Behavioral Health Division (DHHS – BHD) is budgeted as BHD's match obligation for the Safe Haven Program. This is the same amount that was budgeted in 2005. The Federal Grant amount is currently dispersed through two separate grant agreements. These monies were combined into a single grant beginning July 2005. The grant amount will remain the same.

- Revenue of $297,020 from the DHHS - BHD is budgeted to offset administrative expenses incurred by the Housing Division for administration of the Shelter Plus Care Program. This amount represents an average daily housing cost of $2.06 for 280 formerly homeless, seriously mentally ill consumers who are assisted with securing and maintaining affordable housing.

- All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the

full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

COMMUNITY DEVELOPMENT BLOCK GRANT ALLOCATION BY MUNICIPALITY				
Municipality	2003 Actual	2004 Actual **	2005 Projected	2004/2005 Change
Bayside	$ 29,000	$ 27,975	$ 29,200	$ 1,225
Brown Deer	44,690	43,110	46,200	3,090
Cudahy	68,850	66,415	58,900	(7,515)
Fox Point	32,300	31,158	31,800	642
Franklin	66,040	63,705	58,100	(5,605)
Glendale	49,875	48,111	45,200	(2,911)
Greendale	47,170	45,502	43,600	(1,902)
Greenfield	79,830	77,007	72,100	(4,907)
Hales Corners	40,400	39,010	35,900	(3,110)
Milwaukee*	0	0	0	0
Oak Creek	68,160	65,750	60,600	(5,150)
River Hills	25,000	24,116	24,000	(116)
Saint Francis	55,420	53,460	49,400	(4,060)
Shorewood	55,660	53,692	47,700	(5,992)
South Milwaukee	69,210	66,763	59,100	(7,663)
Wauwatosa*	0	0	0	0
West Allis*	0	0	0	0
West Milwaukee	58,610	56,538	48,700	(7,838)
Whitefish Bay	43,980	42,396	39,500	(2,896)
TOTAL	$ 834,195	$ 804,708	$ 750,000	$ (54,708)

* The cities of Milwaukee, Wauwatosa and West Allis do not participate in the Urban County Agreement with Milwaukee County.

** The 2004 Actual includes $50,708 of reprogrammed prior year grant funds.

INDEX

NON-DEPARTMENTAL - REVENUES (Blue Pages)

1900-1201	Property Taxes
1900-1850	Earnings on Investments
1900-2201	State Shared Taxes
1900-2202	State Exempt Computer Aid
1900-2903	County Sales Tax Revenue
1900-4904	Power Plant Revenue
1900-4970	Surplus (or Deficit) from Prior Year
1900-4999	Other Miscellaneous Revenue
1901-4980	Unclaimed Money

NON-DEPARTMENTAL - EXPENDITURES

1900-8026	Debt Issue Expense
1905	Ethics Board
1908	County Historical Society
1912	Greater Milwaukee Convention & Visitors Bureau
1913	Civil Air Patrol
1914	War Memorial Center
1915	Villa Terrace/Charles Allis Art Museums
1916	Marcus Center for the Performing Arts
1921	Human Resource and Payroll System
1923	Milwaukee County Automated Land Information System
1930	Offset to Internal Service Charges
1933	Land Sales
1935	Charges to Other County Organization Units
1937	Potawatomi Revenue
1939	Retirement Sick Allowance Payments
1945	Appropriation for Contingencies
1950	Employee Fringe Benefits
1961	Litigation Reserve Account
1966	Federated Library System
1969	Medicare Park D Revenue
1972	Wage Supplement Account
1974	Milwaukee County Funds for the Arts
1985	Capital Outlay/Depreciation Contra

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 59.60 of the Wisconsin Statutes, property tax requirements are determined by estimating total expenditures and deducting the estimated amount of revenue from non-property tax sources and the amount of any surplus at the close of the prior fiscal year.

1993 Levy Rate Cap: Effective August 12, 1993, Section 59.605, Wisconsin Statutes imposed a property tax rate limit for Wisconsin counties. Separate limits were imposed for operating levy rates and debt service levy rates. Initially, the baseline for the rate limit was the 1992 actual tax rate adopted for 1993 budget purposes. The County cannot exceed these operating levy rate and debt levy rate limits unless one or more conditions apply, as described below. The statute establishes specific penalties for failure to meet the tax rate limit requirements. Among the penalties for exceeding the tax rate limits are reductions in State shared revenues and transportation aids.

Under the terms of the 1993 levy rate cap, general obligation debt can be issued only if one of the following conditions is met: (1) a referendum is held that approves the debt issuance; (2) the County Board of Supervisors adopts a resolution that sets forth its reasonable expectation that the issuance of the debt will not cause the County to increase the debt levy rate; (3) the issuance of the debt was authorized by an initial resolution adopted prior to the effective date of 1993 Wisconsin Act 16 (August 12, 1993); (4) the debt is issued for certain specified purposes, including financing regional projects under Section 67.5(7)(f); (5) the debt is issued to fund or refund outstanding municipal obligations; or (6) the County Board of Supervisors adopts an initial resolution authorizing the issuance of the debt by a vote of at least three-fourths of the members-elect of the County Board.

2005 Levy Cap: Effective July 27, 2005, Section 66.0602, 2005 Wisconsin Act 25 Local Levy Limits has been enacted so that no city, village, town or county may increase its levy in any year by a percentage that exceeds the political subdivision's valuation factor. The "valuation factor" means a percentage equal to the percentage change in the political subdivision's January 1 equalized value due to new construction less improvements removed between the previous year and the current year but not less than 2.

The 2005 levy cap combines operating and debt service levy amounts. The conditions under which the levy limit may be adjusted include: (a) if a political subdivision transfers to another governmental unit responsibility for providing any service that the political subdivision provided in the preceding year, the levy increase limit otherwise applicable under this section to the political subdivision in the current year is decreased to reflect the cost that the political subdivision would have incurred to provide that service as determined by the department of revenue; (b) if a political subdivision increases the services that it provides by adding responsibility for providing a service transferred to it from another governmental unit that provided the service in the preceding year, the levy increase limit otherwise applicable under this section to the political subdivision in the current year is increased to reflect the costs of that service, as determined by the department of revenue; (c) if a city or village annexes territory from a town, the city's or village's levy increase limit otherwise applicable under this section is increased in the current year by an amount equal to the town levy on the annexed territory in the preceding year and the levy increase limit otherwise applicable under this section in the current year for the town from which the territory is annexed is decreased by that same amount, as determined by the department of revenue; (d)(1) if the amount of debt service for a political subdivision is the preceding year is less than the amount of debt service needed in the current year, as a result of the political subdivision adopting a resolution before July 1, 2005, authorizing the issuance of debt, the levy increase limit otherwise applicable to the political subdivision in the current year is increased by the difference between these 2 amounts, as determined by the department of revenue and (2) if the limit does not apply to amounts levied by a political subdivision for the payment of any general obligation debt service, including debt service on debt issued or reissued to fund or refund outstanding obligations of the political subdivision, interest on outstanding debt of the political subdivision, or the payment of related issuance costs or redemption premiums, authorized on or after July 1, 2005, and secured by the full faith and credit of the political subdivision; (e) the limit does not apply to the amount that a county levies in that year for a county children with disabilities education board; and, (f) the limit does not apply to the amount that a 1st class city levies for school purposes. The County is required to comply with both the 1993 levy rate cap and the 2005 levy cap.

Section 59.605, Wisconsin State Statutes, establishes specific penalties for failure to meet the limit requirements. Among the penalties for exceeding the limits are reductions in State shared revenues and transportation aids.

BUDGET SUMMARY			
	2004 Actual	2005 Budget	2006 Budget
Property Tax Levy	$ 219,406,873	$ 225,883,651	$ 225,883,651

STATISTICAL SUPPORTING DATA

	2005 Budget	2006 Budget	2005/2006 Change
General County			
Expenditures	$ 1,187,924,934	$ 1,246,150,622	$ 58,225,688
Revenues	929,932,528	959,110,558	29,178,030
Bond Issues	32,108,755	61,156,413	29,047,658
General County Property Tax Levy	$ 225,883,651	$ 225,883,651	$ 0

Summary of 2006 Tax Levy

Dept. No.	Department Description	2006 Budget Expenditures	Revenues	Tax Levy	Type Fund**
Legislative and Executive					
1000	County Board	$ 4,898,530	$ 18,000	$ 4,880,530	GEN
1001	County Board-Department of Audit	2,281,345	0	2,281,345	GEN
1011	County Executive-General Office	925,831	15,000	910,831	GEN
1021	County Exec-Veteran's Services	279,806	13,000	266,806	GEN
1040	County Board-Ofc of Community Business Development Partners	634,018	21,000	613,018	GEN
	Total Legislative and Executive	$ 9,019,530	$ 67,000	$ 8,952,530	
Staff Agencies					
1019	DAS-Office for Persons w/Disabilities	$ 811,622	$ 107,000	$ 704,622	GEN
1110	Civil Service Commission	62,543	0	62,543	GEN
1120	Personnel Review Board	156,950	0	156,950	GEN
1130	Corporation Counsel	1,915,902	141,027	1,774,875	GEN
1140	DAS-Human Resources	4,352,495	1,024,591	3,327,904	GEN
1150	DAS-Risk Management	6,111,262	6,474,789	(363,527)	INTER
1151	DAS-Fiscal Affairs	3,348,303	11,000	3,337,303	GEN
1152	DAS-Procurement	884,003	39,551	844,452	GEN
1160	DAS-Information Mgt Services	18,250,552	145,068	18,105,484	INTER
1190	DAS-Economic & Comm Develop	18,848,290	20,445,835	(1,597,545)	GEN
	Total Staff Agencies	$ 54,741,922	$ 28,388,861	$ 26,353,061	
Sundry Appropriations and Revenues					
1900-1999	Non-Departmentals	$ (5,918,192)	$ 114,118,829	$ (120,037,021)	GEN
	Total Sundry Appropriations and Revenues	$ (5,918,192)	$ 114,118,829	$ (120,037,021)	
Courts and Judiciary					
2000	Combined Court Related Services	$ 34,251,682	$ 10,150,526	$ 24,101,156	GEN
2430	Department of Child Support	18,009,567	18,169,582	(160,015)	GEN
	Total Courts and Judiciary	$ 52,261,249	$ 28,320,108	$ 23,941,141	

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: PROPERTY TAXES

UNIT NO. 1900-1201
FUND: General - 0001

Dept. No.	Department Description	2006 Budget Expenditures	Revenues	Tax Levy	Type Fund**
General Government					
3010	Election Commission	$ 980,693	$ 44,783	$ 935,910	GEN
3090	County Treasurer	1,085,511	1,246,500	(160,989)	GEN
3270	County Clerk	612,220	565,247	46,973	GEN
3400	Register of Deeds	3,183,796	6,023,000	(2,839,204)	GEN
	Total General Government	$ 5,862,220	$ 7,879,530	$ (2,017,310)	
Public Safety					
4000	Sheriff	$ 72,203,629	$ 12,469,606	$ 59,734,023	GEN
4300	House of Correction	43,369,013	5,173,569	38,195,444	GEN
4500	District Attorney	16,259,790	8,555,153	7,704,637	GEN
4900	Medical Examiner	3,509,658	899,795	2,609,863	GEN
	Total Public Safety	$ 135,342,090	$ 27,098,123	$ 108,243,967	
Parks and Public Infrastructure					
5040	DPPI-Airport	$ 59,364,170	$ 62,085,486	$ (2,721,316)	ENTER
5070	DPPI-Transportation Services	2,646,620	2,790,509	(143,889)	INTER
5080	DPPI-Architect., Engineer & Environ	6,176,621	5,795,415	381,206	INTER
5100	DPPI-Highway Maintenance	15,021,027	14,467,283	553,744	GEN
5300	DPPI-Fleet Management	11,157,791	11,689,470	(531,679)	INTER
5600	Milwaukee Cty Transit/Paratransit	103,057,638	84,637,061	18,420,577	ENTER
5700	DPPI-Facilities Management	28,326,153	13,253,487	15,072,666	INTER
5800	DPPI-Director's Office	2,308,333	374,571	1,933,762	GEN
9000	DPPI-Parks	36,892,980	19,190,395	17,702,585	GEN
	Total Parks and Public Infrastructure	$ 264,951,333	$ 214,283,677	$ 50,667,656	
Health and Human Services					
6300	DHHS-Behavioral Health Division	$ 158,800,858	$ 125,296,694	$ 33,504,164	ENTER
7200	DHHS-County Health Programs	61,736,095	42,774,867	18,961,228	GEN
7900	Department on Aging	166,895,372	165,350,178	1,545,194	GEN
8000	Dept of Health & Human Services	179,710,700	161,136,333	18,574,367	GEN
	Total Health & Human Services	$ 567,143,025	$ 494,558,072	$ 72,584,953	

Summary of 2006 Tax Levy

Dept. No.	Department Description	2006 Budget Expenditures	Revenues	Tax Levy	Type Fund**
Recreation and Culture					
9500	Zoological Department	$ 20,188,990	$ 14,684,082	$ 5,504,908	GEN
9700	Museum	3,502,376	0	3,502,376	GEN
9910	University Extension	331,365	122,105	209,260	GEN
	Total Recreation and Culture	$ 24,022,731	$ 14,806,187	$ 9,216,544	
Debt Service					
9960	General County Debt Service	$ 55,565,252	$ 8,304,508	$ 47,260,744	DEBT
	Total Debt Service	$ 55,565,252	$ 8,304,508	$ 47,260,744	
Capital Projects					
1200-1876	Capital Improvements*	$ 82,124,711	$ 81,407,325	$ 717,386	CAP
	Total Capital Projects	$ 82,124,711	$ 81,407,325	$ 717,386	
Expendable Trust Accounts					
0601	Office for Disabilities Trust Fund	$ 7,500	$ 7,500	$ 0	TF
0701-0702	DHS-MHD Trust Funds	35,100	35,100	0	TF
0319-0329	Zoo Trust Funds	992,151	992,151	0	TF
	Total Expendable Trust Funds	$ 1,034,751	$ 1,034,751	$ 0	
	Total County	$ 1,246,150,622	$ 1,020,266,971	$ 225,883,651	

* Revenues include $27,571,229 in general obligation bonding, $16,092,556 in reimbursement revenue, $97,400 in construction fund investment earnings, $750,000 in sales tax revenues, $2,438,298 in Passenger Facility Charge cash financing, $872,658 in private contributions, $33,585,184 in Airport revenue bonds and $717,385 in property tax levy.

** Type of fund, according to generally accepted accounting principles (GAAP), includes the following:

Designation	Type of Fund
GEN	General Fund
INTER	Internal Service Fund
ENTER	Enterprise Fund
DEBT	Debt Service Fund
CAP	Capital Projects Fund
TF	Trust Fund

DEPT: EARNINGS ON INVESTMENTS **UNIT NO.** 1900-1850
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Sections 66.0603(2) and 219.05 of the Wisconsin Statutes, a county has the authority to invest any of its funds not immediately needed in time deposits of a bank, credit union, trust company or savings and loan association, or in bonds or securities issued or guaranteed as to principal and interest of the U.S. Government, Federal agency and instrumentality securities, highly rated corporate securities or repurchase agreements.

BUDGET SUMMARY	2004 Actual	2005 Budget	2006 Budget
Earnings on Investment	$ 3,240,963	$ 5,508,158	$ 4,230,000

STATISTICAL SUPPORTING DATA			
Earnings on All Funds	$ 4,774,648	$ 6,503,158	$ 6,090,000
Earnings on Trust Funds, Reserves and Other Deferred Interest Liabilities	(1,346,376)	(765,000)	(1,520,000)
Earnings on Proprietary Fund Bonds Allocated to the Capital Fund and Debt Service Fund	(25,513)	(60,000)	(150,000)
Administrative Expense (1900-6025)	(161,796)	(170,000)	(190,000)
General Fund Earnings	$ 3,240,963	$ 5,508,158	$ 4,230,000

For the 2006 Budget, an average investment balance of approximately $202 million is expected to be available for investment at an average interest rate of 3.00 percent. This will result in $4,230,000 of net investment earnings available to the General Fund. The interest rate for the 2006 Budget is projected to be higher than the 2005 budgeted rate of 2.62 percent, however, the average balance projected for investment is adjusted to $202 million to reflect projected experience in 2005 and 2006.

The positive impact of rising interest rates is somewhat offset by the declining market value of the portfolio. Because of rising interest rates, the existing portfolio's investments at lower interest rates will lose some market value. This impacts on the overall value of the portfolio and the bottom line General Fund earnings

Construction fund earnings on unspent bond proceeds for proprietary fund departments are recorded directly in the capital projects fund. These investment earnings are used to offset capitalized interest expense for projects that are under construction. Investment earnings on bonds that have lapsed to the sinking fund are recorded in the debt service fund.

Projected earnings of $1,520,000 on unexpended bond proceeds for proprietary fund departments or restricted general fund projects are anticipated for 2006. These earnings are reflected as revenues recorded directly in the capital projects fund.

Earnings on trust funds, reserves and other deferred interest liabilities were estimated at $765,000 for 2005 but had to be adjusted by $750,000 in order to correct for the oversight of not including $105,090 in Midwest Express Airport Hangers financing and $650,000 in Airport Revenue Bond Earnings; hence the adjusted budget of $1,520,000 in 2006.

In 2001, and 2002, the Treasurer's Office entered into a service contract with Dana Investment Advisors, Inc. and with Marshall & Ilsley Trust Company. A 1997 internal audit recommended a Request for Proposal (RFP) or bid process to make decisions about which investments best meet the County's needs. The RFP for these contracts was issued in 2005. An expense line was created in the non-departmental 1900-6025 for the investment advisory services.

In 2005, the fee was increased from $170,000 to $190,000 based on the level of services provided. The 2006 Budget amount includes the increased amount of $190,000.

OPERATING AUTHORITY & PURPOSE

Pursuant to Chapter 79 of the Wisconsin Statutes, the State apportions Shared Revenues to counties on the basis of population, equalized property values, the relative ranking of local purpose revenues, and the value of utility property (at 3 mils times the equalized value for incorporated areas within the county).

BUDGET SUMMARY			
	2004 Actual	2005 Budget	2006 Budget
State Shared Taxes	$ 37,158,573	$ 37,130,288	$ 37,098,572

STATISTICAL SUPPORTING DATA	2004 Actual	2005 Budget	2006 Budget
Base Payment	$ 59,770,205	$ 56,341,505	$ 56,341,505
Prior Year Adjusting Entry	7,875	0	0
Utility Payment	910,492	890,083	858,367
County Mandate Relief	(3,428,699)	0	0
Subtotal State Shared Taxes	$ 57,259,873	$ 57,231,588	$ 57,199,872
State Child Welfare Reallocation	(20,101,300)	(20,101,300)	(20,101,300)
Emergency Medical Services	(1,585,700)	(1,334,707)	(1,585,700)
Emergency Medical Services	1,585,700	1,334,707	1,585,700
Total State Shared Taxes	$ 37,158,573	$ 37,130,288	$ 37,098,572

The State has modified the State Shared Revenue (State Shared Taxes) formula so that the previous year's base, plus the utility payment, determines the budgeted amount. The base amount is net of the per capita amount (explained later in this narrative). The budgeted amount for 2006 is $37,098,572.

Utility Payment Component

The utility payment component compensates local governments for costs they incur in providing services to public utilities. These costs cannot be directly recouped through property taxation since utilities are exempt from local taxation and, instead, are taxed by the State.

Payments to cities and villages are computed at a rate of six mils ($6 per $1,000 of net book value), while payments to towns are computed at a rate of three mils. Payments to counties are computed at three mils if the property is located in a city or village or at six mils if the property is located in a town. The estimated utility payment component for 2006 is $858,367, which is $31,716 less than the 2005 actual.

Per Capita Reduction

In addition to the modification to the formula, the State Budget Adjustment Bill, in compliance with 2001 Wisconsin Act 109 for the 2001-2002 State Biennial Budget, reduced State Shared Revenue by $40 million on a per capita basis and allocated $20 million each to municipalities and counties, which results in an estimated decrease of $3,429,147 for Milwaukee County. The 2005 base for State Shared Revenue has been reduced from $59,770,205 to $56,341,505 to reflect the modified formula. In 2004, the reduction appears as a line item in the table above. The actual per capita reduction was $3,428,699.

Supplemental Payment

It is anticipated that State Shared Revenue payments will be reduced by an amount equal to a new supplemental payment begun in November

2003 to governments that provide emergency transportation service. The State Department of Health and Family Services has been directed to try and capture additional Federal Medical Assistance funding based on actual claims submitted by service providers in the previous fiscal year. A preliminary estimate, based on past experience, indicates that Milwaukee County's State Shared Revenue payment would be reduced by $1,334,707 beginning in 2003, completely offset with a supplemental payment of $1,334,707, for no net change in state aid. In 2004, Milwaukee County's State Shared Revenue payment was reduced by $1,585,700, which was offset with by the supplemental payment for the same amount.

State Child Welfare Reallocation

Beginning in 1999, in accordance with Wisconsin State Statute 48.561(3), the Wisconsin Department of Administration reallocated $20,101,300 in State Shared Revenue to the State's Child Welfare Program. These funds are to be used to defray State administrative costs for the program. Previously, this allocation was taken from Community Aids revenue in the Department of Human Services and DHS-Mental Health Division budgets.

DEPT: STATE EXEMPT COMPUTER AID **UNIT NO.** 1900-2202
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to 1997 Wisconsin Act 237 (The Act), business computers are exempt from being subject to property taxes, beginning with the 1999 property tax levy collected in 2000. The Act also provided for a State aid payment to offset the loss of taxable property from the exemption.

BUDGET SUMMARY			
	2004 Actual	2005 Budget	2006 Budget
State Exempt Computer Aid	$ 3,279,053	$ 3,033,203	$ 2,688,730

Based on the current formula provided by the Wisconsin Department of Revenue, Milwaukee County will receive $2,688,730 in revenue in 2006 to compensate for the exemption of business computers from the property tax rolls. The annual payment is based on the equalized value of the exempt computers, the Milwaukee County equalized value (excluding tax incremental districts) and the property tax levy. Presented in the table below are the equalized values for tax-exempt computers and a comparison of budgeted and actual revenues, beginning with the first budget year of the program.

Year	Computers	Budget	Actual	(Deficit)
2000	$ 647,748,000	$ 3,558,715	$ 3,558,715	$ -
2001	707,457,900	3,902,952	3,916,789	13,837
2002	732,885,100	3,928,507	3,942,995	14,488
2003	657,056,200	3,329,435	3,342,175	12,740
2004	686,396,400	3,266,700	3,279,053	12,353
2005	667,717,700	3,033,203	3,044,445	11,242

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: COUNTY SALES TAX REVENUE **UNIT NO.** 1900-2903
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 77.70 of the Wisconsin Statutes, counties may enact a 0.5 percent sales and use tax. The tax is typically imposed on the same goods and services as the State's 5.0 percent sales tax. Section 22.04 of the Milwaukee County Ordinances addresses uses of sales tax revenue.

BUDGET SUMMARY	2004 Actual	2005 Budget	2006 Budget
County Sales Tax Collections	$ 58,834,139	$ 62,430,840	$ 64,678,600

STATISTICAL SUPPORTING DATA	2004 Actual	2005 Budget	2006 Budget
Estimated County Sales Tax Collections, Excluding Retailer's Discount	$ 62,228,889	$ 64,583,092	$ 66,594,000
State Administrative Fee	(1,089,006)	(1,130,182)	(1,165,400)
Milwaukee County Sales Tax Collections	$ 61,139,883	$ 63,452,910	$ 65,428,600
County Sales Tax Allocated to Capital Improvements	(2,305,746)	(1,022,070)	(750,000)
Contribution to General Fund	$ (23,773,738)	$ (26,200,387)	$ (17,417,856)
Net County Sales Tax Revenue Available for Debt Service Expenses	$ 35,060,399	$ 36,230,453	$ 47,260,744

On April 1, 1991, Milwaukee County retailers began collecting a 0.5 percent county sales and use tax. Generally, items, which are currently subject to the State's 5.0 percent sales tax, are subject to the county sales and use tax in counties that have enacted the tax. Milwaukee County is currently one of 55 counties in the State of Wisconsin that relies on the sales tax to fund services formerly financed by local property taxes. The county sales and use tax is administered and collected by the Wisconsin Department of Revenue. The 2006 budget reflects the 1.75 percent state administrative fee.

Section 22.04, Milwaukee County Ordinances, previously required that sales tax revenue be used to pay tax-supported debt service costs. Surplus revenues not needed for debt service payments were required to be used to directly finance capital improvements.

On June 18, 2003, the County Board of Supervisors approved Resolution File No. 03-263(a)(a), which modified Section 22.04 of the General Ordinances so that surplus sales and use tax revenues can be used to pre-fund employee benefit costs or fund anticipated or extraordinary annual increases in such costs or supplement the Appropriation for Contingencies. Sales tax revenues are allowed to be used for the above general fund purposes through calendar year 2007.

The gross budgeted amount for 2006 is $65,428,600, which is 3.1 percent over the 2005 budget amount of $63,452,910. The net budget amount for 2006, which excludes the allocation of $750,000 to the Capital Improvement Program is $64,678,600.

For the 2006 budget, projected sales tax collections exceed debt service costs by $17,417,856. Therefore, $47,260,744 in net sales tax revenues is earmarked for debt service costs and $750,000 is dedicated to direct financing of 2006 capital improvements.

Based on the assumptions above, there would be an estimated uncommitted balance of $17,417,856 budgeted for general county purposes.

Pursuant to Resolution File No. 03-263(a)(a), which modified County Ordinances so that surplus sales and use tax revenues can be used to pre-fund employee benefit costs or fund anticipated or extraordinary annual increases in such costs, these excess sales tax revenues are available to partially offset the following increased employee benefit costs:

	2005 Budget	2006 Budget	Increase/ (Decrease)
Pension Contribution	38,148,000	19,200,000	(18,948,000)
Employee/Retirement Medical Costs	124,163,648	125,166,827	1,003,179

Increased sales tax revenues have not been directly allocated within the above budgets but are presented here to show conformance with the sales tax ordinance change.

DEPT: POWER PLANT REVENUE **UNIT NO.** 1900-4904
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.51(2) of the Wisconsin Statutes, the County Board may represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

BUDGET SUMMARY			
	2004 Actual	2005 Budget	2006 Budget
Power Plant Revenue	$ 2,745,769	$ 2,701,324	$ 2,656,880

In 1995, the County negotiated the sale of its co-generation power plant, located at the Milwaukee Regional Medical Center, to the Wisconsin Electric Power Company. Phase I of the sale related to power plant electrical generation and distribution and was finalized on December 29, 1995. Phase II of the sale, related to all remaining portions of the power plant, including steam and chilled water generation, occurred on December 2, 1996. Sales revenues totaling $58 million are anticipated to be realized over several years. Phase I sales revenues totaled $7 million. Phase II revenues include $20 million at closing plus an added $31 million over 16 years. Revenue anticipated for 2006 totals $2,656,880.

In accordance with the conditions of the sale of the power plant, the County will receive proceeds until 2011. The table below lists the annual payments.

Year	Amount
2006	$2,656,880
2007	$356,880
2008	$356,880
2009	$356,880
2010	$356,880
2011	$356,880

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: SURPLUS (OR DEFICIT) FROM PRIOR YEAR **UNIT NO.** 1900-4970
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 59.60(3m) of the Wisconsin Statutes, every accounting and budgeting procedure applied under this section shall comply with generally accepted accounting principles for government, as promulgated by the Governmental Accounting Standards Board.

BUDGET SUMMARY			
	2004 Actual	2005 Budget	2006 Budget
Surplus (Deficit) from Two Years Prior to Year Budgeted	$ 4,009,963	$ (3,553,990)	$ (1,573,366)

SURPLUS CALCULATION

2004 Expenditures and Encumbrances		
Expenditure Appropriation	$	1,339,645,300
Less: Actual Expenditures and Encumbrances		(1,284,285,501)
Appropriation Carryover to 2005		(50,922,582)
Available Appropriation, December 31, 2004	$	4,437,217
2004 Revenues		
Revenue Appropriation	$	(1,313,374,715)
Less: Actual Revenues		1,224,073,418
Appropriation Carryover to 2005		82,824,439
Appropriation Shortfall, December 31, 2004	$	(6,476,858)
Adjustments to Surplus		
Eliminate Expendable Trusts	$	1,732,132
Transfer to Debt Service Reserve		(462,036)
Other Reserve Adjustments		(803,821)
NET ADJUSTMENTS	$	466,275
2004 DEFICIT FOR 2006 BUDGET	$	(1,573,366)

DEPT: OTHER MISCELLANEOUS REVENUE **UNIT NO.** 1900-4999
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 59.60 of the Wisconsin Statutes regarding submission of annual budget estimates, an estimate of revenue from all other sources is included in the budget.

BUDGET SUMMARY			
	2004 Actual	2005 Budget	2006 Budget
Other Miscellaneous Revenue	$ 138,074	$ 40,000	$ 740,000

Miscellaneous revenue for the last five years is summarized in the following table.

Year	Revenue
2000	$ 18,546
2001	1,753,959
2002	1,012,098
2003	957,278
2004	138,074

Typically, the Miscellaneous Revenue account is used to record extraordinary County revenues which are not attributable to County departmental operations or major non-departmental revenue accounts. For 2005, this account included revenues from the cancellation of uncashed County checks.

The 2006 Budget amount consists of $40,000 from the cancellation of uncashed County Checks and $700,000 from the closing of the following City of Milwaukee tax incremental financing districts:

TID 5	Theater District
TID 11	Historical Third Ward
TID 29	Park East 2
TID 31	Historic Milwaukee Street
TID 33	United Health
TID 36	Granville Park

DEPT: UNCLAIMED MONEY **UNIT NO.** 1901-4980
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 59.66 of the Wisconsin Statutes, the County Treasurer is to publish a notice of the fact that the Treasurer's Office possesses unclaimed money. If no legal claim is made within the time specified in such notice, all funds and interest earned are to be turned over to the General Fund of the County treasury.

BUDGET SUMMARY			
	2004 Actual	2005 Budget	2006 Budget
Unclaimed Money	$ 0	$ 1,008,332	$ 1,342,209

Under 59.66(2) unclaimed funds become revenue only after following statutory requirements.

In 2005, unclaimed funds in the amount of $1,356,890 were reported by County departments. According to State Statutes 59.66 Section 2 (2a) "Any money or security of which the treasurer has taken possession or control under, paragraph 1 (a) and has had in his or her possession or control for more than one year shall, to the extent possible, be deposited in the County's general fund."

In 2005, the remaining, not yet claimed funds in the amount of $1,353,684 will be retained by the County Treasurer for one year. After allowing for an estimated deduction for claimants, the remaining estimated unclaimed funds of $1,342,209 would be turned over to the County general fund, recognized in 2006 and accounted for in this budget unit.

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: DEBT ISSUE EXPENSE **UNIT NO.** 1900-8026
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Appropriations are for expenses incurred for issuing bonds by Milwaukee County. The bonds are issued as provided under 67.04 Of the Wisconsin Statutes which authorizes issuing bonds for specific purposes, subject to stated limitations.

BUDGET SUMMARY	2004 Actual	2005 Budget	2006 Budget
Debt Issue Expense	$ 115,706	$ 11,500	$ 11,500

STATISTICAL SUPPORTING DATA	2004 Actual	2005 Budget	2006 Budget
Total Debt Issue Expense	$ 360,024	$ 61,500	$ 71,500
Airport Issue Expense*	244,318	50,000	60,000
Net Debt Issue	$ 115,706	$ 11,500	$ 11,500

* According to the Airport Master Lease Agreement, the Airport is required to pay all direct costs associated with the issuance of airport debt. Airport debt issuance costs, totaling $60,000, have been included in the Airport's 2006 operating budget.

This non-departmental budget is re-established to pay bond counsel, financial advisor fees and other costs associated with issuing debt, including credit rating agency fees, financial auditor fees, printing and distribution costs for the official statement, and fiscal agent and trustee fees. Currently, a significant portion of debt issue expenses are paid from the proceeds of each financing. Under current Federal law, up to two percent of each financing may be used to cover expenses related to the issue. Expenses not eligible to be paid from financing proceeds are reflected in this budgetary appropriation. Expenditure authority for expenses paid from bond proceeds will be added through a Department of Administrative Services-only transfer once actual financing amounts are determined.

Non-Airport debt issue expense for 2004 totaled $115,706. There was $23,802 of the $115,706 that was not eligible for bond financing. Most of the bond ineligible expenses ($22,842) related to a refunding of several corporate purpose maturities that did not occur.

Total debt issue expenses for the Airport in 2004 were $244,318. Fees relating to the issuance of airport revenue bonds totaled $202,922. The remaining balance of $41,395 related to costs incurred for trustee fees and updating the feasibility report.

DEPT: ETHICS BOARD **UNIT NO.** 1905
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

On February 11, 1975, the County Board of Supervisors created Chapter 9 of the Milwaukee County Ordinances. This chapter establishes a Code of Ethics (Section 9.05) and an Ethics Board (Section 9.07) which shall adopt guidelines and procedures necessary to carry out the provisions of the ordinance. The Board consists of six residents of Milwaukee County appointed by the County Executive and confirmed by the County Board. The County Executive appoints, subject to confirmation by the County Board, an Executive Director who shall perform such duties as the Board assigns to him/her. The County Board shall provide such additional personnel as may be required in the administration of this chapter.

BUDGET SUMMARY			
	2004 Actual	2005 Budget	2006 Budget
Ethics Board	$ 45,173	$ 57,817	$ 57,655

MISSION

The Milwaukee County Ethics Board assures compliance with the requirements of the Ethics Code pursuant to Chapter 9, Milwaukee County Ordinances, and reviews, investigates and hears, as needed, all verbal and written complaints of ethics code violations.

BUDGET HIGHLIGHTS

- The budget adds a $160 abatement for IT applications, based on experience.
- The Personnel allocation remains the same and consists of 25% of the salary, social security and fringe benefit costs of the Executive Secretary of the Personnel Review Board, who also functions as Executive Director of the Ethics Board, and the Administrative Assistant.
- All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: MILWAUKEE COUNTY HISTORICAL SOCIETY **UNIT NO.** 1908
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 59.56(5) of the Wisconsin Statutes, the County Board may appropriate money to any historical society located in the County and incorporated under Section 44.03 for the purpose of collecting and preserving the records and salient historical features of the County. This unit maintains the historical exhibits of the Milwaukee County Historical Society and assists with other phases of the program. Funds provided to subsidize the operation of the Society are used to employ a director and associate staff. The Society acts as custodian for non-current County records. The County appropriates funds for use by the Society pursuant to an agreement approved by the County Board of Supervisors on December 14, 1965 and renewed on May 16, 1988.

BUDGET SUMMARY			
	2004 Actual	2005 Budget	2006 Budget
Property Tax Levy Contribution to Milwaukee County Historical Society	$ 242,550	$ 242,550	$ 242,550

OVERVIEW OF OPERATION

The Historical Society's total operating budget for 2006 amounts to $710,842 with $468,292 coming from non-County funds. Sources include gifts, grants, membership fees (individual and corporate), bequests, investments, sales and receipts from public programs.

Following are examples of some of the Historical Society's program activities.

1. Outcomes: The Historical Society experienced substantial increases in several areas of operation. Most notably, visits to the Historical Society's website increased by 23%, rising from 67,795 in 2003 to 83,438 in 2004. Overall participation in all public programming offered by the Historical Society also increased from 31,425 in 2003 to 36,115 in 2004 – a rise of 15%. This included an impressive increase of 440% in tour group and general visitation to the Society's historic sites because of the addition of Trimborn Farm. Small declines in attendance at special events were offset by 500 new guests visiting the Society during Wednesday evening River Rhythm concerts throughout the summer. Inquiries to the Research Library rebounded slightly in 2004, increasing from 4,510 to 4,608. This increase in library inquiries was further supplemented by the increase in use of the Historical Society's website described above.

2. Diversity: The Historical Society was especially successful in bringing exhibitions and programs highlighting cultural diversity to Milwaukee County during 2004. In February, the Society collaborated with the Chudnow Museum of Yesteryear to recreate *The Grafman Grocery Store,* modeled upon a Jewish neighborhood food store which once stood at 605 West Vliet Street. In March, the Society opened the nationally touring version of the exhibition *Una Storia Segreta: When Italian-Americans were Enemy Aliens* sponsored by WisItalia, Monferrini in America, and the Sons of Italy. In September, the Historical society hosted the exhibition *Americanos: Latino Life in the United States.* Organized and sponsored by Smithsonian Institution Traveling Exhibition Services, the exhibition featured 130 images highlighting the broad range of Latino culture in the United States.

3. Collections: The Historical Society acquired several significant new collections during 2004. These included: a copy of the Burial Book from the Milwaukee County Poor Farm on the grounds of the County Institutions;

approximately 35 letters written by Solomon Juneau from a private collector; and a rare Regina table-top music box. The primary focus of the collections staff during 2004 was the re-shelving of artifacts and documents in storage and the conversion of collection records to the Past Perfect software system.

4. Publications. During 2004, the Historical Society changed its focus from the publication of books on Milwaukee history to the publication of the quarterly magazine, *Milwaukee History.* With the continued support of the Marquette University History Department and the Marquette University Press, it is hoped that maintaining a similar publication schedule will enable the Society to stay up to date.

5. Changing Exhibitions: During 2004, several changing exhibitions were presented at the Historical Center (besides those already mentioned above) in conjunction with the Society's cultural diversity initiative. Principal among these was a display of historic photographs from the collection of John Angelos and Marilyn Johnson, acquired by the Society during 2003 with grant funds from the Bradley Foundation.

6. Public Programming: The Society and its Friends organization continue to sponsor public programs on a variety of topics. During 2004, the Society hosted its 50th Anniversary Recognition Banquet at the Wisconsin Club, drawing over 300 people and presenting awards to a record 19 individuals and organizations.

   The Friends of the Milwaukee County Historical Society continued their expanded programming schedule during 2004, presenting a special event almost every month. Among these were tours of St. Josaphat's Basilica, Tripoli Shrine Temple, the Port Washington Lighthouse, and the Wisconsin Conservatory of Music, as well as the Fourth Annual Historic House Tour. For the third consecutive year, the Friends made a donation of $10,000 to the Society based upon the proceeds of their programs.

7. County Landmarks: Since 1976, the Historical Society has operated, under County ordinance, a landmark recognition program for areas of Milwaukee County outside the City of Milwaukee. Nearly 90 sites have been designated as landmarks throughout the history of the program. During 2004, the Landmark Committee added three properties to its list of County Landmarks including the Villa Terrace Art Museum and Renaissance Garden, the Charles Allis Art Museum, and the Franke Farmhouse in Greenfield.

8. Museum Houses: In addition to all three of the period homes operated by the Historical Society being open to the public throughout 2004, the Society assumed responsibility for the management of Trimborn Farm in Greendale from the Park People on January 1, 2004. A community Development Block Grant from Milwaukee County, as well as additional support from the Reiman Foundation and the Wisconsin Arts Board, enabled the Society to expand the range of programs offered at Trimborn Farm and to increase the number of school children, adults, and seniors taking part in guided tours. Especially successful were the 22nd Annual Harvest of Arts and Crafts, which drew nearly 7,000 visitors, and the 1st Annual Civil War encampment which attracted roughly 125 re-enactors and an audience of 750 guests.

MISSION

The Milwaukee County Historical Society was founded in 1935 to collect, preserve and make available materials relating to the history of Milwaukee County. Through a broad program, the Society seeks to promote a greater appreciation of the community's rich heritage and a better understanding of present-day challenges and advantages. The Society's library and museum collections, exhibitions and activities serve a variety of constituencies including scholars, students, genealogists, local businesses and organizations and Milwaukee County residents and visitors.

BUDGET HIGHLIGHTS

- Contribution to the Historical Society remains at the 2005 level of $242,550.
- The Milwaukee County Department of Administrative Services will continue its 2005 initiative to facilitate collaboration between the Historical Society and other County cultural entities. In 2005, efficiencies were realized with some organizations negotiating shared professional service contracts and others offering joint programs and cross-promotion.

The County Historical Society spends the County's contribution as follows:

	2004 Actual	2005 Budget	2006 Budget
Expenditures			
Personal Services	$ 179,260	$ 183,250	$ 183,250
Space and Utilities	60,755	56,765	56,765
Office and Administrative Supplies	2,535	2,535	2,535
Total Expenditures	$ 242,550	$ 242,550	$ 242,550

ACTIVITY AND STATISTICAL SUMMARY

	2003 Actual	2004 Actual	2005 Budget	2006 Budget
Meetings/Public Programs	10	15	15	15
Organizational Members	1,157	1,425	1,500	1,600
Research Requests:	4,510	4,608	5,500	5,000
Library - In Person	1,452	1,434	2,000	1,500
Telephone	1,743	1,747	2,000	1,750
Mail/E-mail	1,316	1,427	1,750	1,750
Public Attendance	31,425	36,115	40,000	40,000
Guided Tours:				
Historical Center	96	99	120	120
Period Homes	22	72	60	90
Accessions:				
Library	93	114	125	130
Museum	33	34	50	50
Pages of Publication	224	181	150	150
Staff Program Presentations	34	42	40	45
Slide Shows/Media Appearances	14	20	15	15
Website Visits	67,795	83,438	100,000	125,000

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: VISIT MILWAUKEE
(formerly, GREATER MILWAUKEE CONVENTION & VISITORS BUREAU) **UNIT NO.** 1912
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.56(10) of the Wisconsin Statutes, the County Board may appropriate funds to advertise the advantages, attractions and resources of the County and to conserve, develop and improve the same. Any county may cooperate with any private agency or group in this work.

BUDGET SUMMARY			
	2004 Actual	2005 Budget	2006 Budget
Property Tax Levy Contribution to VISIT Milwaukee	$ 16,875	$ 25,000	$ 25,000

This appropriation represents Milwaukee County's share of support of VISIT Milwaukee. A major function of the organization is the promotion of the County as a major tourist and convention destination.

VISIT Milwaukee assists the County in marketing its facilities and attractions. All County tourism-related institutions are represented by VISIT Milwaukee. Individual fees customarily charged to similar institutions are waived by the County's umbrella investment in VISIT Milwaukee.

VISIT Milwaukee is a non-profit, 501(c)6 equal opportunity organization. It is governed by a 40 member board of directors on which Milwaukee County maintains two seats plus one on the Executive Committee.

Total Economic Impact of Tourism on Milwaukee County: *

- Total travel expenditures - $1.6 billion.
- Number of full-time jobs supported by the tourism industry – 39,466.
- Total resident income - $920 million.
- State tax - $171 million.
- Local tax - $77 million.

* Information from the 2004 Davidson-Peterson Study

VISIT Milwaukee services include:

- Membership of all County facilities and attractions. All receive full VISIT Milwaukee benefits.
- A listing of all County facilities and attractions in 350,000 Official Visitor Guides, 10,000 Destination Guides, 25,000 Multicultural Visitor Guides and Milwaukee Gay & Lesbian Travel Guides.
- A listing of all County sponsored events in the bi-monthly Calendar of Events - 420,000 produced and distributed annually.
- Participation in all VISIT Milwaukee sponsored events, i.e., membership exchanges, education seminars, National Tourism Week events and the new Visitor Services Award Program.
- Travel writer support and sponsored programs.
- Two full-time representatives in Washington, D.C. actively selling Milwaukee County to association executives and one representative developing and selling the muliticultural market.
- The development of targeted direct mail programs to reach and sell these markets on Milwaukee County.
- Production and placement of press releases, feature articles and stories in local, regional and national media to increase exposure of, and interest in, Milwaukee County.

- Operation of a Visitor Information Center and a Call Center providing the traveling public with information on Milwaukee County.

- A web site listing general community information as well as membership information, including County history and Milwaukee County facts and attractions.

MISSION

VISIT Milwaukee is the organization that provides the leadership and visionary role to market Milwaukee as a premier destination for conventions, trade shows, and leisure travel through travel and the development of internal organizational excellence and external strategic partners.

BUDGET HIGHLIGHTS

- Contribution to VISIT Milwaukee remains at the 2005 level of $25,000. The Milwaukee County Department of Administrative Services-Fiscal Affairs will continue to work with VISIT Milwaukee to ensure the funding will directly assist in marketing Milwaukee County facilities.

DEPT: CIVIL AIR PATROL **UNIT NO.** 1913
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.54(18) of the Wisconsin Statutes, the County Board may appropriate funds or donate property and equipment to Civil Air Patrol units in the County for the purpose of enabling such Civil Air Patrol units to perform their assigned missions and duties as prescribed by U.S. Air Force regulations.

BUDGET SUMMARY			
	2004 Actual	2005 Budget	2006 Budget
Civil Air Patrol	$ 6,985	$ 9,500	$ 9,500

The Civil Air Patrol utilizes a County owned hangar on lease to Youth & Aviation, Inc., at 9393 West Appleton Avenue, Timmerman Field and the second floor of the Tower Building at Timmerman Field. The County provides appropriations for the utility costs (heat, light, insurance and telephone) of these facilities. The County continues to provide office and hangar space at Timmerman Field.

BUDGET HIGHLIGHTS

- Funding is at the same level as 2005.

ACTIVITY AND STATISTICAL SUMMARY				
	2003 Budget	2004 Budget	2005 Budget	2006 Budget
Number of Meetings	365	340	340	350
Number of Organization Members	790	675	675	770

Civil Air Patrol mission activities include:

1. A national program of aerospace education for adults and youths.
2. Participation in disaster emergency services and Homeland Defense exercises, nationally and locally.
3. Cooperation with, and support of, Civil Defense and American Red Cross disaster and relief programs.
4. Participation in all search and rescue missions authorized by the U.S. Air Force and Coast Guard.
5. Flying shore patrol for the boating public as authorized by the U.S. Coast Guard.
6. Assisting the U.S. Customs Service and Drug Enforcement Administration by patrolling in aircraft to detect illegal drug activity and marijuana fields and reporting such activity to the U.S. Customs Service.

DEPT: WAR MEMORIAL CENTER **UNIT NO.** 1914
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 45.058 of the Wisconsin Statutes and in accordance with agreements between Milwaukee County War Memorial Center, Inc., and the County of Milwaukee, Milwaukee County War Memorial Center, Inc., presently operates the War Memorial Center. The Milwaukee County War Memorial Center is situated at the south end of Lincoln Memorial Drive overlooking Lake Michigan and is directly adjacent to County park land. The facility is home to the Milwaukee Art Museum which boasts major cultural exhibits, including the Peg Bradley Collection. In addition, the Center provides office space to major service groups and veteran's organizations such as the Rotary Club of Milwaukee, Kiwanis Club of Milwaukee, USO of Wisconsin, AMVETS State headquarters, America's Freedom Center Foundation and the War Memorial Center itself. To maximize utilization of the facility, it is available for general use by the public, use by veterans' groups, art groups and civic groups. "Honoring the Dead by Serving the Living" is the motto of the Corporation.

BUDGET SUMMARY

	2004 Actual	2005 Budget	2006 Budget
Property Tax Levy Contribution to War Memorial Center	$ 1,311,636	$ 1,311,636	$ 1,433,462

MISSION

To provide to all people of the community a state of the art facility with attractive meeting space and to recognize and educate, especially the young, of the sacrifice and service made by the veterans of our armed services.

BUDGET HIGHLIGHTS

- Milwaukee County's contribution to the War Memorial Center increases $121,826, from $1,311,636 to $1,433,462. The War Memorial Center will contribute $294,734 as a direct subsidy to the Milwaukee Art Museum, as it did in 2005.

- Milwaukee County will continue to make its annual contribution to the War Memorial Center in the form of quarterly payments. However, payments will only be released when the War Memorial Center has achieved efficiencies by combining services or developing revenue sharing schemes with the Milwaukee Art Museum in areas such as, but not limited to: janitorial services, parking, security, maintenance, facility booking and room rentals. The War Memorial Center will provide quarterly reports to the Department of Administrative Services (DAS) and County Board staff 14 days prior to scheduled payments, demonstrating areas where consolidation has occurred.

- The War Memorial Center will continue to provide quarterly reports of financial status and projections through the fiscal year in accordance with past practice.

- DAS will continue its 2005 initiative to facilitate collaboration between the War Memorial Center and other County cultural entities in service provision and programming. In 2005, efficiencies were realized with some organizations negotiating shared professional service contracts and others offering joint programs and cross-promotion.

ACTIVITY AND STATISTICAL SUMMARY

Attendance	2004 Actual	2005 Budget	2006 Budget
Memorial Hall	29,229	25,000	25,000
Fitch Plaza	19,440	7,000	7,000
Veterans Memorial Gallery	1,367	600	300
4th Floor Meeting Rooms	8,770	5,000	5,000
Milwaukee Art Museum	314,000	320,000	319,000
Special Events			
Fireworks July 3	350,000	450,000	450,000
Air & Water Show	7,100	0	0
TOTAL	729,906	807,600	806,300
Number of Events			
Memorial Hall	208	185	185
Fitch Plaza	49	20	20
Veterans Memorial Gallery	9	20	5
Meetings - 4th Floor Rooms	662	400	400
Special Events	5	1	1
TOTAL	933	626	611

The War Memorial Center budget consists of the following:

WAR MEMORIAL CENTER BUDGET SUMMARY	2004 Actual	2005 Budget	2006 Budget
Expenditures			
Personal Services	$ 647,798	$ 675,868	$ 741,928
Professional Fees	111,908	103,284	114,800
Advertising and Promotion	20,535	32,000	32,000
Meetings, Travel and Auto Allowance	4,722	4,250	5,400
Space and Utilities	733,664	750,000	798,100
Office and Administrative Supplies	26,024	21,500	22,500
Major Maintenance & New Equipment	9,562	0	0
Restricted Building Account	5,000	0	0
Milwaukee Art Museum Funding	369,734	294,734	294,734
Unallocated Reduction	0	(25,000)	0
Total War Memorial Center Expenditures	$ 1,928,947	$ 1,856,636	$ 2,009,462
Revenues			
Parking	$ 241,990	$ 230,000	$ 235,000
Miscellaneous	48,950	48,000	40,000
China Rental/Catering Commission	25,239	26,000	25,000
Office Rental and Cellular One	102,377	105,000	140,000
Hall, Plaza and Grounds Rental	136,905	115,000	120,000
Meeting Room Rental - Fourth Floor	46,647	31,000	1,000
Liquor Commission	15,203	15,000	15,000
Milwaukee County Contribution	1,311,636	1,286,636	1,433,462
Total War Memorial Center Revenues	$ 1,928,947	$ 1,856,636	$ 2,009,462

DEPT: VILLA TERRACE/CHARLES ALLIS ART MUSEUMS **UNIT NO.** 1915
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 45.058 of the Wisconsin Statutes and in accordance with agreements between Milwaukee County War Memorial Center, Inc., and the County of Milwaukee, Villa Terrace Decorative Arts Museum, 2220 North Terrace Avenue and Charles Allis Art Museum, 1801 North Prospect Avenue function as a combined operation under the auspices of the Milwaukee County War Memorial Corporation. The museum partnership "Honors the War Dead by Serving the Living" through community cultural enrichment. Public programming includes monthly changing art exhibits, regularly scheduled concerts, films, workshops, an annual youth concert series and special events. The facilities are available for rent by civic, cultural, veteran, educational, business and private groups. Both museums are on the National Registry of Historic Places.

The Villa Terrace Art Museum is an Italian Renaissance-style home richly decorated with antiques and retains almost all of its original fixtures dating back to the 1920s. The permanent collection features decorative arts from the 15th to the 20th centuries, including wrought-iron artistry. The rear terrace area, which overlooks Lake Michigan, extends down a bank to the Renaissance Garden fronting on Lincoln Memorial Drive.

The Charles Allis Art Museum was the home of a wealthy Milwaukeean who collected a vast quantity of museum-quality artifacts. The building and its contents were originally donated to the City of Milwaukee in 1946 and operated under the auspices of the Milwaukee Public Library System. In 1979, this priceless community asset was transferred to the War Memorial Corporation, again to be held in the public trust. Temporary exhibitions feature primarily Wisconsin art. In 1998, the Margaret Rahill Great Hall was completed.

BUDGET SUMMARY

	2004 Actual	2005 Budget	2006 Budget
Property Tax Levy Contribution to Villa Terrace/Charles Allis Art Museums	$ 243,656	$ 243,656	$ 243,656

MISSION

The mission of the Villa Terrace Decorative Arts Museum and Charles Allis Art Museum of Milwaukee County is to fully utilize both museums, gardens and their art collections for community education and cultural enrichment. As a part of the Milwaukee County War Memorial Corporation, the museums honor the war dead by serving as "living memorials."

BUDGET HIGHLIGHTS

- Contribution to the Villa Terrace and Charles Allis Museums remains at the 2005 level of $243,656.
- The Milwaukee County Department of Administrative Services will continue its 2005 initiative to facilitate collaboration between the Villa Terrace and Charles Allis Museums and other county cultural entities. In 2005, efficiencies were realized with some organizations negotiating shared professional service contracts and others offering joint programs and cross-promotion.

MUSEUM BUDGET SUMMARY

	2004 Actual	2005 Budget	2006 Budget
Expenditures			
Personal Services	$ 286,158	$ 284,573	$ 286,500
Professional Fees CA	26,915	21,693	28,000
Professional Fees VT	38,501	29,806	36,500
Advertising and Promotion	69,242	35,000	65,000
Space and Utilities CA	49,530	47,358	49,100
Space and Utilities VT	57,201	40,583	54,625
Office and Administrative Supplies	10,175	13,281	10,750
Mileage Reimbursement	1,263	612	1,250
Major Maintenance CA	3,482	2,000	2,500
Major Maintenance VT	0	1,250	2,500
Total Expenditures	$ 542,467	$ 476,156	$ 536,725
Revenues			
Charles Allis Friends Direct Support	$ 19,409	$ 5,000	$ 20,000
Villa Friends Direct Support	30,843	10,000	30,000
Garden Support	17,742	17,000	17,000
Private Support CA & VT	31,905	36,000	27,569
Admissions CA	15,005	15,000	15,000
Admissions VT	29,120	25,500	27,500
General Revenue CA	37,398	28,000	38,000
General Revenue VT	112,993	90,000	115,000
Interest Trust Account	4,396	6,000	3,000
Milwaukee County Tax Levy Contribution	243,656	243,656	243,656
Total Revenues	$ 542,467	$ 476,156	$ 536,725

ACTIVITY AND STATISTICAL SUMMARY

	2004 Actual	2004 Budget	2005 Budget	2006 Budget
Attendance				
General Museum Attendance	34,840	40,260	33,000	35,000
Concerts, Student Recitals	1,855	2,400	2,400	2,000
Private Rentals	11,286	17,000	15,500	15,500
Art Group Activity	949	2,200	1,500	1,500
Volunteer Activity	1,486	4,200	4,000	2,500
Community Outreach	0	15,000	15,000	0
Meetings/Appointments	2,123	3,000	2,500	2,500
Total Attendance	52,539	84,060	73,900	59,000

DEPT: MARCUS CENTER FOR THE PERFORMING ARTS **UNIT NO.** 1916
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 45.058 of the Wisconsin Statutes and in accordance with agreements, the Milwaukee County War Memorial Center, Inc. operates the Milwaukee County Ben and Ceil Marcus Center for the Performing Arts (the Marcus Center). The Center was built with private money in 1969 and deeded to Milwaukee County as a public trust for the preservation and enrichment of the performing arts, including drama, music and dance. The facility is home to the Broadway Series, Milwaukee Symphony Orchestra, Milwaukee Ballet, Florentine Opera, Milwaukee Youth Symphony Orchestra, First Stage Children's Theatre, City Ballet Theatre, Hansberry-Sands Theatre Company and other performing arts groups. The Marcus Center is located at 929 North Water Street. In addition to the Marcus Center providing a first class facility for the performing arts, the Center supports a number of free community events and activities year-round, including ethnic and cultural festivals such as Martin Luther King Day Celebration, Cantos de Las Americas, Live at the Center Festival at Peck Pavilion and KidZ Days children's programming.

BUDGET SUMMARY			
	2004 Actual	2005 Budget	2006 Budget
Property Tax Levy Contribution to Marcus Center for the Performing Arts	$ 880,000	$ 1,280,000	$ 1,280,000

MISSION

To serve the community, the Marcus Center offers facilities and services of the highest quality, makes available a wide range of the performing arts, and acts as an energizing force for effective collaboration and advocacy in the arts community.

OPERATING HISTORY

On May 20, 1993, the County Board of Supervisors adopted a resolution [File No. 93-283(a)(a)] that approved a memorandum of understanding between the County and the Marcus Center, which provided a fixed level of operating support of $1.5 million for the years 1994 through 1998.

The memorandum of understanding was renewed in 1999 and provided an increase of $100,000 for a total funding level of $1,600,000 for the years 1999 through 2003.

In 2004, Milwaukee County's contribution was equivalent to $1,380,000. This included $880,000 from tax levy, $400,000 of debt forgiveness, and a $100,000 major maintenance allocation.

BUDGET HIGHLIGHTS

- Property tax levy funding for the Marcus Center remains at the 2005 level of $1,280,000.
- The Marcus Center will continue to provide quarterly reports of current financial status and projections through the fiscal year in accordance with past practice.
- The Department of Administrative Services will continue its 2005 initiative to facilitate collaboration between the Marcus Center and other County cultural entities. In 2005, efficiencies were realized with some organizations negotiating shared professional service contracts and others offering joint programs and cross-promotion.

ACTIVITY AND STATISTICAL SUMMARY						
	2004 Actual		2005 Budget		2006 Budget	
	Events	Attend	Events	Attend	Events	Attend
All Events Public & Private	2,962	740,441	3,225	775,000	3,000	750,000

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: HUMAN RESOURCE AND PAYROLL SYSTEM **UNIT NO.** 1921
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.51(2) of the Wisconsin Statutes, the County Board may represent the County and have management of the business and concerns in all cases where no other provision is made.

BUDGET SUMMARY				
Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Services	$	$	$ 3,396,000	$ 3,396,000
County Service Charges			200,000	200,000
Total Expenditures	$	$	$ 3,596,000	$ 3,596,000
Direct Total Tax Levy	$	$	$ 3,596,000	$ 3,596,000

BUDGET HIGHLIGHTS

This fund is created to account for the adoption by the County Board and County Executive (File No. 05-145 (a)(a)) in July 2005 directing the Department of Administrative Services to execute a contract with Ceridian Corporation as the solution for a fully hosted payroll, human resources, and benefits management service.

The $3,596,000 budget includes $2,346,000 in one-time implementation costs and $1,250,000 in annual operating costs for 2006. These costs are outlined below and were also included in the fiscal note in File No. 05-145 that was approved in July 2005.

DAS will explore implementation of a crosscharge for HRIS costs in 2006. A crosscharge should capture revenue from revenue-producing departments.

The total cost for replacement of the HR and Payroll System is $10,048,580. This consists of $3,400,000 in implementation costs and $6,648,580 in annual operating costs for ongoing services from 2006-2010.

Annual operating costs for ongoing services are $1,250,000 in 2006 for nine months of service, $1,662,145 each year from 2007-2009 and $412,145 in 2010 for the final three months of service.

Implementation costs total $3,400,000 and will be financed in 2005 and 2006. Since the County will be purchasing services, most of the costs are not eligible for bond financing. The purchase of equipment for the replacement of the HR and Payroll system is $427,000 and will be financed with general obligation bonds.

Costs for 2005 total $1,029,000 and will be financed with $402,000 in general obligation bonds for the equipment purchase and $210,000 in sales tax revenue for staffing costs budgeted in the 2005 Adopted Capital Improvements Budget. The balance of $417,000 in service costs for 2005 will be requested from the contingency fund. An appropriation transfer will be submitted by the Information Management Services Division (IMSD) to request $417,000 in cash from the contingency fund to finance service costs for 2005 in a newly created non-departmental budget (Org. 1921-Human Resource and Payroll System).

Costs for 2006 total $2,371,000 and will be financed with $2,346,000 in cash financing in the 2006 operating budget for Org. 1921 - Human Resource Payroll System and $25,000 in general obligation bonds budgeted in the 2005 Capital Improvements Budget for the balance of the equipment.

Under the new HRIS system, Milwaukee County employees will use online self-service tools to report their time and change their benefits, creating operational efficiencies. Ceridian will manage the detail of position history, organizational hierarchy, payroll calculations, applicant recruitment, and distribution of deposit notices and related reports.

The recommendation to select Ceridian as the HRIS vendor came after three years of systematic discussion, analysis, and investigation of the HRIS needs of Milwaukee County.

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: MILWAUKEE COUNTY AUTOMATED LAND INFORMATION SYSTEM **UNIT NO.** 1923
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Sections 15.105(16), 16.971, 20.505(4)(im) and 59.72 of the Wisconsin Statutes and County Board Resolution File 90-707(a), approved on November 8, 1990, the Milwaukee County Automated Land Information System (MCAMLIS) may design, develop and implement a land information system integrating property and ownership records with U.S. Public Land Survey referenced parcel-identified boundary information; prepare boundary-referenced parcel property maps suitable for producing accurate land title or survey boundary line information; and prepare maps of documented accuracy suitable for local planning.

Pursuant to Section 59.43, funding for a land information office, modernization of land records and the State of Wisconsin Land Information Program and Board is collected via a $7 surcharge on the County's existing $4 Recording Fee. Four dollars of the additional $7 surcharge are retained locally and specifically designated for expenditures associated with the creation, maintenance, and enhancement of the Milwaukee County Automated Land Information System within guidelines established by the Wisconsin Land Information Board (WLIB). One dollar of the additional $7 surcharge is also retained locally and specifically designated for expenditures associated with initiatives to develop and maintain a computerized indexing of the County's land information records relating to housing, including the housing element of the County's land use plan under Section 66.001(2)(b) (Smart Growth law) also within guidelines established by the WLIB. (No portions of the $4 and $1 surcharges are available for general County purposes.) Two dollars of the additional $7 surcharge are forwarded to the WLIB. The County continues to retain its $4 share of the Recording Fee.

Previous Register of Deeds Recording Fees	$4
Fee for MCAMLIS	4
Fee for Land Records Modernization Initiatives	1
Fee for State Land Information Board	2
	$11

BUDGET SUMMARY

	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Services	$ 736,204	$ 953,000	$ 644,606	$ (308,394)
Commodities	0	0	29,000	29,000
Capital Outlay	0	0	21,800	21,800
County Service Charges	0	1,000	408,594	407,594
Abatements	(1,030)	0	0	0
Total Expenditures	$ 735,174	$ 954,000	$ 1,104,000	$ 150,000
State Grants	$ 34,136	$ 79,000	$ 0	$ (79,000)
Other Fees	0	0	1,000	1,000
Recording Fee Surcharge	1,074,544	875,000	1,103,000	228,000
Total Revenue	$ 1,108,680	$ 954,000	$ 1,104,000	$ 150,000
Contribution to Reserve Account	$	$	$	$
Property Tax Levy	$ 0	$ 0	$ 0	$ 0

BUDGET HIGHLIGHTS

- This appropriation provides 2006 expenditure authority of $1,104,000 for the Automated Land Information System. Revenue of $882,400 is projected to be received from the $4 surcharge collected by the Register of Deeds earmarked for land information modernization by Section 59.72(5) of the Wisconsin Statutes. Revenue of $220,600 is projected to be collected from the $1 surcharge, which is also collected by the Register of Deeds. The revenue increase of $156,000 is based on actual experience. Milwaukee County is not required to provide tax levy dollars.

- In 2005, Architectural and Engineering (A&E) assumed the project management function for MCAMLIS from the Southeastern Wisconsin Regional Planning Commission (SEWRPC). A&E will receive $202,500 in MCAMLIS funds for project management in 2006. These funds will provide for conceptual development of individual projects, development of project specifications, writing contracts, preparation of invoices to draw down funds as expended, payment of subcontractors, record keeping and general maintenance of MCAMLIS data holding. This effort has merged the County's internal GIS functions with MCAMLIS. In addition, the Register of Deeds will receive $77,500 for MCAMLIS data maintenance and the Department of Administrative Services will receive $25,000 for fiscal oversight. The MCAMLIS project will be managed in accordance with Milwaukee County ordinances.

- The 2006 MCAMLIS budget includes an initiative using IMSD personnel to provide a portion of the work to develop and maintain a computerized indexing of land records. To date, this work has been primarily provided by outside vendors. Contingent upon approval by the MCAMLIS Steering Committee, a $103,594 crosscharge from IMSD to MCAMLIS is included in the 2006 budget to cover the salary and fringe benefits of one full-time Network Application Specialist.

- In December 2004, the MCAMLIS Steering Committee approved a total appropriation of $3,252,710 in existing MCAMLIS funds for a digital topographic mapping replacement projects. This project will provide new topographic mapping and digital orthophotography for the entire county. This appropriation is to be divided over four years, 2005 to 2008.

- In September 2004, the MCAMLIS Steering Committee approved a total appropriation of $261,787 in existing MCAMLIS funds for a three-year regional water supply system study leading to the development of additional land and infrastructure information as well as plan recommendations. The second year of the regional water supply system study is funded at approximately $87,262. SEWRPC, working in conjunction with Milwaukee County and the other six counties within the Southeastern Wisconsin Regional Planning area, are to complete the water study.

- All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: OFFSET TO INTERNAL SERVICE CHARGES **UNIT NO.** 1930
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Sections 59.51(2) of the Wisconsin Statutes, the County Board may represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

BUDGET SUMMARY			
	2005 Budget	2006 Budget	2005/2006 Change
Expenditure			
Offset to Service Departments Charges	$ (35,104,786)	$ (33,943,500)	$ 1,161,286
Revenues			
Offset to Service Departments Revenue	$ (35,104,786)	$ (33,943,500)	$ 1,161,286
Property Tax Levy	$ 0	$ 0	$ 0

The purpose of this non-departmental budget is to reduce total County expenditures and revenues by the amount of charges from internal service fund departments to other County departments. Without this adjustment, total County expenditures and revenues would be overstated.

($33,943,500) of expenditure and revenue offsets reflects the charges from the following departments to other County departments:

BUDGET SUMMARY			
Organizational Unit	2005 Budget	2006 Budget	2005/2006 Change
Department of Administrative Services (DAS) -			
DAS-Risk Management	$ (6,076,316)	$ (6,286,083)	$ (209,767)
Department of Parks and Public Infrastructure (DPPI) -			
Transportation Services	(2,900,094)	(2,424,544)	475,550
Architectural, Engineering & Environmental Services	(5,140,348)	(5,323,910)	(183,562)
Fleet Management	(12,255,451)	(11,633,570)	621,881
Facilities Management	(8,732,577)	(8,275,393)	457,184
Subtotal	$ (35,104,786)	$ (33,943,500)	$ 1,161,286
Allowance for Undistributed Crosscharges	0	0	0
Total	$ (35,104,786)	$ (33,943,500)	$ 1,161,286

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: LAND SALES **UNIT NO.** 1933
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.51(2) of the Wisconsin Statutes, the County Board may represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

BUDGET SUMMARY			
	2004 Actual	2005 Budget	2006 Budget
Revenues	$ 3,034,967	$ 5,000,000	$ 2,700,000
Property Tax Levy	$ (3,034,967)	$ (5,000,000)	$ (2,700,000)

- Revenue from the sale of surplus County properties was budgeted in the Economic Development Division budget in the 2003 Adopted Budget. In 2004, this revenue was placed in a new non-departmental account, Org. Unit 1933 – Land Sales. Per adopted County policy, any land sale revenue received in excess of the amount budgeted in Org. Unit 1933 – Land Sales shall be placed in Org. Unit 1945 – Appropriation for Contingencies.

- For 2006, Land Sales are budgeted at $3,000,000, which is $2,000,000 below the 2005 amount. Ten percent of these funds shall be deposited into an account in the Office of Economic and Community Development for economic development projects.

- The potential major County-owned properties that are candidates for sale in 2006 are as follows:

  - A parcel on South Packard Avenue in Cudahy

  - Block 22 (2E) of the Park East Development

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: CHARGES TO OTHER COUNTY ORGANIZATION UNITS **UNIT NO.** 1935
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.51(2) of the Wisconsin Statutes, the County Board may represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

BUDGET SUMMARY			
	2004 Actual	2005 Budget	2006 Budget
Charges to Other County Organization Units	$ 0	$ 0	$ 0

This budget represents the offset to Central Service costs allocated to departments in order to show the full cost of operating a department. Beginning in 1997, the Central Service Allocation was not included as an expenditure in departments' operating budgets. The Central Service Allocation will continue to be developed by Central Accounting and sent to departments. Departments receiving grant revenues, indirect revenues (internal service fund departments) or outside (direct) revenues will include the Central Service Allocation amounts for purposes of obtaining reimbursement revenues.

The Central Service Allocation amounts for the 2006 budget are based upon the 2006 Cost Allocation Plan. The 2006 Plan uses 2004 actual costs as its base and includes a carryover provision for the difference between the 2004 Plan (which was based on 2001 actual costs) and 2004 actual costs. Reflecting the 2004 carryover in the 2006 budget increases charges to those departments that were undercharged in 2004 and reduces charges to those departments that were overcharged in 2004.

The Central Service Allocation for 2006 reflects the prorated cost for the following services:

Organizational Name	Org. Number	2005 Budget	2006 Budget	2005/2006 Change
Carryover		$ (548,495)	$ (214,207)	$ 334,288
County Treasurer	3090	940,722	826,695	(114,027)
County-Wide Audit		271,705	279,510	7,805
DAS-Accounting	1158	348,800	415,097	66,297
DAS-Accounts Payable	1159	817,983	814,824	(3,159)
DAS-Fiscal	1157	1,102,551	997,010	(105,541)
Personnel	1110/1120/1140/1135	3,947,783	3,578,080	(369,703)
DAS-Payroll	1187	297,600	349,556	51,956
DAS-Procurement	1152	860,563	730,453	(130,110)
Department of Audit	1001	1,909,156	1,937,335	28,179
TOTAL		$ 9,948,368	$ 9,714,353	$ (234,015)

ALLOCATION SUMMARY

	2005 Budget	2006 Budget	2005/2006 Change
County Board	$ 53,602	$ 53,649	$ 47
County Executive - General Office	29,782	44,041	14,259
County Executive - Veterans Service	5,107	4,010	(1,097)
Office of Community Business Development Partners	12,733	21,771	9,038
Corporation Counsel	28,001	25,622	(2,379)
DAS - Office for Persons w/Disabilities	17,873	16,465	(1,408)
DAS - Risk Management	82,264	64,016	(18,248)
DAS - Administration and Fiscal Affairs Division	12,537	13,278	741
DAS - Information Management Services Division	222,554	209,318	(13,236)
DAS - Economic and Community Development	399,676	223,591	(176,085)
Combined Court Related Operations	814,583	635,953	(178,630)
Department of Child Support	170,313	232,994	62,681
Election Commission	14,716	12,820	(1,896)
County Clerk	14,930	12,734	(2,196)
Register of Deeds	72,082	73,460	1,378
Sheriff	984,555	1,001,382	16,827
House of Correction	376,850	387,404	10,554
District Attorney	175,924	190,288	14,364
Medical Examiner	69,063	58,440	(10,623)
DPPI-Airport Division	485,012	403,888	(81,124)
DPPI-Transportation Services	68,688	66,384	(2,304)
DPPI-Arch., Eng. & Environ Services Division	80,575	80,562	(13)
DPPI-Highway Maintenance Division	169,711	168,304	(1,407)
DPPI-Fleet Management Division	120,086	211,741	91,655
Milwaukee County Transit/Paratransit System	166,773	268,657	101,884
DPPI-Facilities Management Division	329,543	308,271	(21,272)
DPPI-Director's Office	37,308	66,833	29,525
DPPI-Parks Division	898,555	727,784	(170,771)

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: POTAWATOMI REVENUE **UNIT NO.** 1937
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Sections 59.51(2) of the Wisconsin Statutes, the County Board may represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

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BUDGET SUMMARY		2004 Actual		2005 Budget		2006 Budget
Expenditures						
Operating Budget Expenditures	$	1,388,523	$	1,388,523	$	1,388,523
Capital Budget Expenditures		0		0		0
Total Potawatomi Expenditures	$	1,388,523	$	1,388,523	$	1,388,523
Revenues						
Operating Budget Revenues	$	3,856,626	$	4,000,000	$	4,500,000
Capital Budget Revenues		0		0		0
Total Potawatomi Revenues	$	3,856,626	$	4,000,000	$	4,500,000
Property Tax Levy	$	(2,468,103)	$	(2,611,477)	$	(3,111,477)

On February 18, 1999, the County Board adopted a resolution (File No. 99-119) authorizing the execution of an Intergovernmental Cooperation Agreement between the Forest County Potawatomi Community and the City and County of Milwaukee. The Agreement specifies that Milwaukee County will receive an annual payment of 1.5% of the Annual Class III Net Win at the Potawatomi Bingo Casino or $3.24 million, whichever is greater. This annual payment is based on the Net Win at the Potawatomi Bingo Casino for each 12-month period, beginning July 1, 1999. Payment is made to the County on August 15 of each year for the immediately preceding 12-month period, beginning August 15, 2000.

The purpose of this non-departmental budget is to reflect the receipt of Potawatomi Revenue to the County.

For 2006, Potawatomi Revenue is budgeted at $4,500,000, which is based on the monthly Class III Net Win at the Potawatomi Bingo Casino.

In past budgets, Potawatomi Revenue was allocated to specific operating budget programs and capital budget projects. For 2001, operating budget allocations were included in Org. 1937 and administratively transferred to the affected departments during the year. For 2002, these allocations were budgeted directly in departments and shown in Org. 1937 for presentation purposes. From 2003 to 2005, a portion of the appropriation was allocated to operating budget programs and the remainder budgeted in Org. 1937. The allocation of Potawatomi Revenue to programs and projects was intended to address the provision in Resolution File No. 99-119, that "it shall be the policy of Milwaukee County to use the payments received from the Potawatomi tribe for quality of life enhancements and activities that promote economic growth and job opportunities for the benefit of all Milwaukee County residents."

Potawatomi Revenue Allocation	
Program/Service	Amount of Offset
DHHS-BHD Adult Community Services Division	$ 337,203
DHHS-BHD AODA Voucher Treatment Program	500,000
DHHS-Disabilities Services Division	350,000
DHHS-Delinquency and Court Services Division	201,320
TOTAL	**$ 1,388,523**

DHHS-Behavioral Health Division (Org. 6300)

$337, 203 – Community Services Section

$337,203 is allocated to support the Community Services Section programs.

$500,000 – Alcohol and Other Drug Abuse (AODA)

$500,000 is allocated to support Alcohol and Other Drug Abuse (AODA) treatment through the Non-Temporary Assistance to Needy Families (TANF) AODA Voucher System.

Department of Health and Human Services (Org. 8000)

$350,000 – Disabilities Service Division

$350,000 is allocated to increase the level of revenue in the Division's Birth-to-Three program to avoid a reduction in Federal revenue due to non-compliance with the Maintenance of Effort expenditure requirement.

$201,320 – Delinquency and Court Services Division

$201,320 is allocated to support the programs of the Delinquency and Court Services Division.

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: RETIREMENT SICK ALLOWANCE PAYMENTS **UNIT NO.** 1939
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.51(2) of the Wisconsin Statutes, the County Board may represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

BUDGET SUMMARY			
	2004 Actual	2005 Budget	2006 Budget
Retirement Sick Allowance Payment	$ 9,537,544	$ 1,836,000	$ 0
Property Tax Levy	$ 9,537,544	$ 1,836,000	$ 0

This non-departmental budget is discontinued in 2006.

DEPT: APPROPRIATION FOR CONTINGENCIES **UNIT NO.** 1945
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.60(5)(e) of the Wisconsin Statutes, the Director, Department of Administrative Services may transmit an estimate of funds required as an appropriation for contingencies.

BUDGET SUMMARY			
	2004 Actual	2005 Budget	2006 Budget
Expenditures	$ 0	$ 4,417,022	$ 12,210,058
Revenues	$ 1,271,965	$ 0	$ 0
Property Tax Levy	$ 1,271,965	$ 4,417,022	$ 12,210,058

Contingency Appropriation Analysis

	2003	2004
Adopted Appropriations	$ 4,417,022	$ 4,417,022
Transfers In	8,236	3,271,965
Transfer Out	(848,477)	(5,745,847)
Year-End Balance	$ 3,576,781	$ 1,943,140

BUDGET COMPARED TO APPROPRIATION TRANSFERS

Year	Adopted Budget	Appropriation Transfers Out
1996	2,897,880	891,795
1997	4,000,000	289,201
1998	4,250,000	2,500,000
1999	4,000,000	3,933,411
2000	4,576,194	3,930,420
2001	5,500,000	3,821,779
2002	5,417,022	5,756,953
2003	4,417,022	848,477
2004	4,417,022	2,743,108
2005	4,417,022	313,356 *
Mean (1996/2005)	$ 4,389,216	$ 2,502,850

*Transfers out through July 2005

MISSION

- Since 2003 it has been the policy of Milwaukee County that any new or unanticipated revenue actually received in the current year that is not identified in that year's budget shall be transferred to the Appropriations for Contingencies (Org. Unit 1945). This policy shall apply to new revenue sources, unanticipated revenues and revenues from existing sources that are in excess of the amounts included in the current year's budget. The Department of Administrative Services is authorized and directed to process such fund transfer(s) as necessary if and when such new revenue sources or excess revenues are identified.

- The first priority for use of any such revenues is to allow the County to achieve a balanced budget in the current year. The second goal will be to achieve a surplus equal to that in the previous year's budget. Finally, if it appears that the first two goals will be achieved, such revenue can be used for emergency needs during the current budget year.

- Per adopted County policy, any land sale revenue received in excess of the amount budgeted for Org. Unit 1933 – Land Sales shall be placed in Org. Unit 1945 – Appropriation for Contingencies.

BUDGET HIGHLIGHTS

- Appropriations for Contingencies for 2006 are budgeted at $12,210,058, an increase of $7,793,036 over the adopted 2005 budget. These funds are comprised of thee major categories. The first is net revenue of $4,470,122 from existing Federal, State, and local sources less all County expenses. The second is $5.1 million in net revenue (received in Org. Unit 1972) from the anticipated adoption, by labor unions, of the County's current offer for wage and benefit provisions through 2006. Of the $11.6 million anticipated from lower County costs for providing health insurance, $6.5 million has been reserved to cover the estimated cost of increased wages for all County employees. The third source is $2,639,936 in revenues (received in Org. Unit 1969) from a new Federal program (Medicare Part D) created by the Medicare Prescription Drug and Modernization Act of 2003 that will partially reimburse the County for providing prescription drug coverage to its retired employees.

  The net surplus of $4,470,122 represents expenditures and revenues from sources with which the County has ample past experience. The other two categories represent new revenue streams that carry a high level of uncertainty. The proposed wage and benefit package will generate approximately $11.6 million in revenues only if the County reaches agreements with each of its bargaining units in a timely fashion and the plan can be implemented on January 1, 2006. Should any delay occur in implementing the new plan with any employee group, this revenue will not be realized. The Medicare Part D program is new and the Federal government's formulas, procedures, and schedules are as yet unknown, meaning timely receipt of these revenues at this level is uncertain. Given the uncertainty surrounding these two new revenue sources, it is recommended that these revenues not be relied upon to fund County expenses, and that they instead be deposited into the contingency fund, in order to avoid a potential deficit in 2006.

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: EMPLOYEE FRINGE BENEFITS **UNIT NO.** 1950
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.51(2) of the Wisconsin Statutes, the County Board may represent the County and have management of the business and concerns in all cases where no other provision is made.

BUDGET SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Health Benefits-Hospital, Professional, Major Medical & Dental	$ 99,201,208	$ 112,081,227	$ 125,166,827	$ 13,085,600
Employee Group Life Insurance	1,799,398	1,421,458	1,683,661	262,203
Annuity – County mandatory Contribution	233,178	313,000	42,000	(271,000)
Retirement system Contribution-OBRA	348,000	365,000	462,000	97,000
Retirement System Contribution	34,910,000	35,370,000	19,200,000	(16,170,000)
Medicare Reimbursement to Retired Employees	4,007,933	4,610,081	5,329,377	719,296
Health Benefits – Consultant Fees	69,807	183,833	183,833	0
Local Transportation (Transit Pass Program)	304,119	325,866	342,162	16,296
Other Contributions	2,275,874	1,328,084	1,328,084	0
Total Expenditure	$ 143,149,517	$ 155,998,549	$ 153,737,944	$ (2,260,605)
Abatements	(135,281,247)	(148,691,536)	(145,603,899)	3,087,637
Revenue	8,158,201	7,307,013	8,134,045	827,032
Property Tax Levy	$ (473,258)	$ 0	$ 0	$ 0

5403 - Health Benefits - Hospital, Professional, Major Medical and Dental Expense
Increase $13,085,600, from $112,081,227 to $125,166,827

This appropriation provides for the costs associated with the following health benefits:

	2005 Budget	2006 Budget	2005/2006 Change
Basic Health Benefits, Including Major Medical	$ 61,705,711	$ 73,888,892	$ 12,183,181
Mental Health/Substance Abuse/EAP Carve-Out	1,159,102	1,193,013	33,911
Employee Assistance Program	83,349	75,303	(8,046)
Health Maintenance Organizations (HMO)	43,161,645	42,537,900	(623,745)
County Dental Plan	1,855,454	1,435,836	(419,618)
Dental Maintenance Organizations (DMO)	1,906,293	2,244,800	338,507
Administrative Expense	2,060,673	0	(2,060,673)
Employee Health Plan Waiver	149,000	135,500	(13,500)
2005 Run Out		3,055,583	3,055,583
2005 Run Out Admin Exp		600,000	600,000
Total Health Benefit Cost	$ 112,081,227	$ 125,166,827	$ 13,085,600

The 2006 appropriation for employee health benefits reflects the cost of a new two-year contract with WPS, inc., which was before the County Board in September 2005. HMO and PPO costs represent estimated enrollment by employees and retirees multiplied by negotiated monthly premiums to be paid by the county. The total cost to the County may rise or fall depending on actual enrollment and service use.

These costs may also change depending on the adoption of collective bargaining agreements with the county's represented employees. The county is currently negotiating with every union. The cost estimates are based on monthly premiums agreed to, which assume all eligible employees participate, thus a delay in implementation of the new benefit package by one or more unions will have an effect on the actual monthly rates.

Assuming the County reaches agreements with all represented and non-represented groups on the wage and benefit package now pending before the Personnel Committee, approximately $11.5 million in revenues will be generated by instituting co-payments for several services, which will be deposited into a non-departmental account, 1972. Approximately $6.5 million of this revenue will be used to offset wage and benefit increases for all county employees (again subject to reaching agreements with the County's represented employees). Because of the uncertainty that agreement can be reached in a timely fashion with the County's represented employees, the total remaining revenue (approximately $5 million) may not actually be generated during the year. Therefore it is recommended that this revenue not be budgeted to cover expenses, but instead be deposited into the county's contingency fund. Use of these funds to support expenditures could result in a 2006 year-end deficit for the County if these revenues are not realized.

The Department of Administrative Services will continue to provide quarterly reports to the Committee on Finance and Audit as to the status of health care expenditures in 2006.

A five-year comparison of budget and actual experience for health insurance is as follows:

Year	Budget	Actual	% Change
2000	$ 61,023,804	$ 62,789,308	2.9
2001	$ 68,626,405	$ 69,619,600	1.4
2002	$ 77,163,449	$ 81,476,337	5.6
2003	$ 80,601,606	$ 84,875,417	5.3
2004	$101,269,028	$ 99,201,208	(2.0)

5404 - Employee Group Life Insurance

Increase $262,203, from $1,421,458 to $1,683,661

The group life insurance appropriation is based on the coverage amount, which in turn is based on employees' salaries. For 2006, employee group life insurance costs increase $262,203, from $1,421,458 to $1,683,661.

A five-year comparison of budget and actual experience for group life insurance is as follows:

Year	Budget	Actual	% Change
2000	$ 1,680,495	$ 1,976,544	17.6
2001	$ 1,938,394	$ 1,758,717	(9.3)
2002	$ 1,449,666	$ 1,450,167	0.0
2003	$ 1,500,598	$ 1,514,694	0.9
2004	$ 1,486,866	$ 1,799,398	21.0

5405 - Annuity - County Mandatory Contribution
Decrease $271,000, from $313,000 to $42,000

The budget for the County's mandatory annuity contribution relates to eligible employees who have been members of the pension system prior to January 1, 1971, at the following rates:

8% of earnings for Deputy Sheriff
8% of earnings for Elected Officials
6% of earnings for Other Employees

A five-year comparison of budget-to-actual experience for the annuity contribution is as follows:

Year	Budget	Actual	% Change
2000	$ 650,000	$ 629,279	(3.2)
2001	$ 525,000	$ 565,861	7.8
2002	$ 525,000	$ 413,645	(21.2)
2003	$ 496,375	$ 349,739	(29.5)
2004	$ 313,000	$ 233,178	(25.5)

5406 – Retirement System Contribution – OBRA
Increase $97,000, from $365,000 to $462,000

The OBRA pension contribution was established as a separate account in 2002 to differentiate the contribution from the Retirement System Contribution made for full-time County employees. The 2005 OBRA contribution was $365,000. For 2006, the contribution to the OBRA Retirement System is $462,000, an increase of $97,000.

A five-year comparison of budget and actual experience for the Retirement System Contribution - OBRA is as follows:

Year	Budget	Actual	% Change
2000	$ 229,359	$ 229,359	0.0
2001	$ 250,094	$ 250,094	0.0
2002	$ 274,972	$ 274,972	0.0
2003	$ 279,727	$ 279,727	0.0
2004	$ 365,000	$ 348,000	(4.7)

5409 - Retirement System Contribution
Decrease by $16,170,000 from $35,370,000 to $19,200,000

The 2006 Requested budget provides $19,200,000 for the county's contribution to the Milwaukee County Employees Retirement System (ERS). This amount is a decrease of $16.17 million from the 2005 Adopted Budget.

The appropriation level of $19.2 million represents the normal cost for 2006 – the actuarial liability for future benefits and expenses allocated to the year – of the ERS system assuming a 8.5% return on investments; this number reflects the information provided to the County by the ERS actuary in June 2005. This appropriation does not include funding to cover the annual amortization of the system's unfunded liability.

The Executive proposes that this action is necessary to facilitate a debate within the county over the future of the ERS. This debate is required because enhancements to the ERS approved in 2001 were done so in an unethical, and possibly illegal manner. These enhanced benefits are unsustainable in the long term. Finally, the county has faced annual deficits that have required cuts to services, capital projects, and layoffs that have been caused in part by the need to fund these enhancements.

The County Executive will convene a County Executive Advisory Committee on Pensions in 2006 for the purpose of investigating and recommending possible future pension models and funding mechanisms. The Advisory Committee will consider transitioning the current pension system from a defined benefit system to a defined contribution, as well as determining a proper employee pension contribution. These recommendations will be submitted by the County Executive to the County Board for consideration prior to the 2007 budget. An appropriation of $100,000 is included in the Department of Administrative Services – Fiscal Affairs Division for the purpose of providing actuarial and consulting services to the advisory committee.

As part of the wage package, the County Executive will propose legislation to rescind the benefit enhancements adopted in 2000. Specifically, legislation will be proposed to reduce the pension multiplier from 2% to 1.6% and eliminate backdrop payments.

The Department of Administrative Services also recommends that the County Board adopt a policy that authorizes contribution variances over 30 years, instead of the current policy of 5 years.

5416 - Medicare Reimbursement to Retired Employees

Increase $719,296, from $4,610,081 to $5,329,377

This account provides for County payment of the Medicare Part D premium for retired employees, including their eligible beneficiaries, over age 65, who retired with 15 or more years of pension-credited service or are on Disability Medicare. The actual cost of the premium will not be finalized by Congress until November. It is estimated that the 2006 rate will increase from $78.10 to $89.20 per month.

Under the Medicare Prescription Drug Improvement and Modernization Act of 2003 and implementing regulations at 42 C.F.R. subpart R (Medicare Part D), the county estimates revenues of approximately $2.6 million in 2006. This revenue will be deposited into a new non- departmental account, 1969. Because this is a new federal program and there is uncertainty that these funds will be received in a timely manner, it is recommended that this revenue not be budgeted to cover expenses, but instead be deposited into the county's contingency fund. Use of these funds to support expenditures could result in a 2006 year-end deficit for the county if these revues are not realized.

A five-year comparison of budget-to-actual experience for Medicare reimbursement to retired employees is as follows:

Year	Budget	Actual	Actual % Change
2000	$ 2,765,082	$ 2,847,228	3.0
2001	$ 2,752,582	$ 2,898,726	5.3
2002	$ 3,320,970	$ 2,930,049	(11.8)
2003	$ 3,714,216	$ 3,805,265	2.5
2004	$ 4,610,081	$ 4,007,933	(13.1)

6148 - Health Benefits - Consultant Fees

No change from $183,833

An appropriation of $183,833 is included to retain outside consultants to assist Human Resources staff in actuarial analysis, ad hoc reporting, requests for proposal and contract/rate negotiations.

6804 - Local Transportation (Transit Pass Program)

Increase $16,296, from $325,866 to $342,162

An appropriation of $342,162 is included to cover the continuation of the County's corporate transit pass program. In 2004, the County, as the employer, purchases quarterly passes for $126 each, while the employee reimburses the County $30 per quarter through payroll deduction. The impact of the Marquette interchange construction project may cause a significant increase in passes sold.

8299 – Other Contributions

No change from $1,328,084

Costs associated with the County's obligation to United Regional Medical Services in the amount of $1,328,084 for pension-related expenses from the closure of John L. Doyne Hospital are included in this budget for 2006.

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: LITIGATION RESERVE ACCOUNT **UNIT NO.** 1961
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.51(2) of the Wisconsin Statutes, the County Board may represent the County and have management of the business and concerns in all cases where no other provision is made.

BUDGET SUMMARY

	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Litigation Reserve Funds	$ 0	$ 0	$ 250,000	$ 250,000

BUDGET HIGHLIGHTS

- The litigation reserve account is intended to provide a source of funds for anticipated costs arising out of the potential litigation to be brought by Milwaukee County relating to the pension benefit changes from 2000 and 2001.

DEPT: FEDERATED LIBRARY SYSTEM **UNIT NO.** 1966
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Sections 59.03(1) and 59.51(2) of the Wisconsin Statutes, the County Board may represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

BUDGET SUMMARY			
	2004 Actual	2005 Budget	2006 Budget
Federal Library System	$ 66,650	$ 66,648	$ 66,651

The 2006 budget appropriation of $66,651 is based upon Section 43.15(2)(b) of the Wisconsin Statutes, which requires County support for library services at a level not lower than the average for the previous three years. The amount is not designated for any specific purpose or special program. It is to be used by the Federated Library System to offset program costs which are determined to be priorities.

MISSION

The mission of the Milwaukee County Federated Library System (MCFLS) shall be to assume a leadership role in facilitating cooperation among its member libraries, improving access to and encouraging sharing of resources, promoting the most effective use of local, County, State and Federal funds and assisting member libraries in the utilization of current and evolving technologies to provide the highest possible level of library service to all residents of Milwaukee County.

BUDGET HIGHLIGHTS

- The 2006 funding for MCFLS is $66,651. This is the statutory amount Milwaukee County is required to provide.

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: MEDICARE PART D REVENUE **UNIT NO.** 1969
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.51(2) of the Wisconsin Statutes, the County Board may represent the County and have management of the business and concerns in all cases where no other provision is made.

BUDGET SUMMARY			
	2004 Actual	2005 Budget	2006 Budget
Medicare Part D Revenue	$ 0	$ 0	$ 2,639,936

BUDGET HIGHLIGHTS

- Under the Medicare Prescription Drug Improvement and Modernization Act of 2003 and implementing regulations at 42 C.F.R. subpart R, plan sponsors (employers, unions) who offer prescription drug coverage to their qualified covered retirees, are eligible to receive a 28% tax-free subsidy for allowable drug costs. In order to qualify, plan sponsors must submit a complete application to the Centers for Medicare and Medicaid Services (CMS) with a list of retirees for whom it intends to collect the subsidy. It is estimated that revenues to the County under this program will be approximately $2,639,936. Because this is a new Federal program, formulas and benefit levels remain uncertain, as does the timeframe for receipt of the funds. Due to these uncertainties, it is recommended that any revenues derived through this program be deposited into the contingency fund and not budgeted to cover expenses.

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: WAGE SUPPLEMENTAL ACCOUNT **UNIT NO.** 1972
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.51(2) of the Wisconsin Statutes, the County Board may represent the County and have management of the business and concerns in all cases where no other provision is made.

BUDGET SUMMARY

	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Expenditures	$ 0	$ 0	$ 6,500,000	$ 6,500,000
Revenues	0	0	11,600,000	11,600,000
Property Tax Levy	$ 0	0	(5,100,000)	(5,100,000)

BUDGET HIGHLIGHTS

- This fund is created as a deposit account for anticipated expenditures and revenues from a new wage and benefit package to be brought before the Personnel Committee that will implement co-payments for healthcare services. This revenue will offset the anticipated increased costs of the wage and benefit package, including pay raises. Net revenue is estimated to be $5.1 million. Due to the uncertainty that this revenue will be realized fully and in a timely manner due to ongoing labor negotiations, it is recommended that this revenue be deposited into the contingency fund.

- ECP positions are not provided step increases or performance awards in 2006 as allowed in County Ordinance Section 17.265(3).

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.17 and 59.51(2) of the Wisconsin Statutes, the County Board may represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

BUDGET SUMMARY			
	2004 Actual	2005 Budget	2006 Budget
Milwaukee County Funds for the Arts	$ 371,250	$ 352,688	$ 352,688

MISSION

The Milwaukee County Fund for the Arts, through the Milwaukee County Cultural Artistic and Musical Programming Advisory Council (CAMPAC), allocates County property tax dollars to support and encourage cultural and artistic activities which have an important impact on the economic well-being and quality of life of the community.

On October 2, 1986, the County Board adopted resolutions (File Nos. 84-466 and 86-463) which specified that a non-departmental account be established for cultural programming to be administered by the County Board, with certain guidelines and criteria for awarding County arts funds. In addition, CAMPAC was created to advise the County Board, through the Committee on Parks, Recreation and Culture, with regard to the cultural, artistic and musical programming and endowment/grant components of County arts funding.

On November 9, 1989, the County Board adopted a resolution (File No. 88-631(a)(a)) that authorized and directed the Director of Parks, Recreation and Culture to have administrative authority and responsibility for all County cultural programs previously administered by the County Board. To effectuate this authority, the appropriation for County arts funding was transferred from the non-departmental account, Milwaukee County Fund for the Arts (Org. Unit 1974), to the Parks Department (Org. Unit 9000) operating budget.

The 1991 adopted budget re-established a non-departmental appropriation for County arts funding (Org. 1974). The administrative authority, appropriation request and responsibility for County cultural programs, however, remained with the Parks Department.

On January 17, 1991, the County Board adopted a resolution (File No. 91-18(a)(a)) that authorized and awarded matching grants funds, rental subsidies and Artistic Development Program allocations to eligible organizations and individuals. The Board also authorized the Director of Parks, Recreation and Culture to prepare contractual agreements with specific agencies for community cultural events and to enter into an agreement with the Greater Milwaukee Foundation to administer Milwaukee County's performing and visual arts fund. Allocations of the cultural arts funds are recommended by CAMPAC.

In 2004, the adopted tax levy funding to CAMPAC was $371,250. An additional one-time grant of $25,000 was provided to CAMPAC that had been held at the Greater Milwaukee Foundation. In 2005, the adopted tax levy funding was $352,688. An additional one-time allocation was given to CAMPAC from Parks from previously unspent Concerts in the Parks programming money.

CAMPAC funding is allocated among three program areas: Community Cultural Events, Matching Grants, and Administration.

I. Community Cultural Events

Under this program, Milwaukee County, through its administrative agent, the Greater Milwaukee Foundation, contracts with community organizations that provide cultural, artistic and musical performances at a low or no fee, with priority given to those groups using County facilities.

Requests for Proposals are issued on an annual basis that determines the number and type of performances that receive grants.

Allocations in the Community Cultural Events area gives preference to minority organizations, and funds the Milwaukee County High School Theater Festival and programming in the Parks.

Community Cultural Events Program		
Agency	2004 Actual	2005 Actual
Latino Arts, Inc. (Friends of the Hispanic Community)	$ 5,265	$ 5,069
City Ballet	4,915	4,731
Ko-Thi Dance Company	4,915	4,732
Milwaukee Public Theater	3,860	3,716
Walker's Point Center	3,510	3,379
Milwaukee High School Theater Festival	5,000	4,000
Parks Programming*	25,000	25,000
TOTAL	$ 52,465	$ 50,627

* The 2004 and 2005 allocations were for programming at Washington and Humboldt Parks.

II. Matching Grants

Under this program, grants are awarded with the objective of promoting new and existing arts organizations. These grants are designed to help arts groups meet their operational and programming expenses.

This grant program provides a direct subsidy to professional performing arts organizations that meet established criteria.

Matching Grants Program

Expenditures	2004 Grants	2005 Grants
Milwaukee Symphony Orchestra	$ 68,222	$ 57,545
Milwaukee Repertory Theater	37,252	35,781
Milwaukee Ballet	21,719	21,041
Florentine Opera Company	16,353	16,107
Skylight Opera Theater	14,784	14,219
First Stage Milwaukee	14,535	14,727
Ko-Thi Dance Company	8,946	7,394
Milwaukee Chamber Theatre	8,518	8,118
Milwaukee Youth Symphony	7,567	8,025
Next Act Theater	7,481	7,071
Milwaukee Public Theatre	6,966	5,611
Latino Arts (Friends of Hispanic Community)	6,920	6,729
Danceworks	6,822	6,606
Present Music	6,650	5,915
Bel Canto Chorus	6,525	0
Woodland Pattern	6,334	6,200
Modjeska Youth Theatre Company	5,373	6,249
Milwaukee Children's Choir	5,302	5,287
Walker's Point Theater for the Arts	5,143	5,099
Renaissance Theatreworks	4,982	4,560
Theater X	4,902	0
City Ballet	4,463	3,964
Milwaukee Chamber Orchestra	4,378	0
Boulevard Ensemble	4,288	4,004
African American Children's Theatre	4,215	4,539
Wild Space Dance Company	4,071	3,976
Dance-Sing	3,649	0
In Tandem Theatre	3,454	4,229
Foothold	3,359	0
Civic Music Association	3,301	3,117
Milwaukee Dance Theatre	3,221	2,867
Concord Chamber Orchestra	2,508	1,059
Milwaukee Coral Artists	845	940
Musical Offering, Ltd.	737	0
Dancecircus	0	3,434
Early Music Now	0	4,018
Master Singers of Milwaukee	0	1,879
Milwaukee Shakespeare Co	0	8,062
TOTAL	$ 313,785	$ 288,372

III. Administrative Services

The County Board of Supervisors has entered into an agreement with the Greater Milwaukee Foundation to administer Milwaukee County's performing and visual arts fund under guidelines approved by the County Board of Supervisors.

Expenditures	2004 Actual	2005 Allocated
Greater Milwaukee Foundation	$ 30,000	$ 25,690

BUDGET HIGHLIGHTS

- Funding for CAMPAC remains at the 2005 tax levy level of $352,688. In 2005, an additional $12,000 was provided from previously unspent Concerts in the Parks programming funds. This additional amount is unavailable in 2006.

- Of the total funding in 2005, $21,627 was allocated in the Community Cultural Events area to minority arts organizations and programs offered to underserved populations. A total of $25,690 was allocated for administrative costs to Greater Milwaukee Foundation.

DEPT: CAPITAL OUTLAY/DEPRECIATION CONTRA **UNIT NO.** 1985
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Sections 59.17 and 59.51(2) of the Wisconsin Statutes, the County Board may represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

BUDGET SUMMARY			
	2005 Budget	2006 Budget	2005/2006 Change
Total Expenditures	$ (12,568,810)	$ (9,069,980)	$ 3,498,830
Total Revenues	$ 6,116,461	$ 5,522,723	$ (593,738)
Direct Property Tax Levy	$ (18,685,271)	$ (14,592,703)	$ 4,092,568

Proprietary Fund departments include Enterprise Fund departments (e.g., Behavioral Health Division) and Internal Service Fund departments (e.g., DAS-Information Management Services Division). Budgeting for Proprietary Fund departments in accordance with Generally Accepted Accounting Principles (GAAP) requires that Proprietary Funds expense the cost of fixed assets over the life of the asset through depreciation. Prior to 1997, fixed assets were defined as buildings and equipment with a cost in excess of $500. In 1997, the definitions regarding fixed assets changed. The per unit cost for non-computer equipment must exceed $2,500 per unit and have a useful life greater than one year. Computer related equipment must exceed $1,000 to be considered a fixed asset.

Appropriations for Depreciation are included in Proprietary Fund departmental budgets while appropriations for Capital Outlay - Fixed Assets, the original cost for the fixed asset, are excluded from those budgets. To ensure proper budgeting in accordance with GAAP, yet also ensure that these departments retain control over the purchase of fixed assets, Proprietary Fund departments reflect an appropriation for Capital Outlay - Fixed Assets and an offsetting credit appropriation.

However, the cost of Capital Outlay - Fixed Assets for Proprietary Fund Departments should be included in the property tax levy. In order to achieve this, all capital outlay costs for Proprietary Fund Departments are included in this non-departmental budget. The costs for depreciation should not be included in the tax levy, therefore, an offsetting contra for all Proprietary Fund Departments' depreciation costs is included in this non-departmental budget. This budgetary procedure has no County-wide tax levy impact.

The following table depicts the capital outlay by department for 2006 compared to 2005, the amount of depreciation in 2006 compared to 2005 and finally, the combination of these two entries that determines the tax levy amount for this non-departmental budget.

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: CAPITAL OUTLAY/DEPRECIATION CONTRA **UNIT NO.** 1985
FUND: General - 0001

Org.	Department Name	2005 Capital Outlay	2006 Capital Outlay	2005/2006 Change
1150	DAS-Risk Management	$ 0	$ 0	$ 0
1160	DAS-IMSD	60,000	138,331	78,331
5040	Airport	951,100	675,700	(275,400)
5070	Transportation Services	0	0	
5080	Arch., Eng. & Environ Srvs	0	0	0
5300	Fleet Management	13,090	35,000	21,910
5600	Transit/Paratransit	615,500	423,000	(192,500)
5700	Facilities Management	0	0	0
6300	DHHS-Behavioral Health Division	235,964	87,235	(148,729)
TOTAL		$ 1,875,654	$ 1,359,266	$ (516,388)

Org.	Department Name	2005 Depreciation Contra	2006 Depreciation Contra	2005/2006 Change
1150	DAS-Risk Management	$ (18,939)	$ (18,939)	$ 0
1160	DAS-IMSD	(3,501,091)	(1,889,500)	1,611,591
5040	Airport	(6,162,100)	(5,033,600)	1,128,500
5070	Transportation Services	(13,258)	(9,287)	3,971
5080	Arch., Eng. & Environ Srvs	(66,530)	(25,318)	41,212
5300	Fleet Management	(2,648,310)	(2,508,669)	139,641
5600	Transit/Paratransit	(3,000,000)	(2,465,000)	535,000
5700	Facilities Management	(2,717,275)	(2,619,900)	97,375
6300	DHHS-Behavioral Health Division	(815,440)	(705,800)	109,640
TOTAL		$ (18,942,943)	$ (15,276,013)	$ 3,666,930

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: CAPITAL OUTLAY/DEPRECIATION CONTRA **UNIT NO.** 1985
FUND: General - 0001

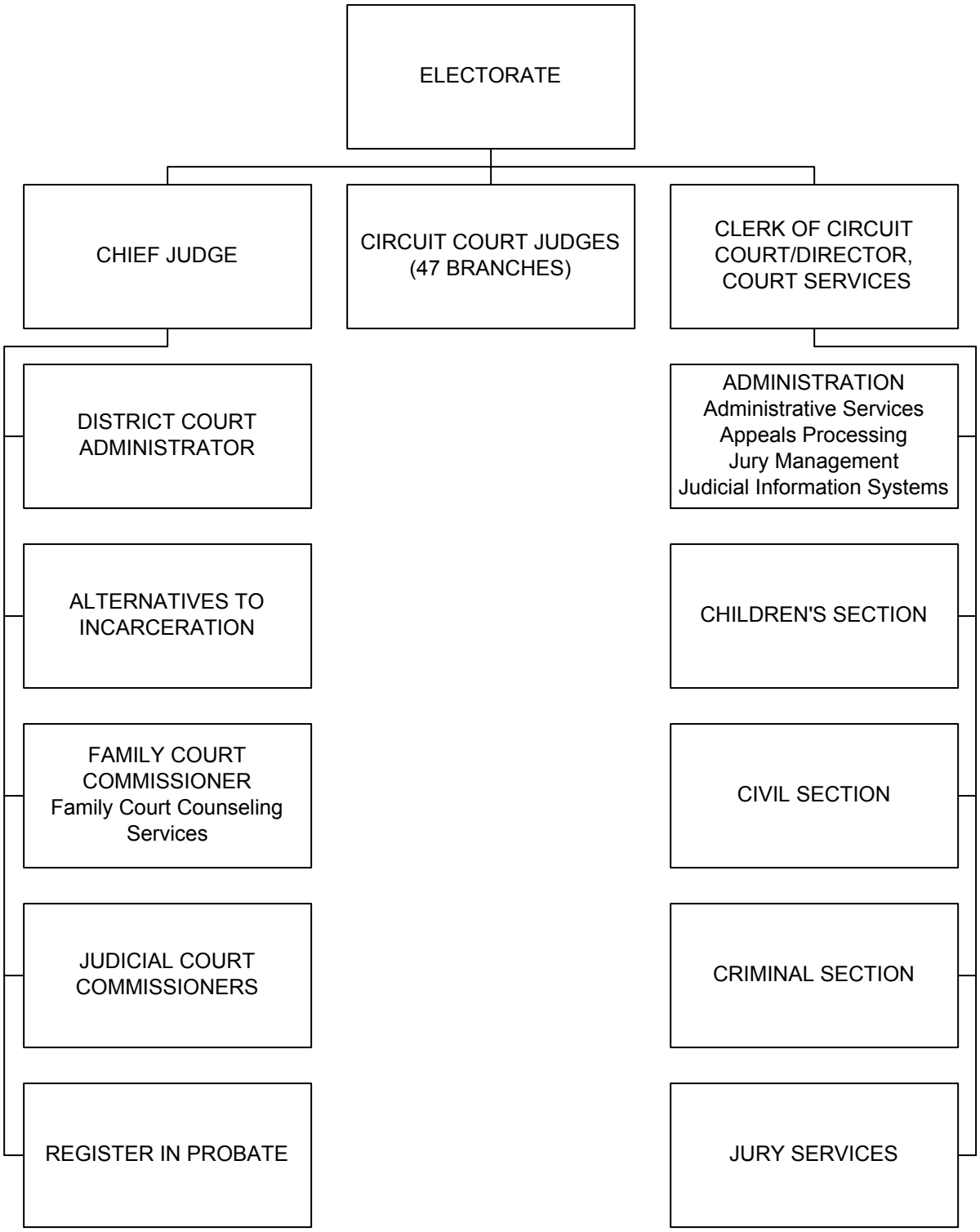
Fund Type:	Org. Department Name	Capital Outlay	Depreciation Contra	Net Total Contra
Internal Service	1150-DAS-Risk Management	$ 0	$ (18,939)	$ (18,939)
Internal Service	1160-DAS-IMSD	138,331	(1,889,500)	(1,751,169)
Enterprise	5040-Airport	675,700	(5,033,600)	(4,357,900)
Internal Service	5070-Transportation	0	(9,287)	(9,287)
Internal Service	5080-Arch., Eng. & Environ Srvs	0	(25,318)	(25,318)
Internal Service	5300-Fleet Management	35,000	(2,508,669)	(2,473,669)
Enterprise	5600-Transit/Paratransit	423,000	(2,465,000)	(2,042,000)
Internal Service	5700-Facilities Mgmt.	0	(2,619,900)	(2,619,900)
Enterprise	6300-DHHS-Behavioral Health Division	87,235	(705,800)	(618,565)
SUBTOTAL		$ 1,359,266	$ (15,276,013)	$ (13,916,747)
Airport Capital Reserve Year-End Closing Entry*				(675,956)
TOTAL TAX LEVY IMPACT				$ (14,592,703)

* To accurately budget the effect of the Agreement between General Mitchell International Airport (GMIA) and the carriers serving GMIA, this non-departmental budget reflects the fact that the Airport Capital Reserve will be charged and the general fund balance will be credited for $675,956 as a year-end closing entry for the year 2006. This entry includes $4,846,767 for non-terminal depreciation offset by contributions from reserves of $675,956 for capitalized operating items and $4,847,023 for principal on non-terminal GMIA and Lawrence J. Timmerman Airport debt, resulting in the net credit of $675,956.

EXPENDITURES/REVENUE SUMMARY

	Expenditure	Revenue	Tax Levy
Capital Outlay-reflects appropriations for Proprietary Fund departments	$ 1,359,266	$	$
Depreciation Contra-offsets depreciation cost in Proprietary Fund departments.	(15,276,013)		
Airport Year-End Closing Entry			
Airport non-terminal depreciation	4,846,767		
Contribution from Capital Improvement Reserves:			
Payment for Airport capitalized operating items		675,700	
Non-Terminal Project Principal		4,847,023	
TOTAL	$ (9,069,980)	$ 5,522,723	$ (14,592,703)

COMBINED COURT RELATED OPERATIONS


ELECTORATE
CHIEF JUDGE
CIRCUIT COURT JUDGES (47 BRANCHES)
CLERK OF CIRCUIT COURT/DIRECTOR, COURT SERVICES
DISTRICT COURT ADMINISTRATOR
ALTERNATIVES TO INCARCERATION
FAMILY COURT COMMISSIONER Family Court Counseling Services
JUDICIAL COURT COMMISSIONERS
REGISTER IN PROBATE
ADMINISTRATION Administrative Services Appeals Processing Jury Management Judicial Information Systems
CHILDREN'S SECTION
CIVIL SECTION
CRIMINAL SECTION
JURY SERVICES

OPERATING AUTHORITY & PURPOSE

Family Court Commissioner Division
The Division of the Family Court Commissioner was created pursuant to Section 767.13(2) of the Wisconsin Statutes and is the legal extension of the Family Court Branch of the Circuit Court. The general purpose of this division is to conduct formal hearings in matters relating to marriage and actions affecting the family pursuant to Chapters 765 and 767 of the Wisconsin Statutes. It includes the Family Court Mediation Services Unit.

Register in Probate Division
Pursuant to Wisconsin Statutes, the Register in Probate maintains the records and files of all probate proceedings; receives payments of statutory fees; performs administrative services and ministerial duties in connection with mental commitment proceedings (Chapter 51), protective placement proceedings (Chapter 55), will proceedings, contests of claims and other probate proceedings; performs administrative duties directed by the judges designated to hear probate proceedings; reviews documents and makes determinations required for informal administration of estates (Chapter 865); and exercises the powers and duties of a probate court commissioner when designated to do so by a judge assigned probate jurisdiction.

In addition, the 1985 Supreme Court decision in *State ex rel. Watts v. Combined Community Services,* 122 Wis. 2d 65, requires an annual court review of every existing protective placement case to protect the constitutional rights of persons under protective placement. The costs associated with such proceedings and other operating expenses not expressly assumed by the State are obligations of Milwaukee County [Sections 753.19 and Sections 753.016(4), Wisconsin Statutes. and *Romosco v. Milwaukee,* 108 Wis. 2d 32 (1982)].

County Funded State Court Services Division
Pursuant to Section 8, Article VII, Wisconsin Constitution, and Section 753.03, Wisconsin Statutes, the State Circuit Courts have original jurisdiction in all civil, juvenile and criminal matters. They also conduct administrative reviews. Milwaukee County comprises the First Judicial Administrative District of the State court system and has 47 judges.

Pursuant to Wisconsin Statutes, the Clerk of Circuit Court maintains the records, books and files of the Circuit Courts – Civil, Family, Criminal and Children's Divisions; collects fees and costs prescribed by law; certifies copies of judgments or other papers or records; receives and disburses payment of trust, bail or other funds pursuant to court orders; invests funds and has custody of securities held for the benefit of minors, as ordered by the Court; furnishes attorneys with legal papers; prepares the daily court calendar; processes termination of parental rights proceedings, agency adoptions and documents filed in all adoption proceedings (Chapters 48 and 882) and processes all cases. Pursuant to Chapter 100 of the Milwaukee County Ordinances and the rules of the County Board of Judges, the Clerk of Circuit Court is also Director of Court Services. Eligible jurors for the County funded state court system are summoned by the Clerk of Circuit Court.

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: COMBINED COURT RELATED OPERATIONS **UNIT NO.** 2000
FUND: General - 0001

BUDGET SUMMARY				
Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services	$ 14,662,740	$ 14,765,516	$ 11,112,256	$ (3,653,260)
Employee Fringe Benefits	7,696,754	8,080,497	8,000,543	(79,954)
Services	8,906,714	8,567,469	8,474,680	(92,789)
Commodities	275,959	303,864	285,697	(18,167)
Other Charges	0	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	21,302	10,300	16,100	5,800
Capital Contra	0	0	0	0
County Service Charges	16,799,699	17,266,820	15,928,660	(1,338,160)
Abatements	(10,008,237)	(9,503,564)	(9,566,254)	(62,690)
Total Expenditures	$ 38,354,931	$ 39,490,902	$ 34,251,682	$ (5,239,220)
Direct Revenue	3,972,680	3,933,221	4,025,411	92,190
State & Federal Revenue	6,745,661	7,033,786	6,125,115	(908,671)
Indirect Revenue	0	0	0	0
Total Revenue	$ 10,718,341	$ 10,967,007	$ 10,150,526	$ (816,481)
Direct Total Tax Levy	$ 27,636,590	$ 28,523,895	$ 24,101,156	$ (4,422,739)

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Central Service Allocation	$ 778,473	$ 814,583	$ 635,953	$ (178,630)
Courthouse Space Rental	5,273,664	4,979,693	5,246,969	267,276
Document Services	91,625	89,588	0	(89,588)
Tech Support & Infrastructure	160,749	190,130	214,774	24,644
Distribution Services	36,084	28,639	40,592	11,953
Emergency Mgmt Services	0	0	0	0
Telecommunications	163,671	93,043	124,313	31,270
Record Center	410,984	276,453	239,903	(36,550)
Radio	0	0	0	0
Computer Charges	14,976	18,348	10,037	(8,311)
Applications Charges	59,690	75,854	107,814	31,960
Total Charges	$ 6,989,916	$ 6,566,331	$ 6,620,355	$ 54,024
Direct Property Tax Levy	$ 27,636,590	$ 28,523,895	$ 24,101,156	$ (4,422,739)
Total Property Tax Levy	$ 34,626,506	$ 35,090,226	$ 30,721,511	$ (4,368,715)

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department

ORGANIZATIONAL COST SUMMARY					
DIVISION		2004 Actual	2005 Budget	2006 Budget	2005/2006 Changes
Family Court	Expenditure	$3,498,718	$3,698,061	$3,638,849	($59,212)
Commissioner	Abatement	($2,442,654)	($2,384,652)	($2,424,346)	($39,694)
	Revenue	$229,338	$319,381	$271,171	($48,210)
	Tax Levy	$826,726	$994,028	$943,332	($50,696)
Register in	Expenditure	$2,247,527	$2,392,770	$2,358,932	($33,838)
Probate	Abatement	($286,356)	($268,761)	($274,678)	($5,917)
	Revenue	$594,873	$564,310	$520,310	($44,000)
	Tax Levy	$1,366,298	$1,559,699	$1,563,944	$4,245
County Funded	Expenditure	$42,616,923	$42,903,635	$37,820,155	($5,083,480)
State Court	Abatement	($7,279,227)	($6,850,151)	($6,867,230)	($17,079)
Services	Revenue	$9,894,130	$10,083,316	$9,359,045	($724,271)
	Tax Levy	$25,443,566	$25,970,168	$21,593,880	($4,376,288)

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services (w/o EFB)	$ 14,662,740	$ 14,765,516	$ 11,112,256	$ (3,653,260)
Employee Fringe Benefits (EFB)	$ 7,696,754	$ 8,080,497	$ 8,000,543	$ (79,954)
Position Equivalent (Funded)*	311.6	302.9	228.7	(74.2)
% of Gross Wages Funded	94.8	93.5	94.8	1.3
Overtime (Dollars)**	$ 139,213	$ 162,504	$ 162,504	$ 0
Overtime (Equivalent to Position)	1.0	3.5	3.6	.1

* For 2004, the Position Equivalent is the budgeted amount.
** Delineated for information. (Also included in personal services.)

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: COMBINED COURT RELATED OPERATIONS **UNIT NO.** 2000
FUND: General - 0001

PERSONNEL CHANGES

Job Title/Classification	Action	Number of Positions/ Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
Accountant 1	Abolish	1/1	Administration	$ (36,702)
Adm. Asst. 3 (Crts. Admin.)	Abolish	3/3	Misdemeanor/Traf-Clk Crts (1.0 FTE)	
			Civil Div-Clk of Crts (1.0 FTE)	
			Childrens Div-Clk of Crts (1.0 FTE)	(159,504)
Admin.Court Commissioner	Abolish	1/1	Misdemeanor/Traf-Crt Cmsr	(117,516)
Asst. Chief Dep. CCC (Civ. Adm.)	Abolish	1/1	Civil Div-Clk of Crts	(70,182)
Asst. Chief Dep. Clrk. SN AD	Abolish	1/1	Administration	(85,338)
Assistant Family Court Commr.	Abolish	1/.25	Family Court Commissioner IV-D	(18,634)
Clerical Asst. 1	Abolish	11.5/11.5	Jury Management (1.5 FTE)	
			Misdemeanor/Traf-Clk Crts (7.0 FTE)	
			Childrens Div-Clk of Crts (2.0 FTE)	
			Civil Div-Clk of Crts (1.0 FTE)	(395,542)
Clerical Asst. 2	Abolish	3/3	Misdemeanor/Traf-Clk Crts (1.0 FTE)	
			Childrens Div-Clk of Crts (1.0 FTE)	
			Civil Div-Clk of Crts (1.0 FTE)	(112,576)
Court Reporter	Abolish	1/1	Family Div-Crt Cmsr	(63,700)
Court Reporter State	Abolish	3/3	Childrens Div-Crts (1.0 FTE)	
			Intake Screening Ctr.(1.0 FTE)	
			Civil Div-Crts (1.0 FTE)	(106,874)
Deputy Clerk Crt. Jud. Asst.	Abolish	18/18	Family Div-Crts (1.0 FTE)	
			Felony-Crts (4.0 FTE)	
			Misdemeanor/Traf-Crts (4.0 FTE)	
			Childrens Div-Crts (2.0 FTE)	
			Childrens Div-Crt Cmsr (1.0 FTE)	
			Civil Div-Crts (5.0 FTE)	
			Civil Div-Crt Cmsr (1.0 FTE)	(842,456)
Fiscal Asst. 1	Abolish	5/5	Misdemeanor/Traf-Clk Crts (3.0 FTE)	
			Civil Div-Clk of Crts (2.0 FTE)	(183,194)
Fiscal Asst. 2	Abolish	3/3	Administration (1.0 FTE)	
			Misdemeanor/Traf-Clk Crts (2.0 FTE)	(105,636)
Full-time Court Commissioner	Abolish	9/9	Misdemeanor/Traf-Crt Cmsr (5.0 FTE)	
			Childrens Div-Crt Cmsr (1.0 FTE)	
			Civil Div-Crt Cmsr (3.0 FTE)	(976,556)
Legal Counsel (Crim)	Abolish	1/.5	Chief Judge	(45,336)
Legal Research Intern	Abolish	9/9	Civil Div-Crts	(397,980)
Management Analyst	Abolish	1/1	Misdemeanor/Traf-Clk of Crts	(33,428)
Office Support Asst. 2	Abolish	7/7	Civil Div-Clk of Crts	(224,014)
Secretary (NR)	Abolish	1/1	Administration	(39,234)
			TOTAL	$ (4,014,402)

TOTAL COMBINED COURT RELATED OPERATIONS REVENUES				
Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Licenses & Permits	$ 106,640	$ 121,500	$ 111,500	$ (10,000)
Fines and Forfeitures	861,701	634,000	635,000	1,000
Interest Income	263,161	300,000	400,000	100,000
State Grants & Reimbursements				
Reimbursement for Court Reporters	272,105	260,870	98,840	(162,030)
Court Support Grant	3,590,953	3,596,258	3,585,672	(10,586)
Guardian ad litem Fees	972,508	1,963,662	975,352	(988,310)
Permanency Plan Review	591,314	572,176	578,447	6,271
Interpreter Expenses	218,794	181,600	218,800	37,200
Other Misc. State Grants & Reimburse.	26,265	33,920	34,922	1,002
WCS-OWI Project	0	0	177,529	177,529
Federal Grants & Reimbursement	1,073,710	425,300	455,553	30,253
Court Fees and Revenue	2,518,512	2,606,740	2,632,240	25,500
Record & Filing Fees	149,893	154,800	151,700	(3,100)
Other Revenue	103,566	116,181	94,971	(21,210)
Total Revenue	$ 10,749,122	$ 10,967,007	$ 10,150,526	$ (816,481)

MISSION

The mission of Combined Court Related Operations is to provide circuit courts, attorneys, persons proceeding without an attorney and all other persons involved in circuit court proceedings or other functions of the circuit courts with courteous, proficient and professional services which facilitate the operations of the circuit court system.

DEPARTMENT DESCRIPTION

The Department of Combined Court Related Operations includes the following three divisions: Family Court Commissioner, Register of Probate and County Funded State Court Services.

The **Family Court Commissioner Division** has three sections: the General Office Unit, Child Support Enforcement Unit and Family Court Mediation Services Unit.

The *General Office Unit* conducts hearings for the family matters of separation, divorce, and domestic abuse cases. This unit also provides clerical support for these activities. A portion of salaries for this unit are internally charged to the Child Support Enforcement unit for services provided to that unit.

The *Child Support Enforcement Unit* provides support to Child Support Enforcement in coordination with the County Funded State Court Services and the Family Courts. This unit conducts the paternity hearings and monitors the job search task for those individuals liable for child support. This unit also receives staff support from the General Office Unit.

The *Family Court Mediation Services Unit* was created in 1989 to provide mediation services and custody studies for the Family Courts as mandated by Section 767.11, Wisconsin Statutes. Costs of mediation and custody studies are funded by user fees, filing fees and from a portion of the fee for the sale of marriage licenses.

The **Register in Probate Division** has two sections, the Probate Administration Unit and Probate Court Support Unit.

The *Probate Administration Unit* provides administrative services for the probate system. It maintains all wills deposited for safekeeping or filed for probate, all probate records of estates, trusts, guardianships of persons and estates, conservatorship, protective placements and involuntary commitments; provides information on probate procedures, practices and the status of

pending probate proceedings; verifies disbursements and assets in guardianship accounts; collects probate filing fees; issues certified copies of probate records; microfilms probate records and processes originals for destruction; provides the mechanism and direct public services for informal administration of estates; provides legal services associated with procedural requirements for final settlements of estates and enforcement of time limits for filing estate inventories and guardianship accounts and for closing estates; and certifies appeal records to the Court of Appeals.

The *Probate Court Support Unit* assists the courts assigned probate jurisdiction in adjudicating matters involving probate, trusts, guardianships of persons and estates, conservatorship, protective placements, involuntary commitments, temporary restraining orders and injunctions in harassment cases.

The **County Funded State Court Services Division** consists of nine sections, the Chief Judge, Domestic Violence Judicial Oversight Grant, Court Improvement Grant, Alternatives to Incarceration, Administration Section, Family Section, Criminal Section, Civil Section and Children's Section.

The *Chief Judge* is the Administrative Chief of the First Judicial Administrative District which is solely comprised of Milwaukee County. The Chief Judge is responsible for the oversight of administration of judicial activities in the 47 Circuit Courts within the District.

The *Domestic Violence Judicial Oversight Grant* and *Court Improvement Grant* sections were developed by court administrators to separate major grant programs and initiatives from on-going operations. County Board Resolution 99-268, adopted April 22, 1999, authorized the Chief Judge and Clerk of Circuit Court to seek funding from the National Institute of Justice Violence Against Women Grants Office for the purpose of obtaining a Judicial Oversight Demonstration Initiative award. The purpose of the grant is to develop and implement better procedures for domestic violence cases in Milwaukee County. There are no local matching funds required to receive the Federal grant. Milwaukee County is one of just three jurisdictions in the country to receive five-year demonstration funding from the Violence Against Women Grants Office. Presently, another grant application is in process for an extension which will run through 2006.

The *Alternatives to Incarceration* section was created in 2001 to recognize the incorporation of the Non-Departmental Alternatives to Incarceration budget (Org. 1940) into the County Funded State Court Services Division of Combined Court Related Operations. The programs under this section are designed to reduce pretrial failure to appear and re-arrest rates, enhance public safety, reduce overcrowding at the Criminal Justice Facility and House of Correction and enhance the processing and adjudication of criminal cases. The Chief Judge and the Pretrial Services Coordinator are responsible for managing and monitoring pretrial contracts, programs, and program outcomes. In addition, a Pretrial Services Advisory Board meets regularly to review program activity, outcomes and recommendations regarding program development.

The *Administration Section*, under direction of the Clerk of Circuit Court/Court Services Director, plans, directs and coordinates the operations of the Circuit Court Civil, Criminal, Family and Children's sections. It includes General Administration, Budget and Accounting, Appeals, Jury Management, and Management Information units. This section coordinates budget preparation, accounting controls, cash management and investments, personnel, courts automation, jury management and the purchase and distribution of equipment and supplies, prepares statistical reports for the court system, and prepares cases for appeal to the State Appellate Court.

In the *Family Section*, the Family Courts hear all actions affecting the family as set forth in Chapter 767, Wisconsin Statutes.

The courts in the *Criminal Section* hear, try and determine all matters for pretrial, trial and post-conviction proceedings in felony, misdemeanor and traffic matters. In addition, the Misdemeanor Courts conduct proceedings on matters in which jury demands have been filed in the municipal courts in Milwaukee County. The Clerk of Circuit Court, Criminal Section, consults with litigants and attorneys on procedural matters; processes the records for the court; receives cases from the municipal courts; accounts for and disburses fees and fines to the County Treasurer; prepares judgment rolls and case records; issues warrants and necessary documents for court actions including the issuance of occupational licenses in operating

while intoxicated cases, and maintains records for the automated JUSTIS System.

In the *Civil Section*, the Civil Courts adjudicate small-claims, large claims, replevin and eviction actions. The Clerk of Circuit Court consults with litigants and attorneys on procedural matters, calculates costs and records judgments. This section maintains the central court files for civil and family matters. The Civil Section directs the work of the clerical staff of the court, assigns and calendars all cases in the Civil and Family Sections of the Circuit Court and supervises the processing of civil appeals to the State Court of Appeals.

The Clerk of Circuit Court, *Children's Section* consults with petitioners, court-appointed guardians, probation officers and other officials. The Children's Courts exercise jurisdiction over matters involving persons under the age of 18 years regarding delinquency, dependency, neglect, guardianships, detention and termination of parental rights. This section directs the preparation of legal processes, court orders and vouchers and maintains and files Children's Court records, including disposition of cases. This section also processes termination of parental rights proceedings, agency adoptions and documents filed in all adoption proceedings (Chapters 48 and 882).

BUDGET HIGHLIGHTS

DEPARTMENTAL

- Personal Services expenditures without fringe benefits decrease $3,653,260 from $14,765,516 to $11,112,256. Funded positions decrease 74.2 positions, from 302.9 to 228.7.

- Milwaukee County is responsible for certain costs associated with the operation of the State Circuit Court System. Some of these costs are partially reimbursed with revenues from the State of Wisconsin. Fees paid to outside vendors by Combined Court Related Operations are necessary to support court proceedings as determined by a judicial officer. The fee amounts are determined either by State Statute or local judicial directive, as approved by the Chief Judge of the First Judicial District. The table below highlights the major fees paid by all Milwaukee County court divisions in subsidizing the State Circuit Court System.

Major Expenses	2005 Budget	2006 Budget	2005/2006 Change
Legal Fees-General	$ 390,000	$ 400,000	$ 10,000
Guardian ad Litem Fees	2,244,611	2,229,611	(15,000)
Adversary Counsel Fees	1,300,000	1,300,000	0
Psychiatrist Fees	495,000	470,000	(25,000)
Transcript Fees Outside Services	149,300	145,850	(3,450)
Interpreter Fees	228,920	236,920	8,000
Juror Expenses (Meals, Hotel, Fees)	751,300	753,100	1,800
TOTAL	$ 5,559,131	$ 5,535,481	$ (23,650)

- The State of Wisconsin has appropriated $18.7 million for payments to counties under the Circuit Court Support Grant Program for State fiscal years 2004-2005. This budget projects the same revenue as 2005. A county's circuit court support payment is based on the following: 1) $42,275 is paid for each county's circuit court branch, with shared branches serving overlapping counties receiving a proportional share of this amount based on judicial weighted caseload; 2) $10,000 is provided for each county with one or fewer branches; and 3) remaining funds available under the State's appropriation are apportioned to counties having more than one branch, based on population.

  For 2006, $3,585,672 is budgeted for the Circuit Court Support Grant, a decrease of $10,586 from the 2005 Budget. This variance is due to a State mid year correction.

- The State also reimburses counties to offset costs related to Guardian ad Litem (GAL) services. During State fiscal years 2004-2005, $4,738,500 is appropriated to be distributed to counties based on each county's proportionate share of: 1) court branches; 2) revenue generated by the circuit court support fee; and 3) the number of cases that would likely involve GAL services (case filings under Chapters 48, 55, 767, and 880, Wisconsin Statutes).

  Revenue for GAL services decreases by approximately $1.0 million to $975,352 from $1,963,662 in 2005. After the County adopted its 2004 Budget, the County Executive, Chief Judge and County Board Chairman joined together in petitioning the State Legislature to increase the GAL grant through an increase in

filing fees. However, the legislative session expired prior to the bill being considered.

Milwaukee County again pursued reimbursement of GAL costs in the 2005-2007 State of Wisconsin Budget to increase reimbursement of Milwaukee County's GAL costs by approximately $1,900,000 over the biennium. For 2005, this reflected revenue of approximately $950,000. Again, this action failed.

As state reimbursement revenue for GAL services decreases by approximately $1.0 million for 2006, a corresponding expenditure and tax levy reduction is taken to offset the decrease in state funding. The reduction is achieved through abolishing the following positions: one Accountant 1, three Fiscal Assistant 1, three Fiscal Assistant 2, nine Legal Research Interns and seven Office Support Assistant 2. The result is a salary and social security savings of $871,894.

- In the 2005 Budget, the Department of Administrative Services (DAS), in cooperation with the Sheriff's Department and Courts were ordered to perform an analysis to identify more effective and efficient methods of utilizing Bailiffs by the Combined Court Related Operations and redeploying them elsewhere in the Sheriff's Department during periods of down time. DAS-Fiscal Affairs examined data from both Courts and the Sheriff's Department to fully understand staffing needs. The primary source for court data comes from the Consolidated Court Automation Programs (CCAP). The primary source for Sheriff data is labor distribution data from payroll. The 2004 data examined is at the employee level and includes hours worked, date, activity, overtime and total earnings. By focusing attention at both the court level and the sheriff level it was possible to gauge the use of bailiff services. The DAS analysis results in a 2006 bailiff reorganization staffing plan to ensure that bailiff staffing matches courtroom activity.

- Highlighted in the table below is the 2006 redeployment based on the above analysis. The 2006 bailiff staffing plan provides for 82 sworn positions, including 78 Deputy Sheriff 1 positions, three Deputy Sheriff Sergeants, one Deputy Sheriff Captain, one Clerical Assistant and 9000 overtime hours to cover 71 posts. The crosscharge of $8,193,699 from the Sheriff's Department is a decrease of $1,430,491 from the 2005 Budget.

BAILIFF POSTS	
Felony (including preliminary)	23
Misdemeanor and Traffic	19
Intake Court	2
Family Branches & Commissioners	7
Children's Court Judges & Commissioners	12
Security	8
Total Posts	71

- All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

FAMILY COURT COMMISSIONER DIVISION

- Personal Services expenditures without fringe benefits increase by $13,604 from $1,870,033 to $1,883,637. Funded positions decrease 2.25 positions from 30.75 to 28.5.

- The Family Court Commissioner-IV-D section provides support to the Department of Child Support Enforcement in coordination with the Sheriff, County Funded State Court Services and the Family Courts. The 2006 crosscharge to the Department of Child Support is $2,131,246, which is $69,613 higher than 2005.

- The $256,563 cost contained in the Family Court Mediation Services section is offset with

revenues collected from filing fees in certain family cases and user fees for mediation and custody study services and from a portion of the sale of marriage licenses. If, during 2006, the actual revenue received from these sources exceeds actual expenditures, the State mandates that the excess revenue be set-aside in a reserve account to offset future operating costs in this section. For 2006, a contribution of $13,063 from the reserve is budgeted for a zero tax levy in this section.

REGISTER IN PROBATE DIVISION

- Personal Services expenditures without fringe benefits increase by $25,129 from $971,998 to $997,127. Funded positions decrease .3 positions from 18.3 to 18.0.

- Legal Fees decrease $40,000 from $210,000 to $170,000 due to a decrease in the number of cases the Legal Aid Society is handling for Milwaukee County.

- Guardian ad Litem fees decrease by $15,000 from $180,000 to $165,000 as a result of reduced appointments.

- Revenue from the State to offset GAL court costs for the Register in Probate Division decreases $2,000 from $92,370 to $90,370.

COUNTY FUNDED STATE COURT SERVICES DIVISION

2006 Personal Services

- For the County Funded State Court Services Division, Personal Services expenditures without fringe benefits decrease by $3,691,993 from $11,923,485 to $8,231,492. Funded positions decrease 71.6 positions from 253.8 to 182.2.

- In 2005 DAS-Fiscal Affairs examined data from the Consolidated Court Automation Programs (CCAP). CCAP provides automation tracking the progress of cases through the system and includes a Court Information Repository (CIR) application that automatically captures data on cases in each county by extracting information on an hourly basis. DAS-Fiscal Affairs obtained the CIR data for all of 2004. This information is used to measure judicial caseload, document the need for judgeships and provide information for court management reports that are used to help allocate resources within the court system. While CCAP data is used to track the need for new judgeships it is also useful in tracking courtroom activity time.

  In 2004 Milwaukee County had 47 Branch Judgeships plus 23.75 Court Commissioners. The CCAP data documents court activity for each individual Branch Judge along with any temporary judicial positions. The CCAP data captured all courtroom activity for the 47 Branch Judges and five family court commissions and four paternity courts. Data for the Court Commissioner Courtrooms is kept at the aggregate level, and does not identify the individual commissioner for the family courts and paternity courts. Including a temporary branch there were 57 combined Courtrooms in 2004.

  The total number of Courtroom Activity days for these 57 combined Courtrooms in 2004 was 10,966, which equates to 76 percent of the number of non-holiday days. With paid time off (PTO) it is understandable that no Judge would be expected to have Courtroom activity time for all non-holiday days. For example if each Branch and Court Commission is granted 30 days of PTO that would equal 1,710 PTO days. This reduces the total number of eligible non-holiday days to 12,711, which calculates to courtroom activity days representing 86 percent of the number of non-holiday days.

2004 Analysis of Courtroom Information Repository Data

Total Number of Courtroom Activity Days for Combined Branch Judgeships and Commissioners	10,966
Total Number of Non-Holiday Days for Combined Judgeships and Commissioners	14,421
Total Number of Estimated Paid Time Off Days for Combined Judgeships and Commissioners	1,710
Total Number of Non-Holiday Days Accounting for Paid Time Off for Combined Judgeships and Commissioners	12,711
Courtroom Activity Days as a Percent of Total Number of Non-Holiday Days Accounting for Paid Time Off for Combined Judgeships and Commissioners	86%

  Reduction of County funded courtroom staff based on CCAP courtroom activity data results in abolishing the following 52 positions including: three Administrative Assistant 3 (Crts. Admin.) one Administrative Court Commissioner, one Assistant Chief Deputy CCC (Civ. Adm.), one

Assistant Chief Deputy Clerk. SN AD, 11.5 Clerical Assistant 1, three Clerical Assistant 2, 18 Deputy Clerk Court Judicial Assistant, two Fiscal Assistant 1, nine full-time Court Commissioner, 0.5 Legal Counsel (Criminal), one Management Analyst and one Secretary (NR). This action results in a salary and social security savings of $2,953,300.

- For 2006, three Court Reporter-State positions are abolished for no tax levy savings due to an agreement with the State that when Court Reporter positions become vacant, the position is abolished as a County job and recreated as a State position. State reimbursement is reduced to reflect this change. In addition, one Court Reporter-County is abolished in a pilot program where a Recorder Box is substituted for the employee. Formerly this position was fully funded by Child Support Enforcement.

- An Assistant Family Court Commissioner .25 FTE is abolished due to the completion of a grant.

- A total of $2,161,580 is budgeted within the Alternatives to Incarceration section to provide funding for programs developed by the Chief Judge's Work Group on Pretrial Services. This is an increase of $178,546 over 2005. Of this increase, $177,529 provides contractual service for an Operating While Intoxicated (OWI) program. In the 2006 Budget, the OWI program will be managed and overseen within the County Funded State Court Services Division of Combined Courts. Previously the program was managed at the State level. The cost of this ongoing program is offset by $177,529 in additional state revenues. With the exception of this $177,529, the Alternatives to Incarceration is entirely levy funded. Contracts with previous vendors (WCS, In-House Correctional Services and Justice 2000) continue in 2006 with no change in tax levy. The courts will continue to administer the contract with the Wisconsin Community Services for the provision of pretrial services. The Chief Judge is responsible for managing and monitoring the pretrial programs developed by the Chief Judge's Work Group for Pretrial Services.

- Funding for the Legal Resource Center of $214,000 is eliminated for 2006.

- The Domestic Violence Judicial Oversight Initiative continues in 2006 with a budget of $394,533 which reflects an increase of $18,744 in expenditures. Revenues are budgeted at $394,533 to completely offset expenditures. The objective of the program is twofold: enhance support for victims and intensify monitoring and treatment of batterers.

  The original five-year grant, from the National Institute of Justice, ran from 2000 through 2004 and reimbursed 100 percent of the costs associated with this program, primarily 16 full-time equivalent (FTE) positions and contracts with outside agencies. Although this grant, authorized under the Violence Against Women Act, was originally scheduled to end in 2004, the department submitted and received approval of a grant extension for $700,000. The grant extension will run through 2005 and will fund four FTE positions within Courts as well as contracts with outside agencies. Presently, another grant application is in process for another extension which will run through 2006. If approved, the department will submit an appropriation transfer in the spring of 2006 to the County Board if the new award is greater than the current amount of $394,533 which is being budgeted at this time. If there is no grant extension four grant funded FTEs will be abolished in 2006 including: 0.5 Accountant 2, 1.5 Deputy Clerk of Court Judicial Assistant, .75 Victim Advocate (DV), .75 Program Coordinator (JOI), 0.5 full-time Court Commissioner.

- One position of Audio Visual Technician, created in 1999 for the video conferencing initiative in the courts, is continued at a Personal Services cost of $62,177 and offset with $61,020 in Federal Justice Assistance Grant (JAG) revenue for a total levy commitment $1,157. The revenue amount was approved by the County Board in Spring 2005 when Milwaukee County was awarded the grant. The initiative allows court participants in certain cases to appear via video and telephone link-ups. The goal is to reduce the cost of transporting inmates, especially from remote facilities, and lessen the security risk to the community.

- Juror costs are budgeted at $753,100 for 2006, an increase of $1,800 over 2005. This includes

$678,600 for Juror Fees, $64,500 for Juror Meals and $10,000 for Juror Hotel bills.

- Appropriations for capital items are $16,100 for replacement of two copy machines.

- State reimbursement decreases $936,924, from $6,516,116 to $5,579,192 in 2006. This is mostly due to the GAL reimbursement discussed above. The table that follows identifies changes to State grant and reimbursement revenue for the County Funded State Court Services Division.

STATE GRANTS & REIMBURSEMENT			
County Funded State Court Services	**2005 Budget**	**2006 Budget**	**2005/2006 Change**
Court Support Grant	$ 3,596,258	$ 3,585,672	$ (10,586)
Guardian ad Litem Fees	1,871,292	884,982	(986,310)
Permanency Plan Review	572,176	578,447	6,271
Interpreter Reimbursement	181,600	218,800	37,200
Reimbursement for Court Reporters	260,870	98,840	(162,030)
Support Staff for Chief Judge	33,920	34,922	1,002
WCS - OWI Project	0	177,529	177,529
TOTAL	$ 6,516,116	$ 5,579,192	$ (936,924)

- For 2006, the Permanency Plan Review Project has expenditure authority of $578,447, which is completely offset with State revenue. The project provides children in an out-of-home situation with a review every six months by the court. Revenue from the Bureau of Child Welfare funds six full-time position equivalents, which are asterisked or identified for abolishment if State funding is discontinued.

- Revenues from the Interest on Investments account have increased $100,000 from $300,000 to $400,000 in 2006 due to realigning monies at banks and seeking better returns.

- Revenue in Legal Fee Recovery increases $100,000 from $155,000 to $255,000 in 2006 for GAL reimbursements. The Clerk of Circuit Court Division has more actively pursued these revenues by employing a collection agency.

- The Clerk of Circuit Court is requesting authority to enter into the following Professional Service Contracts in 2006. They are included in this budget for County Board approval in lieu of separate review and approval during the budget year. These contracts are with an identified vendor.

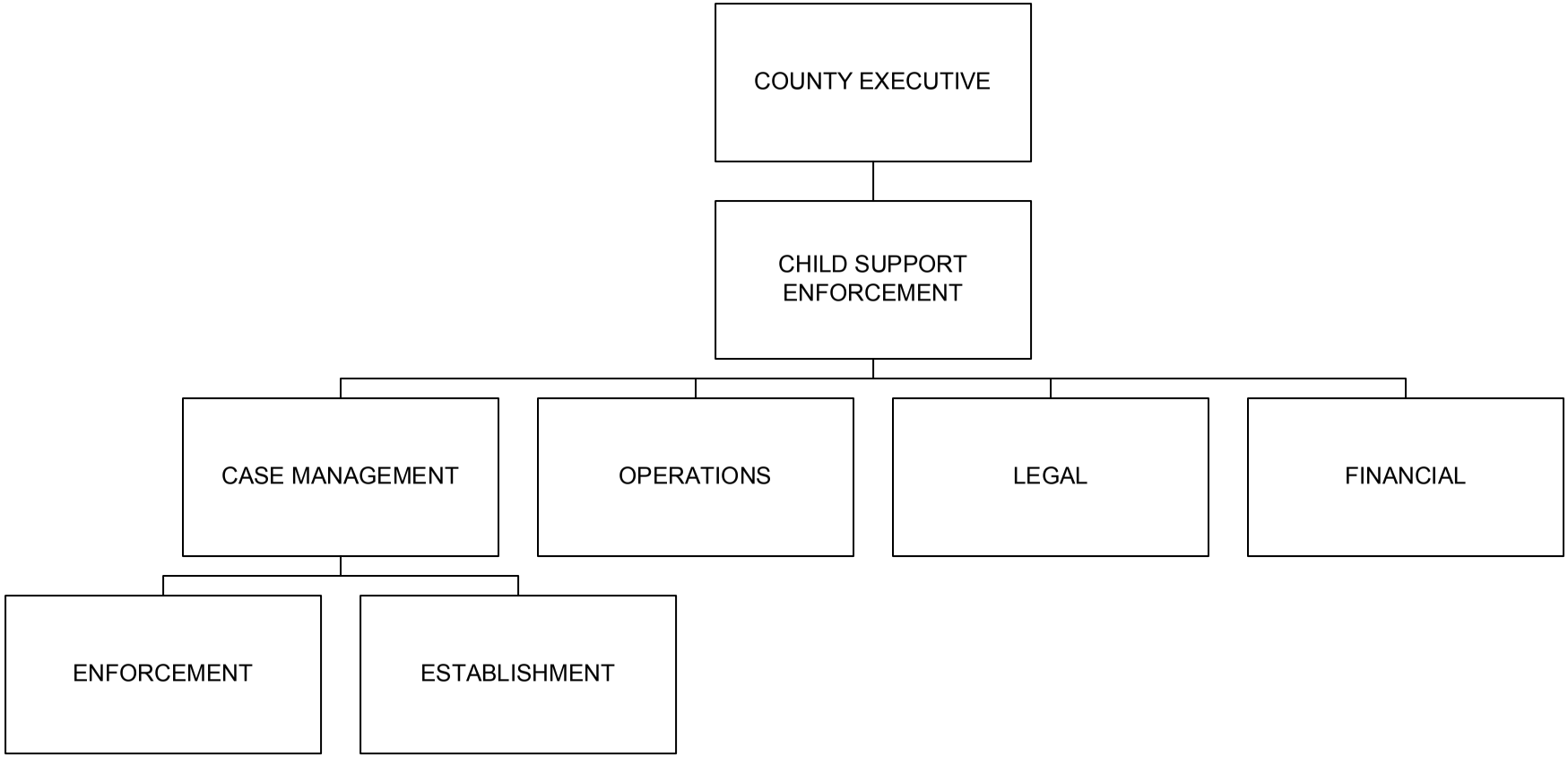
Contract Amount	Description	Provider
$812,871	Pretrial Service Prog	WI Comm Svs
$6,500	WCS-Drug Testing	WI Comm Svs
$177,529	WCS-OWI Project	WI Comm Svs
$381,000	In-Home Detention Monitoring	In-House Correctional Svs
$683,596	Mental Health Intervention	Justice 2000
$1,496,344	Court Appointed Attorneys	Legal Aid Society

- The abatement from Department of Child Support decreases $87,067 from $827,720 to $740,653 in 2006 due to the elimination of billing for a court reporter.

ACTIVITY & STATISTICAL SUMMARY				
	2004 Budget	2004 Actual	2005 Budget	2006 Budget
FAMILY COURT COMMISSIONER DIVISION				
Divorce/Compel Support Motions Scheduled	9,950	8,147	7,500	7,500
Paternity Motions Scheduled	30,000	28,942	28,500	28,500
Domestic Abuse/Child Abuse TRO Hearings	3,200	3,630	3,600	3,600
Harassment TRO Hearings	3,000	3,374	2,900	3,200
Child Abuse TRO Hearings	200	93	120	120
Domestic Abuse Injunction Hearings	5,000	4,836	4,500	4,800
Harassment Injunction Hearings	4,000	4,322	2,900	4,300
Default Hearings Heard for Judges	1,050	1,023	1,100	1,100
"Walk-In" Matters-Divorce/Paternity	3,500	1,232	3,100	1,200
Review of Stipulations/Issuances of Orders	2,400	3,055	2,400	3,000
Case Inquiries-By Phone and Mail	5,000	4,629	4,500	4,500
Referrals from Judges for FCC Hearings	100	68	75	75
Review and Sign Orders Presented to FCC	17,000	16,896	17,000	17,000
REGISTER IN PROBATE DIVISION				
Informal Administration	1,725	1,533	1,700	1,435
Adult Adoptions	5	19	5	5
Trust, Openings	45	38	40	30
Wills for Safekeeping	130	130	130	130
Summary Proceedings, Special Admin	295	295	320	270
Descent, Life Estates	7	7	5	5
Guardianships/Conservatorship Opened	720	638	705	605
Protective Placement Cases Filed	520	491	505	430
Mental Commitment Cases Filed	3,575	4,215	4,165	4,180
Probate Proceeding in Court	285	188	235	185
WATTS Reviews	N/A	N/A	2,000	2,000

ACTIVITY & STATISTICAL SUMMARY (continued)				
	2004 Budget	2004 Actual	2005 Budget	2006 Budget
COUNTY FUNDED STATE COURT SERVICES DIVISION				
Family Section				
Total Family Cases Filed	16,000	12,534	15,600	14,000
Divorce Cases Filed (27%)	3,900	3,567	4,000	4,000
Other Family Matters Filed (27%)	5,100	2,315	4,300	3,000
Paternity Cases Filed (46%)	7,000	6,652	7,300	7,000
Cases Disposed	16,300	11,927	15,600	13,700
Cases Pending End-of-Year	5,700	5,963	5,700	6,000
Criminal Section				
Cases Filed	77,000	68,344	75,000	62,000
Cases Disposed	75,000	66,469	69,000	62,000
Cases Pending End of Year	15,000	19,014	20,000	20,000
Traffic Cases Filed	46,500	37,670	44,000	31,000
Criminal Traffic Cases Filed	13,000	13,694	14,000	14,000
Misdemeanor Cases Filed	10,500	10,050	10,000	10,000
Felony Cases Filed	7,000	6,930	7,000	7,000
Civil Section				
Cases Filed	49,000	54,243	51,500	54,500
Cases Disposed	49,000	55,006	51,500	55,000
Cases Pending End of Year	5,500	4,847	5,500	5,000
Small Claims Filed	37,000	40,379	38,000	41,000
Large Claims Filed	12,000	13,864	13,500	13,500
Children's Section				
Cases Filed	8,000	7,306	7,900	7,100
Cases Disposed	8,300	7,407	8,000	7,100
Cases Pending End of Year	2,700	2,374	2,600	2,600
Delinquency Petitions	2,700	2,577	2,800	2,600
CHIPS	1,900	1,994	2,100	2,100
Other Juvenile Matters	3,400	2,735	3,000	2,400

DEPARTMENT OF CHILD SUPPORT


COUNTY EXECUTIVE
CHILD SUPPORT ENFORCEMENT
CASE MANAGEMENT
OPERATIONS
LEGAL
FINANCIAL
ENFORCEMENT
ESTABLISHMENT

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: DEPARTMENT OF CHILD SUPPORT **UNIT NO.** 2430
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

The Department of Child Support implements and administers the Child Support Enforcement Act pursuant to Title IV-D of the Federal Social Security Act and Sections 49.22 and 59.53(5) of the Wisconsin Statutes, under contract with the State Department of Workforce Development. Title IV-D of the Federal Social Security Act applies to custodial parents receiving public assistance. Cases are referred by the Department of Human Services, W-2 agencies and the Milwaukee Bureau of Child Welfare when a custodial parent or child is eligible for any one of a variety of benefits. The Department of Child Support works cooperatively with other County departments to comply with the IV-D program mandates. Title IV-D legislation requires the Department to provide services to locate parents, establish paternity, enforce and establish child support and medical support orders. Non-W-2 custodial parents may also apply to receive the Child Support Services that are provided to IV-D eligible custodial parents.

BUDGET SUMMARY

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services	$ 8,301,225	$ 8,330,676	$ 8,353,500	$ 22,824
Employee Fringe Benefits	4,434,525	4,641,969	4,587,026	(54,943)
Services	1,229,009	1,618,477	1,626,322	7,845
Commodities	81,779	132,248	130,926	(1,322)
Other Charges	0	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	24,900	6,000	16,484	10,484
Capital Contra	0	0	0	0
County Service Charges	4,746,870	4,613,776	4,740,398	126,622
Abatements	(1,425,650)	(1,312,899)	(1,445,089)	(132,190)
Total Expenditures	$ 17,392,658	$ 18,030,247	$ 18,009,567	$ (20,680)
Direct Revenue	1,193,190	1,104,410	1,250,868	146,458
State & Federal Revenue	16,638,945	17,032,666	16,918,714	(113,952)
Indirect Revenue	0	0	0	0
Total Revenue	$ 17,832,135	$ 18,137,076	$ 18,169,582	$ 32,506
Direct Total Tax Levy	$ (439,477)	$ (106,829)	$ (160,015)	$ (53,186)

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: DEPARTMENT OF CHILD SUPPORT **UNIT NO.** 2430
FUND: General - 0001

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Central Service Allocation	$ 143,530	$ 170,313	$ 232,994	$ 62,681
Courthouse Space Rental	420,288	396,966	413,576	16,610
Document Services	15,175	16,769	0	(16,769)
Tech Support & Infrastructure	375,104	440,546	474,621	34,075
Distribution Services	48,896	41,866	55,004	13,138
Emergency Mgmt Services	0	0	0	0
Telecommunications	57,885	33,028	43,966	10,938
Record Center	52,518	36,812	30,656	(6,156)
Radio	0	0	0	0
Computer Charges	0	680	0	(680)
Applications Charges	277,933	175,919	194,272	18,353
Total Charges	$ 1,391,329	$ 1,312,899	$ 1,445,089	$ 132,190
Direct Property Tax Levy	$ (439,477)	$ (106,829)	$ (160,015)	$ (53,186)
Total Property Tax Levy	$ 951,852	$ 1,206,070	$ 1,285,074	$ 79,004

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services (w/o EFB)	$ 8,301,225	$ 8,330,676	$ 8,353,500	$ 22,824
Employee Fringe Benefits (EFB)	$ 4,434,525	$ 4,641,969	$ 4,587,026	$ (54,943)
Position Equivalent (Funded)*	206.3	191.0	193.1	2.1
% of Gross Wages Funded	95.8	93.9	95.0	1.1
Overtime (Dollars)**	$ 696	$ 0	$ 0	$ 0
Overtime (Equivalent to Position)	0	0	0	0

* For 2004, the Position Equivalent is the budgeted amount.
** Delineated for information. (Also included in personal services.)

PERSONNEL CHANGES				
Job Title/Classification	Action	Number of Positions/ Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
Fiscal Assistant 1	Abolish	1/1.0	Child Support	$ (27,662)
			TOTAL	$ (27,662)

MISSION

The Department of Child Support, through the utilization of community resources, promotes family stability by creating a better quality of life for the children of Milwaukee County.

DEPARTMENT DESCRIPTION

The Department has four divisions: Case Management (Establishment and Enforcement), Financial, Legal and Operations. Establishment is responsible for establishing paternity and support orders and Enforcement handles income withholding, contempt actions, modification reviews and interstate enforcement. In Financial, the focus is on entry of family court orders on Wisconsin's Kids Information Data System (KIDS) and the proper disbursement of support payments. In Legal, Attorneys represent the Department in court hearings. Operations is responsible for maintaining the infrastructure of the Department.

The **Case Management Division** includes the Establishment and Enforcement areas and monitors approximately 138,000 cases annually for establishment and enforcement of child support obligations. This division responds to customer service inquiries from case participants via the telephone, email, or walk-in services. They also handle medical support orders and work with other states and tribes to establish paternity and support orders and to enforce existing orders.

Establishment includes multiple functions: initiation of cases, establishment of paternity and establishment of case support orders. This area receives referrals from W-2 agencies, the Department of Health and Human Services (DHHS), individuals applying for services, Foster Care and Kinship Care providers. Initiation reviews data and schedules establishment interview appointments. Interviewing mothers and potential fathers to determine whether court action is appropriate is the primary responsibility of establishment paralegals. Interviews take place at the Courthouse, W-2 sites, the DHHS and the Children's Court Center.

Enforcement monitors cases to ensure timely payment of child support orders and, if necessary, takes administrative and/or legal action to enforce payment. Staff locate parents who are delinquent in support and find income and assets that may be used to satisfy support orders. This area also monitors automated delinquency reports, sends enforcement warning letters to delinquent payers, and sends income withholding notices to employers when employment is reported by the payer, the payee, or through the Federal or State new-hire directories. Applicants for child support services automatically receive tax intercept services. The Internal Revenue Service (IRS) and the State Department of Revenue (DOR) intercept refunds due to support payers who have outstanding support debts. Personnel have begun to utilize new enforcement tools to collect child support arrears including: Financial Institution Data Match (FIDM), Lien Docket and Recreational License Suspension.

The **Financial Division** is responsible for maintaining Milwaukee County family court orders on KIDS, the statewide support computer system. Personnel are charged with entering all court orders on KIDS ensuring that support payments properly pay out to the custodian as ordered. This division processes an average of 3,000 court orders per month.

Additionally, staff monitor reports allowing payments to flow through the case accounts and pay out in an accurate, timely manner. Staff are responsible for manually allocating payments to cases which cannot be processed automatically by pulling files and receipts to help co-workers review cases and printing payment records for the courts, participants, agencies and co-workers. The division completes financial record reviews for cases that are placed upon the State Support Lien Docket.

The **Legal Division** is responsible for representing the Department of Child Support Enforcement in more than 600 family court hearings per week in Milwaukee County. The division's attorneys represent the Department and the State of Wisconsin before the County's five family court judges and eleven family court commissioners. They also appear, as needed, in probate and bankruptcy proceedings affecting the Department's cases. Attorneys negotiate with case participants to resolve outstanding debt.

The **Operations Division** provides support services to department managers, including but not limited to budget preparation and payroll services.

BUDGET HIGHLIGHTS

- Personal Services expenditures without fringe benefits increase by $22,824 from $8,330,676 to $8,353,500. Total positions increase by 2.1 to 193.1.

- Total expenditures decrease by $20,680 to $18,009,567 and total revenues increase by $32,506 to $18,169,582.

- The Federal Government allocates money to the State for Child Support Enforcement based upon the following measures:

  - Paternity establishment
  - Establishment of support orders
  - Collection of current support obligations
  - Collection of child support arrears
  - Cost effectiveness

- The 2006 Budget is based on the Department meeting certain performance standards in order to achieve full incentive revenue of $4,077,763 under the terms of the State/County contract. This reflects a decrease of $118,437 over 2005 budgeted revenue and assumes 100 percent achievement of the performance standards. The performance revenue in 2006 is based on the following levels of performance standards and begins with a baseline established on September 30, 2005:

  - Maintain paternity performance at current level.
  - Increase current support collection rate by 0.5 percentage points.
  - Increase order establishment rate 2.0 percentage points.
  - Increase collections on arrears by 1.0 percentage points.

  If during 2006 the amount of actual performance revenue exceeds the amount of budgeted revenue, the surplus is to be recorded in a special revenue account, titled Revenue from Other Governmental Units. These funds can only be expended via an appropriation transfer requiring approval of the County Executive and County Board.

- Child Support receives cost reimbursement revenue of 66 percent for all expenditures, including expenses for Courthouse space rental and County services such as information technology assistance that are budgeted centrally. In 2006 this revenue increases by $23,485 to a total of $12,429,751.

- All staff is budgeted in the administration area in 2006.

- In 2006, Child Support will begin a pilot program with Racine County to provide telephone support to Racine County Child Support clients. Currently, the Department provides customer services via telephone only for Milwaukee County clients. Racine has agreed to provide a toll-free phone line in 2006 so their clients can contact the Milwaukee County Child Support customer service call center, where Milwaukee County staff will provide support to Racine County clients. No additional call center staff is needed for this initiative. Based on the experience with the Racine pilot, the Department hopes to create a yearly contractual agreement with Racine County and expand this service to other neighboring counties in the future as a mechanism to generate revenue.

- Due to the need to retain qualified employees the following positions are recommended for reallocation in the 2006 budget: Child Support Coordinator, Child Support Supervisor and Project Supervisor. The total cost of this initiative is $27,660. The cost is off-set by the abolishment of one vacant Fiscal Assistant 1 position.

- The cost of one Economic Support Specialist (ESS) is again crosscharged to Child Support from DHHS to reflect the role of a dedicated ESS worker on cases in which Income Maintenance and Child Support issues intersect. Through this initiative both departments can improve their performance standards by enhancing the accuracy of the data maintained in the KIDS database.

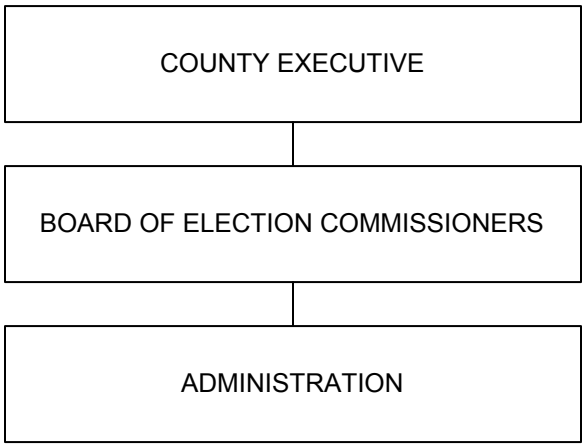
- The crosscharges to the Child Support program from the Family Court Commissioner, District Attorney and Clerk of Circuit Court are reviewed annually. Crosscharges are adjusted to reflect appropriate staffing levels, percentage of

operating expenses related to Child Support Enforcement activities and projected revenues from Child Support Enforcement operations. The following table details the crosscharges Child Support receives from the serving departments in 2006:

CROSSCHARGES FROM OTHER COUNTY AGENCIES			
	2005 Budget	2006 Budget	2005/2006 Change
Family Court Commissioner	$2,061,633	$ 2,131,246	$ 69,613
Clerk of Court	827,720	740,653	(87,067)
District Attorney	148,266	151,122	2,856
TOTAL	$3,037,619	$ 3,023,021	$ (14,598)

- All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severally liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

ELECTION COMMISSION


COUNTY EXECUTIVE
BOARD OF ELECTION COMMISSIONERS
ADMINISTRATION

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: ELECTION COMMISSION **UNIT NO.** 3010
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Sections 7.10, 7.21 and 7.60 of the Wisconsin Statutes, this department prepares, prints, distributes and has custody of ballots, including absentee, Braille and sample ballots; canvasses returns and certifies them to the State Elections Board; advertises all elections held on a Federal, State and County-wide basis in community and minority newspapers; distributes, receives and verifies the legality of nomination papers and recall petitions filed; receives Code of Ethics forms; audits campaign finance reports and registration forms of candidates and committees; maintains election records and files; prorates charges to municipalities and school boards for election services provided; reviews election laws; conducts recall elections; conducts recount proceedings and special elections; issues certificates of election to County Supervisors, the County Executive and five County constitutional officers; provides a statistical election booklet every other year; prints Congressional, Supervisor, State Senate and Assembly maps; and attends meetings relative to the office.

BUDGET SUMMARY

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services	$ 177,133	$ 162,319	$ 195,148	$ 32,829
Employee Fringe Benefits	84,886	86,235	90,484	4,249
Services	755,301	313,047	689,503	376,456
Commodities	1,305	1,655	1,700	45
Other Charges	0	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	0	0	0	0
Capital Contra	0	0	0	0
County Service Charges	122,733	103,450	102,605	(845)
Abatements	(116,149)	(99,783)	(98,747)	1,036
Total Expenditures	$ 1,025,209	$ 566,923	$ 980,693	$ 413,770
Direct Revenue	51,139	44,783	44,783	0
State & Federal Revenue	0	0	0	0
Indirect Revenue	0	0	0	0
Total Revenue	$ 51,139	$ 44,783	$ 44,783	$ 0
Direct Total Tax Levy	$ 974,070	$ 522,140	$ 935,910	$ 413,770

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Central Service Allocation	$ 17,780	$ 14,716	$ 12,820	$ (1,896)
Courthouse Space Rental	54,432	51,397	53,561	2,164
Document Services	795	1,776	0	(1,776)
Tech Support & Infrastructure	3,994	7,658	8,387	729
Distribution Services	255	154	287	133
Emergency Mgmt Services	0	0	0	0
Telecommunications	737	421	561	140
Record Center	14,440	7,722	8,430	708
Radio	0	0	0	0
Computer Charges	1,549	4,077	5,019	942
Applications Charges	22,167	11,862	9,682	(2,180)
Total Charges	$ 116,149	$ 99,783	$ 98,747	$ (1,036)
Direct Property Tax Levy	$ 974,070	$ 522,140	$ 935,910	$ 413,770
Total Property Tax Levy	$ 1,090,219	$ 621,923	$ 1,034,657	$ 412,734

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services (w/o EFB)	$ 177,133	$ 162,319	$ 195,148	$ 32,829
Employee Fringe Benefits (EFB)	$ 84,886	$ 86,235	$ 90,484	$ 4,249
Position Equivalent (Funded)*	4.6	6.8	8.1	1.4
% of Gross Wages Funded	100.0	100.0	100.0	0
Overtime (Dollars)**	$ 24,985	$ 12,696	$ 25,392	$ 12,696
Overtime (Equivalent to Position)	.7	.6	1.2	.6

* For 2004, the Position Equivalent is the budgeted amount and does not include Election Commission members.
** Delineated for information. (Also included in personal services.)

PERSONNEL CHANGES				
Job Title/Classification	Action	Number of Positions/ Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
Election Clerk (hourly)	Create	.79	N/A	17,048
			TOTAL	$ 17,048

MISSION

The mission of the Milwaukee County Election Commission is to administer Federal, State, County and Municipal elections in a manner that assures public confidence in the accuracy, efficiency and fairness of the election process and to enforce State election and campaign finance laws.

DEPARTMENT DESCRIPTION

The Election Commission budget includes the following two programs:

1. Spring Elections – The primary and general elections held in the spring are Judicial, County, municipal and school board elections. Municipalities reimburse the County for their share of expenses. The County must absorb all costs for Federal, State Judicial and County elections. In presidential election years, there is also a presidential preference election.

2. Fall Elections – The primary and general elections held in the fall are primarily State and national elections, with the exception of elections for County constitutional officers held every two years. Almost all costs of Fall elections are not reimbursed to the County and are, therefore, tax levy.

BUDGET HIGHLIGHTS

- Personal Services expenditures without fringe benefits increase by $32,829 from $162,319 to $195,148. Increased election activity will require additional hours for Election Clerk (hourly) and increased staff overtime.

- The workload of the Election Commission varies significantly from year to year according to the number and type of elections anticipated. In 2006, there will be a primary and general election in both spring and fall. Expenditures reflect an increase based on a minimum of these four anticipated elections, compared to two elections in 2005.

- The appropriation for overtime doubles, from $12,696 to $25,392. The appropriation for Election Clerks (hourly) who assist in the Election Commission office during peak activity periods increases $6,360 from $14,614 to $20,974.

- The appropriation for advertising increases $38,845, from $36,155 to $75,000, based on twice the number of election notices to be published.

  Ballots and election supplies increase $337,590 from $262,410 to $600,000. The size of the ballot and the number of ballots printed increases considerably because of the type of offices on the ballot.

- All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

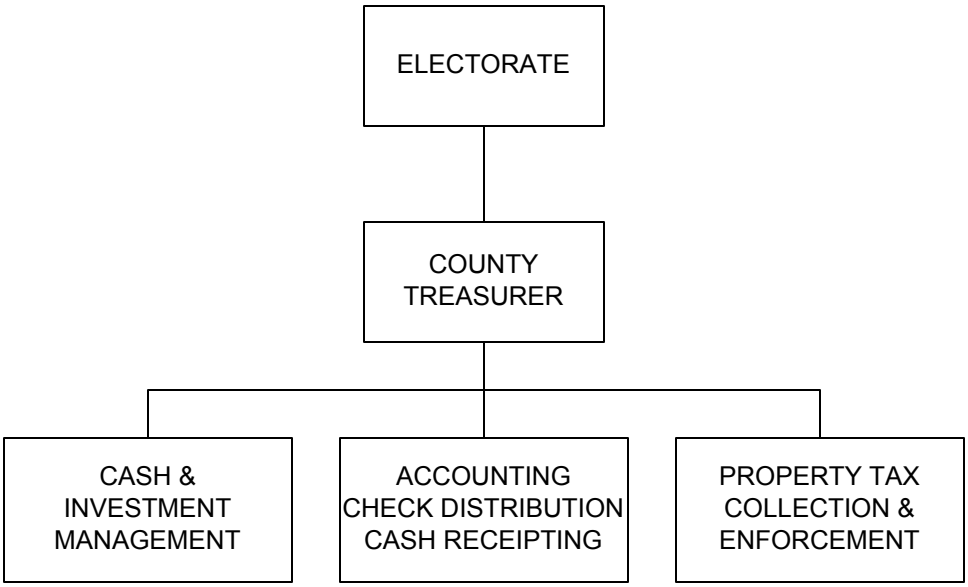
ACTIVITY AND STATISTICAL SUMMARY

	2004 Budget	2004 Actual	2005 Budget	2006 Budget
Spring				
Elections	2	2	2	2
Recall Elections	0	0	0	0
Recall Petitions	0	0	0	0
Recall Hearings	0	0	0	0
Referenda	10	2	0	4
Special Elections	2	1	0	1
Candidate Financial Statement	212	225	70	65
Nomination Papers	57	49	0	0
Ballot Set-up and Proofing	4	3	2	2
Challenge	1	0	0	0
Recounts	2	0	0	0
Statistical Book	0	0	1	0
Braille Conversions	2	3	2	2
Fall				
Elections	2	2	0	2
Recall Elections	0	0	0	2
Recall Petitions	0	0	0	2
Recall Hearings	0	0	0	2
Referenda	0	4	0	0
Special Elections	0	1	0	1
Candidate Financial Statement	63	91	70	75
Nomination Papers	8	7	0	12
Ballot Set-up and Proofing	2	3	0	4
Challenge	2	0	0	1
Recounts	1	0	0	0
Braille Conversions	2	3	0	2

FEE SCHEDULE

Service	Fee
Copies	$ .20/sheet
Copies of Statutes	$ 2.00/copy
Copies of Campaign Finance/Bookkeeping Manuals	$ 2.00/copy
Copies of Statistical Booklet of prior elections	Varies
Ballots, programming, election supplies for municipalities and school Boards	Varies

COUNTY TREASURER


ELECTORATE
COUNTY TREASURER
CASH & INVESTMENT MANAGEMENT
ACCOUNTING CHECK DISTRIBUTION CASH RECEIPTING
PROPERTY TAX COLLECTION & ENFORCEMENT

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: COUNTY TREASURER **UNIT NO.** 3090
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 59.25 of the Wisconsin Statutes, this Department receives all monies which belong to, or are deposited in trust with the County of Milwaukee; pays out all monies on order of the County Board, or as otherwise provided by law or ordinances; transmits State taxes, fees and revenues from other charges to the State Treasurer; collects and enforces the collection of delinquent property taxes; acts as custodian of the Employees' Retirement System; provides for the daily cash requirements of Milwaukee County; and invests County appropriations not needed immediately in low risk short-term and mid-term investments.

BUDGET SUMMARY				
Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services	$ 334,308	$ 407,416	$ 404,914	$ (2,502)
Employee Fringe Benefits	193,270	228,396	222,076	(6,320)
Services	195,354	186,220	196,964	10,744
Commodities	1,204	15,000	6,600	(8,400)
Other Charges	236,088	237,500	237,500	0
Debt & Depreciation	0	0	0	0
Capital Outlay	0	0	0	0
Capital Contra	0	0	0	0
County Service Charges	142,962	181,592	172,912	(8,680)
Abatements	(126,326)	(168,241)	(155,455)	12,786
Total Expenditures	$ 976,860	$ 1,087,883	$ 1,085,511	$ (2,372)
Direct Revenue	1,171,574	1,475,150	1,246,500	(228,650)
State & Federal Revenue	0	0	0	0
Indirect Revenue	0	0	0	0
Total Revenue	$ 1,171,574	$ 1,475,150	$ 1,246,500	$ (228,650)
Direct Total Tax Levy	$ (194,714)	$ (387,267)	$ (160,989)	$ 226,278

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Central Service Allocation	$ 0	$ 0	$ 0	$ 0
Courthouse Space Rental	74,424	70,274	73,232	2,958
Document Services	980	6,770	0	(6,770)
Tech Support & Infrastructure	20,737	34,269	37,143	2,874
Distribution Services	3,357	5,428	3,777	(1,651)
Emergency Mgmt Services	0	0	0	0
Telecommunications	3,732	2,134	2,835	701
Record Center	2,471	1,843	1,442	(401)
Radio	0	0	0	0
Computer Charges	8,263	19,026	13,801	(5,225)
Applications Charges	12,362	28,497	23,225	(5,272)
Total Charges	$ 126,326	$ 168,241	$ 155,455	$ (12,786)
Direct Property Tax Levy	$ (194,714)	$ (387,267)	$ (160,989)	$ 226,278
Total Property Tax Levy	$ (68,388)	$ (219,026)	$ (5,534)	$ 213,492

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services (w/o EFB)	$ 334,308	$ 407,416	$ 404,914	$ (2,502)
Employee Fringe Benefits (EFB)	$ 193,270	$ 228,396	$ 222,076	$ (6,320)
Position Equivalent (Funded)*	9.0	9.0	8.9	(0.1)
% of Gross Wages Funded	100.0	100.0	98.8	(1.2)
Overtime (Dollars)**	$ 2	$ 0	$ 0	$ 0
Overtime (Equivalent to Position)	0.0	0.0	0.0	0.0

* For 2004, the Position Equivalent is the budgeted amount.
** Delineated for information. (Also included in personal services.)

PERSONNEL CHANGES				
Job Title/Classification	Action	Number of Positions/ Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
None				
			TOTAL	$ 0

MISSION

In its functions of cash receipt and disbursement, property tax services and investment program, the Milwaukee County Treasurer's Office will provide prompt, high-quality services to sustain the overall operation of County government for the benefit of its citizens.

BUDGET HIGHLIGHTS

- Personal Services expenditures without fringe benefits decreased by $2,502, from $407,416 to $404,914.

- The reduction in revenue by $228,650 is primarily due to the department's reduced projection in delinquent tax collections and statutory responsibility to pay unpaid personal property tax charge backs. The 2005 Budget deficit in this account was due to unpaid charge back billings from 2003. The 2006 Budget for tax charge backs remains unchanged at $200,000 and should cover the actual one-year expense for 2006. Milwaukee County has no control over expenses for charge backs.

- Interest collected on delinquent property taxes reduces $215,000, from $1,450,000 to $1,235,000. For 2006, the number of notices processed is anticipated at 4,000, 12,000 less than in 2005. These reduced figures are the result of an aggressive campaign to collect delinquent taxes in 2005, which created a surplus in this account in 2005 and reduced outstanding delinquent properties by 50 percent.

- The 2006 Budget establishes a fee for credit card use at $30, in line with fees charged by other departments. The administrative costs remain unchanged at $250 per foreclosure and $150 for delinquent property listings. These fees anticipated a total of $6,500 in revenue, which reflects a $3,500 decrease over 2005.

- Advertising decreases by $3,000, from $12,000 to $9,000. This decrease is attributed to the publishing of unclaimed funds in odd years only. Advertising for foreclosures is required by State Statute.

- $275,000 is budgeted for administrative fees for investment of the County's short-term cash deposits. This includes $85,000 in the Treasurer's Office's budget and $190,000 of the non-departmental account for Earnings on

Investments (org 1900-1850). The contract for these services will be up for bidding in 2006.

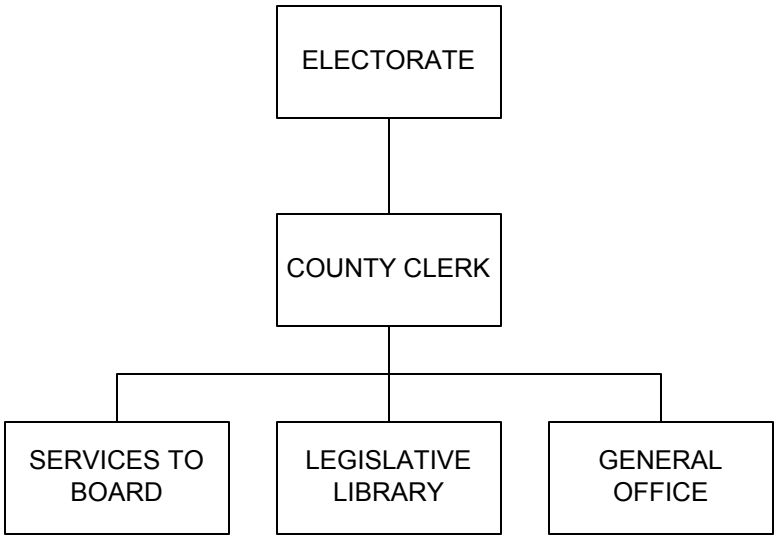
- The Treasurer's Office will collect approximately $1.3 million in unclaimed funds in 2006. This revenue is reflected in non-departmental org 1901.

- All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

ACTIVITY AND STATISTICAL SUMMARY

	2004 Budget	2004 Actual	2005 Budget	2006 Budget
Checks Issued	180,000	157,678	170,000	170,000
Receipts Issued: Property Taxes	5,000	4,129	5,000	5,000
Lost Checks and Forgeries Processed	200	192	200	200
Tax Delinquent Notices Processed	6,000	7,000	6,000	4,000
Unpaid Property Taxes Submitted to Treasurer (000's)	9,000	2,641	9,000	9,000
Number of Parcels with Bankruptcy Claims, Petitions for Foreclosure	150	165	175	200
Forms Furnished to Municipalities	160,000	144,219	160,000	160,000

COUNTY CLERK


ELECTORATE
COUNTY CLERK
SERVICES TO BOARD
LEGISLATIVE LIBRARY
GENERAL OFFICE

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: COUNTY CLERK **UNIT NO.** 3270
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 59.20 of the Wisconsin Statutes, and Section 56.09 of the Milwaukee County Ordinances, the County Clerk records the proceedings of the County Board of Supervisors; distributes copies of the printed proceedings; maintains all of the legislative files; produces a continuous index of the ordinances and resolutions presented to the County Board at each meeting; updates existing ordinances and prepares copies of new ordinances for distribution; receives/processes court summons and complaints naming Milwaukee County; maintains the central file of County deeds, contracts, insurance policies, agreements, leases and easements; maintains SARA Title III records for Milwaukee County; administers oaths of office and maintains a file of such oaths as well as public official bonds; maintains a file of qualified public improvement contractors; receives and publicly opens all sealed bids for public improvement projects; receives all bids for services and commodities; distributes copies of the Milwaukee County financial reports and statistical reports of property valuations; issues marriage, equestrian, hayride, horse and stable licenses; processes garnishment actions, tax levies and wage assignments of County employees; processes lien notices against contractors performing County public improvements; maintains the file of certificates of title for all County-owned vehicles; assists the County Treasurer in signing all County checks; acts as agent for the State in furnishing dog licenses to the municipalities in Milwaukee County; furnishes cat licenses to Milwaukee County municipalities and the Wisconsin Humane Society (as governed by Milwaukee County Ordinances, Chapter 26); and registers all lobbyists and reports quarterly to the County Board on the number of registrants. Finally, the department serves as an informational clearinghouse for corporate Milwaukee County.

BUDGET SUMMARY

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services	$ 338,877	$ 325,625	$ 338,899	$ 13,274
Employee Fringe Benefits	176,895	182,545	186,591	4,046
Services	13,864	54,395	65,245	10,850
Commodities	3,409	5,650	7,776	2,126
Other Charges	0	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	0	1,500	1,500	0
Capital Contra	0	0	0	0
County Service Charges	126,784	120,355	139,582	19,227
Abatements	(122,729)	(117,443)	(127,373)	(9,930)
Total Expenditures	$ 537,100	$ 572,627	$ 612,220	$ 39,593
Direct Revenue	472,139	529,247	565,247	36,000
State & Federal Revenue	0	0	0	0
Indirect Revenue	0	0	0	0
Total Revenue	$ 472,139	$ 529,247	$ 565,247	$ 36,000
Direct Total Tax Levy	$ 64,961	$ 43,380	$ 46,973	$ 3,593

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: COUNTY CLERK **UNIT NO.** 3270
FUND: General - 0001

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Central Service Allocation	$ 18,772	$ 14,930	$ 12,734	$ (2,196)
Courthouse Space Rental	76,476	72,216	75,257	3,041
Document Services	1,007	1,510	0	(1,510)
Tech Support & Infrastructure	10,294	11,678	14,390	2,712
Distribution Services	2,264	1,744	2,547	803
Emergency Mgmt Services	0	0	0	0
Telecommunications	1,823	1,003	1,384	381
Record Center	309	229	181	(48)
Radio	0	0	0	0
Computer Charges	4,648	5,436	10,037	4,601
Applications Charges	7,136	8,697	10,843	2,146
Total Charges	$ 122,729	$ 117,443	$ 127,373	$ 9,930
Direct Property Tax Levy	$ 64,961	$ 43,380	$ 46,973	$ 3,593
Total Property Tax Levy	$ 187,690	$ 160,823	$ 174,346	$ 13,523

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services (w/o EFB)	$ 338,877	$ 325,625	$ 338,899	$ 13,274
Employee Fringe Benefits (EFB)	$ 176,895	$ 182,545	$ 186,591	$ 4,046
Position Equivalent (Funded)*	7.0	7.0	7.6	0.6
% of Gross Wages Funded	80.3	80.6	83.9	3.3
Overtime (Dollars)**	$ 16,814	$ 0	$ 0	$ 0
Overtime (Equivalent to Position)	0.4	0.0	0.0	0

* For 2004, the Position Equivalent is the budgeted amount.
** Delineated for information. (Also included in personal services.)

PERSONNEL CHANGES				
Job Title/Classification	Action	Number of Positions/ Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
None				
			TOTAL	$ 0

MISSION

The County Clerk's responsibility is to serve the needs of corporate Milwaukee County as required by State Statutes and County Ordinances. Information and public service are provided to the citizens and employees of the corporation in a responsible and responsive fashion. "The customer always comes first."

BUDGET HIGHLIGHTS

- Personal Services expenditures without fringe benefits increase by $13,274 from $325,625 to $338,899. Funded positions increase by 0.6 as the result of a lump sum adjustment.

- In order to facilitate constituent demand, the County Clerk intends to process passport applications. As of January 1, 2006, office revenues increase $36,000. This will be offset by $1,500 for the purchase of a camera.

- An appropriation for conference expenses of $1,700 is budgeted to enable the County Clerk to attend the Wisconsin County Constitutional Officers conference and the Wisconsin County Clerk's conference, along with NACo.

- Funds in the amount of $2,126 are requested for the purchase of a typewriter to accommodate the level of non-computer typing required by the office functions, along with a replacement FAX machine.

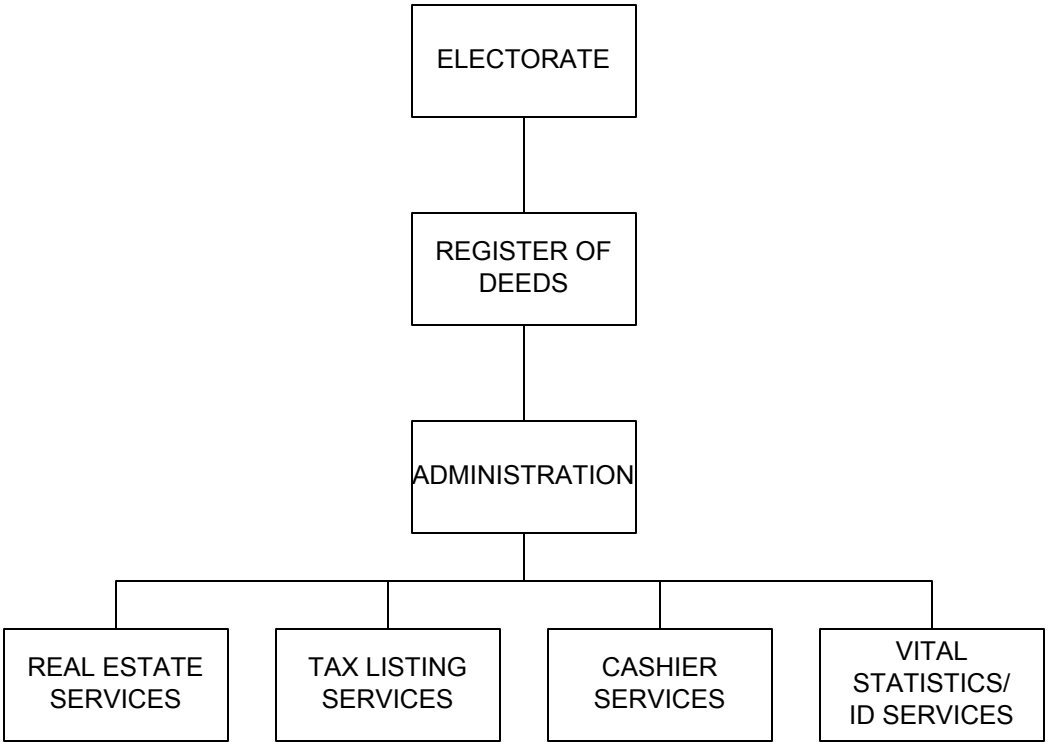
- IMSD has been working with the County Clerk to make the County Board's proceedings and legislative tracking available via the County's website. This new initiative is expected to be launched during 2006. $10,000 is included for temporary help for data entry services, with the understanding that Board proceedings will be brought up to date in a timely manner.

- All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

ACTIVITY AND STATISTICAL SUMMARY				
	2004 Budget	2004 Actual	2005 Budget	2006 Budget
Marriage Licenses	6,400	5,332	6,400	6,033
Marriage License Waivers	200	211	340	340
Marriage Civil Ceremonies	1,043	956	1,043	1,043
Dog/Cat Licenses	36,000	25,219	36,000	36,000
County Board Files	1,000	975	1,000	1,000
County Board Citations	400	598	550	550
County Ordinances	30	19	30	25
County Board Proceedings Pages	2,600	2,275	2,600	2,600
County Board Digests, Actions Summarized/ Routed	480	775	850	850
Employee Garnishments	5,500	6,653	6,400	6,500
Employee Wage Assignments	27,500	28,028	27,500	28,500
Employee Tax Levies	1,200	1,740	1,500	1,800
Contractor Lien Notices/Vendor Tax Levies	60	73	60	85
Contractor Qualification Statements	350	492	450	510
Claims Processed	950	1,625	1,400	1,675
Summons and Complaints Processed	1,400	1,630	1,600	1,600
Construction Bid Notices	150	275	260	300
Procurement Bid Notices Processed	4,800	0	0	0
Legal Documents Assigned to Central Files	1,300	6,572	5,000	6,000
County Checks Signature Processed	595,000	597,062	595,000	598,000
Lobbyist Registration	25	29	25	50
Passports	0	0	0	1,200

SERVICE	FEE
Marriage Licenses	$100
Other License/Permits	Varies
Dog/Cat License Admin.	Varies by municipality
Marriage Waiver Fees	$10.00
Copy Fees	20¢ per page
Notary Fees	50¢
Marriage Ceremonies	$100
Passports	$97

REGISTER OF DEEDS


ELECTORATE
REGISTER OF DEEDS
ADMINISTRATION
REAL ESTATE SERVICES
TAX LISTING SERVICES
CASHIER SERVICES
VITAL STATISTICS/ ID SERVICES

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: REGISTER OF DEEDS **UNIT NO.** 3400
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Sections 59.43, 69.22 and other pertinent sections of the Wisconsin Statutes, the Register of Deeds records, indexes and optically scans real estate documents, corporation papers and military discharges; records informal probate instruments; files and indexes financing statements; maintains a motor vehicle lien index; files and indexes birth, marriage and death certificates; sells copies of the above described documents; collects the real estate transfer tax; and performs such other functions as provided by law.

BUDGET SUMMARY

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services	$ 1,954,601	$ 1,773,735	$ 1,813,887	$ 40,152
Employee Fringe Benefits	1,052,465	987,609	998,486	10,877
Services	206,575	233,579	302,587	69,008
Commodities	66,242	84,613	102,282	17,669
Other Charges	0	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	18,800	142,000	4,200	(137,800)
Capital Contra	0	0	0	0
County Service Charges	585,072	655,711	762,492	106,781
Abatements	(549,726)	(633,187)	(800,138)	(166,951)
Total Expenditures	$ 3,334,029	$ 3,244,060	$ 3,183,796	$ (60,264)
Direct Revenue	5,858,241	5,738,033	6,023,000	284,967
State & Federal Revenue	0	0	0	0
Indirect Revenue	0	0	0	0
Total Revenue	$ 5,858,241	$ 5,738,033	$ 6,023,000	$ 284,967
Direct Total Tax Levy	$ (2,524,212)	$ (2,493,973)	$ (2,839,204)	$ (345,231)

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Central Service Allocation	$ 61,228	$ 72,082	$ 73,460	$ 1,378
Courthouse Space Rental	332,592	314,039	328,239	14,200
Document Services	2,865	2,055	0	(2,055)
Tech Support & Infrastructure	47,362	73,712	103,384	29,672
Distribution Services	18,065	18,243	20,322	2,079
Emergency Mgmt Services	0	0	0	0
Telecommunications	6,331	3,617	4,809	1,192
Record Center	21,526	16,364	12,566	(3,798)
Radio	0	0	0	0
Computer Charges	11,361	32,618	51,441	18,823
Applications Charges	46,854	77,319	103,435	26,116
Total Charges	$ 548,184	$ 610,049	$ 697,656	$ 87,607
Direct Property Tax Levy	$ (2,524,212)	$ (2,493,973)	$ (2,839,204)	$ (345,231)
Total Property Tax Levy	$ (1,976,028)	$ (1,883,924)	$ (2,141,548)	$ (257,624)

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services (w/o EFB)	$ 1,954,601	$ 1,773,735	$ 1,813,887	$ 40,152
Employee Fringe Benefits (EFB)	$ 1,052,465	$ 987,609	$ 998,486	$ 10,877
Position Equivalent (Funded)*	51.0	48.0	49.5	1.5
% of Gross Wages Funded	100	94.9	100	5.1
Overtime (Dollars)**	$ 285,527	$ 84,396	$ 84,396	$ 0
Overtime (Equivalent to Position)	8.0	2.4	2.4	0

* For 2004, the Position Equivalent is the budgeted amount.
** Delineated for information. (Also included in personal services.)

PERSONNEL CHANGES				
Job Title/Classification	Action	Number of Positions/ Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
Drafting Tech 3	Unfund	1/1.0	Tax Listing Services	$ (37,834)
			TOTAL	$ (37,834)

ORGANIZATIONAL COST SUMMARY					
DIVISION		2004 Actual	2005 Budget	2006 Budget	2005/2006 Changes
Administration	Expenditure	$ $733,411	$ $763,356	$ $892,233	$ $128,877
	Abatement	($236,118)	($291,991)	($405,040)	($113,049)
	Revenue	$ 231	$0	$0	$0
	Tax Levy	$ $497,062	$ $471,365	$ $487,193	$ $15,828
Cashier Services	Expenditure	$ $550,245	$ $562,263	$ $551,599	$ ($10,664)
	Abatement	($27,711)	($26,108)	($27,088)	($ 980)
	Revenue	$ 60	$0	$0	$0
	Tax Levy	$ $522,474	$ $536,155	$ $524,511	$ ($11,644)
Real Estate Services	Expenditure	$ $1,653,632	$ $1,670,970	$ $1,596,708	$ ($74,262)
	Abatement	($175,681)	($202,239)	($171,365)	$30,874
	Revenue	$5,326,119	$5,188,933	$5,542,000	$353,067
	Tax Levy	$ ($3,848,168)	$ ($3,720,202)	$ ($4,116,657)	$ ($396,455)
Vital/ Statistics/ Identification	Expenditure	$ $531,235	$ $532,521	$ $559,702	$ $27,181
	Abatement	($76,007)	($68,771)	($74,922)	($6,151)
	Revenue	$444,996	$451,100	$461,000	9,900
	Tax Levy	$ $10,232	$ $12,650	$ $23,780	$ $11,130
Tax Listing Services	Expenditure	$ $415,232	$ $348,137	$ $383,692	$ $35,555
	Abatement	($34,209)	($44,078)	($121,723)	($77,645)
	Revenue	$86,835	$98,000	$20,000	($78,000)
	Tax Levy	$ $294,188	$ $206,059	$ $241,969	$ $35,910

MISSION

The Milwaukee County Register of Deeds Office provides timely, secure, accurate, archival, accessible and cost-effective record systems and services that are delivered in a prompt and courteous manner.

DEPARTMENT DESCRIPTION

The ***Administration*** Division directs the activities of the Department in its recording, filing and sale of official documents, deeds and certificates; prepares the departmental budget and maintains budgetary controls; presents departmental recommendations to the Judiciary, Safety and General Services Committee of the County Board; analyzes and reports on legislation affecting the Register of Deeds function in Milwaukee County; performs all departmental business functions such as reconciliation of all revenue and statistical reports, all personnel functions, preparation and processing of requisitions, work authorizations, expenditure/revenue transaction forms, receipt and dispersal of office supplies and inventory control; and maintains and controls escrow funds. This division includes the Register of Deeds, Deputy Register of Deeds, one Administrative Specialist and one Fiscal Assistant 2.

The ***Cashier Services*** Division receives all monies required by the Department, determines the recordability and records all documents according to State Statutes. This Division includes one Clerical Assistant 2, one Clerical Specialist (Register of Deeds), five Fiscal Assistant 1 and one Fiscal Assistant 2 positions.

The primary responsibility of the ***Real Estate Services*** Division is to comply with State Statutes regarding the indexing and optical scanning of all public real estate indices. The duties include optical imaging all documents, maintaining the automated real estate tract index, maintaining indices for motor vehicle liens, financing instruments, and military discharges; and validating Department of Commerce weatherization stipulations and waivers. This division includes two Administrative Assistants, one Clerical Specialist (Register of Deeds) and 19 clerical support positions.

The ***Vital Statistics*** Division (formerly the Vital Statistics/Identification Services Division) maintains files on birth, death and marriage records and change of name orders according to State Statute. Records are updated and changed due to legitimization and adoption. Certified copies of these documents are sold to the general public. This division also conducts genealogical research. Issuance of County and senior citizen identification cards was discontinued as of July 1, 2003 in response to an analysis by the Milwaukee County Department of Audit. This Division includes one Administrative Assistant, one Clerical Assistant 2 and six Clerical Assistant 1 positions.

The ***Tax Listing Services*** Division reviews tax descriptions, assigns new tax key numbers due to real estate boundary changes, maintains plat books and property records, assists in preparation of petitions for foreclosure action and provides copies of real estate document recordings to local assessors. This division includes one Administrative Specialist (Register of Deeds), one Drafting Technician 3 and three Clerical Specialist (Register of Deeds) positions. One position of Geographic Information Technician (funded by Milwaukee County Automated Mapping and Land Information System (MCAMLIS) – Org. Unit 1923) is also located in this division.

BUDGET HIGHLIGHTS

- Personal services expenditures without fringe benefits increase by $40,152 from $1,773,735 to $1,813,887. Funded positions increase by 1.5 from 48 to 49.5. The addition of positions is the result of eliminating a lump sum adjustment.

- In the Tax Listing services division, one drafting technician three position, normally funded through MCAMLIS is unfunded in 2006. Personal services and revenue for this position have been adjusted accordingly.

- Departmental revenues are projected to experience a net increase of $284,967, from $5,738,033 to $6,023,000. Due to expenditure reductions, net return to the County increases by $345,231 to $2,829,204.

- Per approval by the MCAMLIS Board, $103,594 will be crosscharged from MCAMLIS to IMSD to support one Application Support Specialist 3, Step 5 to help the office develop and maintain a computerized indexing of land records and make this information available on the World Wide Web. This arrangement will not affect the Register of Deeds budget.

- General Recording Fee Revenue increases $38,777, from $2,541,223 to $2,580,000, based on experience. Recordings of official documents in 2006 are anticipated to be 216,000. Recording fees are charged on a per page basis at $11 for the first page and $2 per page thereafter.

- Real Estate Transfer Fee Revenue increases by $450,000, from $2,220,000 to $2,670,000.

- An appropriation of $10,000 is requested to purchase minor office equipment, including copiers and filling cabinets, in the office of vital statistics (low org 3450).

- All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

REGISTER OF DEEDS FEE SCHEDULE		
Description	Statutory Authority or Ordinance	Fee
Real Estate Search	Ordinance 56.28	$10.00
Certification Sheriff Sale	State Statute 59.43(2)	11.00*
BUCC Documents	State Statute 59.43(2)	11.00****
Corporate Name	State Statute 59.43(2)	11.00*
Execution	State Statute 59.43(2)	11.00*
Guardianship	State Statute 59.43(2)	11.00*
Rents/Weatherization	State Statute 101.122	10.00
LisPendens	State Statute 59.43(2)	11.00*
General Recording Fees	State Statute 59.43(2)	11.00*
Digital Images (fee per image)	State Statute 59.43(2c)	.04
Vital Statistics Court Order	State Statute 59.43(2)	11.00*
Vacation & Plats	State Statute 59.43(2)	11.00*
Birth/Vital Statistics	State Statute 69.22	12.00**
Vital Statistics – Duplicate Copies	State Statute 69.22	3.00
Certification Filings/Recording Fees	State Statute 59.43(2)	1.00
Other Fees (Vital Check)	State Statute 69.22	8.00
Death/Marriage/Vital Statistics	State Statute 69.22	7.00
Copy Fees	State Statute 59.43(2)	2.00
Real Estate Transfer (Per $100)	State Statute 77.22	0.30***
Tax Listing Fees (Per Document)	Ordinance 88.473	1.20
Other Service Fees (Vital Statistics)	State Statute 69.22	7.00
Subdivision Plats	State Statute 59.43(2)	50.00
Termination of Joint Tenancy	State Statute 59.43(2)	25.00

* Of the $11.00 Fee, Milwaukee County realizes $4.00 of revenue.
** Of the $12.00 Birth Record Fee, Milwaukee County realizes $5.00 of revenue.
*** Of this fee, Milwaukee County retains 20% or $0.06 per $100.
**** Of the $11.00 Universal Commercial Code Fee, Milwaukee County realizes $10.00 of revenue.

RECORDINGS HISTORICAL		
Year	Total Recordings	Recordings per Day
2000	151,693	597
2001	186,710	746
2002	226,057	887
2003	291,021	1,141
2004	212,273	832

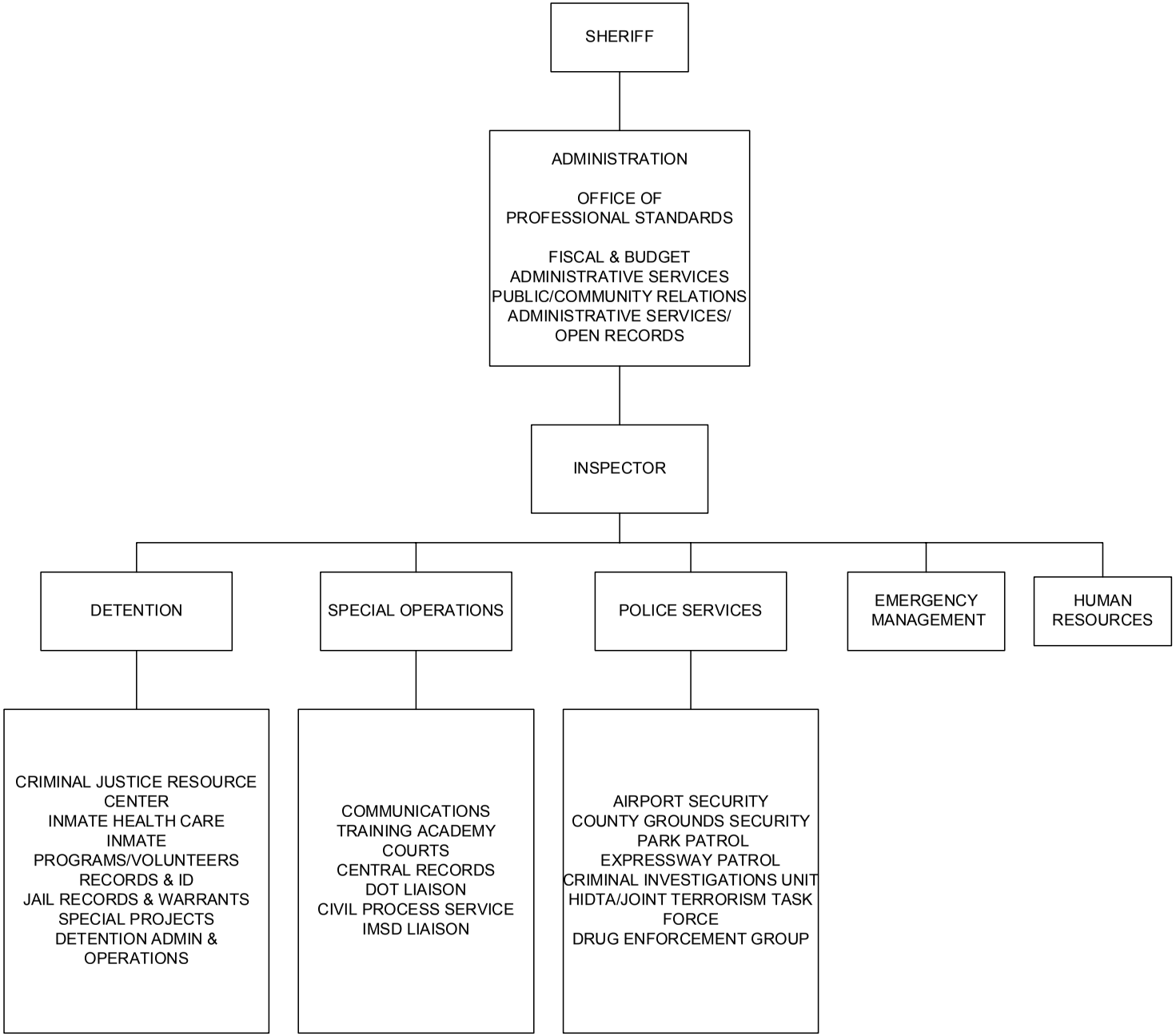
NUMBER OF RECORDINGS PER DAY			
Month	2003	2004	2005
January	1,025	663	1,155
February	1,126	743	884
March	1,004	655	760
April	1,307	854	903
May	1,159	1,021	823

ACTIVITY AND STATISTICAL SUMMARY				
	2004 Budget	2004 Actual	2005 Budget	2006 Budget
Recording	200,000	291,021	200,000	216,000
Chattels/General Filings*	1,300	1,585	1,300	0
Vital Statistics Placed on File	35,000	33,001	35,000	35,000
Certified Copies - Birth, Death, Marriage	95,000	91,806	95,000	95,000
Transfer Tax	19,000	22,224	19,000	20,000
Vital Statistics Corrections - No Fee	16,000	12,484	16,000	15,000
Vital Statistics Certifications - No Fee (VA)	400	213	400	300
Termination of Joint Tenancy	2,000	1,970	2,000	2,000
Genealogy Services	6,000	4,269	5,000	5,000
Real Estate Searches**	1,400	713	1,200	800
Marriage Registrations	6,000	4,828	6,000	5,000
DILHR Validation	1,500	2,029	1,500	1,600

* Due to Change in State Law requiring that Commercial filings be filed directly with the State instead of the County Register of Deeds.

** Due to internet accessibility searches have decreased.

OFFICE OF THE SHERIFF


SHERIFF
ADMINISTRATION
OFFICE OF PROFESSIONAL STANDARDS
FISCAL & BUDGET
ADMINISTRATIVE SERVICES
PUBLIC/COMMUNITY RELATIONS
ADMINISTRATIVE SERVICES/ OPEN RECORDS
INSPECTOR
DETENTION
SPECIAL OPERATIONS
POLICE SERVICES
EMERGENCY MANAGEMENT
HUMAN RESOURCES
CRIMINAL JUSTICE RESOURCE CENTER
INMATE HEALTH CARE
INMATE PROGRAMS/VOLUNTEERS
RECORDS & ID
JAIL RECORDS & WARRANTS
SPECIAL PROJECTS
DETENTION ADMIN & OPERATIONS
COMMUNICATIONS
TRAINING ACADEMY
COURTS
CENTRAL RECORDS
DOT LIAISON
CIVIL PROCESS SERVICE
IMSD LIAISON
AIRPORT SECURITY
COUNTY GROUNDS SECURITY
PARK PATROL
EXPRESSWAY PATROL
CRIMINAL INVESTIGATIONS UNIT
HIDTA/JOINT TERRORISM TASK FORCE
DRUG ENFORCEMENT GROUP

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: OFFICE OF THE SHERIFF **UNIT NO.** 4000
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

The Sheriff of Milwaukee County is a State constitutional officer and, under Section 59.26 and 59.27 of the Wisconsin Statutes, is responsible for law enforcement, the safety and security of citizens and protection of property throughout the County. Chapter 166, Wisconsin Statutes, provides the authority of counties in matters pertaining to emergency government services.

The Sheriff acts as an arm of the criminal justice system, carrying out criminal investigations, effecting arrests and warrants, detaining prisoners, providing court security, serving process papers, transporting prisoners and patients and extraditing criminals. Security is provided at General Mitchell International Airport and the County Parks. Protection is rendered to County officials and domestic and international visiting dignitaries.

Expressway patrol provides the capability of immediate 24-hour response to emergency situations involving protection, safety and law enforcement throughout Milwaukee County.

The Sheriff provides specialized services to the community, County government and municipal police agencies by means of investigative expertise, photography, fingerprint and document examination, drug investigations, training and emergency response.

BUDGET SUMMARY

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services	$ 49,823,651	$ 51,281,767	$ 51,020,793	$ (260,974)
Employee Fringe Benefits	24,815,417	28,127,069	28,031,319	(95,750)
Services	4,208,844	3,451,883	2,867,776	(584,107)
Commodities	2,785,452	2,225,147	2,454,888	229,741
Other Charges	860,280	25,000	(975,000)	(1,000,000)
Debt & Depreciation	0	0	0	0
Capital Outlay	1,241,180	79,440	290,363	210,923
Capital Contra	0	0	0	0
County Service Charges	16,234,656	17,553,595	17,757,209	203,614
Abatements	(26,758,826)	(29,219,918)	(29,243,719)	(23,801)
Total Expenditures	$ 73,210,654	$ 73,523,983	$ 72,203,629	$ (1,320,354)
Direct Revenue	6,462,422	6,777,997	5,812,451	(965,546)
State & Federal Revenue	10,666,912	7,246,076	6,657,155	(588,921)
Indirect Revenue	0	0	0	0
Total Revenue	$ 17,129,334	$ 14,024,073	$ 12,469,606	$ (1,554,467)
Direct Total Tax Levy	$ 56,081,320	$ 59,499,910	$ 59,734,023	$ 234,113

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: OFFICE OF THE SHERIFF **UNIT NO.** 4000
FUND: General - 0001

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Central Service Allocation	$ 661,641	$ 976,844	$ 1,001,382	$ 24,538
Courthouse Space Rental	5,575,752	5,265,170	5,430,196	165,026
Document Services	39,677	11,217	0	(11,217)
Tech Support & Infrastructure	1,554,534	1,711,783	1,616,940	(94,843)
Distribution Services	4,777	7,324	5,374	(1,950)
Emergency Mgmt Services	0	0	0	0
Telecommunications	118,890	33,844	90,303	56,459
Record Center	111,439	91,520	65,051	(26,469)
Radio	430,397	620,024	704,527	84,503
Computer Charges	320,283	363,128	382,671	19,543
Applications Charges	1,411,082	1,862,909	1,723,921	(138,988)
Total Charges	$ 10,228,472	$ 10,943,763	$ 11,020,365	$ 76,602
Direct Property Tax Levy	$ 56,081,320	$ 59,499,910	$ 59,734,023	$ 234,113
Total Property Tax Levy	$ 66,309,792	$ 70,443,673	$ 70,754,388	$ 310,715

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services (w/o EFB)	$ 49,823,651	$ 51,281,767	$ 51,020,793	$ (260,974)
Employee Fringe Benefits (EFB)	$ 24,815,417	$ 28,127,069	$ 28,031,319	$ (95,750)
Position Equivalent (Funded)*	1,042.5	1,009.8	986.1	(23.7)
% of Gross Wages Funded	90.6	93.8	95.4	1.6
Overtime (Dollars)**	$ 3,226,284	$ 3,699,900	$ 2,839,620	$ (860,280.0)
Overtime (Equivalent to Position)	73.3	83.1	64.1	(19.0)

* For 2004, the Position Equivalent is the budgeted amount.
** Delineated for information. (Also included in personal services.)

PERSONNEL CHANGES				
Job Title/Classification	Action	Number of Positions/ Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
Secretary (NR)	Abolish	1/1.00	Administration	$ (30,596)
Sheriffs Dept Bureau Dir	Abolish	1/1.00	Administration	(67,912)
Clerical Assistant 2	Abolish	5/5.00	Detention	(175,650)
Clerical Spec (Sheriff)	Abolish	1/1.00	Detention	(38,468)
Audio Visual System Spec	Abolish	1/1.00	Detention	(49,296)
Nurse Practitioner	Abolish	2/2.00	Medical	(155,068)
Physician Assistant	Create	2/2.00	Medical	155,068
Pool Physician	Create	1/.48	Medical	76,090
Geofile System Mgr	Create	1/1.00	Communications	44,570
Com.&Hghwy Sfty Disp. Hourly	Create	1/.48	Communications	20,286
Deputy Sherriff 1	Abolish	19/19.00	Courts	(1,008,444)
			TOTAL	$ (1,229,420)

ORGANIZATIONAL COST SUMMARY					
DIVISION		2004 Actual	2005 Budget	2006 Budget	2005/2006 Changes
Administration	Expenditure	$ $6,133,517	$ $6,690,430	$ $6,639,248	$ ($51,182)
	Abatement	($2,869,598)	($3,142,939)	($3,794,514)	($651,575)
	Revenue	$350,675	$358,100	$290,300	($67,800)
	Tax Levy	$2,913,244	$3,189,391	$2,554,434	($634,957)
Emergency Management	Expenditure	$ $3,116,484	$ $905,174	$ $1,112,254	$ $207,080
	Abatement	($165,691)	($163,649)	($173,797)	($10,148)
	Revenue	$3,378,053	$316,000	$516,000	$200,000
	Tax Levy	$ ($427,260)	$ $425,525	$ $422,457	$ ($3,068)
Police Services	Expenditure	$ 23,032,771	$ 24,414,529	$ 23,523,022	$ (891,507)
	Abatement	(6,313,412)	(7,060,985)	(7,288,759)	(227,774)
	Revenue	9,218,448	9,605,453	7,746,628	(1,858,825)
	Tax Levy	7,500,911	7,748,091	8,487,635	739,544
Detention	Expenditure	$ 53,394,368	$ 55,460,845	$ 54,354,408	$ (1,106,437)
	Abatement	(6,672,141)	(6,912,361)	(6,477,763)	434,598
	Revenue	3,191,288	2,993,855	3,057,178	63,323
	Tax Levy	43,530,939	45,554,629	44,819,467	(735,162)
Special Operations	Expenditure	$ 14,108,192	$ 15,272,923	$ 15,818,416	$ 545,493
	Abatement	(10,737,984)	(11,939,984)	(11,508,886)	(431,098)
	Revenue	814,600	750,655	859,500	108,845
	Tax Levy	$ 2,555,608	$ 2,582,274	$ 3,450,030	$ 867,756
Sheriff's Forfeiture	Expenditure	$ 184,148	$	$	$
	Abatement	0			
	Revenue	176,270			
	Tax Levy	$ 7,878	$	$	$

MISSION

The Milwaukee County Sheriff's Office will partner with the community, forming a circle of trust, dependability, respect and justice. The Sheriff's Office will reach its greatest potential by empowering employees with a supportive and professional environment that encourages innovative leadership guided by uncompromising integrity and values that enhance the quality of life in Milwaukee County.

DEPARTMENT DESCRIPTION

The following is a departmental summary of functions.

The ***Administrative Bureau*** performs management and support functions for the Sheriff and House of Correction as well as community relation activities and public information. Included in these duties are leadership, personnel management, preparation of the annual budget, fiscal monitoring, accounting and payroll functions. Also included in this bureau is the Office of Professional Standards which investigates all incidents involving Sheriff's Office personnel.

The ***Emergency Management Bureau*** was created in 1998 by merging the County Executive-Emergency Government Division into the Sheriff's Office. The Emergency Management Division administers a unified, County-wide emergency plan to mitigate all hazards, maintains communications and enhances public awareness campaigns to assure the community has knowledge of typical hazards and outlines preventive measures that can be taken. The Bureau provides direction and guidance to all County and municipal agencies as

well as the private sector in the development of individual emergency plans.

The ***Police Services Bureau*** is responsible for patrolling the Airport, the County Grounds, the Parks, and the Expressway. In addition, the Police Services Bureau includes the Criminal Investigations Division, the Milwaukee Metropolitan Drug Enforcement Group (MMDEG) and the High Intensity Drug Trafficking Area (HIDTA). The Criminal Investigations Division investigates physical and property crimes, effects arrests, gathers and processes evidence and testifies in court. Deputies assigned to this division are responsible for completing background investigations on all county law enforcement candidates and civilians applying for positions in the Sheriff's Office. In addition, they serve state-mandated civil writs such as Temporary Restraining Orders, Commitments to Mental Health, Body Attachments, Writs of Restitution/Assistance, Executions and Evictions. This Bureau also houses the SWAT team, the bomb disposal unit and the dive team.

The ***Detention Services Bureau*** includes the County Jail, Medical and Psychiatric Services for the Sheriff's Office and the House of Correction. The jail is a secure detention facility with a design capacity of 990 beds for holding accused felons, misdemeanants and municipal violators until they are released on a pretrial basis or are adjudicated. The jail also houses a small number of sentenced offenders awaiting transfers or hearings on new charges. The rated capacity of the County Jail has increased from 798 to 990 due to double bunking. The Sheriff and the Superintendent of the House of Correction have the authority to transfer inmates between the County Jail and the House of Correction in order to maximize the use of available beds.

The ***Special Operations Bureau*** includes Training, Civil Process Service, Central Records, Bailiff Services, Communications and Highway Safety liaison.

BUDGET HIGHLIGHTS

DEPARTMENTAL

- Personal Services expenditures without fringe benefits decreased by $260,974 from $51,281,767 to $51,020,793. Funded positions decreased 23.7, from 1,009.8 to 986.1.

- For 2006, the following positions are abolished through a reorganization of staffing and a security initiative: 1 Secretary (NR), 1 Sheriff's Department Bureau Director, 5 Clerical Assistant 2, 1 Clerical Specialist (Sheriff), 1 Audio Visual Specialist, 2 Nurse Practitioners and 19 Deputy Sheriff 1.

- Discretionary program expenditures are reduced by $1 million.

EMERGENCY MANAGEMENT

- The Emergency Management division is staffed with 2 Clerical Assistant 2's, 4 Municipal Emergency Service Coordinators, 1 Emergency Government Coordinator (SARA) and 1 Assistant Director of Emergency Management and has expenditures of $938,457 offset by revenue of $516,000 for a tax levy of $422,457.

- Total revenue is increased $200,000, from $316,000 to $516,000 and is partially offset by an expenditure increase of $196,932 to recognize an increase in pass-through grant funding from the Federal Emergency Management and Civil Defense grants.

POLICE SERVICES

- In 2006, the Sheriff's Office will provide security at General Mitchell International Airport with 50 Deputy Sheriff 1 positions, 4 Deputy Sheriff 1 dog handlers, 6 Deputy Sheriff Sergeants, 1 Deputy Sheriff Captain and 2 clerical positions. The operating cost of this program, less citation and grant revenue of $230,500, is charged to the Airport in the amount of $6,431,529.

- The Sheriff provides security to the Zoo at an annual cost of $52,200.

- The 2006 Budget continues sector and parking patrol on the County Grounds offset by revenue of $35,000 from parking citations and $587,085 from private members located on the County Grounds and continues the security post at the Froedtert Hospital trauma center at a tax levy cost of $339,020. These services are provided by 10 Deputy Sheriff 1, 1 Deputy Sheriff Sergeant and 1 Clerical Assistant 1 positions. The $216,942 cost of security services for County departments located on the County

Grounds is budgeted as tax levy in the Sheriff's Office in the 2006 Budget.

- The Criminal Investigations Division conducts investigations on County property, serves criminal warrants, processes extradition papers, performs background checks; serves writs, three-party petitions and temporary restraining orders. This unit consists of 50 Deputy Sheriff 1, 3 Deputy Sheriff Sergeant, 1 Deputy Sheriff Captain, 1 Administrative Specialist (Sheriff) and 1 Clerical Assistant 1 positions. Program expenditures of $5,897,317 are partially offset by revenue of $402,000 resulting in a tax levy of $5,495,317.

	2004 Actual	2005 Budget	2006 Budget
Background Checks	209	425	335
Criminal Complaints Issued	388	360	300
Writs of Restitution	2,926	3,100	3,400
Temporary Restraining Orders Received	490	560	510

- Overtime appropriations for Park Patrol are budgeted at $208,836. These costs are offset by Justice Assistance Grant (JAG) funds of $55,000 and special events revenue of $158,828.

- For 2006, the Expressway Patrol unit will consist of 52 Deputy Sheriff 1, 6 Deputy Sheriff Sergeant, 1 Deputy Sheriff Captain and 1 Administrative Assistant positions. Expenditure appropriations of $7,422,895 are partially offset by citation revenue of $2,380,000. County Trunk Maintenance revenue of $2,085,286 and $1,090,800 in revenue from the State of Wisconsin for patrolling of the expressway. The Department of Transportation is providing $575,500 for assisting disabled motorists and to help maintain traffic flow, especially during rush hours and in construction zones in 2006.

	2004 Actual	2005 Budget	2006 Budget
Traffic Citations Issued	27,000	30,000	30,000
Auto Accidents Reported and Investigated	4,628	4,700	5,000

- In 2005, the District Attorney's Office assumed administration of the Metro Drug Unit program. This results in an expenditure reduction for the Sheriff of $1,346,170, and a revenue reduction of $1,269,728. Tax levy in the Sheriff's Department allocated to this program decreases by $76,442.

- The Sheriff's Office participation in the Milwaukee High Intensity Drug Trafficking Area (HIDTA) grant program is continued in 2006 with 1 Deputy Sheriff 1 and 1 Deputy Sheriff Captain positions. Expenditures for this program are budgeted at $235,771 partially offset by grant funding of $93,819 resulting in a tax levy of $141,952.

- The Drug Enforcement Division staffed with 4 Deputy Sheriff 1 and 1 Deputy Sheriff Sergeant has expenditures of $662,517 offset by revenue of $750 for a tax levy of $661,767.

DETENTION BUREAU

The 2006 Budget for the House of Correction and Sheriff's Office continues an inmate population control "cap proposal" for the Milwaukee County detention population.

Milwaukee County was a defendant in litigation (Milton Christensen, et al vs. Michael J. Sullivan, et al) wherein plaintiffs allege that overcrowded conditions exist in the County Jail. In recognition of past overcrowded conditions in the County Jail, the Wisconsin Supreme Court has ruled that the State cannot force the County to house State probation and parole violators when, in the opinion of the Milwaukee County Sheriff, overcrowded conditions exist in the County Jail.

The Sheriff and the Superintendent, of the House of Correction have advanced a safe and reasonable way of accommodating the incarceration needs of Milwaukee County by proposing a cap for the County Jail, which is tied to a system-wide cap which includes the County Jail and House of Correction. The capacity of the current system, which is defined as both the original design capacity and the expanded/modified capacity, is as follows: the County Jail has a design capacity of 744. It has an expanded rated capacity of 936. Its total bed space is 990. The House of Correction has a design capacity of 1,858. It has a rated capacity of 2,010.

Its total bed space is 2,340. The entire system has a design capacity of 2,602. It has a rated capacity of 2,946. It has total bed space of 3,330. The cap proposal addresses the system's population in levels or thresholds, meaning that when the system reaches certain population levels, these levels would trigger the following necessary and appropriate actions by the criminal justice system in order for the system to operate safely:

LEVEL I: Criminal Justice Facility (CJF) = 1,000; System Wide (CJF and House of Correction combined) = 3,300

HOC staff would: (1) Increase number of administrative modifications to electronic surveillance/home detention; (2) begin to identify people sentenced to community access with Operating While Intoxicated (OWI) convictions who have served less than fifty percent of their sentence; (3) add non-violent felons to the pool (it is estimated this action might open approximately 100 beds at the HOC); (4) refer persons who would otherwise qualify for electronic surveillance, but do not meet the telephone requirements to the in-house home detention program; and (5) request bail review and re-evaluations for everyone with bail of $500 or less, with consideration of the numbers and categories of offenses involved.

LEVEL II: CJF = 1,050; System Wide = 3,300

(1) Review all unemployed sentenced misdemeanors with community access for administrative modification to electronic surveillance; (2) refer anyone identified who cannot meet the telephone requirements to the in-house detention program (approximately 250 people in this category); (3) seek bail review and re-evaluations for persons with bails up to $750, with consideration of the numbers and categories of offenses involved; (4) give a future date to report and begin serving their sentence to all newly sentenced persons who are not in custody; (5) review persons serving municipal commitments and persons who have served a portion of their sentence for possible release; and (6) review and modify custody agreements as necessary.

LEVEL III: = CJF 1,075; System Wide = 3,400

(1) Review all persons with community access sentences for administrative modification of the sentence to electronic surveillance; (2) refer anyone identified who cannot meet the telephone requirements to the in-house detention program; (3) continue to give a future report date to anyone out-of-custody and newly-sentenced to a community access sentence; (4) seek bail review and re-evaluations for persons with bails up to $1,000, with consideration of the numbers and categories of offenses involved; (5) release all municipal commitments; (6) seek early release and modification of sentences to time served for persons who have served seventy-five percent of their sentence with good time; (7) seek additional jail space, including utilization of 5 East (located within the Safety Building at 821 W. State St.) as well as renting space in other jails; (8) review new admissions, and, where appropriate, cite and release persons from custody; and (9) identify vacant buildings for use as custody space.

LEVEL IV: CJF = 1,075; System Wide = 3,400 (for 5 consecutive days)

(1) Review all straight time misdemeanor sentences for administrative modification to electronic surveillance; (2) refer anyone identified who cannot meet the telephone requirements to the in-house detention program; (3) identify persons serving community access sentences to have sentences interrupted, to return later to resume serving their sentence; (4) seek bail review and re-evaluations for persons with bails up to $2,500, with consideration of the numbers and categories of offenses involved; and (5) include in requests for sentence modification all persons who have served up to fifty percent of their original sentence.

- The 2006 Budget includes 2 Deputy Sheriff 1 and .5 Deputy Sheriff Sergeant positions and overtime appropriations totaling $197,324 which are crosscharged to the House of Correction as part of the Milwaukee County Community Justice Resource Center.

- An appropriation of $67,000 is provided to continue the inmate education and jail literacy programs through the Wisconsin Technical College and MATC. Grant revenue is budgeted at $50,250 resulting in a tax levy contribution of $16,750 for these programs.

- Commissary revenue increases $20,000, from $150,000 to $170,000 based on experience.

- The Sheriff's Office has entered into a contract with the State of Wisconsin to house State prisoners who are nearing the end of their sentence in the Criminal Justice Facility. This results in the transfer of additional pretrial inmates to the House of Correction. Revenue of $1,043,800 is anticipated from this program in 2006 and is split with the House of Correction.

- Telephone Commission revenue for telephone calls placed by inmates in the CJF continues at the 2005 level of $818,928. A debit phone card is now available for inmates to purchase as an alternative to the collect call system.

- Funding for the contract for library services of $31,000 is included in 2006.

- Revenue from the SCAAP Federal illegal alien assistance program of $180,000 is eliminated. This program is targeted for elimination by the federal government.

- The 2006 Budget increases Federal revenue for housing inmates for the U.S. Marshal's Service from $990,000 to $1,200,000 based on experience. The 2006 Budget is based on housing an average of 55 inmates per day.

- The Jailer initiative begun in 2005 continues in 2006 with Deputy Sheriffs being replaced by Correctional Officer 1s in the Criminal Justice Facility through attrition. It is anticipated that an additional 50 Correctional Officer 1s will be hired and trained in 2006.

	2004 Actual	2005 Budget	2006 Budget
Bookings	51,910	52,000	50,256
Daily Average Pop.	1,066	960	935

- Actual medical service expenditures for inmates at the County Jail and the House of Correction increased from $6,793,407 in 1999 to $15,293,338 in 2004. This increase was primarily due to increased staffing levels and temporary help expenditures in order to meet the requirements of the Milton Christensen, et at vs. Michael J. Sullivan, et al lawsuit and an increase in prescription drugs, lab testing fees, medical records expenditures and outside medical service fees at clinics and hospitals. The 2005 Budget provided tax levy of $14,658,768 for inmate medical services. For 2006, outside inmate medical service fees are decreased $300,000, from $1,200,000, to $900,000 and prescription drug appropriations are decreased $100,000, from $1,200,000 to $1,100,000. Total inmate medical service tax levy for inmates at the County Jail and the House of Correction is budgeted at $14,422,931, a decrease of $330,106 from 2005.

- Inmate Medical Service co-payment revenue is increased $8,000 to $68,000. Inmates are charged through their inmate trust account and charges are collected if funds are available. No inmate is denied necessary medical services due to an inability to pay. This practice has significantly reduced the number of frivolous requests for services from inmates.

- 1,000 hours of Physician (Pool) are created at a cost of $76,090 to provide vacation relief and weekend coverage for the existing two positions of House Physician 3 and Medical Director that serve the inmate population at the Criminal Justice Facility and the House of Correction.

- Two positions of Physician Assistant are created while simultaneously abolishing 2 Nurse Practitioners for an overall cost of $0. Physician Assistants replace the Nurse Practitioner positions and will supplement the existing Nurse Practitioner staff.

- In 2003, the Sheriff's Office obtained approval for an electronic medical records system for the CJF at a cost of $680,000. This system has resulted in the elimination of contract medical records services of $650,000 annually, a reduction in outside temporary help nursing services of $300,000 and the elimination of 4 Unit Clerks. For 2006, funding for 1 Network Application Specialist and $25,000 for annual software maintenance is continued. In addition, a $25,000 appropriation is requested for potential system modifications and upgrades.

SPECIAL OPERATIONS

- The 2006 Budget includes $218,021 for various maintenance agreements. This includes $171,597 for the computer aided dispatch system, $8,633 for the communication voice logger, $15,213 for the mobile radio system and $22,578 for six months of maintenance for the SBC and Positron PSAP system.

- In 2005, the Sheriff's Office was designated the Public Safety Answering Point (PSAP) for cellular E-911 telephone calls in Milwaukee County. This designation made the Sheriff's Office eligible for State reimbursement of E-911 related expenses from 1999 through 2008. Reimbursements will begin in May 2006 and will continue for 36 months. It is estimated that Milwaukee County will receive approximately $2.5 million over this three-year period. The 2006 budget request includes PSAP revenue of $150,000 in the operating budget. The remaining $400,000 anticipated in 2006 is available to offset capital budget expenditures.

- Three of 23 positions currently authorized as Communications and Highway Safety Dispatcher were abolished and recreated as Dispatcher Coordinators as approved by the County Board in July of 2005. These positions provide supervisory oversight in the Sheriff's Communications Center. The Dispatch Coordinators will continue to perform dispatching duties but will function as the lead position on each shift and be responsible for the scheduling of the Communications and Highway Safety Dispatchers.

- One position of Geofile System Manager is created at $45,570 to create map, add, update and remap roadways throughout Milwaukee County. The position will also provide backup for the CAD Administrator position. Currently, a Dispatcher is working part-time to minimally maintain the Geofile System. This has been inadequate and has resulted in increased overtime expenditures.

- One thousand hours of Communications and Highway Safety Dispatcher (Pool) is created at $20,286 to provide additional dispatchers to accommodate the anticipated increase in wireless 911 emergency service calls. The increased cost of this initiative is offset by a decrease in overtime hours.

	2004 Actual	2005 Budget	2006 Budget
Radio Message Transmissions	3,403,385	3,000,000	3,200,000
911 Cellular Phone Calls	450,000	365,000	501,000
911 Enhanced Phone Calls	15,000	16,000	16,000

- The Central Records Division is staffed by 7 clerks who enter all civil process, parking citation and traffic citations into the appropriate computer systems. This Division has expenditures of $373,515 offset by revenue from accident reports of $102,000 for a tax levy of $271,515.

- The Process Service Division is staffed with 6 Deputy Sheriff 1 positions and has expenditures of $584,138 offset by revenue of $232,000 for a tax levy of $352,138.

- The Support Administration Division is staffed by 3 Deputy Sheriff 1 and 1 Administrative Assistant and has expenditures of $385,758 offset by revenue of $10,000 for a tax levy of $375,758.

- The 2006 Budget provides for bailiff services to the Combined Courts at a cost of $8,193,700, which is a decrease of $1,430,490 from 2005 due primarily to a new security initiative for 2006. The new initiative undertakes a reorganization of bailiff staffing to achieve greater efficiencies while maintaining and ensuring safety. In 2006, 19 Deputy Sheriff 1 positions are abolished upon vacancy.

  The Bailiff Services Unit is authorized to include 78 Deputy Sheriff 1 positions, 3 Deputy Sheriff Sergeants, 1 Deputy Sheriff Captain and 1 Clerical Assistant 1. These positions provide full-time and vacation relief coverage for the following 71 posts:

BAILIFF POSTS	
Felony (including preliminary)	23
Misdemeanor and Traffic	19
Intake Court	2
Family Branches & Commissioners	7
Children's Court Judges & Commissioners	12
Security	8
Total Posts	71

  The $519,052 budgeted for the 8 bailiff posts for security remains in the Sheriff's budget. DAS-Fiscal Affairs will examine implementation of crosscharges in 2006.

- Training academy tax levy costs of $1,978,943 are allocated to other cost centers in the

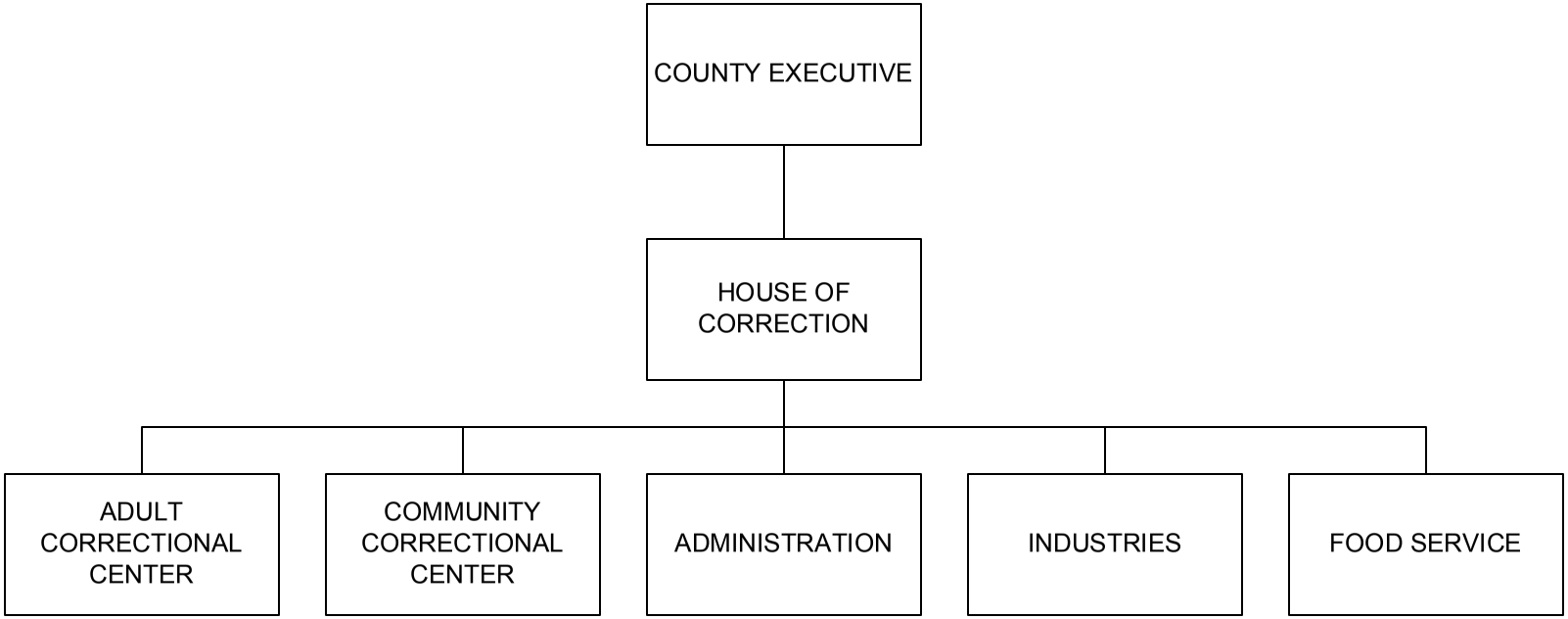
Sheriff's Office based on the number of sworn officers assigned to each low organizational unit.

- The 2006 budget request increases the number of in-service training hours for Deputy Sheriffs and Correctional Officers from 24 hours to 40 hours. The current 24 hours of in-service training dictated by the State Training and Standards Board does not encompass sufficient information relative to case law, ethics, leadership and diminishing skills for physical tasks. Therefore, the 2006 budget includes 16 hours of overtime and 24 hours of straight time for in-service training for every Deputy Sheriff and Correctional Officer and 16 hours of overtime for Dispatchers and medical staff. In addition, an appropriation of $50,000 is requested to bring in subject matter experts on ethics, professionalism and leadership. The 2006 budget request also includes $95,920 to replace the firearms training simulator, $110,000 for an emergency vehicle/patrol driving simulator and $9,935 for dispatcher simulation training equipment.

	2004 Actual	2005 Budget	2006 Budget
Recruits Trained County	0	0	8
Individuals Receiving In-service Training	608	700	600
Jailers Trained	83	150	162

- All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

HOUSE OF CORRECTION


COUNTY EXECUTIVE
HOUSE OF CORRECTION
ADULT CORRECTIONAL CENTER
COMMUNITY CORRECTIONAL CENTER
ADMINISTRATION
INDUSTRIES
FOOD SERVICE

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: HOUSE OF CORRECTION **UNIT NO.** 4300
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

The functions of the House of Correction (HOC) are defined in Chapters 302, 303, 304 and 973 of the Wisconsin Statutes. This institution receives and maintains custody of all sentenced prisoners in Milwaukee County committed by authorized courts for periods not exceeding one year and from other jurisdictions as authorized by County ordinance; provides programs of work release, rehabilitation, education, work, recreation and training; provides medical, dental and other necessary services in conjunction with the Detention Bureau of the Sheriff's Department; processes and considers applications for parole; and releases prisoners upon expiration of sentence, parole, or upon orders of the courts or other recognized authorities. Section 302.315 of the Wisconsin Statutes permits this institution to receive and maintain custody of unsentenced prisoners from the Milwaukee County Sheriff. The department also operates a program of home detention using electronic surveillance equipment and other systems of control.

BUDGET SUMMARY

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services	$ 22,399,769	$ 23,114,502	$ 22,808,275	$ (306,227)
Employee Fringe Benefits	11,373,830	12,768,422	12,399,158	(369,264)
Services	7,051,560	6,340,620	5,554,596	(786,024)
Commodities	1,404,374	1,542,604	1,432,957	(109,647)
Other Charges	947,579	956,559	947,391	(9,168)
Debt & Depreciation	0	0	0	0
Capital Outlay	21,551	20,172	18,200	(1,972)
Capital Contra	0	0	0	0
County Service Charges	3,077,347	3,953,807	3,710,681	(243,126)
Abatements	(2,522,421)	(3,410,229)	(3,502,245)	(92,016)
Total Expenditures	$ 43,753,589	$ 45,286,457	$ 43,369,013	$ (1,917,444)
Direct Revenue	4,286,972	4,428,335	4,250,569	(177,766)
State & Federal Revenue	3,122,441	2,485,870	893,000	(1,592,870)
Indirect Revenue	24,050	30,000	30,000	0
Total Revenue	$ 7,433,463	$ 6,944,205	$ 5,173,569	$ (1,770,636)
Direct Total Tax Levy	$ 36,320,126	$ 38,342,252	$ 38,195,444	$ (146,808)

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Central Service Allocation	$ 306,030	$ 376,850	$ 387,414	$ 10,564
Courthouse Space Rental	806,352	761,403	793,466	32,063
Document Services	0	894	0	(894)
Tech Support & Infrastructure	476,629	632,762	735,537	102,775
Distribution Services	1,140	10,355	1,283	(9,072)
Emergency Mgmt Services	0	0	0	0
Telecommunications	83,124	47,271	63,136	15,865
Record Center	0	0	0	0
Radio	127,150	187,486	193,834	6,348
Computer Charges	67,657	96,491	144,286	47,795
Applications Charges	367,962	1,024,767	468,127	(556,640)
Total Charges	$ 2,236,044	$ 3,138,279	$ 2,787,083	$ (351,196)
Direct Property Tax Levy	$ 36,320,126	$ 38,342,252	$ 38,195,444	$ (146,808)
Total Property Tax Levy	$ 38,556,170	$ 41,480,531	$ 40,982,527	$ (498,004)

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: HOUSE OF CORRECTION **UNIT NO.** 4300
FUND: General - 0001

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services (w/o EFB)	$ 22,399,769	$ 23,114,502	$ 22,808,275	$ (306,227)
Employee Fringe Benefits (EFB)	$ 11,373,830	$ 12,768,422	$ 12,399,158	$ (369,264)
Position Equivalent (Funded)*	517.5	557.4	545.6	(11.8)
% of Gross Wages Funded	84.0	95.2	96.0	.8
Overtime (Dollars)**	$ 1,976,588	$ 1,486,116	$ 1,486,116	$ 0
Overtime (Equivalent to Position)	49.5	38.5	38.5	.0

* For 2004, the Position Equivalent is the budgeted amount.
** Delineated for information. (Also included in personal services.)

PERSONNEL CHANGES				
Job Title/Classification	Action	Number of Positions/ Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
Corr Offc Lt Prog Facilitator	Abolish	1/1.00	Industries Admin	$ (53,236)
Mgmt Asst Document Srvcs	Transfer	1/1.00	Graphics	43,052
Correctional Officer 1	Abolish	17/17.00	ACC Dormitories	(667,828)
Correctional Officer 2	Abolish	2/2.00	ACC Dormitories	(85,376)
Corrections Manager	Abolish	1/1.00	ACC Dormitories	(72,184)
			TOTAL	$ (835,572)

ORGANIZATIONAL COST SUMMARY					
DIVISION		2004 Actual	2005 Budget	2006 Budget	2005/2006 Changes
Administration	Expenditure	$ $6,227,338	$ $6,765,951	$ $7,168,412	$ $402,461
	Abatement	($746,636)	($857,103)	($1,242,971)	($385,868)
	Revenue	$443,314	393,000	$446,700	53,700
	Tax Levy	$ $5,037,388	$ 5,515,848	$ $5,478,741	$ (37,107)
Food Service	Expenditure	$ $5,093,590	$ $4,354,404	$ $3,504,019	$ ($850,385)
	Abatement	($1,686)	($2,575)	($2,526)	$ 49
	Revenue	$1,367,397	$1,020,000	$0	($1,020,000)
	Tax Levy	$ $3,724,507	$ $3,331,829	$ $3,501,493	$ $169,664
Inmate Industries	Expenditure	$ $1,919,789	$ $2,080,407	$ $2,121,836	$ $41,429
	Abatement	($286,377)	($271,950)	($555,061)	($283,111)
	Revenue	$816,900	$400,200	$301,734	($98,466)
	Tax Levy	$ $816,512	$ $1,408,257	$ $1,265,041	$ ($143,216)
Adult Correctional Center	Expenditure	$26,774,621	$29,082,214	$28,151,348	($930,866)
	Abatement	($650,914)	($971,030)	($874,109)	$96,921
	Revenue	$1,829,544	$2,060,510	$2,055,010	($5,500)
	Tax Levy	$ $24,294,163	$ $26,050,674	$ $25,222,229	$ ($828,445)
Community Correctional Center	Expenditure	$ $6,260,672	$ $6,413,710	$ $5,925,643	$ ($488,067)
	Abatement	($836,808)	($1,307,571)	($827,578)	$479,993
	Revenue	$2,976,308	$3,070,495	$2,370,125	($700,370)
	Tax Levy	$ $2,447,556	$ $2,035,644	$ $2,727,940	$ $692,296

MISSION

The Milwaukee County House of Correction (HOC) is dedicated to providing a safe and secure environment for staff, community and inmates. To this end, all under its employ will display professional conduct, which exemplifies honesty, integrity and personal responsibility. The Department will meet daily challenges, assuring that all persons are treated fairly with dignity and respect, while afforded the opportunity and encouragement to reach their full potential.

The ***Administration Division*** consists of the Central Administration, Business Office, Inmate Canteen, Maintenance and Power Plant Sections. In 2003, the Commodity Warehouse, which was previously part of this division, was closed due to the outsourcing of inmate food service.

The ***Food Service Division*** prepares meals for the inmates at the House of Correction, the County Jail, and for special events held on County property. Aramark Correctional Services Inc., assumed operation of the inmate food service program on July 1, 2003.

The ***Inmate Industries Division*** employs approximately 200 inmates and consists of a graphics print shop, laundry, welding and recycling center. The division provides basic training in vocational jobs and meaningful work experience in business/industrial operations. Expenses are offset with revenues produced by providing useful products and services to public and private agencies. The Inmate Industries Division also operates the Farm and Fish Hatchery at the House of Correction that provides food to Hunger Task Force of Milwaukee and stocks fish in the lagoons and ponds of the County's parks.

The expanded ***Adult Correctional Center***, has a design capacity of 1,650 inmates: 400 beds in the main facility, 250 beds in the Franklin Lotter Building and 1,000 beds in the new addition. The 24-bed infirmary and the 58-bed disciplinary/protective custody unit are not included in the facility capacity. The housing capacity has been increased by placing additional beds in each of the dormitories. The 2006 budget is based on housing 1,610 inmates at the Adult Correctional Center.

The ***Community Correctional Center***, located at 1004 N. 10th Street, has a design capacity of 200 inmates. The housing capacity has been increased to 360 by adding a fifth floor for inmate housing and placing additional beds on the remaining floors. The majority of inmates at this facility have community access under court order to work, attend school, provide childcare or to receive medical attention. The staff at this facility also manage home detention program for up to 480 inmates.

The 2006 budget for the House of Correction and Sheriff's Office includes an inmate population control "cap proposal" for the Milwaukee County detention population.

The total 2006 budgeted population at the HOC is broken down into the following percentages; Huber/work release 31.9, sentenced inmates 26.6, jail overflow 15.7, electronic surveillance 14.9, municipal commitments 5.6 and probation/parole 5.3.

Milwaukee County was a defendant in litigation (Milton Christensen, et al vs. Michael J. Sullivan, et al) wherein plaintiffs alleged that overcrowded conditions exist in the County Jail. In recognition of overcrowded conditions in the County Jail, the Wisconsin Supreme Court has ruled that the State cannot force the County to house State Probation and Parole violators when, in the opinion of the Milwaukee County Sheriff, overcrowded conditions exist in the County Jail.

The Sheriff and the House of Correction Superintendent have advanced a safe and reasonable way of accommodating the incarceration needs of Milwaukee County by proposing a cap for the County Jail, which is tied to a system-wide cap that includes the County Jail and House of Correction. The capacity of the current system is defined as both the original design capacity and the expanded/modified capacity is as follows: The County Jail has a design capacity of 744. It has an expanded rated capacity of 936. Its total bed space is 990. The House of Correction has a design capacity of 1,858. It has a rated capacity of 2,010. Its total bed space is 2,340. The entire system has a design capacity of 2,602. It has a rated capacity of 2,946. It has total bed space of 3,330. The cap proposal addresses the system's population by level thresholds. When the system reaches certain population levels, these levels would trigger the following necessary and appropriate actions by the

criminal justice system in order for the system to operate safely:

LEVEL I: Criminal Justice Facility (CJF) = 1,000; System wide (CJF and House of Correction combined) = 3,300

House of Correction staff would: (1) Increase number of administrative modifications to electronic surveillance/home detention; (2) begin to identify people sentenced to community access with Operating While Intoxicated (OWI) convictions who have served less than fifty percent of their sentence; (3) add non-violent felons to the pool (it is estimated this action might open approximately 100 beds at the HOC); (4) refer persons who would otherwise qualify for electronic surveillance, but do not meet the telephone requirements, to the In-House home detention program; and (5) request bail review and re-evaluations for everyone with bail of $500 or less, with consideration of the numbers and categories of offenses involved.

LEVEL II: CJF = 1,050; System wide = 3,300

(1) Review all unemployed sentenced misdemeanants with community access for administrative modification to electronic surveillance; (2) refer anyone identified who cannot meet the telephone requirements to the In-House detention program (approximately 250 people in this category); (3) include in-bail review and re-evaluations of persons with bails up to $750, with consideration of the numbers and categories of offenses involved; (4) provide all newly sentenced persons who are not in custody a future date to report and begin serving their sentence; (5) review persons serving municipal commitments and persons who have served a portion of their sentence for possible release; and (6) review and modify custody agreements as necessary.

LEVEL III: CJF = 1,075; System wide = 3,400

(1) Review all persons with community access sentences for administrative modification of the sentence to electronic surveillance; (2) refer anyone identified who cannot meet the telephone requirements to the In-House detention program; (3) continue to give a future report date for anyone out-of-custody and newly-sentenced to a community access sentence; (4) include in-bail review and re-evaluations of persons with bails up to $1,000, with consideration of the numbers and categories of offenses involved; (5) release all municipal commitments; (6) seek early release and modification of sentences to time served for persons who have served seventy-five percent of their sentence with good time; (7) seek additional jail space, including utilization of 5 East (located within the Safety Building at 821 W. State Street) as well as renting space in other jails; (8) review new admissions and, where appropriate, individuals would be cited and released from custody; and (9) identify vacant buildings for use as custody space.

LEVEL IV: CJF = 1,075; System wide = 3,400 (for 5 consecutive days)

(1) Review all straight time misdemeanor sentences for administrative modification to electronic surveillance; (2) refer anyone identified who cannot meet the telephone requirements to the In-House detention program; (3) identify persons serving community access sentences to have sentences interrupted, to return later to resume serving their sentence; (4) include in-bail review and re-evaluations of persons with bails up to $2,500, with consideration of the numbers and categories of offenses involved; and (5) include in requests for sentence modification all persons who have served up to fifty percent of their original sentence.

BUDGET HIGHLIGHTS

- Personal Services expenditures without fringe benefits decrease by $306,227 from $23,114,502 to $22,808,275. Funded positions decrease 11.8, from 557.4 to 545.6.

- Funding for the Community Justice Resource Center (CJRC) decreases by $41,249, from $875,835 to $834,586 in 2006. The CJRC serves as an alternative to incarceration providing programming services at a community-based location operated by a private vendor with management oversight provided by House of Correction administrators. Judges or Court Commissioners determine eligibility for inclusion in the CJRC. The total appropriation includes a crosscharge from the Sheriff's Office of $197,324 for the cost of two Deputies and one Sergeant part-time to provide sworn oversight to the participants, $48,000 for an Office of Justice Assistance Literacy program, partially offset by grant revenue of $36,200 and $589,262 for purchase of services from outside agencies. These expenditures are partially offset by an $81,000 Justice Assistance Grant and a $50,000 donation resulting in tax levy support of $667,386. The HOC will continue to seek

additional grant funding to offset the tax levy costs of the CJRC.

- Other inmate services include: $42,000 for AODA treatment services, $206,460 for job development/assessment programs and $35,000 for a library contract. In addition, $26,667 is provided as the 25 percent local match for the Adult Education and Family Literacy Act (AEFL) funds, which are used to provide basic skills/GED programming at the House of Correction.

- In the 2005 Adopted Budget, the House of Correction anticipated operating with four dorms closed. In 2006, the HOC is anticipating operating with six dorms closed based on actual population experience for 2005. Dorm closures coupled with a reduction in the personal services lumpsum result in abolishing the following positions: one Correction Officer Lieutenant Coordinator, 17 Correctional Officer 1s, two Correctional Officer 2s and one Corrections Manager.

- The 2006 Budget completes the HOC printing initiative transferring the position of Management Assistant Document Services at $43,052, from DAS-IMSD to the HOC as previously determined. In 2006, departments will be crosscharged for graphic services performed by the HOC Graphics Shop.

- The contract with the State Probation and Parole facility, located on 10th and State Streets, for the provision of food service was discontinued as of January 31, 2005. A revenue loss of $1,020,000 offset by expenditure reductions of $701,530 results for a tax levy increase of $318,470.

- Any inmate released from the HOC shall receive generic prescriptions whenever possible and a maximum three-day prescription supply.

- The House of Correction will continue to provide laundry services to the Behavioral Health Division and the Children's Court Center. The total crosscharge for these services decreases $16,889 from $271,950 in 2005 to $255,061 in 2006. The decrease in charges is due to an anticipated population reduction within the Behavioral Health Division.

- The 2006 Budget includes $211,534 in expenditure and revenue support for the Farm and Fish Hatchery operations.

  Funding of the Farm and Fish Hatchery by the Hunger Task Force of Milwaukee is contingent upon the aforementioned parties reaching a long-term lease agreement for the facility; lease negotiations are ongoing. If a successful agreement is not reached, then the Farm and Fish Hatchery will need to secure private funding to continue operations.

- The Sheriff's Department has entered into a contract with the State of Wisconsin to house State prisoners who are nearing the end of their sentence in the Criminal Justice Facility. The revenue of $1,080,000 will be shared equally between the HOC and Sheriff after subtracting the cost of opening a dorm. This initiative results in HOC expenditures of $400,000, revenues of $703,800 and a net tax levy savings of $303,800.

- Huber Board revenue decreases $89,790 from $1,122,375, to $1,032,585 in 2006. Anticipated Huber inmates for 2006 are 138 inmates paying $20.50 per day. The 2005 budget was based on 150 inmates paying $20.50 per day.

- Municipal Board revenue remains at the 2005 level of $603,710.

- Telephone commission revenue remains at the 2005 level of $660,000.

- Commissary revenue increases $53,000 from $362,000 to $415,000.

- Revenue from reimbursement of inmate incarceration expenses, based on an agreement with a collection agency to collect these costs, remains at the 2005 level of $1,500 in 2006.

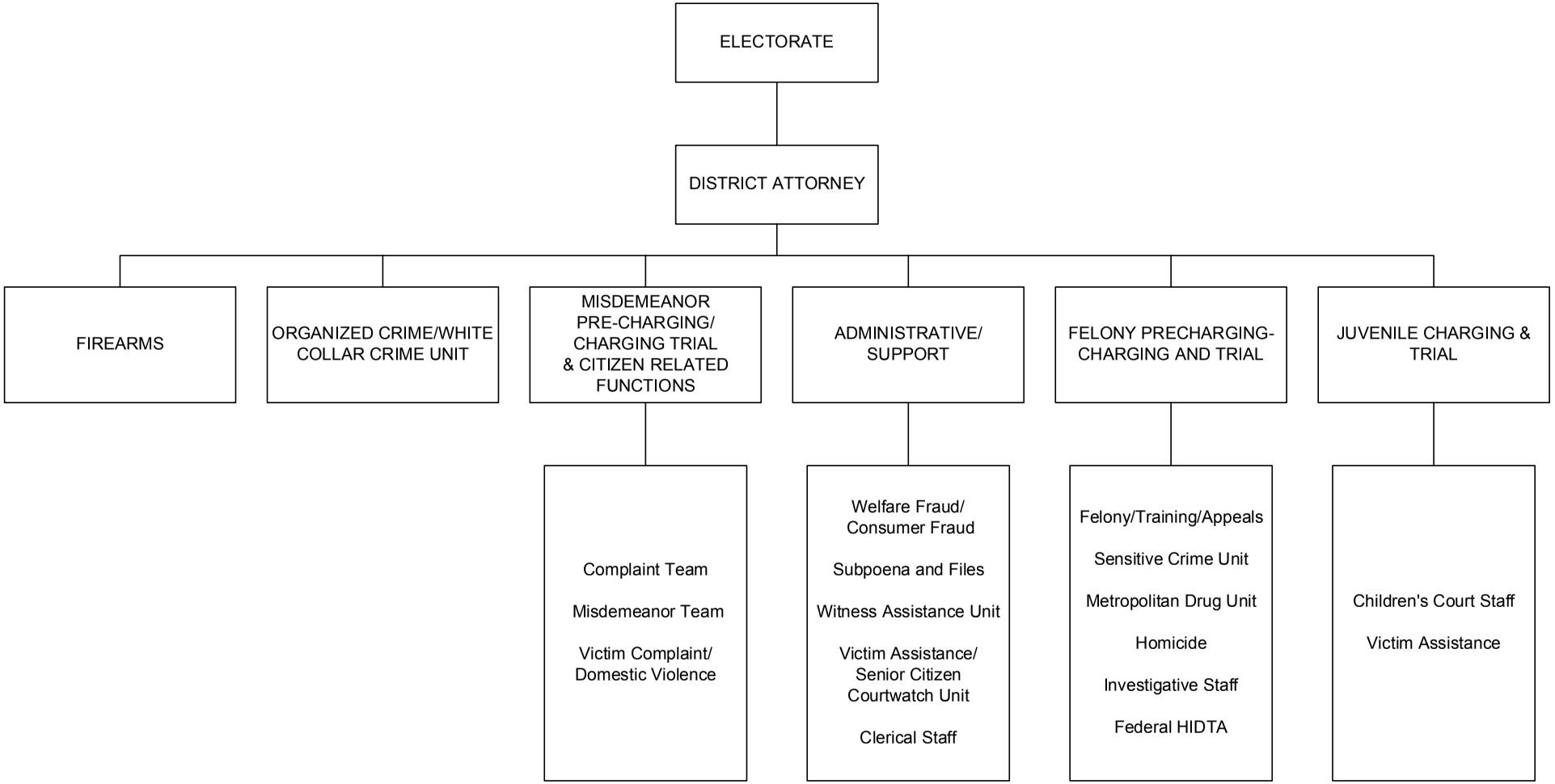
- Electronic Surveillance (ES) revenue decreases $85,410 from $1,149,750 to $1,064,340. Anticipated ES inmates for 2006 are 162 employed inmate participants paying $18.00 per day. The 2005 budget was based on 175 employed inmate participants paying $18.00 per day.

- All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

ACTIVITY AND STATISTICAL SUMMARY

	2004 Actual	2005 Budget	2006 Budget
Average Daily Population:			
Milwaukee County Jail Overflow	580	460	460
Huber/Work Release	735	750	725
Probation and Parole	130	125	125
Municipal Commitments	120	130	130
Sentenced Inmates	530	625	530
Total Population Daily Average	2,095	2,090	1,970
Electronic Surveillance	249	350	350

DISTRICT ATTORNEY


ELECTORATE
DISTRICT ATTORNEY
FIREARMS
ORGANIZED CRIME/WHITE COLLAR CRIME UNIT
MISDEMEANOR PRE-CHARGING/ CHARGING TRIAL & CITIZEN RELATED FUNCTIONS
ADMINISTRATIVE/ SUPPORT
FELONY PRECHARGING-CHARGING AND TRIAL
JUVENILE CHARGING & TRIAL
Complaint Team
Misdemeanor Team
Victim Complaint/ Domestic Violence
Welfare Fraud/ Consumer Fraud
Subpoena and Files
Witness Assistance Unit
Victim Assistance/ Senior Citizen Courtwatch Unit
Clerical Staff
Felony/Training/Appeals
Sensitive Crime Unit
Metropolitan Drug Unit
Homicide
Investigative Staff
Federal HIDTA
Children's Court Staff
Victim Assistance

OPERATING AUTHORITY & PURPOSE

Pursuant to Wisconsin Statutes Section 978.05, the District Attorney of Milwaukee County has the following duties:

A. In the Circuit Courts of Milwaukee County having jurisdiction for ADULT MATTERS – Prosecutes all criminal actions; prosecutes all State forfeiture actions, County traffic actions and actions concerning violations of County ordinances which are in conformity with State criminal laws; participates in John Doe or other investigative proceedings; issues subpoenas and other processes to compel the attendance of witnesses; upon the request and under the supervision and direction of the Attorney General, briefs and argues all criminal cases brought by appeal or writ of error to the Court of Appeals or Supreme Court; handles all appeals or proceedings if the case is decided by a single Court of Appeals judge; institutes, commences, or appears in certain civil actions or special proceedings as set forth in Wisconsin Statutes Section 978.05(6).

B. In the Circuit Courts of Milwaukee County having jurisdiction for JUVENILE MATTERS – Represents the public's interest at the Children's Court Center for matters including children alleged to be delinquent, to have violated civil laws or ordinances, to be in need of protection or services or who are developmentally disabled, mentally ill, alcoholic or drug dependent; and initiates and defends appeals and prosecutes termination of parental rights actions.

BUDGET SUMMARY

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services	$ 8,275,933	$ 8,341,950	$ 8,151,131	$ (190,819)
Employee Fringe Benefits	4,213,767	4,766,733	4,562,366	(204,367)
Services	2,553,004	2,678,397	2,930,447	252,050
Commodities	95,037	113,880	108,897	(4,983)
Other Charges	0	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	0	18,654	29,700	11,046
Capital Contra	0	0	0	0
County Service Charges	2,940,720	2,578,922	2,855,656	276,734
Abatements	(3,337,964)	(3,040,001)	(2,378,407)	661,594
Total Expenditures	$ 14,740,497	$ 15,458,535	$ 16,259,790	$ 801,255
Direct Revenue	112,089	73,253	82,822	9,569
State & Federal Revenue	7,439,783	7,546,689	8,472,331	925,642
Indirect Revenue	0	0	0	0
Total Revenue	$ 7,551,872	$ 7,619,942	$ 8,555,153	$ 935,211
Direct Total Tax Levy	$ 7,188,625	$ 7,838,593	$ 7,704,637	$ (133,956)

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Central Service Allocation	$ 122,205	$ 175,924	$ 190,288	$ 14,364
Courthouse Space Rental	1,027,416	970,151	1,011,000	40,849
Document Services	42,645	7,747	0	(7,747)
Tech Support & Infrastructure	529,436	581,609	642,021	60,412
Distribution Services	9,056	8,375	10,187	1,812
Emergency Mgmt Services	0	0	0	0
Telecommunications	79,692	44,400	60,530	16,130
Record Center	112,390	76,987	65,605	(11,382)
Radio	5,527	7,638	18,593	10,955
Computer Charges	103,809	164,160	0	(164,160)
Applications Charges	400,490	10,813	144,148	133,335
Total Charges	$ 2,432,666	$ 2,047,804	$ 2,142,372	$ 94,568
Direct Property Tax Levy	$ 7,188,625	$ 7,838,593	$ 7,704,637	$ (133,956)
Total Property Tax Levy	$ 9,621,291	$ 9,886,397	$ 9,847,009	$ (39,388)

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services (w/o EFB)	$ 8,275,933	$ 8,341,950	$ 8,151,131	$ (190,819)
Employee Fringe Benefits (EFB)	$ 4,213,767	$ 4,766,733	$ 4,562,366	$ (204,367)
Position Equivalent (Funded)*	161.0	161.6	159.1	(2.5)
% of Gross Wages Funded	95.2	95.0	96.9	1.9
Overtime (Dollars)**	$ 150,399	$ 170,208	$ 170,208	$ 0
Overtime (Equivalent to Position)	3.1	3.9	3.9	0

* For 2004, the Position Equivalent is the budgeted amount.
** Delineated for information. (Also included in personal services.)

PERSONNEL CHANGES				
Job Title/Classification	Action	Number of Positions/ Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
Victim/Witness Advocate	Abolish	3/3.0	Dist Attorney- General	$ (110,538)
Investigator District Attorney	Abolish	1/1.0	Dist Attorney- General	(22,522)
			TOTAL	$ (133,060)

MISSION

The mission of the Milwaukee County District Attorney's Office is to promote public peace and safety by just and vigorous prosecution; to seek and do impartial justice by ensuring that the guilty are punished and the innocent go free; to protect the health and welfare of children who are victims of child abuse and neglect; and to safeguard the rule of law and promote citizens' participation in law enforcement by treating all persons who come in contact with the criminal justice system with fairness, dignity and respect.

DEPARTMENT DESCRIPTION

District Attorney Functions. Plans and organizes for the prosecution of all criminal, juvenile and applicable ordinance violations in Milwaukee County. Recruits and staffs all professional positions and makes major assignments of personnel and cases. Coordinates and supervises all department activities and approves and maintains control over all departmental policies, procedures and activities. Directs the Organized Crime and White Collar Crime Unit, and supervises the Firearms Unit and Community Prosecution program.

Chief Deputy District Attorney Functions. Supervises all division functions and oversees the implementation of all departmental policies and procedures. Supervises liaison with other County officials departments: City, State, Federal officials, law enforcement agencies and community groups. Oversees the office legal intern program and coordinates legal training and education for office prosecutors. Serves as office liaison to the legislature and initiates and reviews proposals for criminal and juvenile law legislation.

Chief Deputy DA Program Statistics	
District Attorney	1
Chief Deputy District Attorney	1
County Staff	9
Assistant District Attorneys	15

Misdemeanor Division. Staffs all misdemeanor courts, presents evidence, argues motions, plans and conducts jury as well as court trials for all misdemeanor and applicable ordinance violations in Milwaukee County. Conducts pretrial hearings and insures application of uniform negotiation policies in misdemeanor cases. Directs and supervises the misdemeanor team and the Domestic Violence Unit. Develops and maintains systems to insure the highest quality of prosecution and speedy disposition of misdemeanor cases. Initiates and defends appeals before one judge in the Court of Appeals. Acts as liaison with the Attorney General on appeals before three judge panels in the Court of Appeals and the Supreme Court. Supervises the extradition of defendants from other states on Milwaukee County felony charges and handles all proceedings in Milwaukee County Circuit Court relating to the extradition of defendants or witnesses.

Misdemeanor Program Statistics	
Cases in 2004	23,744
Deputy District Attorneys	1
County Staff	36.5
Assistant District Attorneys	28

Administrative Division. Administers the Department's State and County budgets and fiscal systems; develops and coordinates grants and revenues; controls the expenditure of funds. Supervises internal management including facilities, inventory, purchasing systems and procedures, record management and statistics. Organizes, staffs, directs and coordinates all clerical functions. Supervises the Affirmative Action program. Conducts long-range planning. Maintains liaison with the administrative and fiscal personnel of the State, Milwaukee County, law enforcement agencies and other governmental organizations. Directs the Family and Public Welfare Unit and the Victim/Witness Services Unit.

Administrative Program Statistics	
Deputy District Attorneys	1
County Staff	54
Assistant District Attorneys	2

Felony Division. Staffs all criminal courts, presents evidence, argues motions, and in addition plans and conducts jury as well as court trials for all felony violations in Milwaukee County. Conducts pretrial hearings and insures the application of uniform negotiation policies on felony cases; directs and supervises the Homicide, Drug, Sensitive Crimes, Sensitive Crimes Victim Witness Services and Felony Team units. Works to insure the highest quality of prosecution and speedy disposition of felony cases. Approves consolidation of cases with other counties and disposes of cases where persons wanted in Milwaukee County are detained in penal institutions outside of Milwaukee County. Insures that the requirements of the discovery laws are met on felony cases.

Felony Program Statistics	
Cases in 2003	6,930
Deputy District Attorneys	1
County Staff	37.5
Assistant District Attorneys	45

Juvenile Division. Reviews all referrals for possible delinquency prosecution and orders additional

investigation if required. Provides legal advice to Children's Court staff. Drafts and files petitions to declare juveniles delinquent or in need of protection and services (CHIPS) under Chapters 48 and 938 of Wisconsin Statutes. Prepares and argues waivers of jurisdiction from Children's Court to Adult Court. Prosecutes all delinquency and CHIPS actions in the Children's Court of Milwaukee County. Reviews and prosecutes all matters involving termination of parental rights in the Children's Court of Milwaukee County. Conducts a continuing education and informational program for law enforcement personnel, social services agencies, child protection social workers and citizens on latest developments and practices in juvenile law. Directs the Victim/Witness Services Unit of the Children's Court Center, including the witness notification and subpoena functions.

Juvenile Program Statistics	
Cases in 2003	4,986
Deputy District Attorneys	1
County Staff	35
Assistant District Attorneys	31.5

State Prosecutors and the County Payroll and Benefit System. The District Attorney's budget reflects the 18 Prosecutors who elected to remain in the Milwaukee County Employee Retirement System and retained County fringe benefits when District Attorneys became State employees on January 1, 1990. In addition, there are 14 Prosecutors on the State payroll who retained County fringe benefits. The budget reflects County payments to Prosecutors on the County payroll and State reimbursement for these payments as well as the actual County cost of fringe benefits provided to the 32 Prosecutors with County fringe benefits.

CHARGES FROM THE STATE

Charges from the State for prosecutors increase $27,559, from $2,285,394 to $2,312,394, for the salaries and fringe benefits of 33 full-time equivalent Assistant District Attorneys whose positions are offset with Federal and State grant revenue. The District Attorney receives the revenue for these positions and passes the revenue to the State. Of the $5,741,395 received by the District Attorney for State and Federal grants, $2,312,953 is passed to the State for prosecutor costs.

CHARGES FROM THE STATE				
Charges from the State	Number of ADAs	2005 Budget	2006 Budget	2005/2006 Change
MMDEG Grant	8.0	$ 397,150	$ 565,000	$ 167,850
Prosecution of Drug Crimes Grant	2.0	294,800	154,000	(140,800)
Child Support Prosecutor	1.0	70,134	70,672	538
State CHIPS TPR Grant	8.5	646,150	583,100	(63,050)
Federal Block Grant	0.5	72,200	23,050	(49,150)
State Violence Against Women Act Grant	1.0	61,880	62,863	983
Federal Violence Against Women Act Grant	0.0	320,240	0	(320,240)
High Intensity Drug Trafficking Area Grant	5.0	368,936	359,975	(8,961)
Juvenile Accountability Incentive Block Grant	1.0	53,904	55,293	1,389
Office of Juvenile Justice & Delinquency Prevention	1.0	0	88,500	88,500
Domestic Violence Congressional Earmark	5.0	0	350,500	350,500
TOTAL	33.0	$ 2,285,394	$ 2,312,953	$ 27,559

Revenue from State grants for 2006 is comprised of six programs that are detailed in the following table.

STATE GRANTS			
State Revenue Programs	2005 Budget	2006 Budget	2005/2006 Variance
Victim/Witness	$ 1,203,100	$ 1,186,000	$ (17,100)
Victim of Crimes Act (VOCA)	324,000	373,050	49,050
Special Prosecution Courts' Clerks	192,900	249,000	56,100
CHIPS-Termination of Parental Rights State Contract	1,069,800	1,035,200	(34,600)
State Violence Against Women Act	220,780	235,400	14,620
Operation Ceasefire	83,500	0	(83,500)
TOTAL	$ 3,094,080	$ 3,078,650	$ (15,430)

The Victim/Witness program, which provides services to victims and witnesses of crimes pursuant to Chapter 950 of the Wisconsin Statutes, will consist of 33.5 full-time equivalent positions in 2006: 3.5 Victim/Witness Coordinators, 25 Victim/Witness Advocates, 1 Sexual Assault Victim Advocate and 4 clerical personnel. Wisconsin Statutes, Section 950.06 provides that the State can reimburse counties for up to 90 percent of costs of their victim/witness programs. For 2006, based upon an analysis of the 2005-2007 State Budget, the District Attorney is estimating a reimbursement rate of 54 percent – a decrease of 4 percent from 2005.

Victim Of Crimes Act (VOCA) will provide funding for 7 positions in 2006: 4 Victim/Witness Advocates assigned to the Crisis Response Unit and 3 Assistant Sensitive Crimes Victim Advocates in the Sensitive Crimes Victim Services Unit. The Wisconsin Department of Justice, Office of Crimes Victims Services (OCVS), provides 80 percent reimbursement for these positions and operating expenses through VOCA. For the past two years, the VOCA grant has been frozen at $318,160. OCVS is conducting an open competition for 2006 VOCA grants, and the Department submitted an application for funding of $373,050. If the OCVS holds funding at $318,160, the Department will eliminate 1 position of Victim/Witness Advocate in the Crisis Response Unit at the start of the 2006 grant year on October 1, 2005 for no tax levy effect.

The Special Prosecution Courts' Clerks statutory grant provides funding for the salaries and fringe benefits of 6.5 Secretaries; 1.5 Secretarial Assistants, 3 Clerical Assistants who work on homicide, sexual assault and felony drug cases and 2 Secretarial Assistants in the Firearms Unit, that were formerly part of the Operation Ceasefire state grant. Grant revenue is collected by the Clerk of Circuit Court from a $3.50 fee levied on civil case filings pursuant to Wisconsin Statutes Section 814.635(1m).

The CHIPSTermination of Parental Rights grant will provide continued funding for 8.5 Assistant District Attorneys, 4 Paralegals, 2 Secretarial Assistants and 1 Clerical Assistant 2 under a State contract with the Department of Health and Family Services - Division of Children and Family Services.

The State Violence Against Women Act (VAWA) Formula Grant for Domestic Violence and Sexual Assault Prosecutions will provide funding for 1 Assistant District Attorney, 1 Victim/Witness Advocate, 1 Assistant Sensitive Crimes Victim Advocate and 2 hourly Process Servers. The grant for State fiscal year 2006, from July 1, 2005 to June 30, 2006, will be $235,400. The Wisconsin Office of Justice Assistance has notified the District Attorney that the 2007 award will be reduced. The Department will hold positions vacant or layoff employees for no tax levy effect if funding is reduced for the program effective July 1, 2006.

Operation Ceasefire previously provided funding under Wisconsin Statutes, Section 978.139(1) (d) for 2 Secretarial Assistants in the District Attorney's Firearms Unit. These positions have been moved into the Special Prosecution Courts' Clerks grant.

Revenue from Federal grants for 2006 is comprised of eight programs that are detailed in the following table.

FEDERAL GRANTS			
Federal Revenue Programs	2005 Budget	2006 Budget	2005/2006 Variance
JAG Prosecution of Drug Crimes Grants	$ 294,800	$ 154,000	$ (140,800)
Local Law Enforcement Block Grant	64,980	20,745	(44,235)
HIDTA	794,600	790,750	(3,850)
VAWA Judicial Oversight Grant	488,350	0	(488,350)
JAG County MMDEG	0	520,000	520,000
JAG OJA MMMDEG	0	719,000	719,000
OJJDP Community Prosecution	0	88,500	88,500
Domestic Violence Earmark	0	369,750	369,750
TOTAL	$ 1,642,730	$ 2,662,745	$ 1,020,015

The JAG Prosecution of Drug Crimes grant provides 100 percent funding from OJA for 3 Assistant District Attorneys assigned to the Milwaukee Metropolitan Drug Enforcement Group (MMDEG). In the 2005 Federal budget, the Byrne Law Enforcement Assistance program and the Local Law Enforcement block grant program were combined into a new Edward Byrne Memorial Justice Assistance Grant (JAG). In the State fiscal years 2006 and 2007, the JAG statutory grant for OJA will provide funding for 2 Assistant District Attorneys assigned to MMDEG.

The Local Law Enforcement Block Grant provides 90 percent funding for the salary and fringe benefits of 1 Assistant District Attorney assigned to expediting the handling of felony cases. This is funded until September 30, 2006. A half-time position is assigned to meet the funding constraints of the grant.

The Milwaukee High Intensity Drug Trafficking Area (HIDTA) grant provides 100 percent funding from the Office of National Drug Control Policy (ONDCP) for 5 Assistant District Attorneys, 1 Clerical Assistant 1, 1 Clerical Specialist, 1 Intelligence Analyst, 1 HIDTA Director, 1 Coordinator that serves as the HIDTA Deputy Director and 1 Administrative Assistant 2.

The VAWA Judicial Oversight grant, which is administered by the Clerk of Circuit Court, is not funded in 2006. As a result, three vacant positions of Victim/Witness Advocate are abolished in the 2006 budget.

The Domestic Violence Earmark provides salaries and fringe benefits for 5 Assistant District Attorneys to reinstate a contract with Sojourner Truth House to provide services to victims of domestic violence on weekends. The grant also allows for a contract with Legal Action of Wisconsin to provide free legal services to low-income victims of domestic violence.

The 2005 JAG County MMDEG and JAG OJA MMDEG grant – includes funding of $600,000 for Milwaukee Metropolitan Drug Enforcement Group (MMDEG) to supplement anticipated 2006 reductions in state JAG funding from OJA for the JAG Prosecution of Drug Crimes program and the JAG MMDEG project. After the passage of the 2005-2007 State budget this grant may undergo substantial revisions. This grant will supplement the JAG OJA grant for 2 Prosecutors in the drug unit.

The OJJDP Community Prosecution grant provides the salary and fringe benefits of 1 Assistant District Attorney that serves as a community prosecutor in the Milwaukee Police Department, third district.

CHARGES TO OTHER COUNTY AGENCIES				
Department	Program	2005 Budget	2006 Budget	2005/2006 Change
Child Support	Prosecution for Failure to Provide Support to a Child	$ 148,266	$ 151,122	$ 2,856
Health & Human Serv	First Offenders Program	58,977	29,620	(29,357)
Health & Human Serv	Juvenile Accountability and Inventive Grant (JAIBG)	53,904	55,293	1,389
TOTAL		$ 261,147	$ 236,035	$ (25,112)

Child Support Enforcement
Pursuant to Section 948.22 of the Wisconsin State Statutes, individuals may be prosecuted for failure to provide support to a child. The Department of Child Support Enforcement refers the most egregious cases to the District Attorney for criminal prosecution. The District Attorney crosscharges the Department of Child Support Enforcement for the services of a Assistant District Attorney on the state payroll that prosecutes criminal child support cases and for the costs of a full time paralegal. The Department of Child Support Enforcement receives Federal reimbursement of 66% for the cost of the positions. The State charges the District Attorney for the costs of the Assistant District Attorney dedicated to child support cases.

Department of Health and Human Services
The costs for a half-time paralegal assigned to the Children's Court Center First Time Offenders Program are crosscharged to the Department of Health and Human Services to recover grant funding. In addition, the costs for one Assistant District Attorney is charged to the Department of Health and Human Services to recoup grant funding from the Juvenile Accountability and Incentive Grant. DHHS receives this grant funding in its budget.

BUDGET HIGHLIGHTS

- Personal Services expenditures without fringe benefits decrease by $190,819 from $8,341,950 to $8,151,131. Funded positions decrease 2.5, from 161.6 to 159.1.

- In 2006, due to discontinuation of grant funding, 1 Investigator DA and 3 Victim/Witness Advocates positions are abolished.

- The District Attorney's office assumed fiscal and administrative responsibility for the Milwaukee Metropolitan Drug Enforcement Group (MMDEG) grant from the Sheriff's Department on January 1, 2005. In 2006, the Sheriff's Department will crosscharge the District Attorney's office for the salaries and fringe benefits of 1 Sergeant and 1 Deputy Sheriff assigned full-time to MMDEG.

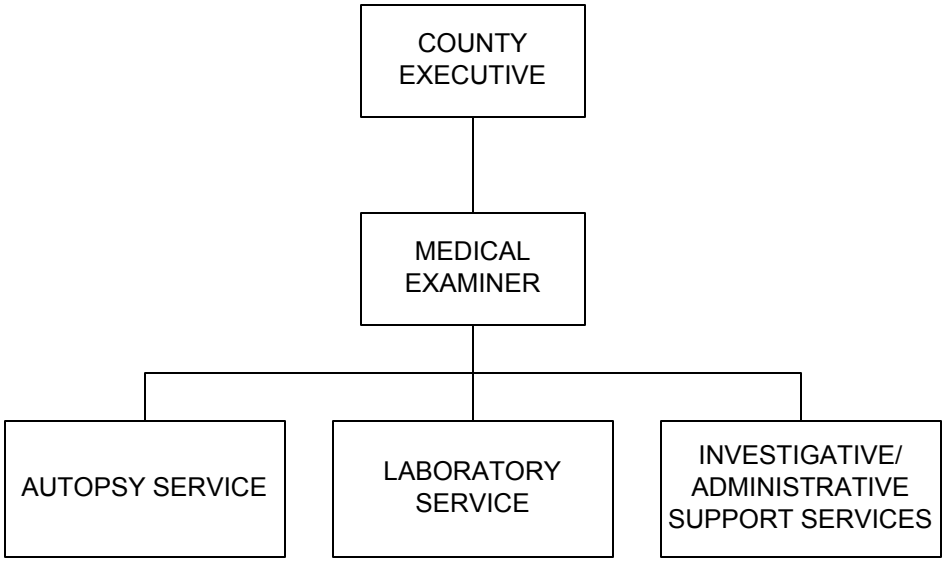
- Felony filings, the District Attorney's most significant workload indicator, increased 18.9 percent from 2000 through 2004.

- All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

ACTIVITY AND STATISTICAL SUMMARY				
Description	2004 Budget	2004 Actual	2005 Budget	2006 Budget
Major Offenses Reported to Police				
Violent Crimes	6,400	5,241	6,000	5,500
Property Crimes	53,500	43,725	53,500	45,000
Total Major Offenses	59,900	48,966	59,500	50,500
Milwaukee County Arrests				
Juvenile Arrests	29,500	26,543	30,000	27,000
Adult Arrests	80,000	79,283	85,000	80,000
Total Arrests	109,500	105,826	115,000	107,000

MILWAUKEE COUNTY DISTRICT ATTORNEY'S OFFICE CASELOAD STATISTICS			
	2002	2003	2004
Felony	6,656	7,272	6,930
Misdemeanor	10,472	10,257	10,050
Criminal Traffic	11,800	14,867	13,694
Children in Need of Protective Services (CHIPS)	1,301	1,179	1,994
Juvenile Delinquency	3,100	3,030	2,483
TPR (Termination of Parental Rights)	701	874	509

MEDICAL EXAMINER


COUNTY EXECUTIVE
MEDICAL EXAMINER
AUTOPSY SERVICE
LABORATORY SERVICE
INVESTIGATIVE/ ADMINISTRATIVE SUPPORT SERVICES

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: MEDICAL EXAMINER **UNIT NO.** 4900
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Sections 59.34, 59.36, 59.38, 69.18, 157.02, and Chapter 979, Wisconsin Statutes, this department investigates all deaths in which there are unexplained, unusual or suspicious circumstances, all homicides, all suicides, all deaths following criminal abortion, poisoning, and accident (whether the injury is or is not the primary cause of death), and all deaths in which there is no physician in attendance, or the attending physician refuses to sign the death certificate; investigates all deaths when the body is to be cremated; reports all deaths immediately to the District Attorney pursuant to Section 979.04(2) Statutes; performs autopsies, histologic studies and toxicological analyses, and testifies in court in regard to all investigative findings; issues death certificates, cremation permits and disinterment permits; takes possession of, stores and disposes of bodies when investigation is required or bodies are unclaimed; locates relatives of deceased persons; safeguards and legally disposes of money and property of deceased persons; and renders scientific aid to various law enforcement agencies in the examination of evidence.

BUDGET SUMMARY

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services	$ 1,993,595	$ 2,009,715	$ 1,766,046	$ (243,669)
Employee Fringe Benefits	1,033,772	1,108,390	998,782	(109,608)
Services	584,487	518,217	538,374	20,157
Commodities	184,577	176,027	146,911	(29,116)
Other Charges	0	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	34,494	0	0	0
Capital Contra	0	0	0	0
County Service Charges	464,465	484,233	513,833	29,600
Abatements	(404,289)	(421,396)	(454,288)	(32,892)
Total Expenditures	$ 3,891,101	$ 3,875,186	$ 3,509,658	$ (365,528)
Direct Revenue	1,154,099	1,200,387	869,835	(330,552)
State & Federal Revenue	44,046	18,820	29,960	11,140
Indirect Revenue	0	0	0	0
Total Revenue	$ 1,198,145	$ 1,219,207	$ 899,795	$ (319,412)
Direct Total Tax Levy	$ 2,692,956	$ 2,655,979	$ 2,609,863	$ (46,116)

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Central Service Allocation	$ 53,136	$ 69,063	$ 58,440	$ (10,623)
Courthouse Space Rental	295,356	280,275	292,482	12,207
Document Services	814	3,577	0	(3,577)
Tech Support & Infrastructure	18,977	24,984	44,457	19,473
Distribution Services	604	603	680	77
Emergency Mgmt Services	0	0	0	0
Telecommunications	8,617	4,706	6,545	1,839
Record Center	0	0	0	0
Radio	2,512	3,472	3,576	104
Computer Charges	8,779	12,231	2,509	(9,722)
Applications Charges	15,494	22,485	45,599	23,114
Total Charges	$ 404,289	$ 421,396	$ 454,288	$ 32,892
Direct Property Tax Levy	$ 2,692,956	$ 2,655,979	$ 2,609,863	$ (46,116)
Total Property Tax Levy	$ 3,097,245	$ 3,077,375	$ 3,064,151	$ (13,224)

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2006 Change
Personal Services (w/o EFB)	$ 1,993,595	$ 2,009,715	$ 1,766,046	$ (243,669)
Employee Fringe Benefits (EFB)	$ 1,033,772	$ 1,108,390	$ 998,782	$ (109,608)
Position Equivalent (Funded)*	30.9	29.8	27.2	2.6
% of Gross Wages Funded	93.3	92.8	95.7	2.9
Overtime (Dollars)**	$ 87,425	$ 66,420	$ 66,420	$ 0
Overtime (Equivalent to Position)	1.4	1.1	1.2	.1

* For 2004, the Position Equivalent is the budgeted amount.
** Delineated for information. (Also included in personal services.)

PERSONNEL CHANGES				
Job Title/Classification	Action	Number of Positions/ Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
Asst Medical Examiner	Abolish	2/2.0	Medical Examiner	$ (305,368)
Forensic Invesitgator	Abolish	1/1.0	Medical Examiner	(42,846)
			TOTAL	$ (348,214)

MISSION

The mission of the Milwaukee County Medical Examiner's Office is to promote and maintain the highest professional standards in the field of death investigation; to provide timely, accurate and legally defensible determination of the cause and manner of death; to enhance public health and safety through reducing the incidence of preventable deaths; to foster public awareness and support the advancement of professional, medical and legal education; and to protect the interests of deceased individuals, their loved ones, and the communities it serves.

BUDGET HIGHLIGHTS

- Personal Services expenditures without fringe benefits decreased by $243,669 from $2,009,715 to $1,766,046. Funded positions decrease by 2.6 from 29.8 to 27.2.

- Total expenditures decrease by $365,528 to $3,509,658 and total revenues decrease by $319,412 to $899,795. These changes are primarily a result of the discontinuation of the referral autopsy program.

- In 2006 the Medical Examiner will terminate its contracts to provide referral autopsy services to neighboring counties (with the exception of Fond du Lac County). As a result of the reduced workload associated with this initiative and to off-set the decrease in referral revenue of $424,615, three positions are abolished and various expenditures are reduced.

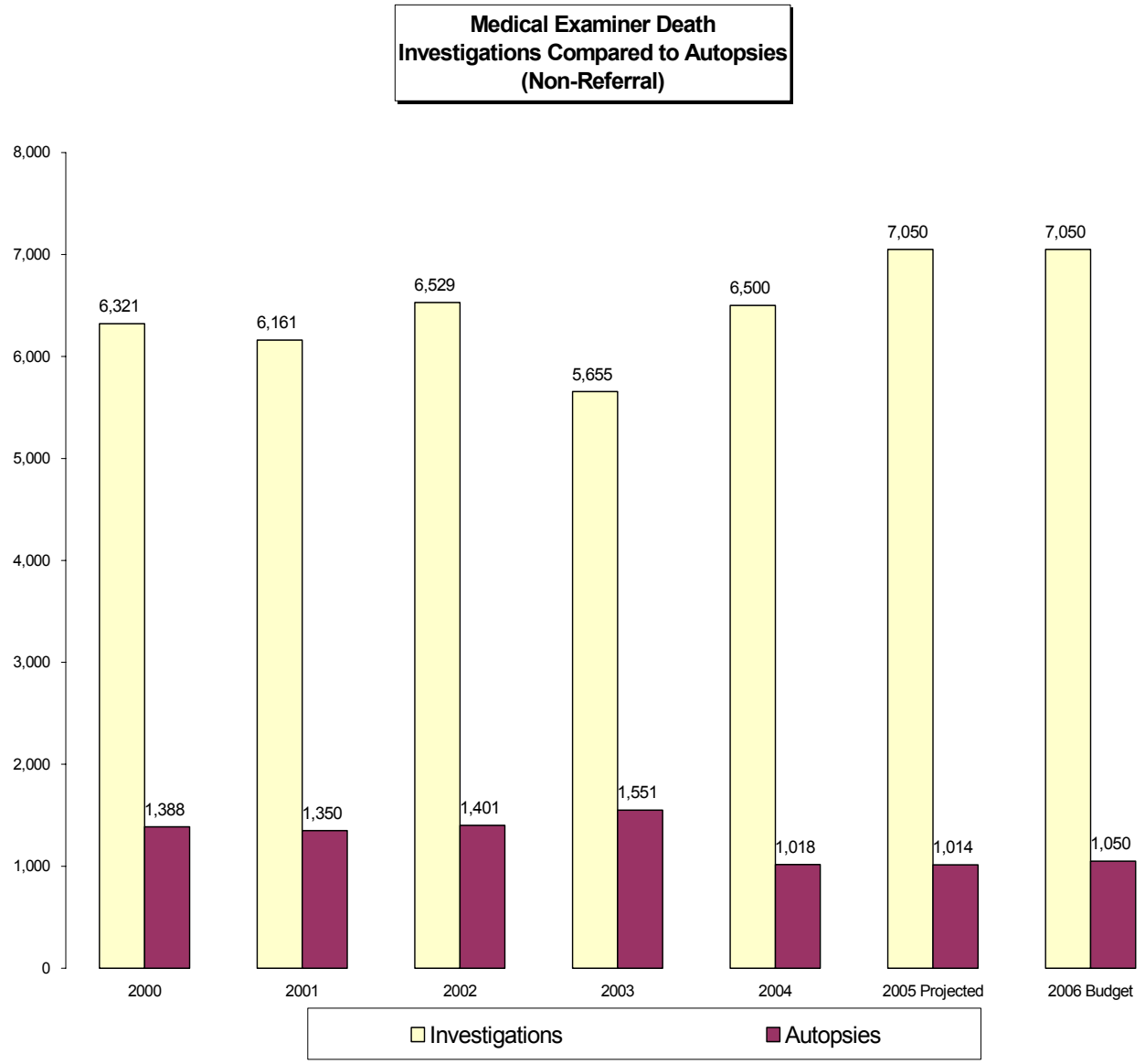
- The Medical Examiner will honor its existing contract with Fond du Lac and provide services to them through December 31, 2006. The 2006 Fond du Lac contract is increased by $9,385 from $117,312 to $126,697.

- A contract for $90,000 with the Medical College of Wisconsin is funded to provide two pathology fellowship positions (one fellowship starting in July 2006).

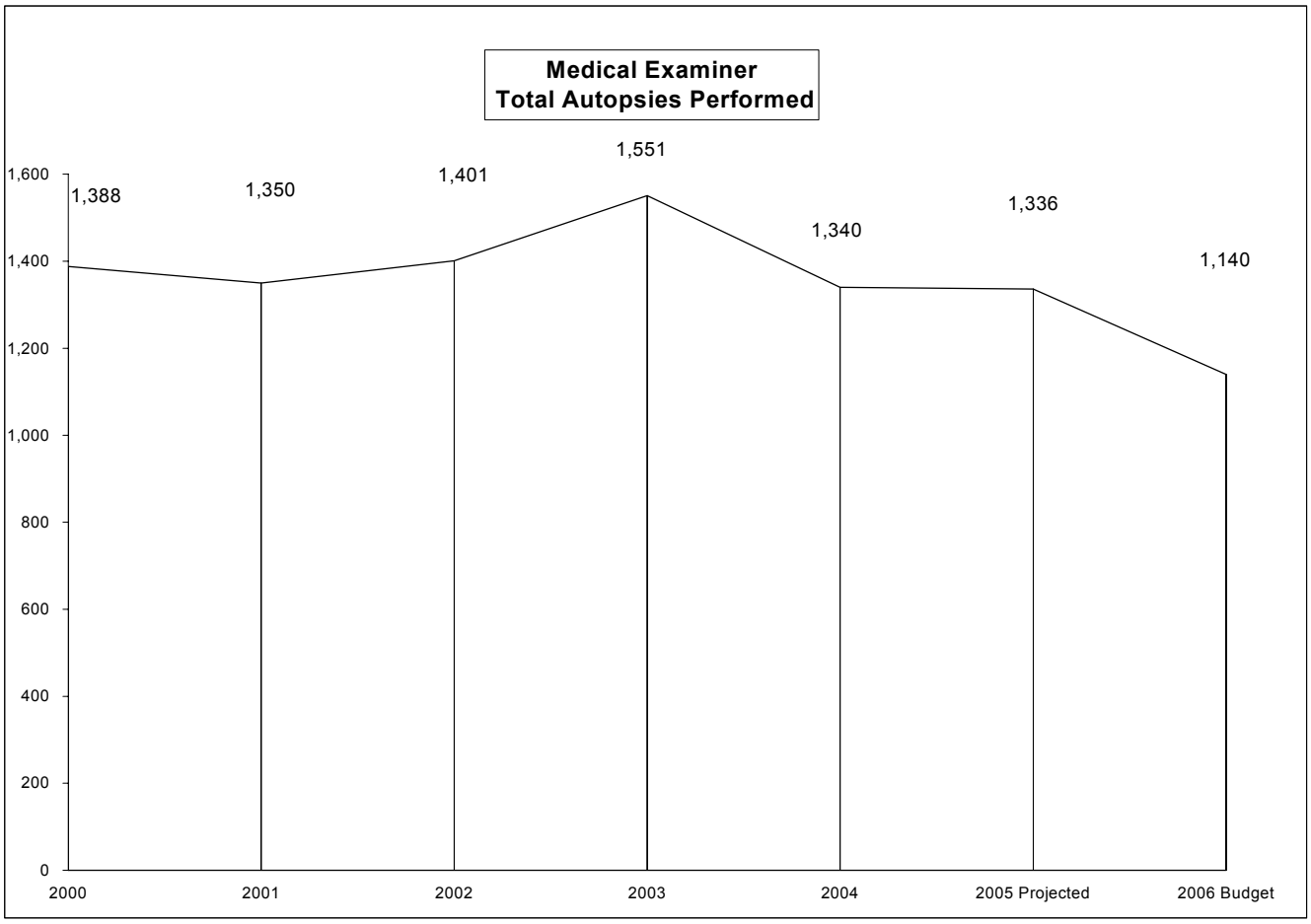
- Fees for cremation permits increase by $10 from $155 to $165.

- Revenue of $29,960 is budgeted for a Paul Coverdell National Forensic Science Improvement Act grant. This is an increase of $11,140 over 2005. These funds will be used to maintain laboratory accreditation and purchase upgrades to existing equipment in the toxicology laboratory.

- All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

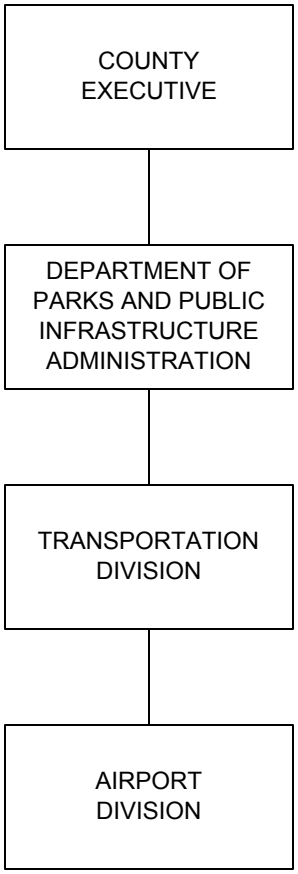


ACTIVITY AND STATISTICAL SUMMARY				
	2004 Actual	2005 Budget	2005 Projected	2006 Budget
Autopsies	1,018	1,050	1,014	1,050
Referral Autopsies (revenue attached)	322	332	322	90
Death Certificates	1,917	1,950	1,950	1,950
Cremation Permits	2,951	2,900	3,100	3,100
Deaths Investigated	6,500	6,750	7,050	7,050
Comprehensive Toxicology Screens	1,255	1,200	1,250	1,200



MEDICAL EXAMINER FEES		2005 Fee		2006 Fee		Change
Cremation permits	$	155.00	$	165.00	$	10.00
Death certificates	$	65.00	$	65.00	$	0.00
Disinterment permits	$	50.00	$	50.00	$	0.00
Certified copies, per page charges:						
Autopsy protocol	$	0.50	$	0.50	$	0.00
Toxicology report	$	0.50	$	0.50	$	0.00
Death report	$	0.50	$	0.50	$	0.00
Duplicate photos	$	3.50	$	3.50	$	0.00
Duplicate 35 mm slide	$	3.50	$	3.50	$	0.00
Duplicate microscopic slide	$	12.50	$	12.50	$	0.00
Duplicate x-ray film	$	25.00	$	25.00	$	0.00
Postage and handling	$	5.00	$	5.00	$	0.00
Body storage - per day, after 1 day	$	35.00	$	35.00	$	0.00
Referral autopsies (range of $1,400-$1,850)	$	1,550.00		N/A		Varied
Professional testimony hourly fee	$	350.00	$	350.00	$	0.00
Tissue room rental	$	1,000.00	$	1,000.00	$	0.00
Fond du Lac contract	$	117,312.00	$	126,697.00	$	9,385.00

DEPARTMENT OF PARKS AND PUBLIC INFRASTRUCTURE – AIRPORT


COUNTY EXECUTIVE
DEPARTMENT OF PARKS AND PUBLIC INFRASTRUCTURE ADMINISTRATION
TRANSPORTATION DIVISION
AIRPORT DIVISION

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: DEPARTMENT OF PARKS AND PUBLIC INFRASTRUCTURE - AIRPORT

UNIT NO. 5040
FUND: Enterprise - 0076

OPERATING AUTHORITY & PURPOSE

Milwaukee County operates and maintains General Mitchell International and Lawrence J. Timmerman Field Airports by authority granted under Chapters 59 and 114 of the Wisconsin Statutes. General Mitchell International Airport provides commercial, military and general aviation services. Timmerman Airport is primarily for general aviation. Under the terms of the negotiated agreement between Milwaukee County and the signatory airlines, all operating expenses and debt service costs are recovered through rates and charges assessed to users (terminal and land rentals, concession fees and landing fees).

BUDGET SUMMARY				
Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services	$ 8,536,945	$ 9,406,644	$ 9,364,708	$ (41,936)
Employee Fringe Benefits	4,429,111	4,992,581	4,989,780	(2,801)
Services	10,668,078	12,715,402	13,317,785	602,383
Commodities	1,241,973	1,830,810	1,815,152	(15,658)
Other Charges	1,543,835	311,100	655,000	343,900
Debt & Depreciation	15,258,956	15,059,214	17,538,217	2,479,003
Capital Outlay	1,048,192	1,686,100	1,458,700	(227,400)
Capital Contra	(792,655)	(951,100)	(675,700)	275,400
County Service Charges	10,820,094	11,779,966	11,729,569	(50,397)
Abatements	(92,650)	(647,857)	(829,041)	(181,184)
Total Expenditures	$ 52,661,879	$ 56,182,860	$ 59,364,170	$ 3,181,310
Direct Revenue	52,485,179	56,821,132	61,674,086	4,852,954
State & Federal Revenue	1,158,088	106,714	100,000	(6,714)
Indirect Revenue	281,460	318,359	311,400	(6,959)
Total Revenue	$ 53,924,727	$ 57,246,205	$ 62,085,486	$ 4,839,281
Direct Total Tax Levy	$ (1,262,848)	$ (1,063,345)	$ (2,721,316)	$ (1,657,971)

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Central Service Allocation	$ 411,156	$ 485,012	$ 403,888	$ (81,124)
Courthouse Space Rental	0	0	0	0
Document Services	3,441	4,114	0	(4,114)
Tech Support & Infrastructure	49,355	43,602	90,055	46,453
Distribution Services	1,601	0	1,801	1,801
Emergency Mgmt Services	0	0	0	0
Telecommunications	2,743	0	2,084	2,084
Record Center	0	0	0	0
Radio	6,532	9,027	16,451	7,424
Administrative Services (DPPI)	92,652	32,122	32,122	0
Administrative Services #1	$ 0	$ 0	$ 170,000	$ 170,000
Computer Charges	516	2,719	0	(2,719)
Applications Charges	77,131	71,261	112,640	41,379
Total Charges	$ 645,127	$ 647,857	$ 829,041	$ 181,184
Direct Property Tax Levy	$ (1,262,848)	$ (1,063,345)	$ (2,721,316)	$ (1,657,971)
Final Closing Entry	$ 202,233	$ 0	$ 0	$ 0
Total Property Tax Levy	$ (415,488)	$ (415,488)	$ (1,892,275)	$ (1,476,787)

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services (w/o EFB)	$ 8,536,945	$ 9,406,644	$ 9,364,708	$ (41,936)
Employee Fringe Benefits (EFB)	$ 4,429,111	$ 4,992,581	$ 4,989,780	$ (2,801)
Position Equivalent (Funded)*	212.7	213.9	217.4	3.5
% of Gross Wages Funded	94.8	96.3	96.0	(.3)
Overtime (Dollars)**	$ 455,730	$ 344,712	$ 350,004	$ 5,292.0
Overtime (Equivalent to Position)	12.5	9.8	8.8	(.9)

* For 2004, the Position Equivalent is the budgeted amount.
** Delineated for information. (Also included in personal services.)

PERSONNEL CHANGES				
Job Title/Classification	Action	Number of Positions/ Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
Airport Operations Coordinator 2	Create	3/3.0	Airport Operations	$ 137,382
Exec Dep Director Airport Finance Admin	Transfer	1/1.0	Airport Administration	(111,308)
			TOTAL	$ 26,074

ORGANIZATIONAL COST SUMMARY

DIVISION		2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
GMIA-Administration	Expenditure	$ 17,148,670	$ 13,883,204	$ 16,940,884	$ 3,057,680
	Abatement	(90,488)	(614,515)	(829,041)	(214,526)
	Revenue	32,038,478	35,017,605	38,842,005	3,824,400
	Tax Levy	$ (14,980,296)	$ (21,748,916)	$ (22,730,162)	$ (981,246)
GMIA-Parking Operations	Expenditure	$ 11,228,829	$ 15,587,440	$ 15,653,972	$ 66,532
	Abatement	0	(175)	0	175
	Revenue	21,620,839	21,966,000	22,976,000	1,010,000
	Tax Levy	$ (10,392,010)	$ (6,378,735)	$ (7,322,028)	$ (943,293)
GMIA-Maintenance	Expenditure	$ 14,037,739	$ 15,375,001	$ 15,342,228	$ (32,773)
	Abatement	0	0	0	0
	Revenue	63	0	0	0
	Tax Levy	$ 14,037,676	$ 15,375,001	$ 15,342,228	$ (32,773)
GMIA-Environment/Safety	Expenditure	$ 378,585	$ 605,364	$ 683,253	$ 77,889
	Abatement	0	0	0	0
	Revenue	0	0	0	0
	Tax Levy	$ 378,585	$ 605,364	$ 683,253	$ 77,889
GMIA-Operations	Expenditure	$ 1,881,983	$ 2,043,713	$ 1,689,363	$ (354,350)
	Abatement	(2,163)	(482)	0	482
	Revenue	0	0	0	0
	Tax Levy	$ 1,879,820	$ 2,043,231	$ 1,689,363	$ (353,868)
GMIA-Fire Protection	Expenditure	$ 1,646,350	$ 1,708,629	$ 1,865,652	$ 157,023
	Abatement	0	0	0	0
	Revenue	0	0	0	0
	Tax Levy	$ 1,646,350	$ 1,708,629	$ 1,865,652	$ 157,023
GMIA-Seccurity & Safety	Expenditure	$ 6,059,460	$ 7,115,116	$ 7,616,852	$ 501,736
	Abatement	0	0	0	0
	Revenue	0	0	0	0
	Tax Levy	$ 6,059,460	$ 7,115,116	$ 7,616,852	$ 501,736
Timmerman Field Airport	Expenditure	$ 372,910	$ 512,250	$ 401,007	$ (111,243)
	Abatement	0	(32,685)	0	32,685
	Revenue	265,347	262,600	267,481	4,881
	Tax Levy	$ 107,563	$ 216,965	$ 133,526	$ (83,439)

MISSION

The Airport's mission is to plan, provide, operate, maintain and enhance efficient, cost-effective air transportation facilities that meet the present and future socio-economic needs of the region, airlines and tenants, while maintaining sensitivity to the residents in the environs of the Airports.

DEPARTMENT DESCRIPTION

The Airport has essentially one program: Air Transportation. This program includes all activities necessary for the efficient, day-to-day operation of General Mitchell International Airport (GMIA) and Lawrence J. Timmerman Field (LJT). In support of this program, operations are further divided into the following areas of responsibility:

Administration is responsible for marketing and public relations, accounting, payroll, budget, procurement, airside and landside business operations, including noise monitoring and abatement activities.
Safety and Environmental is responsible for capturing the costs and activities related to workplace safety, compliance with governmental safety requirements, glycol recovery programs, and wastewater treatment programs.

Maintenance is responsible for keeping the physical plants of the Airports in good condition, including custodial care of the entire GMIA terminal, generating the heating/cooling system needs and maintaining the electrical power supply to the terminal and airfields. Snow plowing and grass cutting are also handled by the maintenance staff.

Operations is responsible for safety and security functions within the airfield perimeters, working closely with other agencies and taking actions necessary to keep the Airports in compliance with Transportation Security Administration (TSA) standards and regulations. Operations also includes the GMIA fire department, which provides emergency response to aircraft incidents and medical emergencies involving the public, tenants and Airport staff.

Parking Operations records the various expenses of operating the parking structure, debt service and associated interest expense on the parking structure addition. In addition, this group oversees all GMIA ground transportation activities including taxi, shuttle, limousine and bus operators. Parking revenue fees are collected and accounted for by this section.

BUDGET HIGHLIGHTS

- Personal Services without fringe benefits decreased $41,936 from $9,406,644 to $9,364,708. Funded positions increased by 3.5 from 213.9 to 217.4.

- Security measures put in place after the events of September 11, 2001 will continue for the foreseeable future, and the cost will be included in the rates charged to airlines using the Airport. The cost of security to include staff dedicated to security, towing, maintenance of the perimeter and internal security system and others are collected for the first time in this budget as a distinct low org at a cost of $7,680,938 which includes $6,490,920 of sheriff department costs. Limited federal or state reimbursement for security costs in the event of a level orange declaration is anticipated in this budget at $100,000.

- One of three created positions is designated (in the Operations area) as a dedicated employee responsible for developing consistent training programs and ensuring consistent training of County personnel, airport tenants and construction employees as required by Federal Aviation Administration (FAA) FAR Part 139 and CFR 49 Part 1542

  Two created positions are designed in the Security area to enhance compliance with various FAA and Transportation Security Administration (TSA) directives; conduct random and periodic checks of the interior and exterior security system; maintain pertinent logs, records and databases; provide coverage for oversight inspections by federal agencies.

- To improve fiscal monitoring, the position of Deputy Director Airport- Finance Administration is transferred from GMIA Administration to the Department of Administrative Services (DAS)- Fiscal Affairs Division. This action is a continuation of the Department of Administrative Services model that was created in 2003. This position will still be physically located at the Airport and will be charged to the Airport via a crosscharge from DAS- Fiscal Affairs for no levy effect.

- Construction of a parking structure addition of 2,951 parking spaces began in 1999 with relocation and construction of infrastructure. This $81 million project was financed with General Airport Revenue Bonds (GARBS) issued in mid 2000. Beginning in 2003, debt service of $8,031,000 became part of the Operating Budget. An additional bond for $7.125 million was issued in early 2003 to complete this project. Debt service costs in 2006 of $8,612,481 are comprised of principal ($4,050,000) and interest ($4,562,481) covering both bond issues.

- Construction projects on the C and D concourses and other projects have been financed by two General Airport Revenue Bond (GARB) issues in 2004 and 2005. The 2006 budget anticipates principal payments of $635,000 and interest estimated at $3,748,620

- Appropriations for Services increase $602,383 from $12,715,402 to $13,317,785. This increase is due to anticipated increases in utilities cost ($183,200); a small (3.5%) increase in parking operator costs of $165,500 reflecting a more realistic snow removal estimate; and $153,000 general increase to building repair and maintenance programs. The increases are partially offset by decreases that include a $33,600 reduction to travel expenses and an $8,000 reduction to sundry services.

- Commodities decrease $15,658, from $1,830,810 to $1,815,152. In spite of a general increase in the price of many commodities, savings are anticipated in the application of winter chemicals applied to the airfield. The budget for chemicals applied to the airfield fell from $600,000 in 2005 to $551,000 in 2006.

- Other Charges, is primarily the amount anticipated as increases to debt covenant reserves. A net increase of $343,900, which includes a reduction of $1,200 to the Airport Director expense account, is projected to accommodate the current year (2005) and budget year (2006) series of airport debt issues.

- Debt and Depreciation increases $2,479,003, from $15,059,214 to $17,538,217 primarily due to the inclusion of increased principal and interest payments on outstanding and 2006 issues of GARB and debt. Depreciation on existing assets is projected to be $5,033,600 compared to $6,162,100 in 2005.

- The appropriation for capital items included in operations is $783,000. This amount includes the major maintenance expense projects of $200,000 to resurface one-third of the main employee parking lot; $250,000 for an ongoing project to do crack filling on the asphalt shoulders of runways and taxiways; $113,000 to upgrade the Precision Approach Path Indicator (PAPI) system; $100,000 to demolish a vacant hangar; $90,000 to repair membranes and surfaces in the older section of the parking structure; and $30,000 to replace incandescent lighting with low cost LED on the airfield perimeter obstruction poles.

- The appropriation for items to be acquired and capitalized totals $675,700. Some of the major items that make up this total are $150,000 for Flight Information Display System (FIDS) replacement display screens; replacement of old HVAC units on D concourse for $84,000, replacement of specific components in the video surveillance component of the security system for $40,000, year round guard booths at two perimeter check points for $32,000, and upgrading noise monitoring equipment for $32,100.

- The Airport budget has a total tax levy surplus of $1,892,275 in conformance with the terms of the 25-year agreement with the airlines with regard to operations. For 2005 this number was a surplus of $415,488.

- All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

ACTIVITY AND STATISTICAL SUMMARY				
	2003 Actual	2004 Actual	2005 Budget	2006 Budget
Passengers:				
Enplaned	3,074,422	3,331,255	3,250,000	3,500,000
Deplaned	3,067,702	3,329,850	3,250,000	3,500,000
Total	6,142,124	6,661,105	6,500,000	7,000,000
Revenue Landing Weight (1,000 lbs)	5,603,977	5,664,461	5,800,000	5,945,000
Air Freight (1,000 lbs)	184,605	190,722	195,000	195,000
Aircraft Operations (Takeoffs and Landings)				
Commercial	177,756	188,133	190,000	195,000
Military	4,318	3,057	4,500	4,000
General	29,344	24,040	32,000	30,000
Timmerman	72,514	69,134	75,000	71,000
Total	283,932	284,364	301,500	300,000

DEPARTMENT OF PARKS AND PUBLIC INFRASTRUCTURE – TRANSPORTATION

COUNTY EXECUTIVE
DEPARTMENT OF PARKS AND PUBLIC INFRASTRUCTURE ADMINISTRATION
TRANSPORTATION DIVISION

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: DEPARTMENT OF PARKS AND PUBLIC INFRASTRUCTURE – TRANSPORTATION SERVICES

UNIT NO. 5070

FUND: Internal Service - 0028

OPERATING AUTHORITY & PURPOSE

The Transportation Services section of the Department of Parks and Public Infrastructure – Transportation Division is comprised of Transportation Planning and Transportation Engineering services.

The Transportation Engineering Section implements projects defined under County policy in accordance with the guidelines provided by grantor agencies and/or as prescribed by law. The projects are funded through State and/or Federal grants, with local funds provided by the County, cities or villages and private developers.

The Transportation Planning Section represents Milwaukee County interests in pertinent safety and multimodal transportation planning, prepares related transportation plans, and aggressively seeks out, applies for and professionally manages State and Federal grant funds which reduce tax levy support for County transportation projects while maintaining and applying its technical capacity for competent project management. The Transportation Planning Section provides technical and professional expertise for multimodal and transit planning and coordination, grant preparation and development, as well as transit system development and oversight.

BUDGET SUMMARY

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services	$ 1,358,848	$ 1,295,658	$ 1,311,869	$ 16,211
Employee Fringe Benefits	710,950	731,773	745,663	13,890
Services	30,156	53,343	35,000	(18,343)
Commodities	10,843	26,600	19,000	(7,600)
Other Charges	0	1,000	1,000	0
Debt & Depreciation	9,287	13,258	9,287	(3,971)
Capital Outlay	17,844	25,000	327,400	302,400
Capital Contra	(2,600)	0	0	0
County Service Charges	1,494,032	1,077,595	1,016,778	(60,817)
Abatements	(1,283,135)	(881,822)	(819,377)	62,445
Total Expenditures	$ 2,346,225	$ 2,342,405	$ 2,646,620	$ 304,215
Direct Revenue	93,582	63,800	75,300	11,500
State & Federal Revenue	12,881	0	290,665	290,665
Indirect Revenue	3,008,358	2,934,149	2,424,544	(509,605)
Total Revenue	$ 3,114,821	$ 2,997,949	$ 2,790,509	$ (207,440)
Direct Total Tax Levy	$ (768,596)	$ (655,544)	$ (143,889)	$ 511,655

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Central Service Allocation	$ 60,183	$ 68,688	$ 66,384	$ (2,304)
Courthouse Space Rental	159,036	150,174	156,498	6,324
Document Services	86	187	0	(187)
Tech Support & Infrastructure	28,976	32,978	25,206	(7,772)
Distribution Services	367	362	413	51
Emergency Mgmt Services	0	0	0	0
Telecommunications	6,729	3,490	5,111	1,621
Record Center	4,245	3,148	2,478	(670)
Radio	0	0	0	0
Computer Charges	17,873	19,706	15,056	(4,650)
Applications Charges	25,826	30,750	21,611	(9,139)
Total Charges	$ 303,321	$ 309,483	$ 292,757	$ (16,726)
Direct Property Tax Levy	$ (768,596)	$ (655,544)	$ (143,889)	$ 511,655
Total Property Tax Levy	$ (465,275)	$ (346,061)	$ 148,868	$ 494,929

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services (w/o EFB)	$ 1,358,848	$ 1,295,658	$ 1,311,869	$ 16,211
Employee Fringe Benefits (EFB)	$ 710,950	$ 731,773	$ 745,663	$ 13,890
Position Equivalent (Funded)*	26.7	18.9	21.1	2.2
% of Gross Wages Funded	89.9	87.9	97.7	9.8
Overtime (Dollars)**	$ 9,394	$ 43,572	$ 43,572	$ 0
Overtime (Equivalent to Position)	0.2	.8	.7	(.1)

* For 2004, the Position Equivalent is the budgeted amount.
** Delineated for information. (Also included in personal services.)

PERSONNEL CHANGES				
Job Title/Classification	Action	Number of Positions/ Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
			TOTAL	$ 0

MISSION

The mission of Transportation Services is to cost-effectively plan, design and implement projects necessary to maintain and enhance the safety and efficiency of the County's highways, bridges, traffic control facilities and transit systems.

DEPARTMENT DESCRIPTION

The Transportation Services section consists of Transportation Planning and Transportation Engineering.

Transportation Planning Section

Transportation Planning provides multimodal transportation planning, development, grant administration and project and asset management and performs the required duties as owner's representative in the County's Mass Transit development and coordination. The duties include providing transit management oversight as required by the Federal and State governments, providing transit grant application and administration, as well as transit planning and transit facility development.

Transportation Engineering is divided into the following functional areas:

Highway Engineering provides planning and design activities for Highway Capital Improvement projects, County Highway Action Program projects and coordination of the Local Road Improvement Program projects as required by State law and County policy.

Construction Management is responsible for field inspection, construction engineering, construction management, and contract administration of Highway and Transportation projects. Projects include, but are not limited to, intersection improvements and road and bridge rehabilitation or reconstruction.

Bridge Engineering provides planning, design and implementation of new bridges and for the rehabilitation of existing County-owned bridges. This group, as mandated by State law, conducts biannual bridge inspections of all County-owned bridges and administers the Local Bridge Program for all municipalities' local bridges in Milwaukee County.

Traffic Engineering provides planning, design and implementation of projects needed to maintain and improve the safety, operational efficiency and functional integrity of the County's Highway network, including projects in the Congestion Mitigation and Air Quality Program and Hazard Elimination Program.

BUDGET HIGHLIGHTS

- Personal Services expenditures without fringe benefits increased by $16,211 from $1,295,658 to $1,311,869. Funded position equivalents increased from 18.9 to 21.1.

- The 2006 Transportation Services Budget has been adjusted to reflect the actual activities of the division. Revenue has been adjusted to approximately 94% of the expenditure costs from 110.6% in 2005, to reflect that Transportation Services performs duties which can not be charged to capital projects, requiring direct tax levy support. This modification has added $511,655 in tax levy to the operating budget, while lowering the crosscharges to other County departments by $481,879. Duties that previously had been included in the Department's overhead rate that are now directly tax levy funded include pavement management ($60,000), traffic safety improvement studies ($50,000) and investigating constituent concerns on County truck highways ($25,000).

- The total expenditure level remained the same as 2005, with the exception of the addition of the projects listed below:

  Two major maintenance projects were added to the Division's budget totaling $327,400 in expenditure authority, offset by revenue of $277,665, with a resulting tax levy increase of $47,735.

  The first project uses $192,690 of Hazard Elimination Safety (HES) funds with a 10% county match of $21,410 to install Light Emitting Devices (LED) fixtures in county traffic signals. The LED fixtures have greater visibility than the standard lenses, have a much longer life, including a five-year warranty, and dramatically decrease the electrical costs of signal operation. It is anticipated that at the completion of the project, there will be an 80% savings in electrical costs. This savings will be reflected in the DPPI-Highway Maintenance budget effective in 2008. Upon completion of the project in 2007, over 95% of the traffic signals will be converted to LED fixtures. Funds must be expended by September 2008.

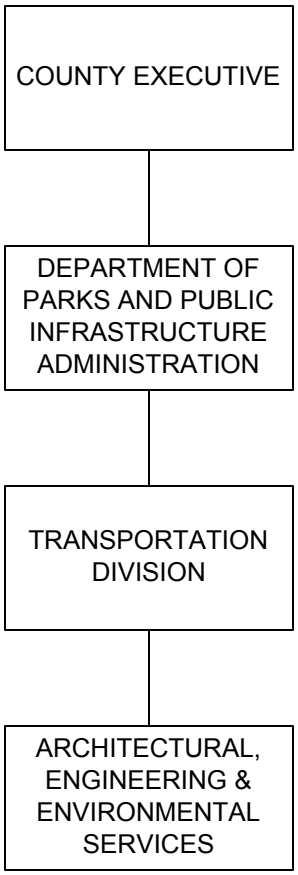
  The second project consists of $84,975 in approved state grants with a 25% county match of $28,325 for traffic signage and pavement

marking on specific sections of county trunk highways. The 2006 portion of this grant covers design and construction work on Beloit Road from Oklahoma Ave to 124th St.

- Local Road Improvement Program (LRIP) Administration funds of $13,000 are included in this budget. These funds are received bi-annually in even numbered years.

- All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

DEPARTMENT OF PARKS AND PUBLIC INFRASTRUCTURE -
ARCHITECTURAL, ENGINEERING & ENVIRONMENTAL SERVICES DIVISION


COUNTY EXECUTIVE
DEPARTMENT OF PARKS AND PUBLIC INFRASTRUCTURE ADMINISTRATION
TRANSPORTATION DIVISION
ARCHITECTURAL, ENGINEERING & ENVIRONMENTAL SERVICES

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: DEPARTMENT OF PARKS AND PUBLIC INFRASTRUCTURE – ARCHITECTURAL, ENGINEERING AND ENVIRONMENTAL SERVICES **UNIT NO.** 5080

FUND: Internal Service - 0028

OPERATING AUTHORITY & PURPOSE

The Architectural, Engineering and Environmental Services Section of Department of Parks and Public Infrastructure (DPPI) - Parks Division provides a core competency of professional and technical services for Milwaukee County. The section is comprised of five units: Architectural, Airport Engineering, Site Development Engineering, Environmental Services and Support Services. Through the Division employees' efforts and extended staff provided by consultants, these sections research, design, administer and implement a diverse combination of programs and projects.

BUDGET SUMMARY

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services	$ 3,881,507	$ 3,414,921	$ 3,524,824	$ 109,903
Employee Fringe Benefits	2,112,823	1,861,587	1,878,627	17,040
Services	437,412	245,076	175,909	(69,167)
Commodities	100,989	59,650	48,675	(10,975)
Other Charges	46,362	50,000	50,000	0
Debt & Depreciation	32,756	66,530	25,318	(41,212)
Capital Outlay	342,410	605,000	600,000	(5,000)
Capital Contra	(32,250)	0	0	0
County Service Charges	1,772,173	2,152,038	2,474,462	322,424
Abatements	(2,017,738)	(2,477,332)	(2,601,194)	(123,862)
Total Expenditures	$ 6,676,444	$ 5,977,470	$ 6,176,621	$ 199,151
Direct Revenue	164,663	143,000	149,505	6,505
State & Federal Revenue	201,805	257,589	322,000	64,411
Indirect Revenue	5,489,493	5,140,348	5,323,910	183,562
Total Revenue	$ 5,855,961	$ 5,540,937	$ 5,795,415	$ 254,478
Direct Total Tax Levy	$ 820,483	$ 436,533	$ 381,206	$ (55,327)

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Central Service Allocation	$ 14,583	$ 80,575	$ 80,562	$ (13)
Courthouse Space Rental	350,472	330,936	344,873	13,937
Document Services	1,824	1,583	0	(1,583)
Tech Support & Infrastructure	55,674	69,882	58,869	(11,013)
Distribution Services	467	659	525	(134)
Emergency Mgmt Services	0	0	0	0
Telecommunications	15,627	7,858	11,869	4,011
Record Center	23,900	18,870	13,950	(4,920)
Radio	0	0	0	0
Computer Charges	40,978	46,207	35,130	(11,077)
Applications Charges	59,945	77,236	49,549	(27,687)
Total Charges	$ 563,470	$ 633,806	$ 595,327	$ (38,479)
Direct Property Tax Levy	$ 820,483	$ 436,533	$ 381,206	$ (55,327)
Total Property Tax Levy	$ 1,383,953	$ 1,070,339	$ 976,533	$ (93,806)

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services (w/o EFB)	$ 3,881,507	$ 3,414,921	$ 3,524,824	$ 109,903
Employee Fringe Benefits (EFB)	$ 2,112,823	$ 1,861,587	$ 1,878,627	$ 17,040
Position Equivalent (Funded)*	70.4	51.0	53.9	2.9
% of Gross Wages Funded	98.0	100.0	96.3	(3.7)
Overtime (Dollars)**	$ 70,513	$ 0	$ 0	$ 0
Overtime (Equivalent to Position)	1.4	0.0	0.0	0

* For 2004, the Position Equivalent is the budgeted amount.
** Delineated for information. (Also included in personal services.)

PERSONNEL CHANGES				
Job Title/Classification	Action	Number of Positions/ Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
Environmental Specialist	Abolish	1/1.0	Environment & Energy	$ (61,198)
GIS Supervisor	Abolish	1/1.0	Architect/Eng Svcs	(64,548)
Prevent Maintenance Prog Mrg	Abolish	1/1.0	Architect/Eng Svcs	(61,798)
Land Information Supv	Create	1/1.0	Architect/Eng Svcs	70,182
Facilities Assessment Mrg	Create	1/1.0	Architect/Eng Svcs	61,778
Hazardous Mat Comp Ldr	Create	1/1.0	Environment & Energy	61,806
Construction Coord	Fund	1/1.0	Architect/Eng Svcs	42,140
Engineering Intern	Fund	3/0.9	Architect/Eng Svcs	21,936
			TOTAL	$ 70,298

ORGANIZATIONAL COST SUMMARY					
DIVISION		2004 Actual	2005 Budget	2006 Budget	2005/2006 Changes
Architectural/ Engineering Services	Expenditure	$ $7,453,843	$ $6,677,384	$ $6,946,965	$ $269,581
	Abatement	1,767,161	($1,409,884)	($1,555,412)	$21,666
	Revenue	$5,370,042	$5,338,937	$5,560,915	$221,978
	Tax Levy	$ $349,162	$ ($71,437)	$ ($169,362)	$ ($97,925)
Environmental/ Energy	Expenditure	$ $1,240,067	$ $1,777,418	$ $1,830,850	$ $53,432
	Abatement	($282,827)	($1,067,448)	($1,045,782)	21666.0
	Revenue	$485,919	$202,000	$234,500	$32,500
	Tax Levy	$ $471,321	$ $507,970	$ $550,568	$ $42,598

MISSION STATEMENT

The mission of the Architectural, Engineering and Environmental Services Division is to provide technical services to plan, design, construct, manage, operate and preserve Milwaukee County's natural resources and public facilities.

DEPARTMENT DESCRIPTION

Architectural, Engineering and Environmental Services provides a core competency of professional and technical services for Milwaukee County. The Architectural, Engineering and Environmental Services Section is comprised of the Architectural Services Unit, Civil Engineering/Site Development Unit, Airport Engineering Unit, Environmental Services Unit, and Support Services.

Architectural, Engineering and Environmental Services is comprised of the following units:

1. The ***Architectural Services Unit*** provides technical services in building maintenance, remodeling, additions and new construction for all County departments. Specific tasks performed include project, program and budget development, cost estimating, formation of the design team; including consultants, design development, development of bid documents, procurement and evaluation of competitive bids; contract award, project management, verification of installation quality and final acceptance of completed construction.

2. The ***Airport Engineering Unit*** provides construction management services for all major maintenance and passenger facility charge projects at General Mitchell International and Lawrence J. Timmerman Airports. In addition, this unit coordinates planning and administration of projects with State and Federal agencies, and those sponsored by the airlines and other Airport tenants.

3. The ***Civil Engineering and Site Development Unit*** provides civil engineering and land surveying services on public works projects for County departments. Projects include parking lots, roadways, grading, land improvements, water resources and underground utilities. Specific services include project management utilizing the DPW cost and scheduling system, in-house design staff and professional services consultants, design, drawings, technical specifications, bidding documents, administration of the competitive bidding process, engineering feasibility studies, needs assessment and programming for existing and proposed facilities, certified survey maps, site surveys and construction staging.

4. The ***Environmental Services Unit*** provides technical and managerial services concerning environmental issues of all County departments. Environmental issues include stormwater management, hazardous substance control (asbestos, lead, PCBs, mercury, etc.), underground storage tanks, landfills, air quality, recycling, solid wastes, water quality, brownfields, pesticides/herbicides and environmental due diligence for property acquisition/disposal.

5. The ***Support Services Unit*** provides County facilities records management, County facilities assessment, administration of the DPW cost and scheduling system used for project management and administration of a Geographic Information System (GIS) which is connected to the Milwaukee County Automated Mapping and Land Information System (MCAMLIS). Services include development and maintenance the County property assets inventory, including land, utilities, roads, bridges, buildings and facilities; management of asset records archive; development of architectural record drawings and system/equipment inventory of County buildings; condition assessment of facilities occupied by County departments for the development of a five-year major maintenance and capital improvement plan.

BUDGET HIGHLIGHTS

- The 2006 Budget transfers the AE&ES Section to the DPPI Director's Office. This transfer reflects the fact that AE&ES is an internal service operation to all of DPPI and many other departments throughout Milwaukee County. In addition, this relocation will allow the AE&ES Director, a professional engineer under the direction of the DPPI Director, to balance the many needs of DPPI and Milwaukee County, while allowing the Parks Division to focus on its primary goals and objectives as a direct service provider to the public.

- The Landscape Architects (LA) will remain under the general supervision of the Resident Contract Manager in AE&ES to continue the successful

collaboration between LA's and other architects and engineers in AE&ES. However, the LA's will continue to be located at Parks Administration and provide direct service to the Parks.

- The 2006 budget seeks to abolish 1 Environmental Specialist, 1 GIS Supervisor, and 1 Preventative Maintenance Program Manager; and create 1 Land Information Supervisor, 1 Facilities Assessment Manager, and 1 Hazardous Material Compliance Leader. These position changes are due to the staff modifications associated with the addition of assigned duties. The funding of 1 Construction Coordinator is needed to assist with the management of GMIA capital projects; and the 3 Engineering Interns will provide support services to the AE&ES staff.

- Personal Services expenditures without fringe benefits increased by $109,903 from $3,414,921 to $3,524,824. Funded positions decreased by 2.9 from 51.0 to 53.9 due to adjustment for the level of adopted capital projects in 2005.

- Architectural and Engineering Professional Services revenue increased $254,478 from $5,540,937 to $5,795,415 based on recovery of eligible operating costs from capital projects and capitalized major maintenance and improvements projects. This revenue is recovered based on billable staff time devoted to these projects.

- Major Maintenance-Land Improvements for Environmental Services decreased $5,000 from $455,000 to $450,000.

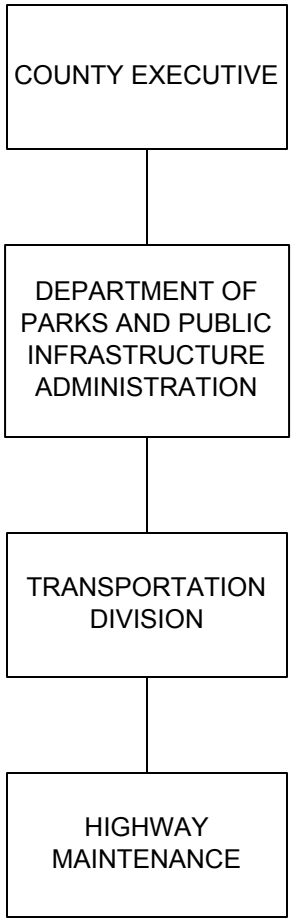
- State revenues remain at $85,000 in Environmental Services for a State Department of Natural Resources/Department of Agriculture, Trade and Consumer Protection-Land Conservation Program grant. This grant is used to offset the cost of salaries in the Environmental Section.

- In 2005 A & E GIS staff took over the project management function of the Milwaukee County Automated Mapping and Land Information Program (MCAMLIS) from the Southeastern Wisconsin Regional Planning Commission (SEWRPC). A & E will receive $202,500 for MCAMLIS project management in 2006. This includes conceptual development of individual projects, development of project specifications, writing contracts preparation of invoices to draw down funds as expended, payment of subcontractors, record keeping and general maintenance of MCAMLIS data holding. In addition, this effort will merge the County's internal GIS functions with MCAMLIS. The MCAMLIS project will be managed in accordance with Milwaukee County procurement and contracting policies and ordinances.

- The 2006 Budget will mark the eleventh year of the building inventory and assessment program. The program has two phases: phase I is the digitization of the building plans and building systems inventory; phase II is the assessment of each building and the equipment discovered during phase I investigation or shown on the digitized plan. In 2006, funding for phase I work will remain at $150,000. Phase I and II will concentrate on the remaining South Region Parks buildings. Once this initial inventory and assessment is completed, it will be necessary to review, update, and recommend building assessments and improvements on an ongoing basis. The goal is to revisit each building every five years.

- All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

DEPARTMENT OF PARKS AND PUBLIC INFRASTRUCTURE
HIGHWAY MAINTENANCE


COUNTY EXECUTIVE
DEPARTMENT OF PARKS AND PUBLIC INFRASTRUCTURE ADMINISTRATION
TRANSPORTATION DIVISION
HIGHWAY MAINTENANCE

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: DEPARTMENT OF PARKS AND PUBLIC INFRASTRUCTURE – HIGHWAY MAINTENANCE

UNIT NO. 5100
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

The Highway Maintenance section of the Department of Parks and Public Infrastructure - Transportation Division maintains all County trunk highways, public Park roads, State trunk highways and expressways. It is responsible for maintaining vacant freeway lands and the North Shore right-of-way.

BUDGET SUMMARY				
Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services	$ 5,421,239	$ 6,156,152	$ 5,631,653	$ (524,499)
Employee Fringe Benefits	2,919,344	3,414,579	3,072,020	(342,559)
Services	383,835	496,684	432,094	(64,590)
Commodities	573,517	890,520	657,531	(232,989)
Other Charges	0	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	132,714	189,300	189,930	630
Capital Contra	0	0	0	0
County Service Charges	6,711,006	5,745,632	5,615,875	(129,757)
Abatements	(1,838,972)	(647,573)	(578,076)	69,497
Total Expenditures	$ 14,302,683	$ 16,245,294	$ 15,021,027	$ (1,224,267)
Direct Revenue	34,220	25,450	25,450	0
State & Federal Revenue	14,134,372	15,654,792	14,441,833	(1,212,959)
Indirect Revenue	0	0	0	0
Total Revenue	$ 14,168,592	$ 15,680,242	$ 14,467,283	$ (1,212,959)
Direct Total Tax Levy	$ 134,091	$ 565,052	$ 553,744	$ (11,308)

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Central Service Allocation	$ 87,810	$ 169,711	$ 168,304	$ (1,407)
Courthouse Space Rental	0	0	0	0
Document Services	785	434	0	(434)
Tech Support & Infrastructure	22,897	27,903	25,195	(2,708)
Distribution Services	2	5	2	(3)
Emergency Mgmt Services	0	0	0	0
Telecommunications	5,258	1,936	3,993	2,057
Record Center	0	0	0	0
Radio	83,419	115,964	126,600	10,636
Computer Charges	12,659	14,270	15,056	786
Applications Charges	29,191	33,217	30,493	(2,724)
Total Charges	$ 242,021	$ 363,440	$ 369,643	$ 6,203
Direct Property Tax Levy	$ 134,091	$ 565,052	$ 553,744	$ (11,308)
Total Property Tax Levy	$ 376,112	$ 928,492	$ 923,387	$ (5,105)

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services (w/o EFB)	$ 5,421,239	$ 6,156,152	$ 5,631,653	$ (524,499)
Employee Fringe Benefits (EFB)	$ 2,919,344	$ 3,414,579	$ 3,072,020	$ (342,559)
Position Equivalent (Funded)*	131.9	129.9	117.9	(12)
% of Gross Wages Funded	85.5	87.1	85.6	(1.5)
Overtime (Dollars)**	$ 197,013	$ 337,620	$ 250,548	$ (87,072.0)
Overtime (Equivalent to Position)	5.2	7.7	5.7	(2.0)

* For 2004, the Position Equivalent is the budgeted amount.
** Delineated for information. (Also included in personal services.)

PERSONNEL CHANGES				
Job Title/Classification	Action	Number of Positions/ Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
Highway Mtc Worker 3	Abolish	7/7.0	Highway Maintenance	$ (288,722)
Electrical Mechanic DOT	Abolish	1/1.0	Highway Maintenance	(54,286)
Overtime	Abolish	2/2.0	Highway Maintenance	(87,096)
			TOTAL	$ (430,104)

ORGANIZATIONAL COST SUMMARY					
DIVISION		2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
State Highway Maintenance	Expenditure	$ 11,040,022	$ 12,406,037	$ 11,262,653	$ (1,143,384)
	Abatement	0	0	0	0
	Revenue	11,388,134	12,908,554	11,896,210	(1,012,344)
	Tax Levy	$ (348,112)	$ (502,517)	$ (633,557)	$ (131,040)
County Highway Maintenance	Expenditure	$ 3,363,147	$ 3,984,313	$ 3,902,893	$ (81,420)
	Abatement	(100,486)	(145,056)	(144,519)	537
	Revenue	2,780,458	2,771,668	2,771,073	(595)
	Tax Levy	$ 482,203	$ 1,067,569	$ 987,301	$ (80,268)

MISSION

Highway Maintenance will maintain County trunk highways and public park roads in a manner that will provide citizens of the County with a safe, usable roadway system at a level of service acceptable to a majority of its citizens and at the lowest possible cost.

DEPARTMENT DESCRIPTION

The ***State Highway Maintenance Unit*** provides general and winter maintenance on the expressways and State trunk highways within Milwaukee County. The State reimbursement for this program is based on actual labor, including incidental labor costs, machinery allowances as specified in the current State Highway Maintenance Manual's actual cost provision, and material purchases authorized by the State Department of Transportation. State Highway Maintenance program costs are 100% offset by State reimbursement revenue.

The ***County Highway Maintenance Unit*** provides general and winter maintenance on the Milwaukee County Highway system and public park roads. This includes pavement repair and resurfacing, shoulder maintenance, vegetation control, safety

appurtenances, road drainage, litter pickup, bridge maintenance, ice and snow control, traffic signal maintenance, highway signing and pavement marking.

BUDGET HIGHLIGHTS

- Personal Services expenditures without fringe benefits decreased by $524,499 from $6,156,152 to $5,631,653. Funded full time equivalent positions decreased 12 from 129.9 to 117.9.

STATE HIGHWAY MAINTENANCE

- The State reimburses the Highway Division for 100 percent of eligible costs associated with the State Trunk Highways (STH) and the freeway system. For 2006, it is estimated that $11,626,653 of the Department's cost for Personal Services, Contractual Services and Commodities will be dedicated to the freeway system and the STH. In addition, $443,558 is budgeted for reimbursement revenue from the State to cover 75.0 percent of the Central Services Allocation and other overhead costs which are related to these services provided for the State, but which are budgeted in other departments. Costs, although abated out, will be recouped from the State of Wisconsin.

  These amounts reflect a $129,757 decrease from 2005 in the amount of crosscharges and services.

- In 2006 the Highways Maintenance Division will abolish seven Highway Maintenance Worker 3 positions, one Electrical Mechanic DOT and overtime equivalent to two full time positions. These actions reflect efficiencies in staffing to address the amount and type of work the Division will perform in 2006.

  Revenues and expenditures are reduced proportionately.

COUNTY HIGHWAY MAINTENANCE

- General Transportation Aids for 2006 are budgeted at $2,745,623.

- The following County trunk highway major maintenance project will be scheduled: $150,000 to overlay 13th Street from Ryan Road north to Rawson. Highway Maintenance, in conjunction with the Transportation Division, will use the Pavement Condition Index (PCI) to determine the eligibility of additional roadways in need of resurfacing.

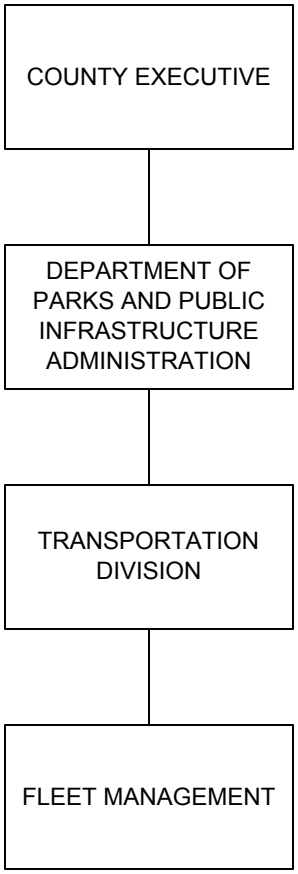
- Funding of $31,930 is provided for one arrow board trailer ($3,600), two arrow board kits ($6,200), one copier ($11,430), one Toughbook laptop ($5,600) and ($5,100) for salt conveyor maintenance equipment.

- All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

ACTIVITY AND STATISTICAL SUMMARY

	2004 Budget	2004 Actual	2005 Budget	2006 Budget
HIGHWAY MAINTENANCE PROGRAM				
Lane Miles (Maintenance)				
County Trunk Highways	342.96	342.96	342.96	342.96
State Trunk Highways	438.00	438.00	439.00	439.00
Expressways	674.00	674.00	688.96	688.96
County Parkways	0.00	0.00	120.00	120.00
Total	1,454.96	1,454.96	1,590.92	1,590.92
Acres (Grass Mowing)				
County Trunk Highways	665.41	665.41	665.41	665.41
State Trunk Highways	781.51	781.51	781.51	781.51
Expressways	1,875.87	1,875.87	1,875.87	1,875.87
Total	3,322.79	3,322.79	3,322.79	3,322.79

DEPARTMENT OF PARKS AND PUBLIC INFRASTRUCTURE
FLEET MANAGEMENT


COUNTY EXECUTIVE
DEPARTMENT OF PARKS AND PUBLIC INFRASTRUCTURE ADMINISTRATION
TRANSPORTATION DIVISION
FLEET MANAGEMENT

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: DEPARTMENT OF PARKS AND PUBLIC INFRASTRUCTURE-
FLEET MANAGEMENT

UNIT NO. 5300

FUND: Internal Service - 0030

OPERATING AUTHORITY & PURPOSE

The Fleet Management section of the Department of Parks and Public Infrastructure (DPPI)-Transportation Division provides a broad array of services to the County and its customers, including developing vehicle replacement programs; developing and designing vehicle specifications; managing the County's fuel system; assigning vehicles and equipment to users based on needs and requirements; managing and developing vehicle and equipment disposal through periodic auctions; managing and maintaining all automotive equipment owned by the County; and authorizing and acquiring all vehicles and equipment in the Fleet Equipment Acquisition Capital Budget. Fleet Management controls, manages and maintains all automotive equipment owned by the County. It also centrally maintains materials and parts for the Department of Parks and Public Infrastructure Parks and Transportation Divisions.

BUDGET SUMMARY				
Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services	$ 2,650,487	$ 3,184,508	$ 2,913,368	$ (271,140)
Employee Fringe Benefits	1,355,814	1,737,575	1,574,318	(163,257)
Services	758,647	1,008,963	879,475	(129,488)
Commodities	2,105,975	2,390,029	2,089,153	(300,876)
Other Charges	0	0	0	0
Debt & Depreciation	2,587,736	2,673,310	2,533,669	(139,641)
Capital Outlay	22,007	20,090	42,000	21,910
Capital Contra	(26,416)	(13,090)	(35,000)	(21,910)
County Service Charges	1,825,113	1,648,116	1,690,973	42,857
Abatements	(380,915)	(390,696)	(530,165)	(139,469)
Total Expenditures	$ 10,898,448	$ 12,258,805	$ 11,157,791	$ (1,101,014)
Direct Revenue	111,828	441,040	38,200	(402,840)
State & Federal Revenue	18,815	17,700	17,700	0
Indirect Revenue	11,166,170	12,394,557	11,633,570	(760,987)
Total Revenue	$ 11,296,813	$ 12,853,297	$ 11,689,470	$ (1,163,827)
Direct Total Tax Levy	$ (398,365)	$ (594,492)	$ (531,679)	$ 62,813

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Central Service Allocation	$ 100,716	$ 120,086	$ 211,741	$ 91,655
Courthouse Space Rental	0	0	0	0
Document Services	1,184	741	0	(741)
Tech Support & Infrastructure	43,713	52,505	62,442	9,937
Distribution Services	0	0	0	0
Emergency Mgmt Services	0	0	0	0
Telecommunications	2,192	3,235	1,665	(1,570)
Record Center	0	0	0	0
Radio	0	0	0	0
Computer Charges	22,898	28,540	42,658	14,118
Applications Charges	40,197	51,181	77,721	26,540
Total Charges	$ 210,900	$ 256,288	$ 396,227	$ 139,939
Direct Property Tax Levy	$ (398,365)	$ (594,492)	$ (531,679)	$ 62,813
Total Property Tax Levy	$ (187,465)	$ (338,204)	$ (135,452)	$ 202,752

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services (w/o EFB)	$ 2,650,487	$ 3,184,508	$ 2,913,368	$ (271,140)
Employee Fringe Benefits (EFB)	$ 1,355,814	$ 1,737,575	$ 1,574,318	$ (163,257)
Position Equivalent (Funded)*	70.6	71.0	63.6	(7.4)
% of Gross Wages Funded	93.3	95.0	95.8	.8
Overtime (Dollars)**	$ 77,424	$ 237,504	$ 125,004	$ (112,500.0)
Overtime (Equivalent to Position)	2.3	5.9	3.2	(2.8)

* For 2004, the Position Equivalent is the budgeted amount.
** Delineated for information. (Also included in personal services.)

PERSONNEL CHANGES				
Job Title/Classification	Action	Number of Positions/ Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
Intern Auto Mech/Tech	Abolish	1/.34	Fleet	$ (7,028)
Auto & Equipment Attendant	Abolish	1/1.0	Fleet	(32,312)
Auto & Equip Srv Tech Asst	Abolish	2/2.0	Fleet	(68,472)
Auto & Equip Srv Tech	Abolish	2/2.0	Fleet	(76,652)
Shift Differential	Reduce	1/.11	Fleet	(4,726)
			TOTAL	$ (189,190)

MISSION

Fleet Management will strive to provide prompt, competitive, quality services to its customers and to effectively manage all County vehicles and equipment through a diversified workforce of skilled, experienced and professional employees.

BUDGET HIGHLIGHTS

- Personal Services without fringe benefits decreases $271,140 from $3,184,508 to $2,913,368. Funded positions decreases 7.4 from 71.0 to 63.6.

- In 2006, new and replacement Fleet equipment is budgeted in the Capital Improvements Budget (Project WO112, Fleet Equipment Acquisition). The Sheriff's Department, DPPI-Highway Maintenance, Facilities Management, Parks and Airport Divisions will primarily utilize the replacement equipment. All departments receiving replacement equipment will be required to turn in their used equipment unless, as required, the department has obtained County Board approval to retain the old vehicles, so that the Fleet Management Division's total equipment count does not exceed approved totals. Any costs associated with the repair and maintenance of vehicles retained will be the sole responsibility of the using department.

  For 2006, funding for motor vehicle parts decreases $326,281 from $1,125,469 to $799,188. Funding for fuel increases $39,620, from $1,137,142 to $1,176,762. The number of gallons budgeted reflects a reduction in equipment.

- Flexibility to expand, modify and reallocate major maintenance projects and equipment purchases while remaining within the total appropriation is continued in 2006.

- Depreciation for Fleet equipment decreases $67,065, from $2,226,831 to $2,159,766.

- Bond interest decreases $ 130,000, from $720,046 to $590,046, resulting from the re-financing of bond funding used for vehicle acquisitions and a reduction in new units purchased.

- All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

FUEL PRICING AND PURCHASES

Fuel Purchases make up a major portion of the Fleet Management Budget for Commodities

		2002 Actual	2003 Actual	2004 Actual	2005 Budget	2006 Budget
Lead Free -	Gallons	501,078	487,666	448,008	495,590	375,723
	Average Price	$1.21	$1.40	$1.67	$1.95	$2.22
	Purchase	$605,901	$681,380	$746,747	$966,401	$834,105
Diesel #2 -	Gallons	306,877	300,363	300,002	306,379	265,700
	Average Price	$1.08	$1.22	$1.50	$1.45	$2.22
	Purchase	$330,565	$367,902	$450,001	$444,250	$589,854
Diesel #1 -	Gallons	56,023	50,450	56,517	65,000	55,000
	Average Price	$1.08	$1.39	$1.55	$1.45	$2.22
	Purchase	$60,405	$69,897	$87,735	$94,250	$122,100
Propane	Gallons	1,557	1,902	1,788	1,700	1,800
	Average Price	$0.99	$1.05	$1.17	$1.05	$1.21
	Purchase	$1,537	$1,997	$2,086	$1,785	$2,178
Total Gallons Used Per Year		865,535	840,381	806,315	868,669	698,223
Total Fuel Purchased Per Year		$998,408	$1,121,176	$1,286,569	$1,506,685	$1,548,237
Less: Fuel for Parks Department		$ (133,888)	$ (161,291)	$ (181,091)	$ (198,553)	$ (200,485)
Less: Fuel for Non Fleet Equipment		$ (126,425)	$ (138,998)	$ (168,286)	$ (170,990)	$ (170,990)
Net Fuel for Fleet Operating Budget		$738,095	$820,887	$937,192	$1,137,142	$1,176,762

The fuel prices in the table above are inclusive of Federal and State Taxes, which is included in the purchase price of fuel. Fleet subsequently is reimbursed by the State for fuel used in off road equipment.

ACTIVITY AND STATISTICAL SUMMARY				
	2004 Budget	2004 Actual	2005 Budget	2006 Budget
Highway Patrol (Miles)	2,491,000	2,082,765	2,350,000	2,083,000
Other Cars (Miles)	1,200,000	891,256	1,100,000	892,000
Trucks (Miles)	3,237,000	2,935,167	3,000,000	2,935,000
Motorcycles (Miles)	25,900	20,064	25,900	20,000
Fire Trucks (Miles)	7,000	7,351	7,000	7,000
Other Equipment (Miles)	76,300	38,810	76,300	38,800
Total (Miles)	7,037,200	5,975,413	6,559,200	5,975,800

MILWAUKEE COUNTY TRANSIT/PARATRANSIT SYSTEM

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: MILWAUKEE COUNTY TRANSIT/PARATRANSIT SYSTEM **UNIT NO.** 5600
FUND: Enterprise - 0083

OPERATING AUTHORITY & PURPOSE

The Department of Parks and Public Infrastructure – Transportation Division provides public transit services through the Milwaukee County Transit System (MCTS). Direct management and operation of the transit system, including Paratransit Services, is provided by Milwaukee Transport Services, Inc., a private, non-profit corporation under contract to the County. The corporation uses Transit facilities and equipment owned and provided by Milwaukee County.

Paratransit operations include the provision of demand responsive transportation and orientation to transportation services. These services provide a complement to the fixed-route services of MCTS and are available to those who are under the Americans with Disabilities Act (ADA) eligible.

The Transportation Services Section of the Department of Parks and Public Infrastructure - Transportation Division provides County oversight, conducts various transit related studies, and prepares and administers Federal and State transit grants. The Transportation Services Section of the Department of Parks and Public Infrastructure - Transportation Division also facilitates the acquisition of capital equipment and provides design and construction services for capital facilities, as well as major maintenance projects.

GENERAL SUMMARY

This is a programmatic representation of the Transit Services budget. Each unit presentation includes a fiscal summary, program description and budgetary highlights. The Transit operations description indicates the number of authorized positions assigned to the unit and a departmental summary of changes. The Transit Policy and Capital Acquisition program has no authorized positions but is crosscharged for services provided by the Transportation Services Section of the Department of Parks and Public Infrastructure - Transportation Division.

BUDGET SUMMARY

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services	$ 0	$ 0	$ 0	$ 0
Employee Fringe Benefits	0	0	0	0
Services	405,088	360,600	551,072	190,472
Commodities	358,842	440,000	490,000	50,000
Transit Operations	120,320,713	120,401,049	126,096,638	5,695,589
Other Charges	19,964,283	21,921,741	20,823,619	(934,343)
Capital Outlay	872,662	838,500	846,300	7,800
County Service Charges	2,156,383	2,437,639	2,370,287	(67,352)
Abatements	(331,130)	(212,331)	(315,278)	(102,947)
Total Expenditures	$ 143,746,841	$ 146,187,198	$ 150,862,638	$ 4,639,219
State & Federal Revenue	77,070,524	78,796,651	80,199,416	1,402,765
Other Direct Revenue	1,469,688	1,199,600	1,318,500	118,900
Transit Revenue	44,137,430	44,839,177	50,924,145	6,084,968
Total Revenue	$ 122,677,642	$ 124,835,428	$ 132,442,061	$ 7,606,633
Direct Total Tax Levy	$ 21,069,199	$ 21,351,770	$ 18,420,577	$ (2,931,193)

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Central Service Allocation	$ 294,305	$ 166,773	$ 268,657	$ 101,884
Courthouse Space Rental	0	0	0	0
Document Services	0	0	0	0
Tech Support & Infrastructure	0	0	0	0
Distribution Services	0	1	0	(1)
Emergency Mgmt Services	0	0	0	0
Telecommunications	0	0	0	0
Record Center	0	0	0	0
Radio	25,629	35,414	36,478	1,064
Computer Charges	0	0	0	0
Applications Charges	0	0	0	0
Total Charges	$ 319,934	$ 202,188	$ 305,135	$ 102,947
Direct Property Tax Levy	$ 21,069,199	$ 21,351,770	$ 18,420,577	$ (2,931,193)
Total Property Tax Levy	$ 21,389,133	$ 21,553,958	$ 18,725,712	$ (2,828,246)

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

MISSION

The Milwaukee County Transit/Paratransit System exists to provide reliable, convenient and safe public transportation services that efficiently and effectively meet the varied travel needs of the community and contribute to its quality of life.

DEPARTMENT DESCRIPTION

The ***Transit Operations Program*** includes all activities necessary for the efficient, day-to-day management and operation of the Milwaukee County Transit System, including the Paratransit System, by Milwaukee Transport Services, Inc., a private nonprofit corporation under contract with Milwaukee County. The corporation employs a work force totaling approximately 1,400 employees who are assigned to four major functional classifications: Administration, Finance, Operations and Marketing.

The ***Transit Policy and Capital Acquisition*** program is performed by the Transportation Services Section of the Department of Parks and Public Infrastructure - Transportation Division and is responsible for all studies related to transit planning, the replacement and acquisition of transit capital assets, and providing design and construction services for capital facilities. In addition, this division develops and submits grant applications and administers approved State and Federal grants valued at $80 million per year.

BUDGET HIGHLIGHTS

Fixed-Route Transit Operations

The following fare increases generate net revenue of $4,390,000, which offsets the increase in diesel fuel of $4,060,000 which was budgeted at $1.00 per gallon in 2005 and is budgeted at $2.00 per gallon in 2006

1. Transit Fixed Route tickets and passes increase from $13.00 to $16.00. This includes an increase in premium tickets from $16.00 to $19.00, an increase in regular student passes from $11.00 to $13.00, an increase in special student passes from $11.50 to $14.00, an increase in the U-Pass from $38.00 to $44.00, and an increase in the Commuter Value Pass from $126.00 to $155.00. These changes result in a net revenue (passenger abatement) increase of $4,000,000.

2. Premium Freeway Flyer Fares increase from $0.30 to $0.50. This change results in a net

revenue (passenger abatement) increase of $115,000.

3. Fares for Summerfest Flyers, Ethnic Festival Flyers, and State Fair Flyers increase from $5.00 to $6.00 and State Fair and Summerfest Shuttle Service increases from $2.00 to $3.00. These changes result in a net revenue (passenger abatement) increase of $275,000.

- Transit Passenger revenue is projected to be $42,560,000 an increase of $3,960,000 (10.4%) when compared to the 2005 budget. The change in passenger revenue is the result of net revenue gains from fare increases net of current revenue estimates, which indicate that actual 2005 passenger revenue will be less than the 2005 budget projection.

- The percentage allocation for Section 85.21 Federal Funds between Milwaukee County Transit System and the Department on Aging changes from 65% to 72% for Milwaukee County Transit System (MCTS) and from 35% to 28% for the Department on Aging. The budgeted amount for MCTS increases by $327,476 from $928,789 to $1,256,265 and the budgeted amount for Aging remains at the 2005 level of $500,117.

- Bus hours are projected to be 1,421,650, and approximate the 2005 budget. Bus miles in 2006 are projected to be 19,201,849, an increase of 0.7 percent compared to the 2005 budget. These numbers reflect 2005 service levels, adjusted to include additional service funded by WisDOT as part of the Marquette Interchange mitigation project, and the discontinuance of summer service and a reduction of evening service on University Wisconsin - Milwaukee (UWM) routes funded by a Congestion Mitigation Air Quality (CMAQ) grant that will end in May 2006.

- Operating expenses are estimated to be $126,096,638, an increase of $5,695,589 compared to the 2005 budget. The change in operating expenses is primarily due to operating additional service for the Marquette Interchange mitigation project ($2,500,000). Some expense categories increased, notably diesel fuel ($4,060,000), health insurance ($1,600,000) and public liability insurance ($600,000). Expenditure for facility and vehicle maintenance, marketing, and administrative support activities are reduced; however, the primary function of operating transit service will continue as noted above.

- The new Governmental Accounting Boards Statement (GASB) No. 43 and 45 were issued in 2004 to address the issue of post employment benefits for employees and retirees. The new GASB statement will require the recognition of post-retirement health care benefits when earned by the employee. This change will increase the costs of all proprietary funds including Milwaukee County Transit System. In recognition of this upcoming issue a retiree benefit reserve is established at $1,000,000. This will help to offset future costs that will need to addressed beginning in 2007.

- Travel expense decrease $49,600 from $59,600 to $10,000.

- Other Miscellaneous expenditures decrease by $29,700 from $107,180 to $77,480.

- Marketing expenditures decrease by $198,132 from $1,541,660 to $1,343,528.

Paratransit Operations

- The passenger fare will be $3.25 per one-way trip, the same as 2005.

- Total trips are estimated at 989,296. This number reflects current utilization and is 1.4 percent lower than 2004 actual.

- Purchased transportation expense is estimated at $18,358,619, a decrease of $399,343 (2.1%) compared to the 2005 budget. Cost per ride is projected at $19.72, an increase of 5.0 percent compared to the 2005 budget.

- Transit Plus budgeted expense for fuel surcharge increases by $165,000 from $153,396 to $318,396 in order to acknowledge increased fuel prices and their affect upon the automatic fuel surcharge that is included in the contracts with Transit Plus service providers.

- Overall productivity for van service is projected to be 1.97 rides per hour in 2006, an increase of 4.2 percent compared to the 2005 budget.

Transit Policy and Capital Acquisition

- State operating assistance is estimated to be $57,948,000, an increase of $1,136,219 (2.0%) compared to the 2005 budget.

- State specialized transportation assistance is projected to increase $244,576 (27%) to $1,150,646.

- Other State and Federal funding to support Congestion Mitigation and Air Quality Improvement Program (CMAQ) and Wisconsin Employment Transportation Assistance Program (WETAP) / Job Access programs are estimated to be $727,000, an increase of $357,000 compared to the 2005 budget. The 2006 budget includes the last half-year of the three-year UWM-CMAQ grant, a grant to maintain current WETAP service, and a WETAP grant for the extension of Route 54 to UMOS.

ACTIVITY AND STATISTICAL SUMMARY

	2004 Actual	2005 Budget	2006 Budget
Buses Assigned	493	478	478
Buses Operated	411	391	410
Bus Miles	19,341,298	19,069,591	19,201,849
Bus Hours	1,432,220	1,419,703	1,421,650
Revenue Passengers	46,585,331	48,000,000	46,043,000
Cost Per Mile	$ 6.10	$ 6.21	$ 6.48
Cost Per Revenue Passenger	$ 2.53	$ 2.47	$ 2.62
Revenue Per Revenue Passenger	$ 0.81	$ 0.80	$ 0.90
Farebox Recovery Ratio	31.79%	32.16%	34.22%
Transit Plus Ridership	1,003,376	1,074,104	989,296
Transit Plus Cost/Ride	$ 18.42	$ 18.78	$ 19.72
Van Service - Trips Per Hour	1.96	1.89	1.97

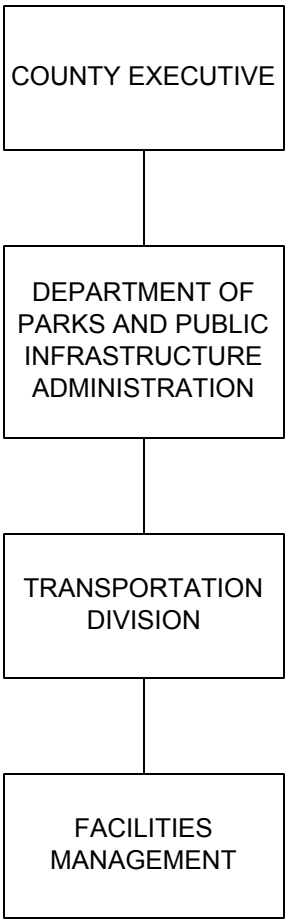
BUS FARES

	2002	2003	2004	2005	2006
Adult Cash	$ 1.50	$ 1.50	$ 1.75	$ 1.75	$ 1.75
Adult Weekly Pass	$ 12.00	$ 12.00	$ 13.00	$ 13.00	$ 16.00
Adult Ticket (10)	$ 12.00	$ 12.00	$ 13.00	$ 13.00	$ 16.00
Children Ages 6 to 11 (Half Fare)	$ 0.75	$ 0.75	$ 0.85	$ 0.85	$ 0.85
Children's Ticket (10) (Half Fare)	$ 7.50	$ 7.50	$ 8.50	$ 8.50	$ 8.50
Senior Citizens and Handicapped (Half Fare)	$ 0.75	$ 0.75	$ 0.85	$ 0.85	$ 0.85
Senior/Handicapped Ticket (10) (Half Fare)	$ 7.50	$ 7.50	$ 8.50	$ 8.50	$ 8.50
Students with Permit	$ 1.10	$ 1.10	$ 1.30	$ 1.30	$ 1.30
Student Ticket (10)	$ 10.00	$ 10.00	$ 11.00	$ 11.00	$ 13.00
Student Regular Weekly Pass	$ 10.00	$ 10.00	$ 11.00	$ 11.00	$ 13.00
Student Special Weekly Pass	$ 10.50	$ 10.50	$ 11.50	$ 11.50	$ 14.00
U-Pass	$ 35.00	$ 35.00	$ 38.00	$ 38.00	$ 44.00
Commuter Value Pass	$ 117.00	$ 117.00	$ 126.00	$ 126.00	$ 155.00
Freeway Flyers	Applicable Fare Plus $.30	Applicable Fare Plus $.30	Applicable Fare Plus $.30	Applicable Fare Plus $.30	Applicable Fare Plus $.50
Flyers Ticket (10)	$ 15.00	$ 15.00	$ 16.00	$ 16.00	$ 19.00

PARATRANSIT ENROLLMENT/TRIPS

Year/Type	Taxi Trips	Van Trips	Agency Trips	All Trips
1996 Actual	125,613	408,218		533,831
1997 Actual	135,660	589,970		725,630
1998 Actual	150,832	412,958	216,000	779,790
1999 Actual	154,717	492,595	241,590	888,902
2000 Actual	192,170	525,843	266,348	984,361
2001 Actual	204,779	557,005	265,407	1,027,191
2002 Actual	193,345	594,303	260,393	1,048,041
2003 Actual	171,837	636,865	251,823	1,060,525
2004 Actual	154,518	651,976	196,882	1,003,376
2005 Budget	162,000	695,104	217,000	1,074,104
2006 Budget	159,942	656,866	172,488	989,296

DEPARTMENT OF PARKS AND PUBLIC INFRASTRUCTURE
FACILITIES MANAGEMENT


COUNTY EXECUTIVE
DEPARTMENT OF PARKS AND PUBLIC INFRASTRUCTURE ADMINISTRATION
TRANSPORTATION DIVISION
FACILITIES MANAGEMENT

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: DEPARTMENT OF PARKS AND PUBLIC INFRASTRUCTURE – FACILITIES MANAGEMENT

UNIT NO. 5700

FUND: Internal Service - 0031

OPERATING AUTHORITY & PURPOSE

The Facilities Management section of the Department of Parks and Public Infrastructure (DPPI) - Parks Division provides property management, tenant services and maintenance and skilled trades services to the various private entities and County departments. Facilities Management is the steward of such County owned properties as the Courthouse Complex, County Grounds buildings, City Campus and other County obligated Facilities located throughout Milwaukee County.

BUDGET SUMMARY

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services	$ 8,911,228	$ 8,898,444	$ 8,772,503	$ (125,941)
Employee Fringe Benefits	4,695,317	4,689,560	4,765,476	75,916
Services	6,189,892	6,437,026	6,620,755	183,729
Commodities	1,217,628	1,391,044	1,186,620	(204,424)
Other Charges	1,073,884	1,240,077	1,238,361	(1,716)
Debt & Depreciation	2,602,037	2,717,275	2,619,900	(97,375)
Capital Outlay	610,082	637,373	637,373	0
Capital Contra	(15,609)	0	0	0
County Service Charges	18,273,144	18,866,813	16,910,901	(1,955,912)
Abatements	(15,807,179)	(15,955,809)	(14,425,736)	1,530,073
Total Expenditures	$ 27,750,424	$ 28,921,803	$ 28,326,153	$ (595,650)
Direct Revenue	5,540,496	4,973,695	4,978,094	4,399
State & Federal Revenue	0	0	0	0
Indirect Revenue	8,111,319	8,732,577	8,275,393	(457,184)
Total Revenue	$ 13,651,815	$ 13,706,272	$ 13,253,487	$ (452,785)
Direct Total Tax Levy	$ 14,098,609	$ 15,215,531	$ 15,072,666	$ (142,865)

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Central Service Allocation	$ 378,166	$ 329,543	$ 308,271	$ (21,272)
Courthouse Space Rental	0	0	0	0
Document Services	1,662	1,963	0	(1,963)
Tech Support & Infrastructure	43,160	57,290	39,549	(17,741)
Distribution Services	44	306	50	(256)
Emergency Mgmt Services	0	0	0	0
Telecommunications	48,174	27,306	36,590	9,284
Record Center	0	0	0	0
Radio	153,367	197,902	198,125	223
Computer Charges	16,526	27,181	18,820	(8,361)
Applications Charges	46,955	64,916	28,796	(36,120)
Total Charges	$ 688,054	$ 706,407	$ 630,201	$ (76,206)
Direct Property Tax Levy	$ 14,098,609	$ 15,215,531	$ 15,072,666	$ (142,865)
Total Property Tax Levy	$ 14,786,663	$ 15,921,938	$ 15,702,867	$ (219,071)

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services (w/o EFB)	$ 8,911,228	$ 8,898,444	$ 8,772,503	$ (125,941)
Employee Fringe Benefits (EFB)	$ 4,695,317	$ 4,689,560	$ 4,765,476	$ 75,916
Position Equivalent (Funded)*	230.1	164.5	172.0	7.5
% of Gross Wages Funded	67.0	93.4	96.0	2.6
Overtime (Dollars)**	$ 240,104	$ 67,056	$ 67,044	$ (12.0)
Overtime (Equivalent to Position)	6.9	1.7	1.4	(.2)

* For 2004, the Position Equivalent is the budgeted amount.
** Delineated for information. (Also included in personal services.)

PERSONNEL CHANGES				
Job Title/Classification	Action	Number of Positions / Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
Facilities Maintenance Manager	Create	1/1.0	Maintenance	$ 76,936
Parks Maintenance Manager	Abolish	1/1.0	Parks Maintenance	(77,286)
			TOTAL	$ (350)

MISSION

The mission of DPPI Facilities Management is to ensure that all County owned buildings are clean, safe, user-friendly and meet the needs of all tenants, employees and the general public.

DEPARTMENT DESCRIPTION

DPPI Facilities Management provides services and performs functions in two areas: maintenance operations and property management.

The ***Maintenance Operations Unit*** is responsible for buildings, grounds and mechanical systems for all facilities under the stewardship of Facilities Management. Functions include daily custodial and repair services, grounds care and snow removal, provision of centralized electrical, mechanical and engineering services and maintenance of the utilities distribution systems.

The ***Management Services Unit*** is responsible for property management and lease administration functions for all County owned land and buildings. Unit functions include management of land and building leases for the Courthouse, Annex, Criminal Justice Facility, Safety Building, HOC Community Correctional Center (CCC), City Campus, Children's Court Center, Child & Adolescent Treatment Center and other Grounds facilities tenants. This Unit also acts as a liaison between the County and major tenants such as the Milwaukee Regional Medical Center, Research Park and We Energies and manages the cost distribution for water and sanitary and storm sewers.

BUDGET HIGHLIGHTS

- The 2006 Recommended Budget transfers Facilities Management to the DPPI Director's Office. This transfer reflects the fact that Facilities Management is an internal service operation that provides service to various facilities in DPPI and departments throughout Milwaukee County. This transfer will allow the head of Facilities Management, under the direction of the DPPI Director, to balance the needs throughout Milwaukee County, while continuing to maintain the current level of high quality service to Parks. This is achieved by having the Mechanical Service Manager

continue to oversee all park work orders and deploy staff based on park needs. This position will maintain a park mission and carry with it significant institutional knowledge.

- Facilities Management is currently in the process of centralizing all skilled trades operations in the Facilities West location. This move will allow the skilled trades to operate similar to a large construction company, providing management with the ability to deploy staff based on priority needs. A consolidated skilled trades operation will maximize the use of equipment and personnel, consolidate inventories and allow for a combined work order system that will prioritize and schedule skilled trades activity.

- Personal Services expenditures without fringe benefits decreased by $125,941 from $8,898,444 to $8,772,503. Funded positions increased by 7.5 from 164.5 to 172.

- One position of Facilities Maintenance Manager is created by the abolishment of one position of Parks Maintenance Manager for a savings of $350 to better meet the needs of the department.

- Services increased $183,729, from $6,437,026 to $6,620,755. This increase represents an anticipated increase in utility expenses of $152,751. Additionally, $30,978 was added to repair and maintenance on buildings and structures based on 2003 and 2004 actuals.

- Commodities decreased $204,424, from $1,391,044 to $1,186,620.

- Contribution to the Reserve decreased $1,176, from $107,129 to $105,413. Contributions reflect a 5% fee on electric, water, sewer and storm water charges to County and non-County users of the County Grounds utilities to establish a reserve for future capital outlays.

- The cost of fire protection on the County grounds remains at $1,132,948, the same as 2005. This is based on the contract with the City of Wauwatosa. The cost of fire protection is allocated to Facilities ($913,772), other County entities, ($205,968) and non-County entities ($13,207).

- Depreciation decreased $97,375, from $2,717,275 to $2,619,900 based on current estimates from the Controller's Office.

- Internal Charges and Abatements had a net decrease of $425,579. Reductions in Fleet of $160,078 and bond interest of $270,021 were realized.

- Revenues decreased by $452,785, from $13,706,272 to $13,253,487. Home Owners Protection Program revenues will be at $0 in 2006 because the program is being discontinued. Rental revenue from Research Park is reduced by $100,000 based on recent occupancy estimates. Children's Court rent will be reduced by $97,600 based on 2006 estimated costs.

- The Facilities Management cross-charge to Behavioral Health Division was reduced by $239,317. Of this amount, $194,275 is offset by insurance claims revenue. The remaining amount was reduced to the 2005 level from $1,229,661 to $1,184,619.

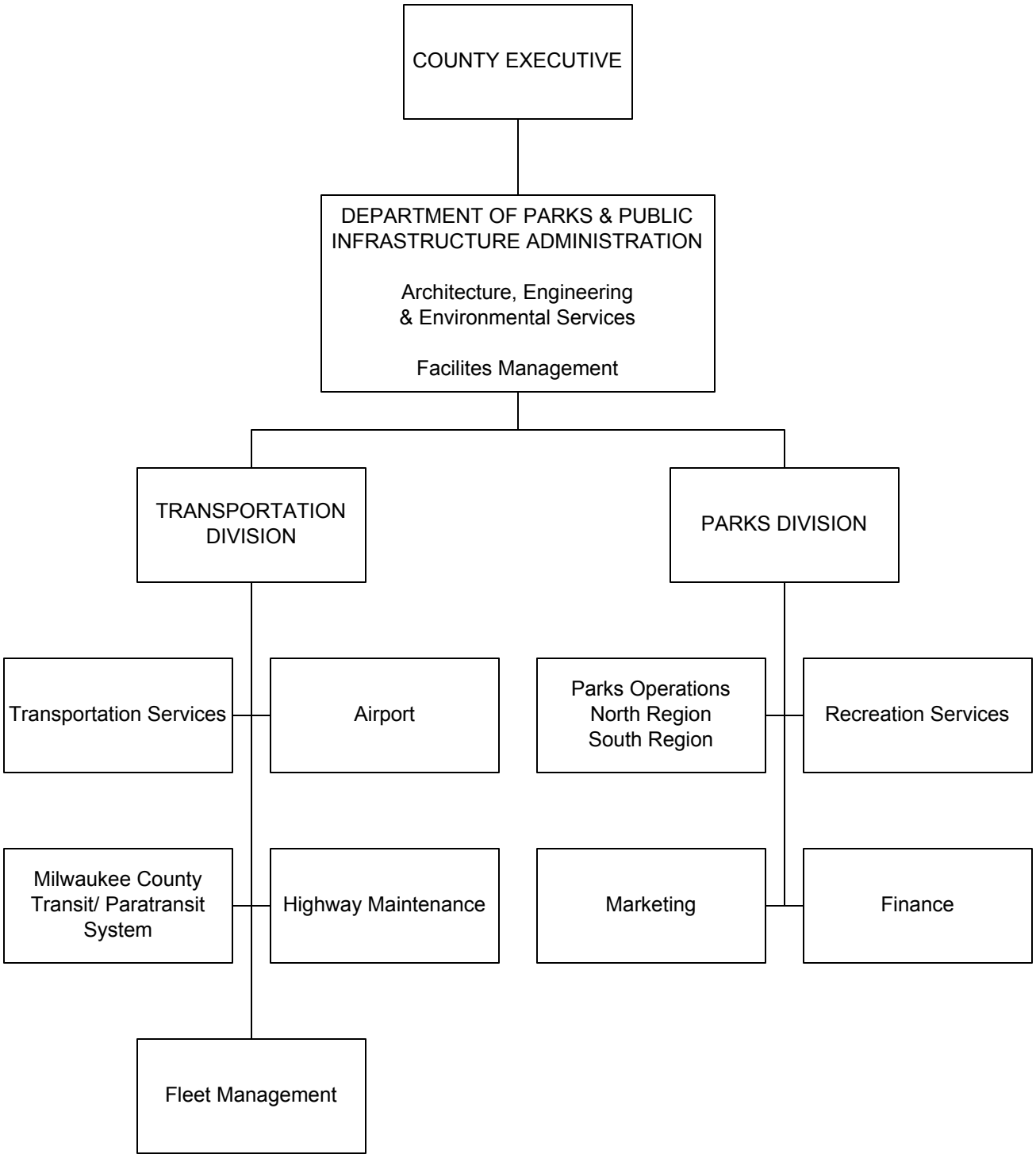
- All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

ACTIVITY AND STATISTICAL SUMMARY

	2004 Actual	2005 Budget	2006 Budget
Work Orders Logged on System*	21,500	21,500	21,500
Time and Materials Orders - Facilities Related	55	65	55
Time and Materials Orders - Parks Related	68	0	68
Time and Materials Orders - Non-Facilities Related	49	65	49
Roadways-Maintenance-Snowplow and Salt (miles)	49	49	49
Parking Lots-Maintenance-Snowplow (5,048 spaces)	65	65	65
Sidewalks-Maintenance and Snowplow (miles)	39	39	39
Turf Mowed (acres)	600	600	600
Equipment Transfers (hours)*	10,000	10,000	10,000
Special Jobs Performed*	310	310	310
Annual permits for paid parking in Annex, Safety Building Lots and Medical Examiner area	374	326	374
Keys and Security Cards (in force)*	6,000	6,000	6,000

*Items which are estimated

DEPARTMENT OF PARKS AND PUBLIC INFRASTRUCTURE
DIRECTOR'S OFFICE


COUNTY EXECUTIVE
DEPARTMENT OF PARKS & PUBLIC INFRASTRUCTURE ADMINISTRATION
Architecture, Engineering & Environmental Services
Facilites Management
TRANSPORTATION DIVISION
PARKS DIVISION
Transportation Services
Airport
Parks Operations North Region South Region
Recreation Services
Milwaukee County Transit/ Paratransit System
Highway Maintenance
Marketing
Finance
Fleet Management

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: DEPARTMENT OF PARKS AND PUBLIC INFRASTRUCTURE – DIRECTOR'S OFFICE

UNIT NO. 5800
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

The Director's Office is charged with the general management of the Department of Parks and Public Infrastructure (DPPI).

The DPPI - Director's Office provides supportive services to the DPPI divisions through oversight, coordination and technical assistance.

The Department of Administrative Services (DAS) – Fiscal Affairs Division will continue to assign the services of one Fiscal Administrator (DPPI) and one Fiscal and Budget Manager (Highway) to DPPI. The DAS – Human Resources Division will continue to assign the services of one Human Resources Manager and a Management Assistant to DPPI. DPPI-Director's Office will begin a reporting relationship with Fiscal and Human Resources staff in the various DPPI divisions.

In 2004, Security Operations were transferred from DPPI - Facilities Management to DPPI - Director's Office.

BUDGET SUMMARY

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services	$ 1,742,844	$ 1,945,951	$ 1,835,448	$ (110,503)
Employee Fringe Benefits	911,620	1,013,944	924,684	(89,260)
Services	31,090	33,659	25,159	(8,500)
Commodities	5,521	47,000	76,000	29,000
Other Charges	0	3,500	3,500	0
Debt & Depreciation	0	0	0	0
Capital Outlay	0	0	0	0
Capital Contra	0	0	0	0
County Service Charges	570,399	468,193	478,034	9,841
Abatements	(1,010,975)	(1,005,192)	(1,034,492)	(29,300)
Total Expenditures	$ 2,250,499	$ 2,507,055	$ 2,308,333	**$** (198,722)
Direct Revenue	39,208	33,330	187,920	154,590
State & Federal Revenue	0	0	0	0
Indirect Revenue	90,154	225,097	186,651	(38,446)
Total Revenue	$ 129,362	$ 258,427	$ 374,571	$ 116,144
Direct Total Tax Levy	$ 2,121,137	$ 2,248,628	$ 1,933,762	$ (314,866)

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Central Service Allocation	$ 42,143	$ 37,308	$ 66,833	$ 29,525
Courthouse Space Rental	139,920	132,118	12,537	(119,581)
Document Services	184	123	0	(123)
Tech Support & Infrastructure	32,970	39,390	25,218	(14,172)
Distribution Services	72	85	81	(4)
Emergency Mgmt Services	0	0	0	0
Telecommunications	0	0	0	0
Record Center	1,430	1,002	835	(167)
Radio	0	11,110	11,444	334
Computer Charges	17,044	16,988	21,329	4,341
Applications Charges	24,690	30,079	22,707	(7,372)
Total Charges	$ 258,453	$ 268,203	$ 160,984	$ (107,219)
Direct Property Tax Levy	$ 2,121,137	$ 2,248,628	$ 1,933,762	$ (314,866)
Total Property Tax Levy	$ 2,379,590	$ 2,516,831	$ 2,094,746	$ (422,085)

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services (w/o EFB)	$ 1,742,844	$ 1,945,951	$ 1,835,448	$ (110,503)
Employee Fringe Benefits (EFB)	$ 911,620	$ 1,013,944	$ 924,684	$ (89,260)
Position Equivalent (Funded)*	7.1	55.5	48.8	(6.7)
% of Gross Wages Funded	100.0	95.9	97.8	1.9
Overtime (Dollars)**	$ 23,205	$ 2,508	$ 2,508	$ 0
Overtime (Equivalent to Position)	0.1	0.8	0.8	.0

* For 2004, the Position Equivalent is the budgeted amount. For 2005, the Position Equivalent should be 55.5 to reflect a restored position originally slated for abolishment, but not recomputed and the 2005/2006 change should similarly reflect a decrease of one additional position equivalent.

** Delineated for information. (Also included in personal services.)

PERSONNEL CHANGES				
Job Title/Classification	Action	Number of Positions/ Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
Administration Manager (DPPI)	Abolish	1/1.0	Administration	$ (62,182)
Safety & Training Coord - Parks	Unfund*	1/1.0	Administration	(60,468)
Facility Worker Security	Abolish	4/4.0	Administration	(88,160)
			TOTAL	$ (210,810)

* Unfund position upon vacancy

MISSION

The mission of the DPPI's Director's Office is to provide essential supportive services to DPPI Divisions through oversight, coordination and technical assistance.

DEPARTMENT DESCRIPTION

The DPPI – Director's Office is responsible for the management of the Department of Parks and Public Infrastructure administrative functions, including establishment and implementation of Department policies and procedures, personnel administration, accounting, safety and training, and general public information services. Human resources and budgeting functions will continue to be provided for the department through the Department of Administrative Services – Fiscal Affairs and Human Resources Divisions. The function of security operations is now the responsibility of this Division.

BUDGET HIGHLIGHTS

- Personal Services without fringe benefits decreases $110,503 from $1,945,951 to $1,835,624. Funded positions have decreased 6.7 from an adjusted 55.5 to 48.88.

  DPPI continues to determine staffing levels as a result of the 2004 merger. The position of Administrative Manager (DPPI) is abolished and the Safety & Training Coordinator – Parks is unfunded in the 2006 Budget. Four vacant Facility Worker-Security are abolished to reflect the appropriate compliment of full-time and hourly positions required for the operation.

- Funding for the Associate Director position is decreased by $20,000 to reflect the actual funding level for the position.

- *Architecture, Engineering and Environmental Services*

The 2006 Recommended Budget transfers the Architecture, Engineering and Environmental Services (AE&ES) Section to the DPPI Director's Office. This transfer reflects the fact that AE&ES is an internal service operation to all of DPPI and many other departments throughout Milwaukee County. In addition, this relocation will allow the AE&ES Director, a professional engineer under the direction of the DPPI Director, to balance the many needs of DPPI and Milwaukee County, while allowing the Parks Division to focus on its primary goals and objectives as a direct service provider to the public.

The Landscape Architects (LA) will remain under the general supervision of the Resident Contract Manager in AE&ES to continue the successful collaboration between LA's and other architects and engineers in AE & ES. The LA's will continue to be located at the Parks Administration building and provide direct service to the Parks.

Discussions have begun to evaluate opportunities to have AE & ES and Transportation Engineering collaborate on various projects when time and resources permit. For example, allowing staff in Transportation Engineering to work on traffic engineering projects in Parks, as well as allowing staff in AE&ES to work on road, bridge and County trunk highway projects, would maximize staff resources during variations in peak demand times. If these efforts prove successful, DPPI will evaluate the possibility of formally consolidating the two areas to gain additional synergies.

- *Facilities Management*

The 2006 Recommended Budget transfers Facilities Management to the DPPI Director's Office. This transfer reflects the fact that Facilities Management is an internal service operation that provides service to various facilities in DPPI and departments throughout Milwaukee County. This transfer will allow the head of Facilities Management, under the direction of the DPPI Director, to balance the needs throughout Milwaukee County while continuing to maintain the current level of high quality service to the Parks. This is achieved by having the Mechanical Service Manager continue to oversee all park work orders and deploy staff based on Park needs. This position will maintain a Park mission and carry with it significant institutional knowledge.

Facilities Management is currently in the process of centralizing all skilled trades operations in the Facilities West location. This move will allow the skilled trades to operate similar to a large construction company, providing management with the ability to deploy staff based on priority needs. A consolidated skilled trades operation will maximize the use of equipment and personnel, consolidate inventories and allow for a combined work order system that will prioritize and schedule skilled trades activity.

The Park maintenance building at 68th and State currently houses the skilled trades workers focused on Parks. This facility has significant and costly infrastructure repair needs and is located in a flood plane. Once all skilled trades are centralized at Facilities West by the end of 2005, the property at 68th and State will be available for sale.

- The fee for towing abandoned vehicles from the freeway is increased from $75 to $100 based on comparable fees levied from similar jurisdictions including the City of Milwaukee. Subsequently, revenue is increased by $156,600 from the 2005 budgeted level of $33,330. This increase is intended to be used to offset a portion of the increased cost of fuel prices in Fleet Management.

- In an effort to raise the profile, professionalism and performance of the security operation, a number of managerial, operational, training and equipment initiatives will take place in the remainder of 2005 and throughout 2006.

The 2006 Recommended Budget:

1. Combines security operations with safety and training operations under DPPI Administration. A new training curriculum and employee training database has been developed to ensure adequate and ongoing training for all security officers. This initiative will ensure the provision of appropriate and ongoing training opportunities, including development of a training curriculum, matrix, employee database, and emergency procedure

manuals, as recommended in the audit of DPPI.

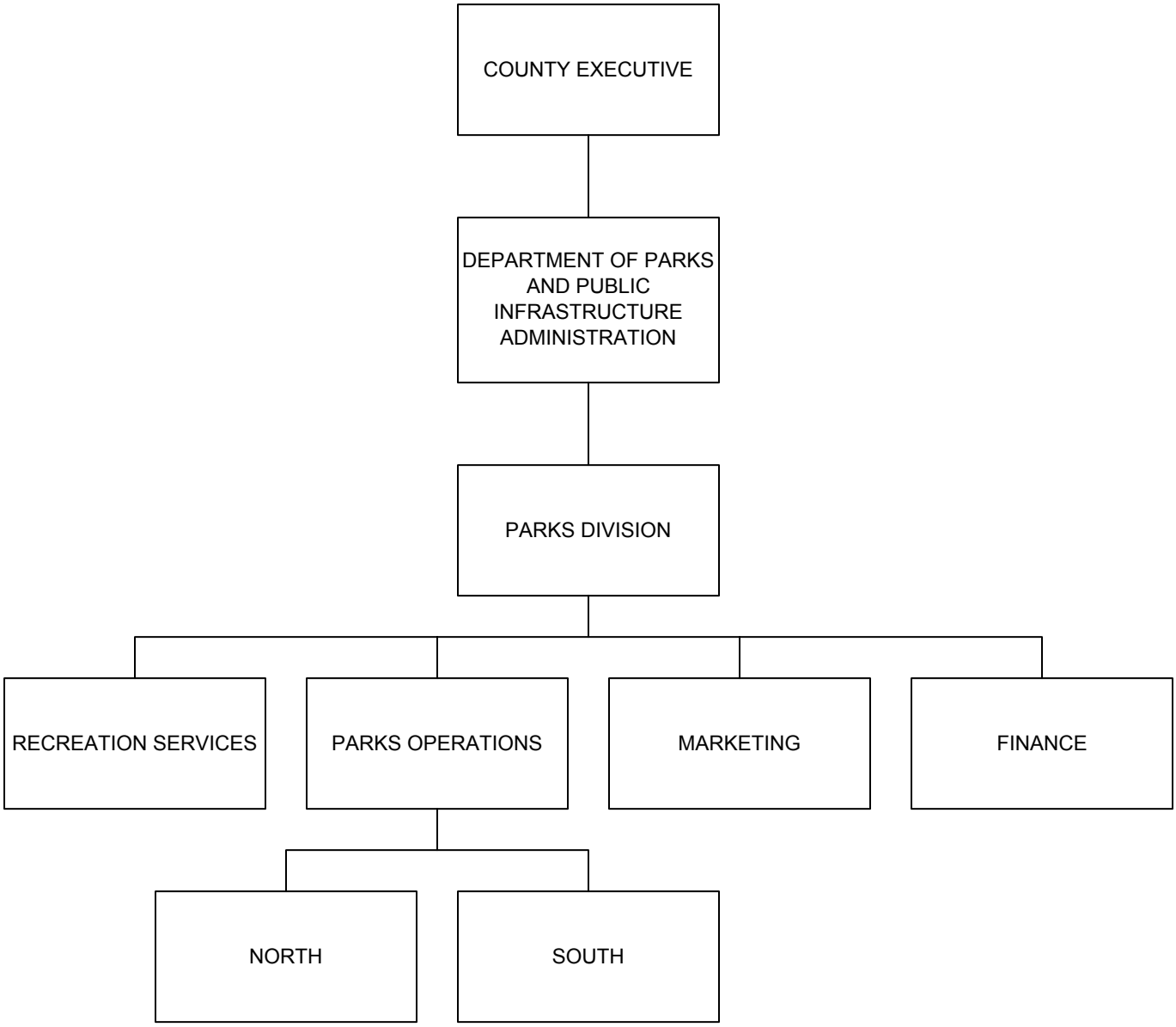
2. Increases the funding for Law Enforcement and Public Safety supplies by $30,000, from $5,000 to $35,000. This increased funding will be used to purchase handheld magnetometers, heavy-duty stanchions and new uniforms.

3. Includes funding in the Capital budget to replace X-ray imaging machines and walk-through magnetometers.

- An amount of $186,651 is included in revenue for security services at Children's Court. This amount is decreased from 2005 due to staffing changes for security at the Children's Court Center.

- All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

DEPARTMENT OF PARKS AND PUBLIC INFRASTRUCTURE - PARKS


COUNTY EXECUTIVE
DEPARTMENT OF PARKS AND PUBLIC INFRASTRUCTURE ADMINISTRATION
PARKS DIVISION
RECREATION SERVICES
PARKS OPERATIONS
MARKETING
FINANCE
NORTH
SOUTH

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: DEPARTMENT OF PARKS AND PUBLIC INFRASTRUCTURE – PARKS DIVISION

UNIT NO. 9000
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

The Parks Division of the Department of Parks and Public Infrastructure (DPPI) administers and operates the Milwaukee County Park System. Residents are offered over 15,000 acres of parkland that includes: 150 parks and parkways, 15 golf courses, four community/recreation centers, two indoor pools, nine outdoor pools, numerous wading pools and splash pads, two family aquatic centers, five beaches, 117 tennis courts, 178 picnic areas, 23 major pavilions, over 188 athletic fields, 106-mile Oak Leaf Trail, Mitchell Park Horticultural Conservatory (the Domes), Boerner Botanical Gardens, McKinley Marina and Wehr NatureCenter.

BUDGET SUMMARY

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services	$ 17,375,092	$ 17,664,690	$ 17,452,828	$ (211,862)
Employee Fringe Benefits	6,035,837	6,234,741	6,032,213	(202,528)
Services	5,174,866	4,216,011	4,685,653	469,642
Commodities	2,173,177	2,027,498	2,036,786	9,288
Other Charges	224,111	19,650	19,650	0
Debt & Depreciation	0	0	0	0
Capital Outlay	243,457	0	314,700	314,700
Capital Contra	0	0	0	0
County Service Charges	9,703,892	8,627,102	8,172,658	(454,444)
Abatements	(4,342,309)	(1,719,724)	(1,821,508)	(101,784)
Total Expenditures	$ 36,588,163	$ 37,069,968	$ 36,892,980	$ (176,988)
Direct Revenue	15,663,060	18,870,895	18,682,895	(188,000)
State & Federal Revenue	162,574	319,499	507,500	188,001
Indirect Revenue	9,131	0	0	0
Total Revenue	$ 15,834,765	$ 19,190,394	$ 19,190,395	$ 1
Direct Total Tax Levy	$ 20,753,398	$ 17,879,574	$ 17,702,585	$ (176,989)

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Central Service Allocation	$ 817,224	$ 898,555	$ 727,784	$ (170,771)
Courthouse Space Rental	0	0	0	0
Document Services	26,118	1,286	0	(1,286)
Tech Support & Infrastructure	193,247	225,144	252,059	26,915
Distribution Services	2,618	4,988	2,942	(2,046)
Emergency Mgmt Services	0	0	0	0
Telecommunications	42,002	16,579	31,902	15,323
Record Center	3,721	4,493	2,171	(2,322)
Radio	8,543	11,805	12,159	354
Computer Charges	90,380	119,595	122,957	3,362
Applications Charges	166,681	212,489	237,523	25,034
Total Charges	$ 1,350,534	$ 1,494,934	$ 1,389,497	$ (105,437)
Direct Property Tax Levy	$ 20,753,398	$ 17,879,574	$ 17,702,585	$ (176,989)
Total Property Tax Levy	$ 22,103,932	$ 19,374,508	$ 19,092,082	$ (282,426)

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Division.

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services (w/o EFB)	$ 17,375,092	$ 17,664,690	$ 17,452,828	$ (211,862)
Employee Fringe Benefits (EFB)	$ 6,035,837	$ 6,234,741	$ 6,032,213	$ (202,528)
Position Equivalent (Funded)*	617.7	534.8	542.0	7.2
% of Gross Wages Funded	69.7	97.0	97.6	0.6
Overtime (Dollars)**	$ 157,976	$ 130,932	$ 130,920	$ (12)
Overtime (Equivalent to Position)	6.1	4.3	4.3	0

* For 2004, the Position Equivalent is the budgeted amount.
** Delineated for information. (Also included in personal services.)

MISSION

Within budget and policy guidelines established by the Milwaukee County Board of Supervisors, the Parks System serves Milwaukee County citizens in the following ways:

- Preserves and protects the natural environment paying special attention to critical and sensitive natural resources.
- Provides open space for the enjoyment and recreation needs of the public while responding to ever changing urban development patterns and recreational demands.
- Provides a variety of safe, active and passive recreation opportunities, offered at reasonable costs, which are responsive to the needs of the public.

GENERAL DESCRIPTION

In 2005, Parks Division oversaw the Finance and Marketing functions, and three Sections: Architecture, Engineering and Environmental Services (AE&ES), Operations (including Facilities Management), and Recreation Services.

In 2006, Parks Division will continue to oversee Finance and Marketing functions, and two Sections: Operations and Recreation Services.

PROGRAM DESCRIPTIONS

Operations Services is organized into two regions, the North and South Regions. This is a reduction from four regions in 2004. The regions provide leadership and centralized office support to the individual parks. Under the regions are fourteen park units and seventeen service yards that provide the daily maintenance to the nearly 150 parks, with 81 parks and parkways totaling 5,714 acres in the North Region and 66 parks and parkways totaling over 9,179 acres in the South Region.

The Natural Areas/Trails Crew was established in 2005 to assist the region staff in controlling the invasive weed problem within the County. The crew also maintains the 106-mile Oak Leaf Trail and other Milwaukee County Parks trails.

Recreation Services is responsible for the programmatic development, implementation, and management of the aquatics, golf, community centers, concessions operations, and reservations for the athletic fields, picnic areas and pavilions. The Parks Division maintains 15 golf courses, 9 outdoor pools, two indoor pools, two family aquatic centers and two community centers. In addition, Parks offers programming such as: aerobics, athletics, boxing, martial arts, volleyball, nature education, art, theater and gymnastics.

BUDGET HIGHLIGHTS

- Personal Services expenditures without fringe benefits decrease $211,862, from $17,664,690 to $17,452,828. This is due to adjustments in the personal services lump-sum funding for vacant positions. Funded positions increase by 7.2 full-time equivalents, from 534.8 to 542.0.

This change is due to an adjustment to the personal services lump-sum. No actual position changes are made in 2006.

- Expenditures are reduced by $176,988, from $37,069,968 to $36,892,980. This change is due to a reduction in funding fringe benefits.

- Personal services lump-sum reduction totals $399,960 to establish a net salary budget that is 97.6 percent of gross wages. This is a change of $500,004 from the 2005 budget that funded 97 percent of gross wages.

- A total of $314,700 is budgeted for minor maintenance for Parks-owned facilities and equipment. Expenditures from this account is to repair: pools, playground equipment, athletic fields, catch basins, electrical systems, lighting, security systems, roofs and other various priority repairs. These items were previously a part of the capital program but are unavailable for bond financing and therefore are included in the Parks Division's operating budget.

- In 2005, Parks entered a one-year agreement to partner with the Milwaukee Metropolitan Sewerage Department (MMSD). MMSD provided beach cleaners and staff to clean debris from the surface and below surface at Bradford and McKinley Beaches. The equipment used by MMSD was on a lease-to-own agreement. Milwaukee County will purchase the beach cleaner for $60,000 in 2006 to continue the initiative. This amount is budgeted in the DPPI-Fleet Division capital budget.

- Parks management will track all expenses and revenues by activity code. Using activity codes will enable the administrative staff to determine the costs and income of each activity performed by the Parks Division. The 2006 Parks budget has activity codes associated with expenditure and revenue accounts.

- An appropriation of $600,000 is included in the capital program for the structural repairs and painting of the Mitchell Park Horticulture Conservatory (the Domes). Some of the work will require at least a portion of the Domes to be closed during time of repair.

- Allocations for utilities increase $293,433, from $2,749,776 to $3,043,209. This includes expenses for electricity, sewage, steam, water, and natural gas.

- Architecture, Engineering & Environmental Services

  The 2006 Recommended Budget transfers AE&ES Section to the DPPI Director's Office. This transfer reflects the fact that AE&ES is an internal service operation to all of DPPI and many other departments throughout Milwaukee County. In addition, this relocation will allow the AE&ES Director, a professional engineer under the direction of the DPPI Director, to balance the many needs of DPPI and Milwaukee County, while allowing the Parks Division to focus on its primary goals and objectives as a direct service provider to the public.

  The Landscape Architects (LA) will remain under the general supervision of the Resident Contract Manager in AE&ES to continue the successful collaboration between LA's and other architects and engineers in AE & ES. The LA's will continue to be located at Parks Administration and provide direct service to the Parks.

  Discussions have begun to evaluate opportunities to have AE & ES and Transportation Engineering collaborate on various projects when time and resources permit. For example, allowing staff in Transportation Engineering to work on traffic engineering projects in Parks, as well as allowing staff in AE&ES to work on road, bridge and County trunk highway projects, would maximize staff resources during variations in peak demand times. If these efforts prove successful, DPPI will evaluate the possibility of formally consolidating the two areas to gain additional synergies.

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  The 2006 Recommended Budget transfers Facilities Management to the DPPI Director's Office. This transfer reflects the fact that Facilities Management is an internal service operation that provides service to various

facilities in DPPI and departments throughout Milwaukee County. This transfer will allow the head of Facilities Management, under the direction of the DPPI Director, to balance the needs throughout Milwaukee County while continuing to maintain the current level of high quality service to the Parks. This is achieved by having the Mechanical Service Manager continue to oversee all park work orders and deploy staff based on Park needs. This position will maintain a Park mission and carry with it significant institutional knowledge.

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The Park maintenance building at 68th and State currently houses the skilled trades workers focused on Parks. This facility has significant and costly infrastructure repair needs and is located in a flood plane. Once all skilled trades are centralized at Facilities West by the end of 2005, the property at 68th and State will be available for sale.

- Funding for Keep Greater Milwaukee Beautiful is continued in 2006. This is a non-profit volunteer group that organizes community clean-up events to maintain beautification of the parks.

- Parks will evaluate the safety condition of County-owned playground equipment using the staff members that are certified by the National Playground Safety Inspectors. This includes 112 children's playgrounds with over 750 individual pieces of playground equipment.

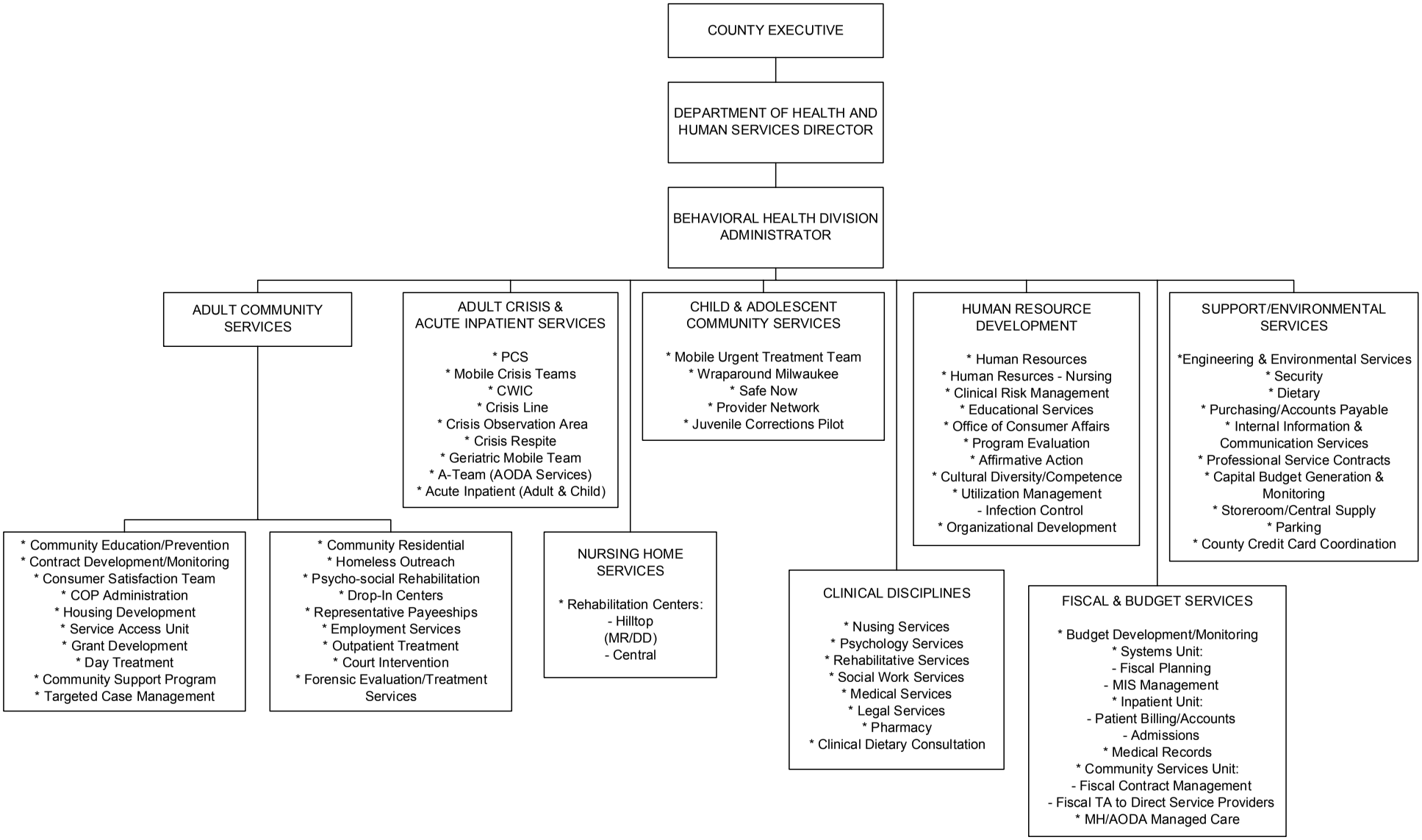
- The Parks Superintendent will continue with the 2005 initiative to have authority to set fees for building and facility rentals, picnic permits, aquatic admissions, traditional (reoccurring) special event permits, and other areas that require user fees. Guidelines for fee setting will continue as outlined in 2005.

- Operations of the off-leash dog park will continue in 2006 with the same fee structure for permits:

Annual	$20.00
Daily	5.00
Seniors	10.00
Disabled	10.00
Additional Dog	5.00
Replacement Tag	10.00

- All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

DEPARTMENT OF HEALTH AND HUMAN SERVICES –
BEHAVIORAL HEALTH DIVISION


COUNTY EXECUTIVE
DEPARTMENT OF HEALTH AND HUMAN SERVICES DIRECTOR
BEHAVIORAL HEALTH DIVISION ADMINISTRATOR
ADULT COMMUNITY SERVICES
* Community Education/Prevention
* Contract Development/Monitoring
* Consumer Satisfaction Team
* COP Administration
* Housing Development
* Service Access Unit
* Grant Development
* Day Treatment
* Community Support Program
* Targeted Case Management
* Community Residential
* Homeless Outreach
* Psycho-social Rehabilitation
* Drop-In Centers
* Representative Payeeships
* Employment Services
* Outpatient Treatment
* Court Intervention
* Forensic Evaluation/Treatment Services
ADULT CRISIS & ACUTE INPATIENT SERVICES
* PCS
* Mobile Crisis Teams
* CWIC
* Crisis Line
* Crisis Observation Area
* Crisis Respite
* Geriatric Mobile Team
* A-Team (AODA Services)
* Acute Inpatient (Adult & Child)
NURSING HOME SERVICES
* Rehabilitation Centers:
- Hilltop (MR/DD)
- Central
CHILD & ADOLESCENT COMMUNITY SERVICES
* Mobile Urgent Treatment Team
* Wraparound Milwaukee
* Safe Now
* Provider Network
* Juvenile Corrections Pilot
CLINICAL DISCIPLINES
* Nusing Services
* Psychology Services
* Rehabilitative Services
* Social Work Services
* Medical Services
* Legal Services
* Pharmacy
* Clinical Dietary Consultation
HUMAN RESOURCE DEVELOPMENT
* Human Resources
* Human Resurces - Nursing
* Clinical Risk Management
* Educational Services
* Office of Consumer Affairs
* Program Evaluation
* Affirmative Action
* Cultural Diversity/Competence
* Utilization Management
- Infection Control
* Organizational Development
FISCAL & BUDGET SERVICES
* Budget Development/Monitoring
* Systems Unit:
- Fiscal Planning
- MIS Management
* Inpatient Unit:
- Patient Billing/Accounts
- Admissions
* Medical Records
* Community Services Unit:
- Fiscal Contract Management
- Fiscal TA to Direct Service Providers
* MH/AODA Managed Care
SUPPORT/ENVIRONMENTAL SERVICES
*Engineering & Environmental Services
* Security
* Dietary
* Purchasing/Accounts Payable
* Internal Information & Communication Services
* Professional Service Contracts
* Capital Budget Generation & Monitoring
* Storeroom/Central Supply
* Parking
* County Credit Card Coordination

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: DEPARTMENT OF HEALTH AND HUMAN SERVICES - BEHAVIORAL HEALTH DIVISION

UNIT NO. 6300
FUND: Enterprise - 0077

OPERATING AUTHORITY & PURPOSE

Pursuant to Sections 46.03(1), 46.21, 51.08, 51.35, 51.42 and 51.437 of the Wisconsin Statutes, the Milwaukee County Department of Health and Human Services-Behavioral Health Division provides care and treatment of persons with disorders related to alcohol and substance abuse and developmentally, emotionally and mentally ill adults, children and adolescents through contracts with community agencies, outpatient care, day treatment services and inpatient care. Services include intensive short-term treatment, as well as extended care of persons with serious mental illness. Acute hospital admissions are initiated by voluntary application or through legal detention methods such as court commitment. The Adult and Child Inpatient Services require Title-XIX certification and appropriate State licensing to capture Title-XIX and other third-party reimbursement. The extended care portions of this agency require Federal certification as a Skilled Nursing Facility and Facility for the Developmentally Disabled, allowing for State reimbursement. Day treatment is offered to patients who have progressed to the stage where inpatient hospitalization is no longer indicated, but who require more intensive treatment than is available in an outpatient facility. The Community Services Branch provides both mental health and AODA services through contract with community service providers or at community clinics. Programs are managed by the Behavioral Health Division Administrator under the jurisdiction of the Director of the Department of Health and Human Services, the Combined Community Services Board, the County Executive and the Milwaukee County Board of Supervisors.

BUDGET SUMMARY

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services	$ 43,972,657	$ 43,677,065	$ 42,036,080	$ (1,640,985)
Employee Fringe Benefits	21,596,680	23,181,731	22,339,713	(842,018)
Services	8,836,891	8,500,288	8,579,441	79,153
Commodities	6,992,272	6,782,198	6,179,998	(602,200)
Other Charges	61,860,632	65,040,709	73,467,479	8,426,770
Debt & Depreciation	758,613	815,440	705,800	(109,640)
Capital Outlay	11,482	308,964	160,235	(148,729)
Capital Contra	(40,916)	(235,964)	(87,235)	148,729
County Service Charges	7,577,602	8,563,242	40,530,344	31,967,102
Abatements	(4,511,149)	(2,917,984)	(35,110,997)	(32,193,013)
Total Expenditures	$ 147,054,764	$ 153,715,689	$ 158,800,858	$ 5,085,169
Direct Revenue	48,370,984	45,307,269	51,435,473	6,128,204
State & Federal Revenue	54,779,652	60,709,128	61,832,581	1,123,453
Indirect Revenue	10,123,594	12,114,924	12,028,640	(86,284)
Total Revenue	$ 113,274,230	$ 118,131,321	$ 125,296,694	$ 7,165,373
Direct Total Tax Levy	$ 33,780,534	$ 35,584,368	$ 33,504,164	$ (2,080,204)

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Central Service Allocation	$ 984,820	$ 1,220,040	$ 1,410,748	$ 190,708
Courthouse Space Rental	0	0	0	0
Document Services	14,393	16,651	0	(16,651)
Tech Support & Infrastructure	836,590	578,701	522,767	(55,934)
Distribution Services	3,803	3,441	4,278	837
Emergency Mgmt Services	0	0	0	0
Telecommunications	188,184	101,067	142,935	41,868
Record Center	45,784	33,078	26,725	(6,353)
Radio	9,046	13,888	12,875	(1,013)
Computer Charges	324,411	316,657	238,386	(78,271)
Applications Charges	546,581	634,461	485,593	(148,868)
Total Charges	$ 2,953,612	$ 2,917,984	$ 2,844,307	$ (73,677)
Direct Property Tax Levy	$ 33,780,534	$ 35,584,368	$ 33,504,164	$ (2,080,204)
Total Property Tax Levy	$ 36,734,146	$ 38,502,352	$ 36,348,471	$ (2,153,881)

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

MISSION

The mission of the Milwaukee County Behavioral Health Division is for the empowerment and recovery of all people with behavioral health needs in our community.

VISION

The Milwaukee County Behavioral Health Division will be a premier system of mental health and AODA services in the State of Wisconsin. It will ensure that individuals and families who have mental health needs or alcohol or substance abuse disorders strive to function at optimal levels of physical and behavioral health and that they are full and equal members of the community. As such, the Division shall provide individuals who have behavioral health needs the support and means to pursue success in the ways they choose to live, learn, love, work and play because:

- Our vision is for a behavioral health system that recognizes the partnership with consumers, providers and the community and the accountability to stakeholders for the effective development and efficient use of resources.

- Our vision is for a recovery oriented behavioral health system that focuses on the rebuilding of full productive lives for children, adults and their families, and supports a full spectrum of services including primary prevention and early intervention.

- Our vision is for a behavioral health system that attracts, retains and supports employees/other service providers who are competent and provide excellent quality and culturally and linguistically relevant behavioral health treatment and support services.

- Our vision is for a behavioral health system that acknowledges the abundance and limitations of our human and financial resources and commits to responsible stewardship of its resources.

- Our vision is for consumers and families to be equal stakeholders in service system governance, planning and delivery.

- Our vision is for a behavioral health system where every consumer has access to strengths-based, individualized and integrated services that promote health and recovery.

- Our vision is for a behavioral health system where cultural, ethnic and socioeconomic diversity is valued by providers and consumers.

- Our vision is for a behavioral health system where strategies to eradicate stigma, including

education of consumers, family members, providers and the Milwaukee County community, are implemented and effective.

- Our vision is for behavioral health services and supports to be community based and not institution based; when residential treatment or hospitalization is accessed, those services will be used as resources and not as placements.

- Our vision is for a behavioral health system that can measure its success in the care of children and adults by establishing and producing clear, quantifiable outcomes.

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services (w/o EFB)	$ 43,972,657	$ 43,677,065	$ 42,036,080	$ (1,640,985)
Employee Fringe Benefits (EFB)	$ 21,596,680	$ 23,181,731	$ 22,339,713	$ (842,018)
Position Equivalent (Funded)*	916.4	903.2	876.4	(26.8)
% of Gross Wages Funded	82.2	85.7	97.1	11.4
Overtime (Dollars)**	$ 3,704,458	$ 366,516	$ 366,516	$ 0
Overtime (Equivalent to Position)	84.1	8.7	8.7	0

* For 2004, the Position Equivalent is the budgeted amount.
** Delineated for information. (Also included in personal services.)

PERSONNEL CHANGES

Job Title/Classification	Action	Number of Positions/ Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
Clinical Psychology Trainee*	Unfund	4/4.0	Administration	$ (102,232)
Medical Director Psychology	Unfund	1/1.0	Administration	(172,618)
Unit Clerk	Abolish	2/2.0	Rehab Ctrs	(63,640)
Nursing Assistant 1	Abolish	16/16.0	Rehab Ctrs	(509,120)
Psychiatric LPN (MHC)	Unfund	3/2.5	Rehab Ctrs	(109,638)
RN 2 - MH	Abolish	2/2.0	Rehab Ctrs	(128,908)
Certified Occupation Therapy Assistant	Abolish	1/1.0	Rehab Ctrs	(37,834)
Developmental Disability Specialist	Abolish	1/1.0	Rehab Ctrs	(55,314)
Nursing Assistant 1*	Unfund	32/32.0	Rehab Ctrs	(770,788)
Psychiatric LPN (MHC)*	Unfund	5/5.0	Rehab Ctrs	(191,078)
RN 1*	Unfund	3/3.0	Rehab Ctrs	(162,180)
RN 2 - MH*	Unfund	1/1.0	Rehab Ctrs	(51,100)
Music Therapist 2*	Unfund	1/1.0	Rehab Ctrs	(44,570)
Nurse Practitioner	Create	1/1.0	Rehab Ctrs	66,206
Office Support Assistant 1*	Unfund	1/1.0	Acute	(24,726)
Nursing Assistant 1*	Unfund	13/13.0	Acute	(314,584)
RN 1*	Unfund	18/18.0	Acute	(868,842)
Staff Psychiatrist*	Unfund	4/4.0	Acute	(557,288)
Psychiatric Social Worker*	Unfund	1/1.0	Acute	(47,484)
Occupational Therapist 3*	Abolish	1/1.0	Acute	(47,484)
Psychiatric Social Worker*	Abolish	1/1.0	Acute	(47,484)
Clinical Program Director-Psychology*	Abolish	2/2.0	Acute	(134,776)
House Physician 3	Abolish	1/0.5	Acute	(70,970)
Volunteer Coordinator*	Abolish	1/1.0	Comm Services	(41,260)
Community Service Nurse*	Abolish	3/3.0	Comm Services	(139,446)
Recreational Therapist 2*	Abolish	1/1.0	Comm Services	(34,780)
Vocational Rehab Counselor*	Abolish	1/1.0	Comm Services	(36,848)
Psychiatric Social Worker*	Abolish	3/3.0	Comm Services	(142,452)
Program Coordinator - AODA	Unfund	1/1.0	AODA	(64,548)
Quality Assurance Specialist (AODA)	Abolish	1/1.0	AODA	(53,234)
Nursing Assistant 1*	Unfund	2/2.0	Crisis	(49,044)
RN 1*	Unfund	2/2.0	Crisis	(104,796)
RN 2 - MH*	Unfund	1/1.0	Crisis	(51,100)
Staff Psychiatrist*	Unfund	11/11.0	Crisis	(1,568,642)
Quality Improvement Coordinator*	Abolish	1/1.0	Child & Adol	(51,116)
Psychiatric Social Worker*	Unfund	1/1.0	Child & Adol	(47,484)
Integrated Services Coordinator*	Abolish	1/1.0	Child & Adol	(63,146)
			SUB TOTAL	$ (6,894,348)

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: DEPARTMENT OF HEALTH AND HUMAN SERVICES - BEHAVIORAL HEALTH DIVISION

UNIT NO. 6300

FUND: Enterprise - 0077

PERSONNEL CHANGES

Job Title/Classification	Action	Number of Positions/ Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
Dietitian 4 - MHC*	Unfund	1/1.0	Support	$ (53,194)
Dietitian 1	Unfund	1/1.0	Support	(38,988)
Food Service Worker 1	Abolish	1/1.0	Support	(29,558)
Sewing Machine Operator 1	Abolish	1/1.0	Support	(29,558)
Pharmacy Tech	Abolish	1/1.0	Support	(30,248)
Director of Admissions & Patient Accts.*	Unfund	1/1.0	Fiscal	(59,454)
Clerical Assistant 1*	Abolish	1/1.0	Fiscal	(27,662)
			SUB TOTAL	$ (268,662)
			TOTAL	$ (7,163,010)

* These positions are unfunded or abolished as part of the vacancy and turnover clean-up conducted in BHD for the 2006 Budget. This reduction of 115 vacant positions has no effect on the number of total funded positions in BHD.

ORGANIZATIONAL COST SUMMARY

DIVISION		2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Management/ Support Services	Expenditure	$ 31,030,867	$ 31,533,795	$ 35,522,133	$ 3,988,338
	Abatement	(3,753,493)	(2,148,486)	(33,326,592)	(31,178,106)
	Revenue	984,277	2,223,456	2,195,539	(27,917)
	Tax Levy	$ 26,293,097	$ 27,161,853	$ 2	$ (27,161,851)
Inpatient Services: Nursing Facility Services	Expenditure	$ 14,976,885	$ 14,971,972	$ 21,560,081	$ 6,588,109
	Abatement	(82,974)	(70,694)	(55,339)	15,355
	Revenue	10,846,918	11,046,918	9,346,918	(1,700,000)
	Tax Levy	$ 4,046,993	$ 3,854,360	$ 12,157,824	$ 8,303,464
Inpatient Services: Acute Adult/Child Services	Expenditure	$ 19,983,336	$ 20,286,999	$ 30,270,054	$ 9,983,055
	Abatement	(46,355)	(48,450)	(12,554)	35,896
	Revenue	17,500,752	15,852,548	16,032,548	180,000
	Tax Levy	$ 2,436,229	$ 4,386,001	$ 14,224,952	$ 9,838,951
Adult Community Services	Expenditure	$ 26,679,136	$ 27,169,550	$ 30,778,946	$ 3,609,396
	Abatement	(289,939)	(287,085)	(867,198)	(580,113)
	Revenue	27,172,613	29,960,664	30,295,994	335,330
	Tax Levy	$ (783,416)	$ (3,078,199)	$ (384,246)	$ 2,693,953
Child and Adolescent Services	Expenditure	$ 35,407,842	$ 32,934,797	$ 41,687,992	$ 8,753,195
	Abatement	(187,449)	(196,377)	(700,948)	(504,571)
	Revenue	36,185,334	33,517,971	41,494,852	7,976,881
	Tax Levy	$ (964,941)	$ (779,551)	$ (507,808)	$ 271,743
Adult Crisis Services	Expenditure	$ 7,826,639	$ 8,596,972	$ 12,947,095	$ 4,350,123
	Abatement	(97,823)	(85,869)	(83,871)	1,998
	Revenue	7,917,743	5,921,930	6,493,009	571,079
	Tax Levy	$ (188,927)	$ 2,589,173	$ 6,370,215	$ 3,781,042
AODA Services	Expenditure	$ 14,023,275	$ 21,139,588	$ 21,145,554	$ 5,966
	Abatement	(49,821)	(81,023)	(64,495)	16,528
	Revenue	12,723,165	19,607,834	19,437,834	(170,000)
	Tax Levy	$ 1,250,289	$ 1,450,731	$ 1,643,225	$ 192,494

*Due to account realignments among the program areas within BHD, Tax Levy increases in 2006 in non-management areas due to internal cost allocations being included in the budgeting software system for the first time in 2006. The 2004 and 2005 amounts reflect only the entries made in the budgeting system and do not include the internal cost allocation done within BHD.

GENERAL SUMMARY

The Department of Health and Human Services – Behavioral Health Division (BHD) budget is presented in a programmatic format based on seven major programs or service areas:

a. Management/Support Services
b. Inpatient Services
   - Nursing Facility Services
   - Acute Adult /Child Services
c. Adult Community Services
d. Child and Adolescent Community Services
e. Adult Crisis Services
f. AODA Services

Under this format, program costs consist of both direct expenditures and allocated costs which are attributable to the operation of the program. All costs not directly offset by revenue in the Management/Support Sections are distributed to the other six program areas. The allocated or indirect

costs are distributed to the program areas using a step-down methodology that operates under Medicare Cost Reporting principles. Those principles involve the use of statistical parameters that represent measures to allocate costs based on resources consumed by a program. For example, the number of patients served, space, number of staff, etc., are parameters.

Revenues for each program consist of both charges directly associated with the provision of services to patients and other operating revenues that are not directly related to patient services.

BUDGET OVERVIEW

- Personal Services expenditures, without fringe benefits, decrease by $1,640,985, from $43,677,065 to $42,036,080. Funded positions decrease 26.8 to 876.4. This change is mainly attributable to the closure of one unit at the Hilltop Intermediate Care Facility and the 2005 mid-year restructuring of BHD management positions.

- Total expenditures increase by $5,085,169 to $158,800,858 and total revenues increase by $7,165,373 to $125,296,694.

- BHD reduces Vacancy and Turnover by $5,554,692 to a total of $1,138,008. This is a reduction of 115 vacant positions, which has no effect on the number of funded positions in the BHD Budget. The percent of gross wages funded therefore increases from 85.7 to 97.1 percent.

- The four hospital system partners have again agreed to provide $500,000 in funding in 2006 to offset the costs associated with 16 crisis respite beds in the Behavioral Health Division. The hospitals have committed total funding of $2,740,248 County-wide in 2006.

- All departments are required to operate within their expenditure appropriations and their overall Budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

INPATIENT SERVICES/ NURSING FACILITY SERVICES

Program Description

The Nursing Home Facilities are licensed Rehabilitation Centers that provide long-term, non-acute care to patients who have a serious mental illness.

The Rehabilitation Center-Central is a 72-bed, Title XIX certified, skilled-care licensed nursing home. The facility consists of three units, which serve geriatric, as well as young, physically aggressive persons with serious mental illness. The primary source of admission to the program is the Behavioral Health Division Acute Adult Hospital. The facility is one of the few long-term care settings in Southeastern Wisconsin which provides locked-unit settings for extremely aggressive persons with serious mental illness.

The Rehabilitation Center-Hilltop is a 72-bed Title XIX certified facility licensed as a Facility for the Developmentally Disabled (FDD). The facility provides programs and an environment specially designed for residents with a primary diagnosis of developmental disability and secondary psychiatric diagnoses. The majority of the facility's residents are referred from the Behavioral Health Division Acute Adult Hospital.

BUDGET HIGHLIGHTS

- The State of Wisconsin initiated implementation of its Intermediate Care Facility – Mentally Retarded (ICF-MR) Rebalancing Initiative in 2005. This initiative is designed to relocate as

many individuals with developmental disabilities as possible from intermediate care facilities to community-based settings. As a result, the number of licensed beds at the Hilltop intermediate care facility is reduced from 93 to 72. Expenditures for Hilltop are reduced by $1,451,734 and revenues are also reduced by $1,200,000. A total of 24.5 FTEs are abolished or unfunded as a result of this initiative, including 16 Nursing Asst 1, 2.5 Psychiatric LPN (MHC), 2 Registered Nurse 2- MH, 1 Developmental Disability Specialist, 1 Certified Occupational Therapy Assistant and 2 Unit Clerk positions.

- Intergovernmental Transfer Program (ITP) revenue from the State of Wisconsin is reduced by $500,000 to a total of $1,200,000 in 2006. The State has indicated that this revenue will likely continue to be reduced in the future.

- One position of Nurse Practitioner is created to help meet the physical needs of patients more cost effectively. One half-time vacant position of House Physician 3 is abolished in the Acute Adult area, which yields a net savings of $4,764.

INPATIENT SERVICES
ACUTE ADULT / CHILD SERVICES

Program Description

Hospital inpatient services are provided in six 24-bed units. Four units include specialized programs in geropsychiatry and acute adult. Two units include specialized programs for children & adolescents.

The acute adult units provide inpatient care to individuals over age 18 who require secure short-term or occasionally extended hospitalization. Psychiatry, psychology, nursing, social service and rehabilitation therapy provide assessment and treatment designed to return the patient to his or her own community as rapidly as possible.

The child and adolescent units provide inpatient care to individuals age 18 and under who require secure short term or occasionally extended hospitalization. While utilization of child and adolescent inpatient services has declined with the emphasis on community-based care through the Wraparound Program, there is still a significant need for short-term assessment and treatment provided by the inpatient services. Child and adolescent units continue to provide all emergency detention services for Milwaukee County as well as inpatient screening for Children's Court.

BUDGET HIGHLIGHTS

- Over the past several years, BHD utilized the State institutes for approximately 700 days of care a year for extremely challenging behavioral patients. Therefore, $500,000 in new expenditures are budgeted to provide for the costs associated with State institute placement in 2006.

- Inpatient service revenue increases by $450,000 to $6,524,000 to reflect the 2005 year-to-date increase in Children and Adolescent admissions.

- Professional services expenditures increase $200,000 to a total of $291,000 to more accurately reflect prior year experience and the on-going need for temporary nursing services.

ADULT COMMUNITY SERVICES

Program Description

Adult Community Services is composed of community-based services for persons having a serious and persistent mental illness and for persons having substance abuse problems or a substance dependency. The majority of services in the mental health program area are provided through contracts with community agencies. However, the Behavioral Health Division (BHD) also directly operates several community-based mental health programs. Access to all long-term community-based mental health services is managed centrally by the Service Access to Independent Living unit (SAIL). Access to all community-based substance abuse treatment services is managed by several independently contracted central intake units.

The mental health program area is composed of three programs for the medical and non-medical care of consumers in the community. These program areas are Risk Reduction Services, Wellness Rehabilitation Services and Pre-Crisis Services. The services provided in these program areas include both those directly provided by Milwaukee County and those purchased from

community agencies. Services are designed to provide for a single mental health delivery system that reduces institutional admission and utilization. The Community Services area is dedicated to providing all services in the least restrictive and most therapeutically appropriate cost-effective setting.

BUDGET HIGHLIGHTS

- The 2006 budget reduces the Adult Community Service Purchase of Service budget by $150,000 from $15,042,025 to $14,892,025 to reflect anticipated savings in outpatient clinical services.

- The budget includes a $300,000 increase in Medicaid revenue as a result of refocusing BHD's Targeted Case Management (TCM) program to a crisis intervention model.

ADULT CRISIS SERVICES

Program Description

The Adult Crisis Services function is composed of multiple programs, which assist individuals in need of immediate mental health intervention to assess their problems and develop mechanisms for stabilization and linkage. The Psychiatric Crisis Service/Admission Center (PCS) serves between 12,000 and 13,000 patients each year. Approximately 65 percent of the persons receiving services are brought in by police on an Emergency Detention. The rest of the individuals seen are Milwaukee County residents who walk in and receive services on a voluntary basis. In addition to PCS, Adult Crisis Services runs a Mental Health Walk-In Outpatient Clinic, an Observation Unit, the Crisis Line, Mobile Crisis Teams, an Alcohol and Drug Abuse Team, a Geriatric Psychiatry Team and two eight-bed Crisis Respite houses. These services are provided by a multi-disciplinary team of mental health professionals.

BUDGET HIGHLIGHTS

- In 2006, the four hospital system partners have again agreed to provide $500,000 in funding to offset the costs associated with 16 crisis respite beds in the Adult Crisis Services area. Providing these crisis resources along with other initiatives undertaken by BHD in 2005 – including cooperative agreements with Rogers Hospital and Aurora Psychiatric hospital, and ongoing improvements in systematic internal review of lengths of stay – have proven effective in managing censuses on the adult psychiatric inpatient hospital units. This, in turn, alleviates delays in transferring individuals in psychiatric crisis from local general hospital emergency rooms to the BHD psychiatric crisis service.

ALCOHOL AND OTHER DRUG ABUSE (AODA) SERVICES

Program Description

The Alcohol and Other Drug Abuse (AODA) Services area includes detoxification, residential, day treatment and outpatient clinical treatment services. In addition, Recovery Support Services such as housing assistance and employment training as well as Recovery Support Coordination, (care management), are also provided. Within the AODA area there are two broad target populations: 1.) the general population which includes adults seeking assistance in addressing their substance abuse disorder and, 2.) a population that is involved with the correctional system which includes Milwaukee County residents returning to the community from the prison system and individuals on probation or parole and facing revocation. Within these two populations are two priority sub-populations: pregnant women and women with children.

The majority of funds provided to community agencies are through a fee-for-service voucher system. Purchase of service contracts that remain are specifically for prevention, outreach and central intake unit services. During 2005 the AODA provider network has expanded dramatically with nearly one hundred agencies providing a wide variety of clinical, recovery support and recovery support coordination services.

BUDGET HIGHLIGHTS

- The total AODA expenditure budget for 2006 is $21,081,059, which includes $7,479,364 in revenues from the Access To Recovery (ATR), WIser Choice Grant that was awarded to the State and contracted to Milwaukee County in September 2004. This is a three-year grant

totaling approximately $22.8 million. A total of $646,813 is budgeted for administrative costs associated with operational management of the program.

The ATR grant expands alcohol and other drug abuse treatment services to two priority populations: 1) the general population, with an emphasis on families with children; and 2) the criminal justice population, specifically inmates re-entering the Milwaukee community from prison, and offenders on probation or parole supervision.

More than 1,000 individuals have received services through ATR since its inception and in 2006, ATR will serve approximately 2,600 clients.

- The AODA Redesign initiative, which began in 2004, was completed in 2005. This change, along with increased grant funding, greatly increases access, efficiency, capacity and the variety of services offered to individuals to support their recovery from substance abuse.

- The 2006 Budget abolishes one vacant position of Quality Assurance Specialist (AODA) and unfunds one vacant position of Program Coordinator- AODA for a total savings of $117,782.

CHILD AND ADOLESCENT COMMUNITY SERVICES

Program Description

The Child and Adolescent Community Services Branch of the Behavioral Health Division functions as a purchaser and manager of the mental health services system for Milwaukee County youth through the Wraparound Milwaukee Program, FISS Services Program and Allied Health Service Program for children in out-of-home foster care placements.

The Wraparound Milwaukee Program contracts with Medicaid, the Bureau of Milwaukee Child Welfare and Delinquency and Court Services, to function as the managed care, HMO entity for Milwaukee County children with severe emotional and behavioral problems who are at immediate risk of residential treatment and correctional and psychiatric inpatient placement.

The Child and Adolescent Community Services area operates the FISS Services Program for adolescents who have a history of truancy, parent/child conflicts and runaway behaviors. The program, which is funded by the Bureau of Milwaukee Child Welfare and Medicaid, provides mental health and support services to divert youth from formal court intervention.

BUDGET HIGHLIGHTS

- Total revenue for the Child and Adolescent services area increases $7,976,881, to a total of $41,494,852 in 2006, primarily due to increased Wraparound Milwaukee revenue.

- In 2006, the Wraparound Milwaukee Program will partner with a managed care organization, Abri Health Inc., to oversee the management and provision of health care services to nearly 3,200 Milwaukee County Medicaid eligible children in foster care. Abri provides BHD a per enrollee sub-capitation payment plus an additional 15% administrative fee. The 2006 Wraparound budget includes $4.8 million in additional Medicaid revenue from anticipated payments to BHD. The final revenue received from Abri Health will depend on actual 2006 enrollment in the new HMO.

  Under this agreement, Abri Health Inc. is the direct contractor to Medicaid to arrange for physical and dental services to foster families and contracts with BHD-Wraparound to provide or arrange for all behavioral health services to these children.

- In 2006, Wraparound Milwaukee receives more than $15.3 million in Medicaid capitation and crisis payments in addition to the case rate funding from child welfare and fixed payments from juvenile justice to serve a projected daily enrollment of 635 children (1,000 annually).

- In 2006, the DHHS-Delinquency and Court services Division and Wraparound Milwaukee continue to collaborate on the highly successful FOCUS program for youth who would otherwise

be committed to Juvenile Corrections. FOCUS slots increase by 15 to a total of 47 in 2006.

- Total State Child Welfare and Medicaid funding for the FISS program is budgeted at $531,365 to serve approximately 40 families per month in 2006.

MANAGEMENT/SUPPORT SERVICES

Program Description

The Management/Support Services Section includes costs associated with the overall operation of the Behavioral Health Division. These include General & Administrative, Fiscal, Patient Accounts & Admissions, Management Information Systems, Personnel, Maintenance, Security, Medical Records, Library, Pharmacy, Quality Assurance and Utilization Review, Dietary, Housekeeping, Linen, Stores, Clinical Administration, Medical Officer of the Day and Professional Education. Expenditures are allocated to the Inpatient Services/Nursing Facility, Inpatient Services/Acute Adult/Child, Adult Community, Adult Crisis and Child and Adolescent programs, according to Medicare and Medicaid cost allocation methodologies reflective of services consumed by the programs.

BUDGET HIGHLIGHTS

- The 2006 budget reduces pharmaceutical services by $450,000 from $3,550,000 to $3,100,000. This is the result of changes in physician practices and a reduction in the intermediate care facility census.

- The 2006 Budget includes $50,000 to support the 211 Information Call-line.

- The Facilities Management cross-charge to BHD is reduced by $239,318 due to a reevaluation of the overall charges.

- In 2006, one vacant Pharmacy Tech position and one vacant Sewing Machine Operator 1 position are abolished for a savings of $59,806.

- For the past two years, the direction of BHD's medical policies and practices has been provided by a team of senior medical staff representing inpatient, nursing home and outpatient clinical disciplines. This approach has been successful for BHD therefore the 2006 Budget unfunds the vacant position of Medical Director Psychology for a savings of $172,618.

- In 2005, BHD entered into an agreement with Milwaukee Center for Independence (MCFI) to partner in providing dietary services. MCFI relocated its kitchen to the BHD facility in 2005, and the two organizations share the facility to provide dietary services to their respective clients while also achieving savings in managerial efficiency and purchasing. In 2006, total Dietary savings of $302,642 are budgeted as a result of this initiative, which includes the abolishment of one vacant Food Service Worker 1 and the unfunding of one Dietician 1.

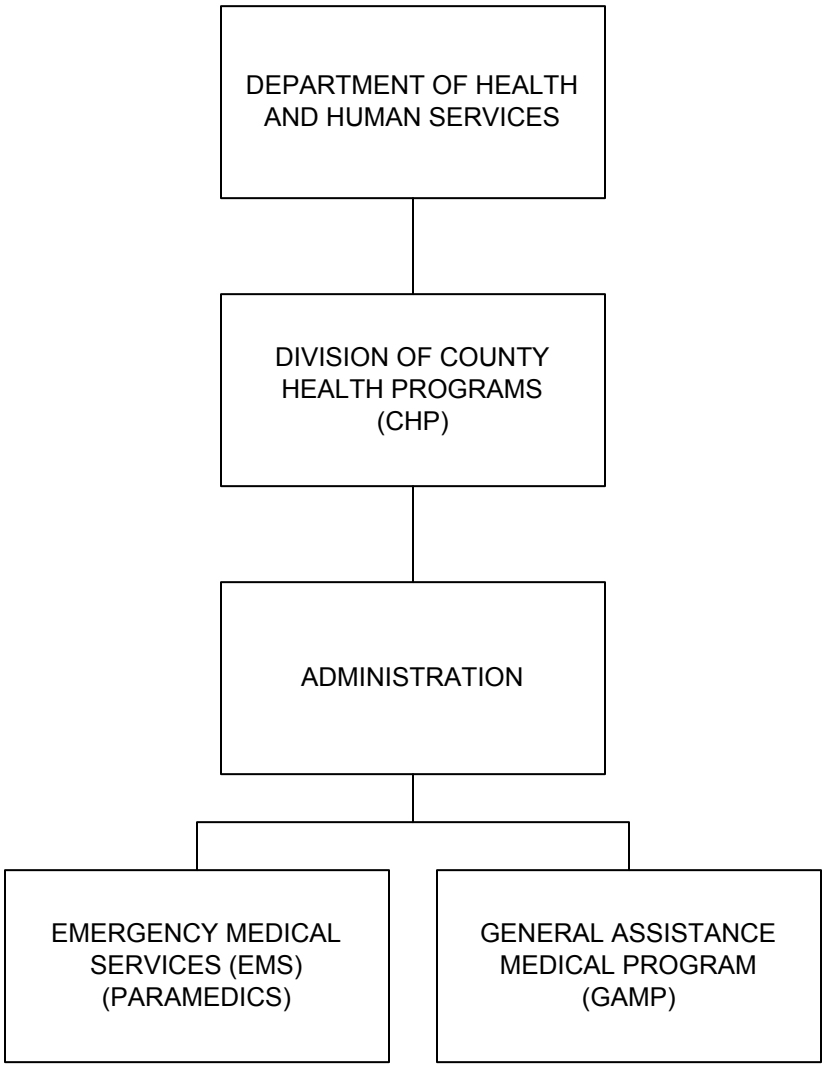
- In 2006, BHD plans to work with the Economic and Community Development Division to identify potential alternative locations for its inpatient, crisis and nursing home operations and/or to house its administrative and program staff. The Mental Health Complex has considerable vacant space due to inpatient and nursing home downsizing initiatives that have occurred over the past decade, and the costs associated with maintenance and operation of the facility are exorbitant and out of line with most other hospital and nursing home facilities. BHD believes that it may be able to significantly reduce those costs in alternative settings and utilize savings to enhance inpatient care and outpatient services. An increased professional services appropriation in the Economic and Community Development Division budget will allow for the procurement of consulting assistance to help with this initiative.

EXPENDABLE TRUST ACCOUNTS

The following, for informational purposes, are expendable trust accounts which may be utilized only for purposes which are legally mandated or where a formal trust relationship exists. The expenditures from these organizational units are limited to the purpose specifically designated by the donor. These trusts are not included as part of the BHD operating budget.

Org. Unit	Description of Expendable Trust		Projected Balances as of 12/31/05
0701	BHD – Research Fund		$360,000
	Referred to as the Frieda Brunn Mental Health Research Fund, this fund was created in 1970 for the purpose of supporting mental health research. Expenditure recommendations from this fund are made by the Research Committee at BHD.		
	Expenditure	Revenue	
	$25,000	$25,000	
0702	BHD – Patient Activities and Special Events		$157,000
	This fund is comprised of various trusts which stipulate the expenditures should be made to provide for patient activities and special events.		
	Expenditure	Revenue	
	$10,100	$10,100	

DEPARTMENT OF HEALTH AND HUMAN SERVICES – COUNTY HEALTH PROGRAMS


DEPARTMENT OF HEALTH AND HUMAN SERVICES
DIVISION OF COUNTY HEALTH PROGRAMS (CHP)
ADMINISTRATION
EMERGENCY MEDICAL SERVICES (EMS) (PARAMEDICS)
GENERAL ASSISTANCE MEDICAL PROGRAM (GAMP)

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: DEPARTMENT OF HEALTH AND HUMAN SERVICES – COUNTY HEALTH PROGRAMS

UNIT NO. 7200
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.51(2) of the Wisconsin Statutes, the County Board shall represent the County and have management of the business and concerns in all cases where no other provision is made.

The Emergency Medical Services (Paramedics) Program operates under Chapter 97 of the Milwaukee County Ordinances pertaining to comprehensive emergency medical care services.

The EMS (Paramedics) Program is responsible for managing all EMS related functions. The General Assistance Medical Program (GAMP) is the County's health care financing/delivery system for medically indigent persons residing within Milwaukee County. GAMP operates under the guidelines established by Chapter 49 of the Wisconsin Statutes and Section 32.90 of the Milwaukee County Ordinances. Other County health programs are reviewed and approved by the County Executive and County Board of Supervisors.

BUDGET SUMMARY

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services	$ 2,596,713	$ 2,575,679	$ 2,542,686	$ (32,993)
Employee Fringe Benefits	1,329,802	1,363,780	1,360,070	(3,710)
Services	11,477,106	12,468,797	11,583,629	(885,168)
Commodities	431,748	616,419	566,125	(50,294)
Other Charges	45,192,855	44,891,687	45,192,855	301,168
Debt & Depreciation	0	0	0	0
Capital Outlay	22,055	18,000	24,800	6,800
Capital Contra	0	0	0	0
County Service Charges	1,018,069	1,353,028	1,280,241	(72,787)
Abatements	(665,854)	(1,008,281)	(814,311)	193,970
Total Expenditures	$ 61,402,494	$ 62,279,109	$ 61,736,095	$ (543,014)
Direct Revenue	7,004,424	8,793,321	10,041,173	1,247,852
State & Federal Revenue	32,965,359	32,733,694	32,733,694	0
Indirect Revenue	0	0	0	0
Total Revenue	$ 39,969,783	$ 41,527,015	$ 42,774,867	$ 1,247,852
Direct Total Tax Levy	$ 21,432,711	$ 20,752,094	$ 18,961,228	$ (1,790,866)

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Central Service Allocation	$ 181,960	$ 332,366	$ 203,844	$ (128,522)
Courthouse Space Rental	0	0	0	0
Document Services	10,612	8,114	0	(8,114)
Tech Support & Infrastructure	75,982	96,969	82,789	(14,180)
Distribution Services	2,827	3,928	3,180	(748)
Emergency Mgmt Services	0	0	0	0
Telecommunications	26,586	14,719	20,192	5,473
Record Center	41,557	29,761	24,258	(5,503)
Radio	37,689	52,080	55,790	3,710
Computer Charges	34,603	54,361	42,659	(11,702)
Applications Charges	98,888	116,722	83,105	(33,617)
Total Charges	$ 510,704	$ 709,020	$ 515,817	$ (193,203)
Direct Property Tax Levy	$ 21,432,711	$ 20,752,094	$ 18,961,228	$ (1,790,866)
Total Property Tax Levy	$ 21,943,415	$ 21,461,114	$ 19,477,045	$ (1,984,069)

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services (w/o EFB)	$ 2,596,713	$ 2,575,679	$ 2,542,686	$ (32,993)
Employee Fringe Benefits (EFB)	$ 1,329,802	$ 1,363,780	$ 1,360,070	$ (3,710)
Position Equivalent (Funded)*	56.4	51.8	51.1	(.7)
% of Gross Wages Funded	100.0	97.4	97.3	(0.1)
Overtime (Dollars)**	$ 19,780	$ 32,520	$ 32,520	$ 0
Overtime (Equivalent to Position)	0.5	.6	.6	0

* For 2004, the Position Equivalent is the budgeted amount.
** Delineated for information. (Also included in personal services.)

PERSONNEL CHANGES				
Job Title/Classification	Action	Number of Positions/ Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
Paramedic Trainer/Paramedic Hrly	Create	0.40	EMS Program	$ 14,732
Secretarial Assistant	Abolish	1/1.0	EMS Program	(37,874)
			TOTAL	$ (23,142)

ORGANIZATIONAL COST SUMMARY					
DIVISION		2004 Actual	2005 Budget	2006 Budget	2005/2006 Changes
Administration	Expenditure	$ 1,219,846	$ 1,327,085	$ 1,230,963	$ (96,122)
	Abatement	(145,368)	(242,221)	(193,200)	49,021
	Revenue	0	0	0	0
	Tax Levy	$ 1,074,478	$ 1,084,864	$ 1,037,763	$ (47,101)
Emergency Medical Services (Paramedics)	Expenditure	$ 12,477,300	13,560,641	12,789,681	(770,960)
	Abatement	(223,400)	(237,105)	(247,094)	(9,989)
	Revenue	6,852,678	7,337,295	6,730,772	(606,523)
	Tax Levy	$ 5,401,222	$ 5,986,241	$ 5,811,815	$ (174,426)
General Assistance-Medical Program	Expenditure	$ 48,155,842	$ 48,399,664	$ 48,529,762	$ 130,098
	Abatement	(290,535)	(528,955)	(374,017)	154,938
	Revenue	32,888,975	34,189,720	36,044,095	1,854,375
	Tax Levy	$ 14,976,332	$ 13,680,989	$ 12,111,650	$ (1,569,339)
Healthier Community Programs	Expenditure	$ 211,333	$ 0	$ 0	$ 0
	Abatement	(4,487)	0	0	0
	Revenue	228,130	0	0	0
	Tax Levy	$ (21,284)	$ 0	$ 0	$ 0

MISSION

The Division of County Health Programs (formerly County Health Related Programs), through the programs and staff for which it is responsible, provides leadership, coordination, education and operational programs related to the provision of health services for the benefit of Milwaukee County citizens, employees and visitors, especially those most in need in the community.

The Division develops, implements and evaluates programs, opportunities and partnerships related to improving or providing for the health of Milwaukee County citizens and employees. The Division creates and maintains innovative, high-quality, community-based services, which serve target populations in a cost-effective/efficient, customer-focused manner through a variety of partnerships and by utilizing a systematic approach for service integration and delivery.

DEPARTMENTAL PROGRAM DESCRIPTION

The Department of Health and Human Services (DHHS) Division of County Health Programs (CHP) is comprised of three areas of service: Administration, the Emergency Medical Services (EMS) Program and the General Assistance Medical Program (GAMP).

BUDGET HIGHLIGHTS

- Total 2006 expenditures decrease by $543,014 from $62,279,109 to $61,736,095 primarily due to decreased contract payments in EMS. Total revenues increase $1,247,852 from $41,527,015 to $42,774,867. The increased revenue is primarily attributable to the agreement reached with the four hospital systems to provide increased financial support for GAMP in 2006.

- Personal Services expenditures without fringe benefits decrease by $32,993, from $2,575,679 to $2,542,686. Funded positions decrease by 0.7 from 51.8 to 51.1.

- Total funding committed for GAMP administrative costs by the four GAMP hospital system partners is $2,095,248. In addition, the hospital system partners have again agreed to provide $500,000 to offset the costs associated with 16 crisis respite beds in the Behavioral Health Division, and Aurora Health Care has agreed to donate approximately $80,000 of Occupational Health and Safety services for County employees and $65,000 for the Nurse Call-Line. The hospital systems have specified that this total commitment of $2,740,248 is contingent upon the provision of full funding of the GAMP medical expenditure budget in the 2006 Budget.

- All departments are required to operate within their expenditure appropriations and their overall Budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

ADMINISTRATION			
	2005 Budget	2006 Budget	2005/2006 Change
Expenditures	$ 1,327,085	$ 1,230,963	$ (96,122)
Abatements	(242,221)	(193,200)	49,021
Revenues	0	0	0
Tax Levy	$ 1,084,864	$ 1,037,763	$ (47,101)

DESCRIPTION

The Division of County Health Programs includes an administration section which contains costs associated with the overall management of the Division and the provision of coordinated employee health services. Administration costs include charges from other County departments and general operating expenses not allocated directly to other sections of the Division.

BUDGET HIGHLIGHTS

- Expenditures decrease by $47,101 to a total of $1,037,763. This is primarily attributable to Personal Service expenditure reductions of $58,052 as a result of the initiative to restructure CHP staff, which was approved by the County Board in 2005.
- An $8,900 appropriation is included for professional consulting services for information technology to reflect anticipated IT maintenance services for CHP Administration. This is a reduction of $2,880 over 2005.
- Aurora Health Care continues to provide $80,000 of Occupational Health and Safety services for County employees in 2006.

EMERGENCY MEDICAL SERVICES (PARAMEDICS)

	2005 Budget	2006 Budget	2005/2006 Change
Expenditures			
Community Support	$ 10,072,729	$ 9,403,956	$ (668,773)
Education/Training	792,658	788,827	(3,831)
Communications Center	2,458,149	2,349,804	(108,345)
Total Expenditures	$ 13,323,536	$ 12,542,587	$ (780,949)
Revenues			
EMS Services	$ 7,119,495	$ 6,393,072	$ (726,423)
Training Programs	217,800	337,700	119,900
Total Revenue	$ 7,337,295	$ 6,730,772	$ (606,523)
Tax Levy	$ 5,986,241	$ 5,811,815	$ (174,426)

DESCRIPTION

The Emergency Medical Services (EMS) Program (Paramedics) is a Milwaukee County-managed and sponsored program designed to benefit the entire community. There are seven major components to the area-wide service: the Community Support component which provides reimbursement via grants to municipalities that provide the paramedic transport units serving Milwaukee County; the Education/Training Center for initial and refresher paramedic education and other EMS-related courses; a Quality Assurance program which reviews and monitors service delivery; the Health Information Center which collects, enters and maintains patient care data; the Communication Center which is staffed with emergency medical communicators to coordinate on-line medical control and hospital notification for local and regional emergency calls and Flight for Life dispatch; the Equipment and Supplies Center which orders and delivers supplies, monitors controlled substances, facilitates equipment repair and maintains compliance with Trans 309; and the AHA Community Training Center (CTC), which provides and coordinates Milwaukee County employee and public education for Cardio-Pulmonary Resuscitation (CPR), Automatic External Defibrillator (AED), Advanced Life Support (ALS) and Pediatric Advanced Life Support (PALS) courses. Medical direction and control for the EMS Program is provided through a professional services contract with the Medical College of Wisconsin (MCW).

The EMS Program is a broad-based community partnership system with various municipalities and private providers. These services are funded by property tax levy and are partially offset with

revenues from the Paramedic Cost Recovery Program and revenues generated from the delivery of education services as well as paramedic services at the Bradley Center and other activities.

BUDGET HIGHLIGHTS

- EMS expenditures decrease $780,949 to $12,542,587 and revenues decrease $606,523 to $6,730,772 primarily due to Paramedic Recovery revenue adjustments and the associated services expenditure reductions based on actual experience.

- The EMS program continues using the same reimbursement model where Municipalities are paid based on net revenue collected and receive a supplemental payment from the County for uniforms, maintenance, education and related costs. Under this arrangement, the County continues to provide training, staffs the Communication Center and pays for billing services. EMS also provides a general supplemental appropriation maintained at $3 million in the 2006 budget. The entire cost of the EMS program (including revenue) is included in the County's budget and reimbursement revenue is paid back to municipal partners via a distribution formula developed and approved by the Intergovernmental Coordinating Council (ICC).

- Paramedic Recovery revenue is reduced by $801,881, from $7,030,209 to $6,228,328, with corresponding expenditure reductions in contract payments to host municipalities per the revenue sharing arrangement described above. This reduction is based on the actual collection of Paramedic Recovery revenue in 2004.

  The 2004 and 2005 Budgets contained a projected $1.4 million revenue increase over the 2003 budgeted amount in anticipation of enhanced revenue collection based on more accurate and complete information being provided to the billing agent for use in collecting reimbursement. Host municipalities understood that this was an optimal revenue projection, and that if the additional revenue was not realized, payment to the municipalities would be reduced to reflect actual collections. Actual revenue collections indicate that about $600,000 of the potential $1.4 million revenue increase did materialize. An optimal projection was utilized in order to provide for sufficient revenue and expenditure authority that would avoid the need for a mid-year fund transfer. In 2006 Paramedic Recovery revenue is budgeted based on actual experience with the distribution framework.

- Personal services expenditures for the EMS Training Program increase due to the addition of 0.40 EMS Paramedic Trainer Hourly workers to provide additional staff for a new initiative to give CPR training for child day care providers. Costs associated with this initiative are funded by the DHHS Economic Support Division.

- In 2006, new revenue of $30,000 for paging doctors for Children's Hospital of Wisconsin is anticipated based on prior experience.

- In 2006, one position of Secretarial Assistant is abolished and Vacancy and Turnover is increased.

- Expenditures for Medical Supplies have been reduced by $49,934 based on actual experience.

- The 2006 Budget includes Tax Refund Intercept Program (TRIP) net Paramedic Recovery revenue of $75,458, a reduction of $13,828 over 2005. All TRIP revenue collected for 2004 dates of service and beyond will be forwarded to host municipalities per the 2004-2006 municipal contracts.

- Flight for Life (FFL) revenue budgeted in the EMS Program from dispatching and tracking the FFL aircraft during flight has been increased by $84,700, from $65,000 to $149,700 and is based on actual experience.

- Funding for the Professional Service contract for Paramedic billing has been reduced by $109,720, from $677,720 to $568,000. This decrease represents a reduction in the percentage of net revenue paid to the vendor and is contingent upon County Board approval of a new contract recommendation that will be submitted in the October 2005 committee cycle. This contract was subject to a Request for Proposals process for the first time since 1997.

- The 2006 EMS training fee schedule is revised to the following, which will be implemented January 1, 2006:

AHA Courses Offered by the Community Training Center			
Service	**2005 Fee**	**2006 Fee**	**2005/2006 Change**
Basic Life Support (CPR) Health Care Provider	$60	$65	$5
Basic Life Support (CPR) Health Care Provider (Skill Testing Only)*		TBD	
Basic Life Support in conjunction with ACLS	$35	$40	$5
Advanced Cardiac Life Support (per person)	$210	$225	$15
Advanced Cardiac Life Support (per person) (Skill Testing Only)*		TBD	
Pediatric Advanced Life Support (per person)	$250	$270	$20
Advanced Life Support Instructor (per person)	$150	$160	$10
Pediatric Advanced Life Support Instructor/Person	$150	$160	$10
Basic Life Support (CPR) Instructor/Person	$100	$110	$10
Automatic Electronic Defibrillator (per person)	$35	$40	$5
Heartsaver CPR	$35	$40	$5
Children and Infant CPR	N/A	$40	
Heartsaver/First Aid	$55	$60	$5

EMS Courses Offered by the Education Center Service			
Service	**2005 Fee**	**2006 Fee**	**2005/2006 Change**
Paramedic Course (per person)	$7,000	$7,000	$0
Paramedic Refresher Course (per person) (per day)	$70	$80	$10
Paramedic Continuing Education Units (per person) (per hour)	$15	$20	$5
National Registry Exam	$250	$255	$5
Written only	$40	$45	$5
Practical only	$210	$215	$5
Practical Retakes per Station	$25	$30	$5
Basic IV Tech Course	N/A	$425	
Basic IV Refresher Course	N/A	$80	
First Responder Course	$250	$300	$50
First Responder Refresher Course	$150	$180	$30
Observational Ride Along/8 hour day**	$50	$60	$10

*TBD--Fee amount to be determined

** Activities offered by Emergency Medical Services

GENERAL ASSISTANCE - MEDICAL PROGRAM	2005 Budget	2006 Budget	2005/2006 Change
Expenditures			
Administration	$ 2,979,022	$ 2,962,890	$ (16,132)
Medical Expenses	44,891,687	45,192,855	301,168
Total Expenditures	$ 47,870,709	$ 48,155,745	$ 285,036
Revenues			
State Reimbursement	$ 32,733,694	$ 32,733,694	$ 0
Refunds and Recoveries	1,456,026	3,310,401	1,854,375
Total Revenues	$ 34,189,720	$ 36,044,095	$ 1,854,375
Tax Levy	$ 13,680,989	$ 12,111,650	$ (1,569,339)

DESCRIPTION

The General Assistance Medical Program (GAMP) is the health care financing system for medically indigent persons currently residing within Milwaukee County. During 1995, the State of Wisconsin developed a medical relief block grant for Milwaukee County, with State reimbursement limited to $16.6 million. In 1999, the State of Wisconsin established an Intergovernmental Transfer Program (ITP) that captured additional Federal funds and reduced County tax levy support for GAMP. This program was expanded in 2002 and again in 2003 for the purpose of increasing funds for medical providers. Under the expanded ITP program, the County issues a payment to the State of Wisconsin Bureau of Healthcare Financing that is used as a match for Federal supplemental payments and disproportionate share payments for hospital services.

BUDGET HIGHLIGHTS

- GAMP expenditures increase by $285,036 to $48,155,745 and revenues increase by $1,854,375 to $36,044,095. The changes are primarily attributable to new agreements reached with the four hospital systems.

- The GAMP income eligibility criteria remain at the 2003 level and are summarized in the following chart.

Family Size	2003 Monthly Gross Income Limitations
1	$ 902
2	1,166
3	1,429
4	1,697
5	1,966
6	2,218
7	2,484
8	2,758
9	3,033
10	3,306

- The 2006 Budget reduces T-19 Recoupment Revenue by $116,793, from $431,946 to $315,153, to reflect actual experience.

- The 2006 Budget maintains net Intergovernmental Transfer Program (ITP) revenue at the 2005 level of $9.3 million. The ITP payment of $6,791,275 is matched with Federal funds of approximately $9,342,419. The ITP payment and matching funds totaling $16,133,694 are returned to the County as refunds from area hospitals and medical providers as established in the GAMP contracts. Under the State and County ITP agreement, and in accordance with County Board Resolution (File No. 01-249), the ITP payments have two purposes: 1) to return the $6,791,275 payment to the County and 2) to provide funding for medical providers.

- The 2006 Budget maintains $16.6 million of medical relief block grant from the State of Wisconsin.

- The 2005 Budget included $244,080 in outside revenue from the four major GAMP-affiliated hospital systems to offset the salary and fringe benefit costs associated with four GAMP eligibility workers who are out-stationed at GAMP-affiliated clinics. The four major hospital systems have increased their contribution in the 2006 Budget to $569,080, which will pay for the four out-stationed workers plus personal services costs associated with 5.5 remaining eligibility workers for GAMP.

- GAMP Medical Service Expenditures are increased $301,168, with a corresponding increase in outside revenue, to reflect an agreement reached with GAMP-affiliated hospital systems in 2005 regarding home health care services provided to GAMP clients. This agreement will continue in 2006, allowing home health care services to be provided to homebound GAMP clients who are determined to require such services upon release from the hospital. The 2005 Budget assumed that the hospital systems would simply assume this cost, but the manner in which the agreement was implemented calls for GAMP to pay for home health care expenditures and then be reimbursed in an amount up to $301,168 by the hospitals.

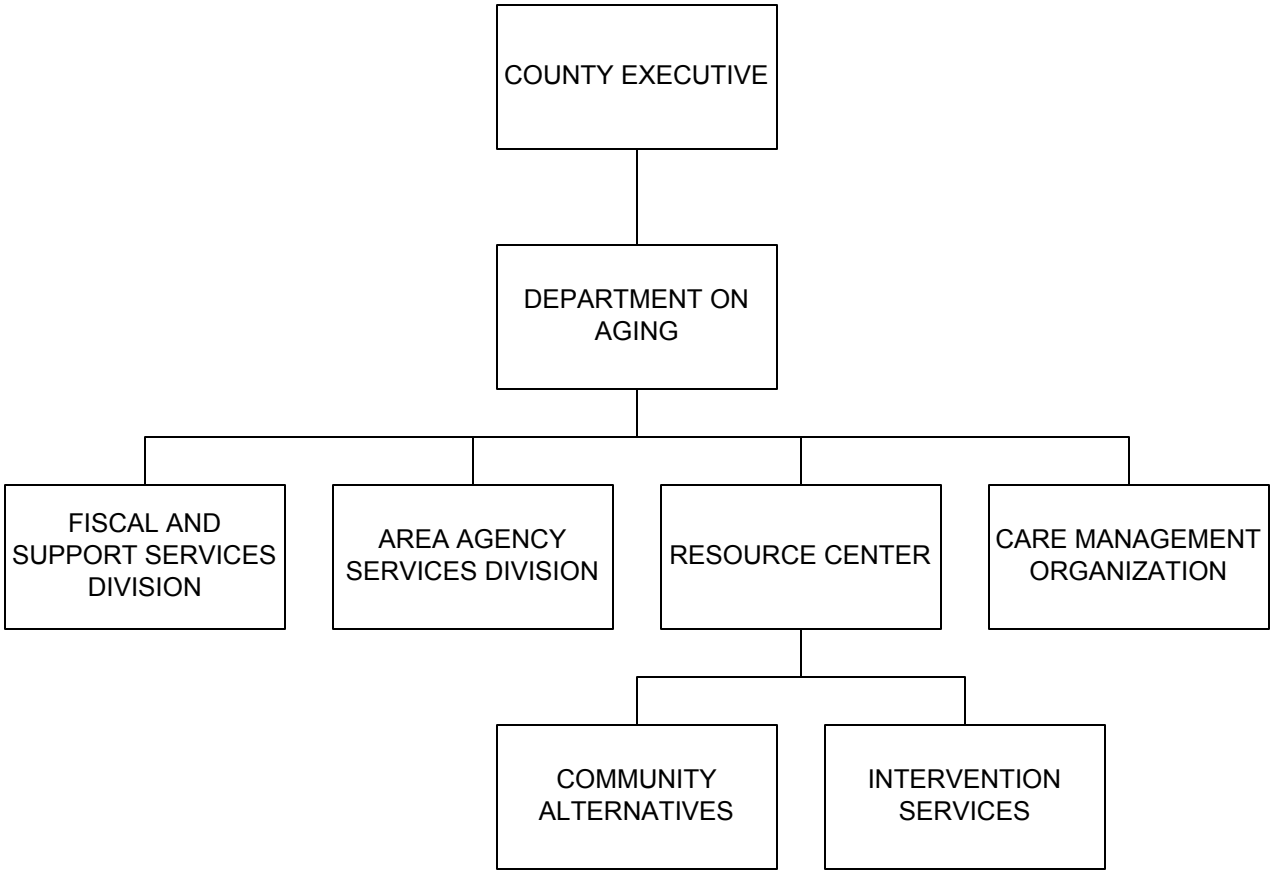
- GAMP administrative revenue associated with the $35 application fee for processing client applications is increased by $120,000, from $780,000 to $900,000, based on actual experience.

- An agreement with Aurora Health Care to fund the Nurse Call-Line will continue in 2006. Funding of $65,000 for the Nurse Call-Line was provided by Aurora in 2005 after the expiration of a Federal CAP Grant. The Nurse Call-Line is a valuable resource for clients in need of immediate medical advice and/or assistance in non-life threatening situations. Nurse Call-Line services can reduce medical expenditures by eliminating the need for costly Emergency Room visits.

- The four major hospital systems also have agreed to pay for the cost associated with CHP's contract with Wisconsin Physician Services Inc. (WPS) for claims processing and other administrative fiscal services. This two-year contractual agreement expires on 12-31-05, but it is anticipated that CHP will request a one-year extension. The hospital system commitment for this contract is $1,225,000, which is the same amount that was provided for the WPS contract in 2005.

- GAMP IT expenditures are reduced by $4,816, from $89,500 to $84,684, for maintenance and the continued development of McClears, a single client eligibility database system in real time.

DEPARTMENT ON AGING


COUNTY EXECUTIVE
DEPARTMENT ON AGING
FISCAL AND SUPPORT SERVICES DIVISION
AREA AGENCY SERVICES DIVISION
RESOURCE CENTER
CARE MANAGEMENT ORGANIZATION
COMMUNITY ALTERNATIVES
INTERVENTION SERVICES

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: DEPARTMENT ON AGING **UNIT NO.** 7900
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Under the Older Americans Act, the Milwaukee County Department on Aging is a Federal/State designated Area Agency on Aging for Milwaukee County. The Department on Aging's responsibilities are outlined in Chapter 53 of the General Ordinances of Milwaukee County and include planning, developing, providing, purchasing and coordinating services for the County's older adult population. The Department reports directly to the County Executive and provides staff support to the Milwaukee County Commission on Aging.

This Department provides a single entry point for older adults and their caregivers who are in need of elderly service information and assistance throughout Milwaukee County. Services provided by the Department on Aging are designed to provide an appropriate mix of community-based care and direct services to prevent the inappropriate and costly institutionalization of older adults. The Department is the designated Resource Center and Care Management Organization for older people in Milwaukee County under the State of Wisconsin's Family Care initiative.

BUDGET SUMMARY

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services	$ 7,591,913	$ 8,445,103	$ 8,384,112	$ (60,991)
Employee Fringe Benefits	4,223,630	4,582,164	4,552,172	(29,992)
Services	3,621,997	4,127,343	4,032,244	(95,099)
Commodities	1,320,632	2,113,836	1,430,764	(683,072)
Other Charges	126,733,762	141,560,515	145,295,539	3,735,024
Debt & Depreciation	0	0	0	0
Capital Outlay	5,211	0	335,152	335,152
Capital Contra	0	0	0	0
County Service Charges	3,496,754	4,624,218	5,767,881	1,143,663
Abatements	(1,733,738)	(2,844,630)	(2,902,492)	(57,862)
Total Expenditures	$ 145,260,161	$ 162,608,549	$ 166,895,372	$ 4,286,823
Direct Revenue	123,519,803	145,917,985	151,634,611	5,716,626
State & Federal Revenue	13,438,274	13,981,093	13,715,567	(265,526)
Indirect Revenue	0	0	0	0
Total Revenue	$ 136,958,077	$ 159,899,078	$ 165,350,178	$ 5,451,100
Direct Total Tax Levy	$ 8,302,084	$ 2,709,471	$ 1,545,194	$ (1,164,277)

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Central Service Allocation	$ 317,698	$ 425,523	$ 588,147	$ 162,624
Courthouse Space Rental	0	0	0	0
Document Services	24,244	56,996	0	(56,996)
Tech Support & Infrastructure	284,002	357,317	322,402	(34,915)
Distribution Services	23,566	10,574	26,545	15,971
Emergency Mgmt Services	0	0	0	0
Telecommunications	51,676	24,852	39,249	14,397
Record Center	13,743	7,822	8,022	200
Radio	0	0	0	0
Computer Charges	44,932	64,554	7,528	(57,026)
Applications Charges	162,015	325,433	263,390	(62,043)
Total Charges	$ 921,876	$ 1,273,071	$ 1,255,283	$ (17,788)
Direct Property Tax Levy	$ 8,302,084	$ 2,709,471	$ 1,545,194	$ (1,164,277)
Total Property Tax Levy	$ 9,223,960	$ 3,982,542	$ 2,800,477	$ (1,182,065)

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: DEPARTMENT ON AGING **UNIT NO.** 7900
FUND: General - 0001

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services (w/o EFB)	$ 7,591,913	$ 8,445,103	$ 8,384,112	$ (60,991)
Employee Fringe Benefits (EFB)	$ 4,223,630	$ 4,582,164	$ 4,552,172	$ (29,992)
Position Equivalent (Funded)*	183.7	158.5	160.6	2.1
% of Gross Wages Funded	96.0	98.2	94.5	(3.7)
Overtime (Dollars)**	$ 165,441	$ 109,116	$ 109,116	$ 0
Overtime (Equivalent to Position)	4.3	1.9	1.9	0

* For 2004, the Position Equivalent is the budgeted amount.
** Delineated for information. (Also included in personal services.)

PERSONNEL CHANGES				
Job Title/Classification	Action	Number of Positions/ Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
None				
			TOTAL	$ 0

ORGANIZATIONAL COST SUMMARY					
DIVISION		2004 Actual	2005 Budget	2006 Budget	2005/2006 Changes
Administration	Expenditure	$ 3,418,083	$ 2,289,697	$ 2,146,797	$ (142,900)
	Abatement	(815,969)	(2,289,673)	(2,146,797)	0
	Revenue	(1)	0	0	0
	Tax Levy	2,602,115	24	0	(24)
Area Agency: Elderly Services	Expenditure	$ 3,552,016	$ 3,640,175	$ 3,614,176	$ (25,999)
	Abatement	(95,667)	(8,411)	(8,339)	72
	Revenue	3,028,115	3,098,687	3,195,217	96,530
	Tax Levy	$ 428,234	533,077	410,620	(122,457)
Area Agency: Senior Meal Program	Expenditure	$ 4,734,234	4,410,801	4,682,710	271,909
	Abatement	(90,765)	(4,121)	(434)	3,687
	Revenue	4,314,382	4,220,714	4,648,389	427,675
	Tax Levy	329,087	185,966	33,887	(152,079)
Area Agency: Senior Centers	Expenditure	$ 1,323,056	1,318,550	1,621,511	302,961
	Abatement	0	0	0	0
	Revenue	0	0	0	0
	Tax Levy	1,323,056	1,318,550	1,621,511	302,961
Resource Center: Community Alternatives & Intervention Services	Expenditure	$ 8,070,113	9,416,006	8,944,238	(471,768)
	Abatement	(733,318)	(392,324)	(425,701)	(33,377)
	Revenue	7,138,988	7,696,804	7,422,308	(274,496)
	Tax Levy	$ 197,807	1,326,878	1,096,229	(230,649)
Care Management Organization	Expenditure	$ 125,896,396	144,377,950	148,788,432	4,410,482
	Abatement	1,982	(150,101)	(321,221)	(171,120)
	Revenue	122,476,593	144,882,873	150,084,264	5,201,391
	Tax Levy	$ 3,421,785	(655,024)	(1,617,053)	(962,029)

MISSION

The mission of the Milwaukee County Department on Aging is to affirm the dignity and value of older adults of this County by supporting their choices for living in or giving to our community.

DEPARTMENT DESCRIPTION

The Milwaukee County Department on Aging was created in the 1991 budget to serve as Milwaukee County's designated Area Agency on Aging under the Older Americans Act and as the County's designated unit to administer aging programs. The Department plans for and services the growing needs of Milwaukee County's large and diverse older adult population. It is the one dedicated, specialized agency within Milwaukee County government to represent and serve the needs of the elderly.

The Department integrates several Federal and State revenue streams including the Older Americans Act, the Senior Community Services Program, the Alzheimer's Family and Caregiver Support Program (AFCSP), Base Community Aids (BCA) and Family Care.

The Department is the designated Aging Resource Center and Care Management Organization (CMO) for older people in Milwaukee County under the State of Wisconsin's Family Care initiative. Family Care replaces the state's numerous Long Term Support programs, including the Community Options Program (COP), COP Waiver, and Community Integration Program (CIP) with a single, integrated Long Term Care entitlement program.

The Department on Aging consists of four service areas:

Administration includes the Director's Office and the Fiscal and Support Services Division. The major functions of the Fiscal and Support Services Division include budget development and management, accounting and personnel administration. The Division monitors Departmental expenditures and revenues, reviews audits, reports service utilization and expenditures to County and State agencies, projects revenues and expenditures and monitors compliance with funding source requirements. This Division also develops the Department's fiscal policies and assesses operations for effectiveness and efficiency.

Area Agency Services provide a comprehensive network of support services through community-based agencies that assist older adults to remain independent in their homes as long as possible. These programs are funded through the Older Americans Act and State revenue earmarked for elderly services. The Division is responsible for planning, research and program development. In addition, unit staff solicit, monitor, evaluate and administer contracts for a variety of services in the community. Staff assist with contract development and coordinate the request for proposals process with other County departments.

The Area Agency Services Division provides staff support to the Milwaukee County Commission on Aging, its five standing committees and its Advisory Council. Division staff assist the Commission in conducting public hearings and needs assessments as required under Federal statute, provide technical assistance and serve as a resource for businesses, universities and voluntary organizations interested in meeting the needs of older adults in the community.

The Senior Meal Program part of the Area Agency Services Division, is funded under Titles III-C-1 and III-C-2 of the Older Americans Act and other State and Federal funds received from the State of Wisconsin Bureau on Aging and Long Term Care Resources. The program receives reimbursement for eligible elderly meals from the United States Department of Agriculture (USDA).

The purposes of the Senior Meal Program are:

1. To provide older persons, particularly those with low incomes, low-cost, nutritionally sound meals in strategically located congregate sites. Two of the 31 meal sites offer weekend meals to program participants. The program also seeks to reduce the social isolation of participants by providing supportive services including recreation, education and information about other programs and services available to older adults.

2. To provide home-delivered meals five to seven days a week to eligible frail, homebound, older adults. The program assists older adults in remaining independent and living within their own homes and provides limited gap-filling services in addition to meals.

The **Resource Center** Division acts as the entry point for the Department's Family Care benefits and is responsible for arranging short-term assistance for older adults with immediate or pressing needs. It is the primary source of quality information and services for persons 60 years of age and older.

As a major component of the State of Wisconsin Family Care initiative, this Division has four primary functions: (1) to provide Milwaukee County's older adults, their caregivers and the general public one central number to call for information about programs and services 24 hours a day; (2) to provide pre-admission counseling to elders seeking residential placements; (3) to determine eligibility for the Family Care benefit; and (4) to provide community education to older adults, their families, and caregivers on a broad range of subjects, including wellness and prevention of functional decline. The Resource Center's other major responsibilities include investigating allegations of elder abuse and providing protective services, guardianships and protective placement services to vulnerable older adults.

The **Care Management Organization (CMO)** Division was created in response to the Family Care initiative. In accordance with authorization initially granted by the County Board in 1997 (Resolution File No. 96-630) and 1998 (Resolution File No. 98-893), under Family Care, the Department's Care Management Organization coordinates all long term care services, including home and community based services and institutional services for eligible elders who require publicly funded long term care services. Using inter-disciplinary teams of nurses, human service workers, other professionals and volunteers, the Division oversees the provision of a comprehensive package of service benefits. These include Adult Day Care, Supportive Home Care, transportation, accessibility equipment and home modifications, residential care services, money management, durable medical equipment, home health care, personal care, skilled nursing services and skilled nursing home care. In return for coordinating and managing these services, the Department's CMO receives a capitated rate payment per member per month from the State.

BUDGET HIGHLIGHTS

DEPARTMENTAL

- Personal Services expenditures without fringe benefits decrease by $60,991 from $8,445,103 to $8,384,112. Total positions increase by 2.1 to 160.6.

- Total expenditures increase by $4,286,823 to $166,895,372 and total revenues increase by $5,451,100 to $165,350,178. This change is primarily accounted for in the Care Management Organization and reflects the increased per member per month capitated rate received from the State and the associated expenditures.

- All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

ADMINISTRATION

- Expenditures are decreased by $142,900 primarily due to reduced crosscharges.

- At the end of 2005, the Schlitz Park lease expires. The Economic and Community Development Division issued an RFP for space for the Department on Aging in July 2005. RFP responses are being reviewed and a decision will be made in the Fall of 2005 regarding space for the Department on Aging. A total of $614,666 has been budgeted for space rental and security in 2006.

AREA AGENCY SERVICES

The Area Agency Services Division consists of three major programs areas: Elderly Services, the Senior Meal Program and the Senior Centers.

- Working with the Commission on Aging and its Advisory Council, the Area Agency Services Division of the Department on Aging will continue to plan, implement and monitor private fund-raising strategies. The two areas of focus for 2006 will be addressing the rise in home delivered meals and the need for support of the five County-owned Senior Centers.

Elderly Services

- New Medicare Modernization Act Transition Grant funding is budgeted in the amount of $105,991 in 2006. This grant results from increased Federal S.H.I.P. (Senior Health Insurance Program) money that was issued to States in 2005 for the purpose of providing a Medicare Part D education and outreach campaign. Medicare Part D is a voluntary prescription drug benefit that will become available to seniors on January 1, 2006. Seniors will have to make various decisions regarding enrollment, plan choices and benefits.

  Contractual expenditures are increased by the grant amount to provide funding to Legal Action of Wisconsin—SeniorLAW. Legal Action will provide community presentations, produce informational literature, educate professionals and seniors, provide counseling services and offer advocacy services to seniors through this contract.

  In addition, the Department on Aging Resource Center and Area Agency staff are coordinating dozens of trainings and will help seniors make appropriate choices.

- In 2004 the Department of Aging received a Robert Wood Johnson (RWJ) Foundation Community Partnerships for Older Adults grant to fund their Connecting Caring Communities initiative. This is a four-year grant. In 2006, the third year of the grant, $277,500 is budgeted and includes funding from RWJ and additional matching funds from Helen Bader, Faye McBeath and the Greater Milwaukee Foundations. The total four-year grant is $1,110,000.

Senior Meal Program

	2005 Budget	2006 Budget	2005/2006 Change
Number of Meal Sites Open	32	31	(1)
Meals Served at Meal Sites	458,500	379,460	(79,040)
Home-Delivered Meals	224,784	303,575	78,791
Total Meals Served	683,284	683,035	(249)

- Meal sites decrease by one to a total of 31 sites in 2006 as a result of the Village Adult Day Center discontinuing their participation in the congregate meal program in early 2005. The Village Adult Day Care Center still provides meals to seniors but is funded through an alternative program.

- The number of home-delivered meals increases while the number of meals served at the meal sites decreases. This shift is based on actual experience in 2005.

- Expenditures increase by $275,596 primarily due to increased food expenditures based on actual experience. Revenues increase by $427,675 due to an analysis of the amount of Family Care member meals served in meal sites that are eligible for revenue reimbursement.

- The Senior Meal Program continues the following initiatives at no additional cost to seniors to promote health and well-being among the Milwaukee County older population:

  – The Commodity Supplemental Food Program (administered by the Hunger Task Force) and the Reach Program (administered by Second Harvest) enable participants at various meal sites to receive food boxes each month.

  – The UW Extension - Wisconsin Nutrition Education Program provides monthly nutrition education classes at 17 meal site locations.

– The Department on Aging, the City of Milwaukee Health Department and the Wisconsin Nutrition Education Network partner to sponsor the "Stepping Up to a Healthier Lifestyle" Campaign, which provides wellness promotions at meal sites.

Senior Centers

- A principal challenge of operating the five County owned senior centers continues to be maintenance of the facilities. In 2006, $300,000 is budgeted to begin to address the maintenance needs of the centers. Projects will be funded based on a long-range capital and operating plan, which will be established and managed by the Department and DAS-Fiscal Affairs.

- Milwaukee County's WellnessWorks and fitness center programs are recognized nationally as an award-winning model of community based fitness and wellness programs for multicultural populations at no charge to its participants. The Department on Aging will continue to seek grant funding and partnerships to sustain and expand fitness and physical activity programming at the senior centers.

RESOURCE CENTER:
COMMUNITY ALTERNATIVES &
INTERVENTION SERVICES DIVISIONS

	2005 Budget	2006 Budget
Pre-admission Consultations	1,200	1,200
Functional Screens	3,500	3,500
Information Contacts	80,000	80,000

- Expenditures decrease $505,145 primarily due to decreased personal services expenditures and reductions in purchase of service contracts.

- Revenues decrease by $274,496 primarily due the expiration of the Wellness and Prevention Grant funding of $249,040. Purchase of service expenditures are reduced to off-set the loss of grant revenue.

- The DHHS – Economic Support Division will continue to deploy 18 Economic Support Specialists, two Office Support Assistant 2s, two ESS Supervisors and one Quality Assurance Technician to perform eligibility and related functions for the Family Care program. The Department on Aging is cross-charged for all personal services costs related to this unit, with the exception of the Quality Assurance Technician position, which is covered with regular Income Maintenance revenue.

- In 2006, Resource Center staff will evaluate procedures and technology in order to serve elders more effectively and efficiently.

CARE MANAGEMENT COORDINATED
SERVICES DIVISION
(CARE MANAGEMENT ORGANIZATION)

	2005 Budget	2006 Budget
CMO New Enrollments	557	138
Average CMO Clients Served per Month	6,242	5,639

- In 2005, the Department on Aging was awarded the sole contract to operate the Care Management Organization in Milwaukee County. The contract includes optional renewals through 2009.

- The CMO is operated as an enterprise fund in accordance with the requirements made by the State of Wisconsin.

- Revenues increase by $5,201,391. This reflects the increased per member per month capitated rate from the State that the CMO began receiving in January 2005 as well as increases for new members. The capitated rate in 2006 is slightly higher than the 2005 rate based on preliminary data given to the CMO by the State. Expenditures also increase by $4,239,362 primarily in member services. The expenditure increase includes vendor rate increases varying from 3-4%.

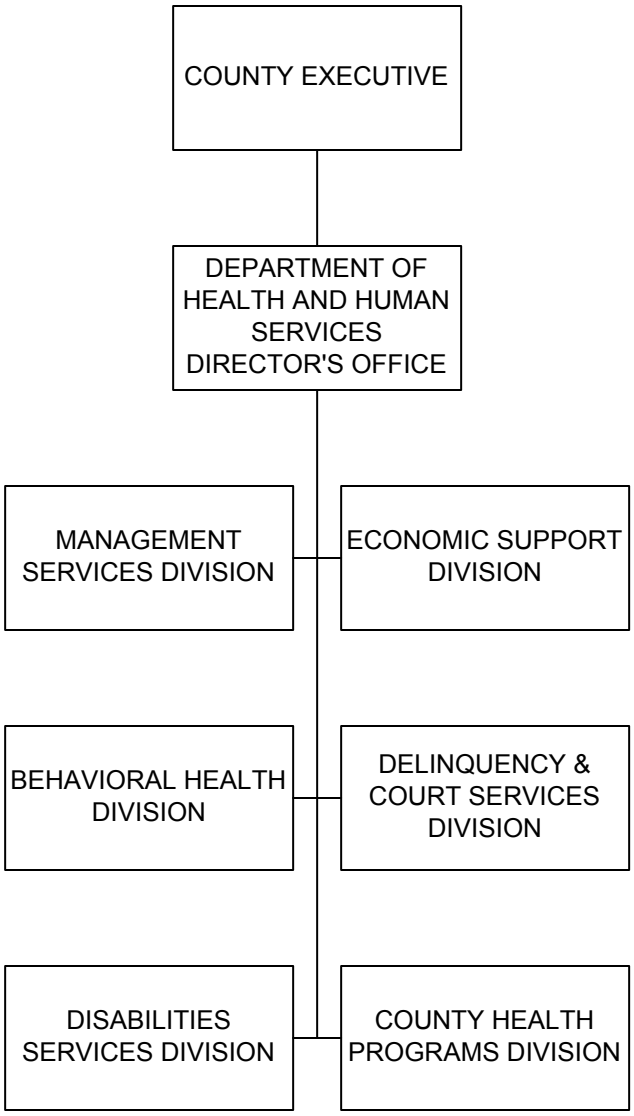
- Contractual services for CMO fiscal and management services is decreased by $170,000 due to the restructuring of CMO fiscal staff in 2005. This decrease is partially off-set by an

increase of $100,000 for information technology contract services.

- In 2005 the CMO restructured their fiscal and management staff to ensure that CMO operations and finances were closely monitored. To continue this process, capitation revenues and member service expenditures are budgeted using activity codes in 2006. The revenue activity codes are based on level of care and the expenditure activity codes are based on service categories. This provides the CMO with more comprehensive information and allows fiscal staff to monitor expenditures and revenues more closely and identify variances from budget, allowing for operational adjustments.

- In 2005 the CMO and the County entered into a Commitment Agreement which establishes that, after meeting the State contract requirements for required working capital reserve, the County receives 50% of any surpluses generated by the CMO up to the total of the prior year accumulated deficits of $12,217,786. In 2006, the CMO anticipates a surplus of $3,234,106 of which $1,617,053 will be paid to the County and an equal amount will be budgeted as an expenditure reserve within the CMO.

DEPARTMENT OF HEALTH AND HUMAN SERVICES


COUNTY EXECUTIVE
DEPARTMENT OF HEALTH AND HUMAN SERVICES DIRECTOR'S OFFICE
MANAGEMENT SERVICES DIVISION
ECONOMIC SUPPORT DIVISION
BEHAVIORAL HEALTH DIVISION
DELINQUENCY & COURT SERVICES DIVISION
DISABILITIES SERVICES DIVISION
COUNTY HEALTH PROGRAMS DIVISION

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: DEPARTMENT OF HEALTH AND HUMAN SERVICES **UNIT NO.** 8000
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

The Department of Health and Human Services (DHHS) operates under Chapters 46 (Social Services), 48 (Children's Code), 49 (Public Assistance), 51 (Mental Health), 55 (Protective Services) and 938 (Juvenile Delinquency) of the Wisconsin State Statutes.

DHHS provides a wide range of life-sustaining, life-saving and life-enhancing services to children and adults through age 60. Programs focus on providing services for delinquent children, dysfunctional families, developmentally disabled persons, physically disabled persons, mentally ill persons, homeless persons, and those in need of financial assistance. Many of the services provided are mandated by State Statute and/or provided through a State/County contract.

BUDGET SUMMARY

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services	$ 30,236,270	$ 33,599,815	$ 32,725,184	$ (874,631)
Employee Fringe Benefits	16,538,984	18,834,309	18,006,133	(828,176)
Services	14,915,491	15,871,808	13,960,435	(1,911,373)
Commodities	416,555	548,315	526,591	(21,724)
Other Charges	106,084,582	109,098,257	113,971,351	4,873,094
Debt & Depreciation	0	0	0	0
Capital Outlay	419,099	87,925	133,600	45,675
Capital Contra	0	0	0	0
County Service Charges	13,396,278	15,889,647	16,666,324	776,677
Abatements	(10,779,107)	(15,899,565)	(16,278,918)	(379,353)
Total Expenditures	$ 171,228,152	$ 178,030,511	$ 179,710,700	**$** 1,680,189
Direct Revenue	8,493,234	8,085,215	7,970,314	(114,901)
State & Federal Revenue	145,717,248	149,429,786	152,428,840	2,999,054
Indirect Revenue	454,382	407,791	737,179	329,388
Total Revenue	$ 154,664,864	$ 157,922,792	$ 161,136,333	$ 3,213,541
Direct Total Tax Levy	$ 16,563,288	$ 20,107,719	$ 18,574,367	$ (1,533,352)

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Central Service Allocation	$ 698,738	$ 1,452,837	$ 1,378,591	$ (74,246)
Courthouse Space Rental	0	0	0	0
Document Services	55,074	31,719	0	(31,719)
Tech Support & Infrastructure	1,035,648	1,154,066	1,348,079	194,013
Distribution Services	10,383	9,487	11,679	2,192
Emergency Mgmt Services	0	0	0	0
Telecommunications	200,869	111,376	152,569	41,193
Record Center	68,325	59,081	39,884	(19,197)
Radio	34,172	45,136	48,637	3,501
Computer Charges	473,847	394,122	508,138	114,016
Applications Charges	626,322	1,246,053	1,294,741	48,688
Total Charges	$ 3,203,378	$ 4,503,877	$ 4,782,318	$ 278,441
Direct Property Tax Levy	$ 16,563,288	$ 20,107,719	$ 18,574,367	$ (1,533,352)
Total Property Tax Levy	$ 19,766,666	$ 24,611,596	$ 23,356,685	$ (1,254,911)

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services (w/o EFB)	$ 30,236,270	$ 33,599,815	$ 32,725,184	$ (874,631)
Employee Fringe Benefits (EFB)	$ 16,538,984	$ 18,834,309	$ 18,006,133	$ (828,176)
Position Equivalent (Funded)*	749.3	797.8	791.1	(6.7)
% of Gross Wages Funded	89.9	96.0	95.5	(.5)
Overtime (Dollars)**	$ 1,384,391	$ 631,392	$ 637,596	$ 6,204
Overtime (Equivalent to Position)	36.6	17.5	17.7	.2

* For 2004 Actuals, the Position Equivalent is the budgeted amount.
** Delineated for information. (Also included in personal services.)

PERSONNEL CHANGES				
Job Title/Classification	Action	Number of Positions/ Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
Clerical Specialist DHS	Abolish	1/1.0	Management Services	$ (31,832)
Admin Coord Reimbursement	Transfer	1/1.0	Management Services	(63,146)
Policy & Procedure Coordinator	Abolish	1/1.0	Disabilities Services	(51,116)
Office Support Assistant 2	Abolish	1/1.0	Disabilities Services	(33,376)
Human Service Worker	Create	3/3.0	Disabilities Services	99,666
Human Service Worker	Fund	2/2.0	Disabilities Services	66,444
Nurse Program Coordinator	Create	1/1.0	Disabilities Services	67,522
Clerical Assistant 1	Abolish	3/3.0	Delinquency & Courts	(94,560)
Juvenile Correction Officer	Abolish	9/9.0	Delinquency & Courts	(313,020)
Intake Specialist CCC	Abolish	1/1.0	Delinquency & Courts	(41,260)
Section Mgr. Financial FCMB	Abolish	1/1.0	Economic Support	(47,908)
Customer Service Manager	Create	1/1.0	Economic Support	49,128
Fiscal Asst 2	Abolish	1/1.0	Economic Support	(29,546)
Quality Assurance Tech	Create	2/2.0	Economic Support	71,688
			TOTAL	$ (351,316)

ORGANIZATIONAL COST SUMMARY					
DIVISION		2004 Actual	2005 Budget	2006 Budget	2005/2006 Changes
Director's Office	Expenditure	$ 380,332	$ 548,307	$ 476,524	$ (71,783)
	Abatement	(414,975)	(733,532)	(659,537)	73,995
	Revenue	0	0	0	0
	Tax Levy	$ (34,643)	$ (185,225)	$ (183,013)	$ 2,212
Economic Support Division	Expenditure	$ 44,890,326	$ 48,115,438	$ 47,992,165	$ (123,273)
	Abatement	(1,705,608)	(2,875,627)	(3,257,641)	(382,014)
	Revenue	44,456,758	42,946,222	43,236,851	290,629
	Tax Levy	$ (1,272,040)	$ 2,293,589	$ 1,497,673	$ (795,916)
Delinquency & Court Services Division	Expenditure	$ 35,608,547	$ 39,325,476	$ 38,993,107	$ (332,369)
	Abatement	(657,814)	(814,209)	(861,414)	(47,205)
	Revenue	19,210,725	22,926,084	22,892,488	(33,596)
	Tax Levy	$ 15,740,008	$ 15,585,183	$ 15,239,205	$ (345,978)
Disabilities Services	Expenditure	$ 94,614,736	$ 96,072,526	$ 99,503,972	$ 3,431,446
	Abatement	(1,595,621)	(2,169,015)	(2,161,535)	7,480
	Revenue	89,904,053	91,204,013	94,433,176	3,229,163
	Tax Levy	$ 3,115,062	$ 2,699,498	$ 2,909,261	$ 209,763
Management Services Division	Expenditure	$ 6,510,423	$ 9,868,329	$ 9,023,849	(844,480)
	Abatement	(6,405,088)	(9,307,182)	(9,338,790)	(31,608)
	Revenue	1,093,028	846,473	573,818	(272,655)
	Tax Levy	$ (987,693)	$ (285,326)	$ (888,759)	$ (603,433)

MISSION

The mission of the Milwaukee County Department of Health and Human Services is to secure human services for individuals and families who need assistance in living a healthy, independent life in our community.

DEPARTMENT DESCRIPTION

The Department of Health and Human Services (DHHS) includes the following six divisions: Economic Support Division, Delinquency and Court Services Division, Disabilities Services Division, Management Services Division, Behavioral Health Division and County Health Programs Division. All six divisions report to the office of the Director of the Department of Health and Human Services.

Since the DHHS Behavioral Health Division financially operates as an enterprise fund, it appears as a separate organizational unit in the County budget (Org. 6300). The County Health Programs Division also operates under a separate budget (Org. 7200).

The ***Director's Office*** provides guidance, support and administrative direction to all DHHS divisions. The DHHS Director reports directly to the County Executive as a cabinet officer.

The ***Economic Support Division***, pursuant to State Statutes, is charged with the responsibility of assisting eligible people to obtain Food Stamps, Medical Assistance (Title 19) and Child Day Care benefits. In addition, the Economic Support Division is responsible for administering the State's BadgerCare health program and specialized financial assistance programs such as Fraud Detection and Benefit Repayment, Wisconsin Home Energy Assistance and Burials.

The ***Delinquency and Court Services Division*** administers a 120-bed Juvenile Detention Center, juvenile court intake, custody intake and probation services, support staff for the operation of the Children's Court, predispositional secure/non-secure out-of-home placement resources, the First Time Offender program and post-dispositional placement resources for adjudicated delinquents. The Division is also charged by the State for the cost of juveniles sentenced to a State Juvenile Correctional facility. Purchased programs that serve alleged and adjudicated delinquent youth, including programs that are designed to divert such youth from State facilities, are administered in this Division. The Juvenile Detention Center is staffed and maintained as a 24-hour, secure correctional facility, which primarily houses juveniles being held pending trial

who are a threat to the community. Custody Intake staff screen Children's Court intake referrals from police for the Juvenile Detention Center. Court Intake staff prepare case reports and histories for the Children's Court judges, and Probation staff supervise youth adjudicated for delinquent behavior in the community.

The ***Disabilities Services Division*** provides human services to adults between the ages of 18 and 60. Services are targeted at populations with special needs including persons with physical and developmental disabilities (including children from birth to three). A wide variety of services are provided, including case management for long-term support, residential services, work and day services, community living support services, community treatment, community support, adult day care, fiscal agent services and service access and prevention. Many of these services enable persons to live in the community and avoid institutional placements. The Division also utilizes a Resource Center, which was designed and implemented as part of the 2003 Budget.

The ***Management Services Division*** provides contract administration and quality assurance, building operations and procurement services to the Director's Office, Delinquency and Court Services, Economic Support and Disabilities Services Divisions. In addition, this Division provides accounting, business office, collections and payroll services to the above entities as well as to the Behavioral Health Division and the County Health Programs Division. The Division also includes the costs for County-wide services such as Risk Management, Audit, Payroll and other functions. Budgeting and human resources functions previously provided under this Division are now provided in cooperation with the Department of Administrative Services (DAS).

BUDGET HIGHLIGHTS

DEPARTMENTAL

- Personal Services expenditures, without fringe benefits, decrease by $874,631, from $33,599,815 to $32,725,184. Funded positions decrease 6.7 to 791.1.

- Total expenditures increase by $1,680,189 to $179,710,700 and total revenues increase by $3,213,541 to $161,136,333.

- The total expenditures and revenues in the DHHS budget does not include $21,361,540 of State Department of Corrections charges and Youth Aids revenue. This is a result of the State paying itself first from the County's Youth Aids allocation.

- The State of Wisconsin Department of Administration continues the practice of intercepting $20,101,300 from State Shared Revenue and intercepts $38,792,200 of Community Aids revenue to fund the operation of the State Bureau of Milwaukee Child Welfare.

- In 2003, DHHS began an initiative to establish a single-client information database across the various divisions. This initiative involves implementation of the McClears information system, which was originally developed for the General Assistance Medical Program (GAMP). The 2005 DHHS Budget included $109,375 to implement McClears in the Economic Support Division's Child Day Care, Energy Assistance and Burials programs and for related consulting assistance for the Disabilities Services Division's Medical Assistance Personal Care program. The 2006 Budget includes $94,400 for continued development and system maintenance.

- All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severally liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

ECONOMIC SUPPORT DIVISION

- Economic Support Division (ESD) expenditures decrease by $505,287 primarily associated with savings associated with the move from Schlitz Park to the Coggs Center. Revenues increase by $290,629 primarily due to increased Home Energy Assistance and Child Day Care Administration dollars.

- The 2006 Budget reflects the ninth full year of Wisconsin Works, or W-2, implementation in Milwaukee County. ESD does not administer W-2, but complements it by offering access to Food Stamps, Child Day Care and Medical Assistance. The costs incurred by ESD that are associated with W-2 are funded by revenues from the State of Wisconsin that come to Milwaukee County through private W-2 agencies. The 2006 Budget includes $1,449,029 of revenue from W-2 agencies for Child Care eligibility and other functions performed by ESD staff in support of W-2.

- ESD's 2006 Budget reflects the movement of all remaining ESD staff who had been stationed at Schlitz Park to the Marcia P. Coggs Human Services Center. The budget also reflects the consolidation of all south side ESD staff at the Hills Building located at 9th and Mitchell. ESD will experience space rental savings of $622,700 from these developments and from the re-location of DHHS Management Services and Disabilities Services staff from Schlitz Park to the Coggs Center, which spreads operating and maintenance costs to a larger number of tenants.

- Based on preliminary written notification from the State of Wisconsin, ESD's 2006 Budget projects Income Maintenance (IM) revenue of $15,829,366, which is the same amount as the actual 2005 State IM contract. The requested budget retains 15 Economic Support Specialist positions that were created in 2004 after ESD received a one-time State IM allocation of $1.2 million. In 2005, despite the loss of this funding, these positions were preserved via an increased IM property tax levy allocation and savings in other areas of ESD's budget.

- One vacant position of ESS Section Manager is abolished and a position of Customer Service Manager is created. The Customer Service Manager will coordinate new customer service initiatives implemented during the past two years, coordinate strategic plan performance measurement and enhance overall customer service performance. The net cost of this initiative is $1,220.

- The 2006 Budget eliminates an appropriation of $150,000 that was provided in 2005 for an anticipated Food Stamp Error Rate penalty. ESD's Food Stamp Error Rate decreased from 11.8% to 9.1% between Federal Fiscal Year (FFY) 2003 and 2004, and has further decreased to 6.1% through the first seven months of FFY 2005. It is anticipated that as a result of this improvement, no penalty will be assessed in 2006. Several initiatives designed to improve payment accuracy will be sustained in 2006. Also, in 2006, ESD will fund the position of Food Stamp Payment Accuracy Manager with IM revenue, as Food Stamp Reinvestment funds that previously had been utilized have now expired.

- Two positions of Quality Assurance Tech are created for a total cost of $71,688. The need for these new positions is directly related to a decision by the State of Wisconsin to discontinue funding for two State positions that participated in activities to reduce the County's Food Stamp error rate. In order to maintain the "Find and Fix" error reduction strategy in ESD, the County creates and funds two positions, which are partially offset with IM revenue.

- ESD will continue to deploy 18 Economic Support Specialists, two Office Support Assistant 2s, two ESS Supervisors and one Quality Assurance Technician to perform eligibility and related functions for the Family Care program. The Department on Aging will be cross-charged for all personal services costs related to this unit, with the exception of the Quality Assurance Technician position, which is covered with regular IM revenue. IM revenue also funds a Section Manager position that dedicates a significant percentage of their time overseeing the Family Care unit.

- The cost of one Economic Support Specialist is again cross-charged to the Department of Child Support Enforcement to reflect the role of a dedicated ESS worker on cases in which Income Maintenance and Child Support issues intersect. Through this initiative, both departments can improve their performance standards by enhancing the accuracy of the data maintained in the Wisconsin Kids Information Data System (KIDS) database.

- For the first time, funding is included in the 2006 Budget for the Mobile Benefits Issuance Vehicle, which began full-time operation in March 2005. The Mobile Vehicle allows Milwaukee County residents to apply for a range of benefits including IM and Day Care at community sites in their neighborhoods.

- The 2006 Budget includes $7,739,871 of Child Day Care Administration revenue from the State of Wisconsin. This revenue amount is based on the actual 2005 State contract. This is an increase of $67,083 from the 2005 budgeted revenue of $7,672,788.

- In order to maximize contract funding available for Child Care Professional Development, Learning Environment and Curriculum and Professional Practices as described below, one vacant position of Fiscal Assistant 2 is abolished.

- An appropriation of $2,075,110 is budgeted for Child Day Care professional development and purchase of service contracts funded with Day Care Administration revenue. Under a new framework developed for implementation in 2006 with the advice and consent of the Early Childhood Council, ESD will provide contract funding primarily for the following three service categories: Professional Development, Learning Environment and Curriculum and Professional Practices. Under this framework, specific contract allocations have been established for new programs in the areas of health and safety ($129,000), early childhood social development ($45,000) and business practice improvements for day care providers ($77,700). In addition, a $750,000 allocation that previously had been provided to MPS for Early Childhood Development has been reduced to $250,000. New allocations have been designated for Requests for Proposals for assessment activities for early childhood providers ($207,600) and provider technical assistance ($512,850). Other purchase of service allocations include $122,882 for continuation of a contract with the YMCA to operate the Coggs Center Child Care Drop-off Center, $20,000 for the Community Information (211) Phone Line, and $60,590 for Special Needs Child Care services and evaluation.

- The 2006 Budget includes a crosscharge from DHHS-County Health Programs (CHP) of $21,000, which reflects the cost of a new initiative to provide CPR training to child day care providers as part of the Child Day Care program.

- The Special Needs Child Care program will continue to be administered in-house by DHHS staff in 2006. ESD will coordinate closely with the Disabilities Services Division's Birth-to-Three program to increase the capacity of Milwaukee County day care providers to serve children with special needs and their families. This in-house program – which was initiated in 2005 – includes one FTE from ESD and a portion of one FTE from the Birth-to-Three program. In addition, as noted above, $60,590 is budgeted in contractual services for technical assistance, training and evaluation. This initiative will be funded primarily with Child Day Care Administration revenue.

- As noted above, an appropriation of $122,882 is budgeted for the child care drop-off center at the Coggs Human Services Center. The drop-off center serves as both a model child day care training facility and a child care center at which Coggs Center clients can drop off children while they see their caseworker and/or apply for benefits. ESD received grant funding from the State of Wisconsin to offset the cost of this facility in 2005, but there is uncertainty as to whether such funding will be available in 2006. Consequently, Child Day Care Administration revenue is allocated for this initiative in 2006.

- Revenue of $2,060,208 is budgeted for Home Energy Assistance per the actual State contract in 2005. ESD has initiated a Request for Proposals process for Energy outreach activities in 2006. In 2005, ESD maintained outreach contracts with two separate vendors at a total

cost of $454,463. That amount will be reduced by $186,869 to $267,594 in 2006 due to fiscal constraints. If actual State Energy revenue exceeds the amount budgeted, ESD may attempt to utilize excess revenue for additional outreach activities.

- The 2006 Budget contains $400,000 for the Community Information (211) Phone Line, which is a decrease of $80,000 from 2005. An appropriation of $50,000 is provided in the Behavioral Health Division budget for a total $450,000 commitment from DHHS. DHHS fiscal staff undertook an analysis of 211 phone calls received in 2004 and determined that a new funding mix is required based on the types of calls received. As a result, the DHHS allocation now includes $340,000 of IM funding ($170,000 of IM property tax levy and $170,000 of Federal matching funds), $20,000 of Day Care Administration revenue and $40,000 of Home Energy Assistance revenue as well as the new commitment from BHD of $50,000. In 2005, ESD funding for 211 consisted of $40,000 of Home Energy Assistance revenue, $80,000 of Day Care Administration revenue and $360,000 of Income Maintenance Administration revenue.

- An allocation of $375,550 is included for indigent burials, which is identical to the amount contained in the 2005 Budget. This amount is based on 2005 year-to-date actual expenditures and is linked to cost containment strategies including establishment of maximum allowable reimbursement for funeral expenses, burials and cremations.

- An appropriation of $2,315,268 for W2 and Supplemental Security Income (SSI) burials is included and reflects an increase of $794,294 based on 2005 year-to-date actual expenditures. This increase is completely offset by State burial aid revenue.

- The 2006 Budget continues the Interim Disability Assistance Program (IDAP). The Budget includes $410,059 for client cash grants which is administered by one staff position, along with funds to contract with an agency to assist clients applying for SSI. Revenues recovered from successful SSI applications are budgeted at $225,573. Total tax levy support for IDAP grants and administration is $245,448, which is a decrease of $3,870 from the 2005 Budget.

DELINQUENCY & COURT SERVICES DIVISION

- Delinquency and Court Services Division (DCSD) expenditures decrease $379,574 to $38,131,693, primarily due to personnel services and space savings. Revenues decrease slightly by $33,596 to a total of $22,892,488. These totals do not include State Department of Corrections charges and associated revenues.

- DHHS receives Youth Aids to fund State Juvenile Correctional Charges and community-based services. Total Youth Aids revenue for 2006 is budgeted at the estimated 2005 contract amount of $32,332,424, which is a decrease of $215,616 from the $32,548,040 budgeted in 2005. This reduction is based upon an estimate of Corrective Sanctions funding.

- Total State Department of Corrections (DOC) charges for juveniles placed into State custody by the Children's Court Judges are projected at $21,361,540, a decrease of $1,568,000 compared to 2005. This decrease offsets the reduction in State funding of $215,616 and leaves $10,970,884 of Youth Aids revenue to be utilized for community-based programs. Based on a projection for State Juvenile Correctional Institutional placements, utilizing actual experience during the most recent 12-month period and rates adopted in the 2005-2007 State Budget, the institutional costs are projected to decrease by $584,040 to $17,945,820. This calculation assumes an average daily census of 239 placements, a decrease of 26 over 2005. Child Caring Institution (CCI) average daily placements are decreased by five to 18 in 2006, which leads to a projected decrease in DOC-CCI placement costs of $529,901, to a total of $1,534,579. State charges for Aftercare programs are projected to decrease $200,048 to $769,610 in 2006, and the Corrective Sanctions Program will decrease by $254,011 over 2005 to $1,111,531.

- Prior-year State contract reconciliation revenue is budgeted at $850,000 in DCSD, which is a decrease of $1,350,000 from the $2,200,000 budgeted in 2005. There is an additional $500,000 of prior-year revenue budgeted in the

Disabilities Services Division for an overall total of $1,350,000 in the DHHS budget. The 2005 Budget contained a significant increase in this account due to several one-time occurrences in 2004. The budgeted amount for 2006 more accurately reflects previous experience.

- An appropriation of $201,320 in Potawatomi Revenue is maintained in DCSD's 2006 Budget.

- The Firearm Offender Supervision program is a highly-regarded program that helps divert adjudicated delinquents from placement in State facilities. Expenditures for this program are up slightly to $797,133, supporting a total of 60 slots. The expiration of State and Federal grant revenue necessitates an increase of $359,240, to a total of $585,922 in property tax levy support for this program. This increased tax levy support is required to sustain the Division's success in providing effective alternatives to sentencing at State corrections facilities.

- DCSD purchases community-based treatment and supervision services from BHD's Wraparound Program as an alternative to more costly institutional care. DHHS will pay $8,032,174 for 350 slots in the basic Wraparound Program, which is a savings of $400,000 from 2005. This savings is made possible by revenue enhancements and expenditure reductions that will be implemented in BHD's Wraparound Program in 2006.

- DCSD will pay $1,702,716 for 47 slots in BHD's intensive Wraparound Program known as FOCUS. This is an increase of $378,716 and 15 slots from 2005 and follows an increase of 12 slots in the 2005 Budget. DCSD's property tax levy commitment to the FOCUS program increases by $404,061, from $1,324,000 to $1,728,061. FOCUS is one of the components of the Disproportionate Minority Confinement (DMC) grant, which funds a dedicated Human Service Worker position for FOCUS. Expiration of this State grant has reduced grant funding for the other DMC components by $236,000.

- DCSD will receive $737,179 in revenue from the Wraparound Program to pay for Temporary Shelter, Group Home and Day Treatment slots that Wraparound buys from DCSD. This is an increase of $329,388 from 2005.

- The post disposition program for girls that was initiated in 2004 will continue in 2006. Female delinquent youth present several unique issues, such as those related to health and sexuality, and there is a need for unique programming to serve these youth and provide alternatives to Group Homes. This program will be funded with grant funding of $100,000 from the State of Wisconsin and $35,405 of property tax levy. This is a property tax levy savings of $300,300, which is based on the Division's success in obtaining grant funding as well as utilization and experience.

- The 2006 Budget includes increases of $138,936 to expand the Serious Chronic Offender Program from 25 to 30 slots, $135,000 for Foster Care Case Management, $90,232 for Alcohol & Other Drug Abuse (AODA) services and $421,529 for Group Foster Homes based on actual experience. These purchase of service programs provide for and support community treatment options as an alternative to placement at State corrections facilities.

- Due to successful realignment of job responsibilities in the wake of dozens of retirements during the past two years, nine vacant Juvenile Correction Officer positions, one vacant Intake Specialist CCC and two vacant Clerical Assistant 1 positions are abolished for a tax levy savings of $413,372.

- An appropriation of $150,000 is again provided for the Milwaukee County Youth Sports Authority. The Sports Authority is governed by a Board that consists of seven members, which reviews and recommends to the County Board funding for grant proposals from community organizations. The Planning Council serves as the fiscal agent.

- DCSD experiences a space rental savings of $333,248 from the move of Probation staff from Schlitz Park to the Children's Court Center (CCC). The Department received County Board approval late in 2004 to utilize a projected surplus to fund the renovation of space at the CCC to accommodate this move, which will yield considerable long-term operational savings. One Clerical Assistant 1 position is abolished as a result of this initiative.

DISABILITIES SERVICES DIVISION

- Disabilities Services Division (DSD) expenditures increase by $3,438,926 primarily due to increased client services associated with the increase in total revenues of $3,229,163.

- An appropriation of $350,000 in Potawatomi Revenue is maintained in the 2006 Budget for the DSD.

- The appropriation for client services in DSD's Long Term Support (LTS) program is increased by $3,461,050 to better reflect actual expenditure needs and in recognition of an increase in program participants due to a significant number of relocations from nursing homes that has occurred in recent years, and that is expected to intensify in light of new State policies described below.

- The State of Wisconsin initiated implementation of its Intermediate Care Facility – Mentally Retarded (ICF-MR) Rebalancing Initiative in 2005. This initiative is designed to relocate as many individuals with developmental disabilities as possible from intermediate care facilities to community-based settings.

  DHHS estimates that because of ICF-MR closures throughout the State, the downsizing of BHD's Hilltop facility that has been made necessary by this initiative, and a change in statutory guidelines utilized by the courts to determine the proper placement of individuals with developmental disabilities, DSD will be required to relocate approximately 86 clients in 2005 and 2006.

  The State Department of Health and Family Services (DHFS) has indicated that it will fully fund the cost of community-based care for the individuals relocated under the ICF-MR initiative, and the 2006 Budget assumes that the State will make good on that commitment.

  The ICF-MR initiative produces an additional staff cost due to two issues: 1.) the need to prepare detailed case plans for hundreds of individuals who currently reside in intermediate care facilities at the time of their annual Watts reviews and 2.) an increased number of clients in community settings who require case management. Existing staff will absorb some of those responsibilities, but DSD also has funded two previously unfunded Human Service Worker positions and created three additional Human Service Worker positions to address those needs at a tax levy cost of $166,110 in the 2006 Budget. This cost is partially offset by elimination of a contractual services allocation of $87,500 due to a decision to again conduct all Watts reviews with County staff per the advice of Corporation Counsel.

- DHHS maintains funding of $278,892 in a risk reserve for DSD Long Term Support Programs.

- As in 2005, DSD's 2006 Budget contains $436,388 for transportation services for participants in work and day programming at Curative. However, in 2006, the cost of transportation services will be built into service plans for those participants, as it is for other LTS participants. By including transportation as part of the service plan, DSD can draw down $251,578 (57.7%) in Federal reimbursement to partially offset this cost.

- The DSD budget includes funding of $150,000 to obtain professional services to develop and implement strategies to establish consistent rate-setting for group home providers in 2006. Additionally, $87,000 is included for an accounting contract to enhance LTS fiscal management and maximize revenue draw downs throughout DSD.

- $25,000 is included to continue an initiative to contact and assess the needs of individuals who are on the DSD waiting list.

- Supportive Home Care is reduced by $50,000, from $405,871 to $355,871, to reflect actual experience and projected needs.

- One vacant Policy & Procedure Coordinator position and one Office Support Assistant 2 position are abolished for a tax levy savings of $84,429.

- DSD implemented a staff realignment and information technology enhancements in 2005 to maximize the generation of Medical Assistance Personal Care (MAPC) revenue. MAPC revenue is reimbursement from the Federal

government for personal care services provided to LTS clients. DSD's 2005 Budget assumed that $3,127,324 in MAPC revenue would be generated due to these process and system improvements (an increase of $1,162,654 over the 2004 Adopted amount). The 2006 Budget projects total MAPC revenue of $3,355,275, an increase of $227,951 over 2005.

- One position of Nurse Program Coordinator is created to help oversee the evaluation of DSD client files and review MAPC cases.

- DSD experiences a space rental savings of $268,319 associated with the move from Schlitz Park to the Marcia P. Coggs Human Services Center.

- DSD's 2006 Budget includes prior year State contract reconciliation revenue of $500,000, an increase of $350,000 over 2005. There is an additional $850,000 of prior-year revenue budgeted in the Delinquency and Court Services Division for an overall total of $1,350,000 in the DHHS Budget.

MANAGEMENT SERVICES DIVISION

- The Management Services Division's Contract Administration section was re-organized and expanded in 2005 to enhance department-wide contract monitoring and quality assurance activities. The re-designed section provides a new emphasis on outcomes and programmatic performance and internal quality assurance in addition to traditional fiscal monitoring activities. This initiative will continue to be implemented in 2006 with the same staffing arrangement. During 2006, DHHS will explore the potential for consolidating additional contract monitoring and quality assurance activities performed in the Behavioral Health Division under this centralized unit in order to reduce redundant activities performed for the same contract agencies by the two divergent staffs and to enhance overall efficiency.

- A new Reimbursement Unit was included in the 2004 MSD Budget to reflect the establishment of a pilot Tax Refund Intercept Program (TRIP) in February 2003 that would initially focus on DHHS programs. The position associated with this unit is transferred to DAS in the 2006 Budget to reflect efforts to expand TRIP to other County departments. DHHS is still crosscharged for the cost of the position given that budgeted revenue will remain in DHHS Divisions. The professional services contract associated with this project continues to be housed in MSD in 2006, and TRIP expenditures and revenues are charged out to appropriate programs in CHP and BHD based on actual program revenue recovered. TRIP expenditures in 2006 are budgeted at $133,873, while revenues are budgeted at $244,283, for a net property tax levy savings of $110,410.

- MSD's Budget reflects full occupation of the newly renovated Marcia P. Coggs Human Services Center for the first time in 2006. Overall space occupancy savings produced by the consolidation of all DSD, Management Services and most ESD staff at the Coggs Center total nearly $1.3 million in the 2006 Budget. In 2006, the full-year cost for DHHS to operate the Coggs Center is $1,377,143, which is an increase of $39,910 compared to the 2005 Budget.

- In 2006, one vacant clerical position is abolished in the Fiscal Services section for a total savings of $31,832.

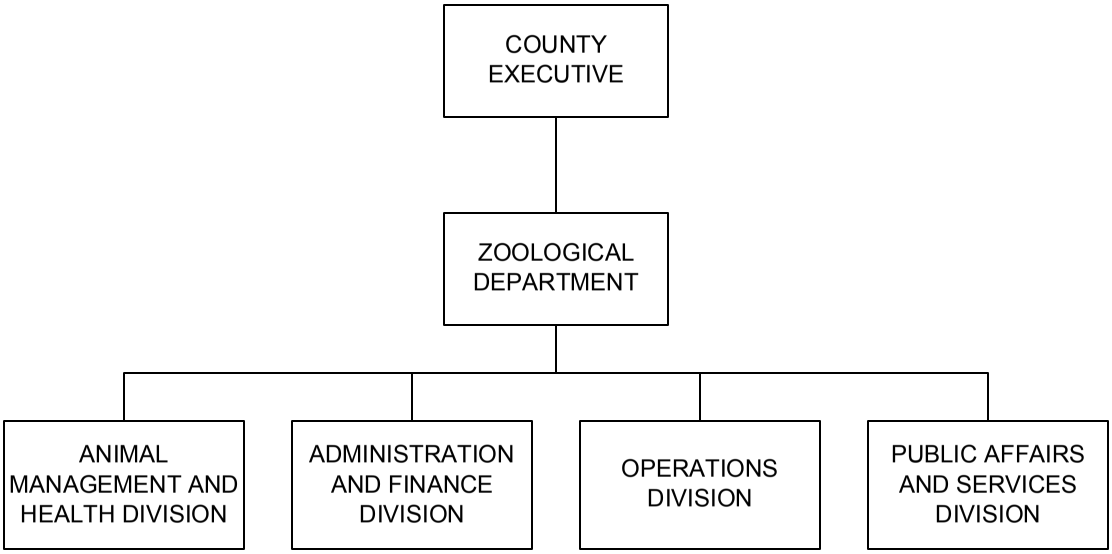
COMMUNITY AIDS FOR THE DEPARTMENT OF HEALTH AND HUMAN SERVICES			
	2005	2006	2005/2006
I. Programs Requiring Match	Budget	Budget	Change
Base Community Aids			
Disabilities Services Division	$ 12,605,025	$ 12,605,025	$ 0
Delinquency Services Division	7,461,329	7,461,329	0
SUB-TOTAL	$ 20,066,354	$ 20,066,354	$ 0
Mental Health Division	24,250,844	24,250,844	0
State Juvenile Corrections	0	0	0
GRAND TOTAL	$ 44,317,198	$ 44,317,198	$ 0
II. Other Programs			
Community Options Program	$ 7,022,595	$ 7,022,595	$ 0
COP - Waiver	7,832,738	6,717,539	(1,115,199)
Community Integration Program IA	12,205,727	11,843,162	(362,565)
Community Integration Program IB	32,906,386	36,710,725	3,804,339
Community Integration Program II	4,039,355	4,670,162	630,807
Brain Injury Waiver	2,342,937	2,384,551	41,614
Foster Care Continuation	79,224	79,224	0
Birth to Three Year Old	3,034,838	3,034,838	0
DD Family Support	852,668	852,668	0
Community Intervention	1,482,360	1,553,310	70,950
Prior Year Reconciliation	2,350,000	1,350,000	(1,000,000)
Juvenile Court AODA	453,554	453,554	0
Mental Health Block Grant	50,000	50,000	0
Youth Aids			
State Juvenile Corrections	22,929,540	21,361,540	(1,568,000)
Community Programs	9,600,192	10,952,576	1,352,384
Youth Aids - AODA	18,308	18,308	0
SUB TOTAL YOUTH AIDS	$ 32,548,040	$ 32,332,424	$ (215,616)
TOTAL OTHER PROGRAMS	$ 107,200,422	$ 109,054,752	$ 1,854,330

ECONOMIC SUPPORT REVENUE IN THE DEPARTMENT OF HEALTH AND HUMAN SERVICES			
	2005	2006	2005/2006
Program	Budget	Budget	Change
Income Maintenance Administration	$ 15,829,366	$ 15,829,366	$ 0
Day Care Administration	7,672,788	7,739,871	67,083
W2 and Other Private Agencies	2,198,973	2,085,805	(113,168)
Energy Assistance Administration	1,689,338	2,060,208	370,870
Program Integrity	276,041	335,150	59,109
TOTAL	$ 27,666,506	$ 28,050,400	$ 383,894

ACTIVITY AND STATISTICAL SUMMARY	2004 Budget	2004 Actual	2005 Budget	2006 Budget
ECONOMIC SUPPORT DIVISION				
Average Monthly Cases Served				
Food Stamps	63,018	48,418	49,356	52,613
Medicaid	73,650	73,109	73,883	80,311
Child Day Care Families Per Month	13,366	13,236	14,356	16,108
Interim Disability Assistance Program	195	88	174	99
Maximum Monthly Grant	$205	$205	$205	$205
DELINQUENCY AND COURT SERVICES DIVISION				
Staffed Capacity of Juvenile Detention	109	109	109	109
Average Monthly Probation/Court Intake Cases	3,100	2,527	3,100	3,100
Average Monthly Delinquency Referrals	380	343	380	380
Juveniles Served in a Year				
Pre-dispositional				
Temporary Shelter	1,040	908	1,100	1,100
Level II	1,100	909	1,100	1,100
In-House Monitoring	290	167	200	200
First time Juvenile Offender Program	800	694	800	800
Pre-dispositional Subtotal	3,230	2,678	3,200	3,200
Post-dispositional				
FOCUS	30	65	45	82
Wraparound	450	596	450	450
Group Homes	60	53	60	65
Foster Care		8	10	10
Sex Offender	130	108	130	130
Day Treatment	300	200	260	260
Serious Chronic Offender	60	58	55	73
Prob Network Serices	250	229	280	300
Girls Program			120	120
Firearm	60	76	90	121
Post-dispositional Subtotal	1,340	1,393	1,500	1,611
Total Juveniles Served in a Year	4,570	4,071	4,700	4,811
Annual Detention Admissions	3,724	3,306	3,700	3,700
State Division of Corrections				
Average Monthly Cases:				
DOC-Corrections	296	263	265	250
DOC-Child Care Institution	46	22	23	19

ACTIVITY AND STATISTICAL SUMMARY				
	2004 Budget	2004 Actual	2005 Budget	2006 Budget
DISABILITIES SERVICES DIVISION				
DD Service Bureau - Adults				
Community Residential	35	41	99	30
Community Living Support Services	874	852	697	852
Work and Day Services (Adult)	360	144	238	360
Long Term Support	1,895	1,615	1,643	1,673
TOTAL	3,164	2,652	2,677	2,915
DD Service Bureau - Children				
Work and Day Program	3,101	3,000	3,200	3,000
Family Support	350	325	350	350
TOTAL	3,451	3,325	3,550	3,350
Physical Disabilities				
Long Term Support Services	888	774	1,000	850
Access and Brief Services				
Access and Brief Services	12,500	12,033	12,150	12,000
Referrals Served	2,100	1,261	1,650	3,086
TOTAL	14,600	13,294	13,800	15,086

ZOOLOGICAL DEPARTMENT


COUNTY EXECUTIVE
ZOOLOGICAL DEPARTMENT
ANIMAL MANAGEMENT AND HEALTH DIVISION
ADMINISTRATION AND FINANCE DIVISION
OPERATIONS DIVISION
PUBLIC AFFAIRS AND SERVICES DIVISION

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: ZOOLOGICAL DEPARTMENT **UNIT NO.** 9500
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

The Zoological Department is charged with the general management of the Zoo facility. Included are business operations, management of the animal collection, maintenance of buildings and grounds, visitor services, education, planning/oversight of construction related to the capital master plan and marketing of the Zoo.

The Zoo originally opened in the 1890s as an animal and bird display in Washington Park. It was acquired by the County in 1937 and operated under the Park Commission until 1981 when it became an independent department. The Zoo moved to its present 200-acre site in 1960. The Zoo's animal collection and exhibits are acquired with the assistance of private funding. There are presently 16 animal groupings at the Zoo, including the Reptile and Aquarium group, Australian group, Asiatic group and the Heritage Farm.

BUDGET SUMMARY

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services	$ 7,444,975	$ 7,691,125	$ 7,740,989	$ 49,864
Employee Fringe Benefits	2,863,887	3,241,311	3,205,509	(35,802)
Services	4,629,108	4,781,506	5,278,813	497,307
Commodities	2,546,035	2,959,878	2,822,984	(136,894)
Other Charges	0	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	47,660	221,878	214,939	(6,939)
Capital Contra	0	0	0	0
County Service Charges	1,778,642	1,971,871	2,106,535	134,664
Abatements	(923,998)	(1,076,002)	(1,180,779)	(104,777)
Total Expenditures	$ 18,386,309	$ 19,791,567	$ 20,188,990	$ 397,423
Direct Revenue	12,854,463	14,384,000	14,684,082	300,082
State & Federal Revenue	0	0	0	0
Indirect Revenue	0	0	0	0
Total Revenue	$ 12,854,463	$ 14,384,000	$ 14,684,082	$ 300,082
Direct Total Tax Levy	$ 5,531,846	$ 5,407,567	$ 5,504,908	$ 97,341

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Central Service Allocation	$ 527,014	$ 604,206	$ 543,388	$ (60,818)
Courthouse Space Rental	0	0	0	0
Document Services	3,124	17,598	0	(17,598)
Tech Support & Infrastructure	144,393	183,522	232,055	48,533
Distribution Services	5	0	6	6
Emergency Mgmt Services	0	0	0	0
Telecommunications	43,317	24,285	32,904	8,619
Record Center	36	26	21	(5)
Radio	502	694	715	21
Computer Charges	48,031	61,836	110,410	48,574
Applications Charges	137,576	183,835	261,280	77,445
Total Charges	$ 903,998	$ 1,076,002	$ 1,180,779	$ 104,777
Direct Property Tax Levy	$ 5,531,846	$ 5,407,567	$ 5,504,908	$ 97,341
Total Property Tax Levy	$ 6,435,844	$ 6,483,569	$ 6,685,687	$ 202,118

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: ZOOLOGICAL DEPARTMENT **UNIT NO.** 9500
FUND: General - 0001

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services (w/o EFB)	$ 7,444,975	$ 7,691,125	$ 7,740,989	$ 49,864
Employee Fringe Benefits (EFB)	$ 2,863,887	$ 3,241,311	$ 3,205,509	$ (35,802)
Position Equivalent (Funded)*	257.1	250.4	253.1	2.7
% of Gross Wages Funded	97.0	95.9	96.0	.1
Overtime (Dollars)**	$ 255,878	$ 381,000	$ 381,000	$ 0
Overtime (Equivalent to Position)	8.9	13.4	12.5	(.9)

* For 2004, the Position Equivalent is the budgeted amount.
** Delineated for information. (Also included in personal services.)

PERSONNEL CHANGES				
Job Title/Classification	Action	Number of Positions/ Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
Zoo Worker 2	Create	1/.58	Operations	$ 10,743
			TOTAL	$ 10,743

ORGANIZATIONAL COST SUMMARY					
DIVISION		2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Animal Health and Management	Expenditure	$ 5,317,514	$ 5,694,811	$ 5,676,883	$ (17,928)
	Abatement	(20,794)	(586)	(1)	585
	Revenue	76,215	51,000	81,000	30,000
	Tax Levy	$ 5,220,505	$ 5,643,225	$ 5,595,882	$ (47,343)
Operations	Expenditure	$ 6,702,979	$ 7,321,518	$ 7,461,372	$ 139,854
	Abatement	(110)	(59)	(1,191)	(1,132)
	Revenue	9,293,028	10,355,000	10,460,282	105,282
	Tax Levy	$ (2,590,159)	$ (3,033,541)	$ (3,000,101)	$ 33,440
Administration and Finance	Expenditure	$ 4,760,125	$ 5,277,847	$ 5,547,820	$ 269,973
	Abatement	(901,633)	(1,058,743)	(1,179,587)	(120,844)
	Revenue	747,104	723,810	865,500	141,690
	Tax Levy	$ 3,111,388	$ 3,495,294	$ 3,502,733	$ 7,439
Public Affairs and Services	Expenditure	$ 2,529,689	$ 2,573,393	$ 2,683,694	$ 110,301
	Abatement	(1,461)	(16,614)	0	16,614
	Revenue	2,738,116	3,254,190	3,277,300	23,110
	Tax Levy	$ (209,888)	$ (697,411)	$ (593,606)	$ 103,805

MISSION

The Milwaukee County Zoo will inspire public understanding, support and participation in global conservation of animal species and their environment by creating a unifying bond between visitors and the living earth and provide an environment for personal renewal and enjoyment for guests by:

- Contributing to world-wide animal management, conservation and research efforts;
- Fostering sound physical, psychological and social development for the animal groups in our care;
- Sharing our knowledge with the intent to reinforce the human-animal-earth bond;
- Improving the quality of our professional development, administration and operating environment;
- Striving for the financial self-sufficiency of the organization;
- Continuing the public-private partnership with the Zoological Society of Milwaukee County.

DEPARTMENT DESCRIPTION

The Zoo's organizational structure is designed to maximize efficiency of operations, facilities, animal management and human resources. The Zoo includes four divisions: Animal Management and Health, Operations, Administration and Finance, and Public Affairs and Services. These divisions provide a work force organized to address the seasonal nature of operations, increase attendance and revenue-earning opportunities and provide optimum animal care.

The ***Animal Management and Health Division*** is responsible for the care and management of the extensive animal collection, which means maintaining the health of the fish, amphibians, reptiles, birds, mammals and invertebrates to allow their conservation, propagation and display. This includes providing a well-balanced, nutritious diet, a preventive medicine program and routine physical exam programs for such animals as the great apes and the large cats. Specialized medical health services such as surgery, immunology, parasite control and drug and physical therapy are also performed. The animal facilities are designed and maintained to provide the proper environment for the animals and to provide an educational and entertaining experience to the visitor.

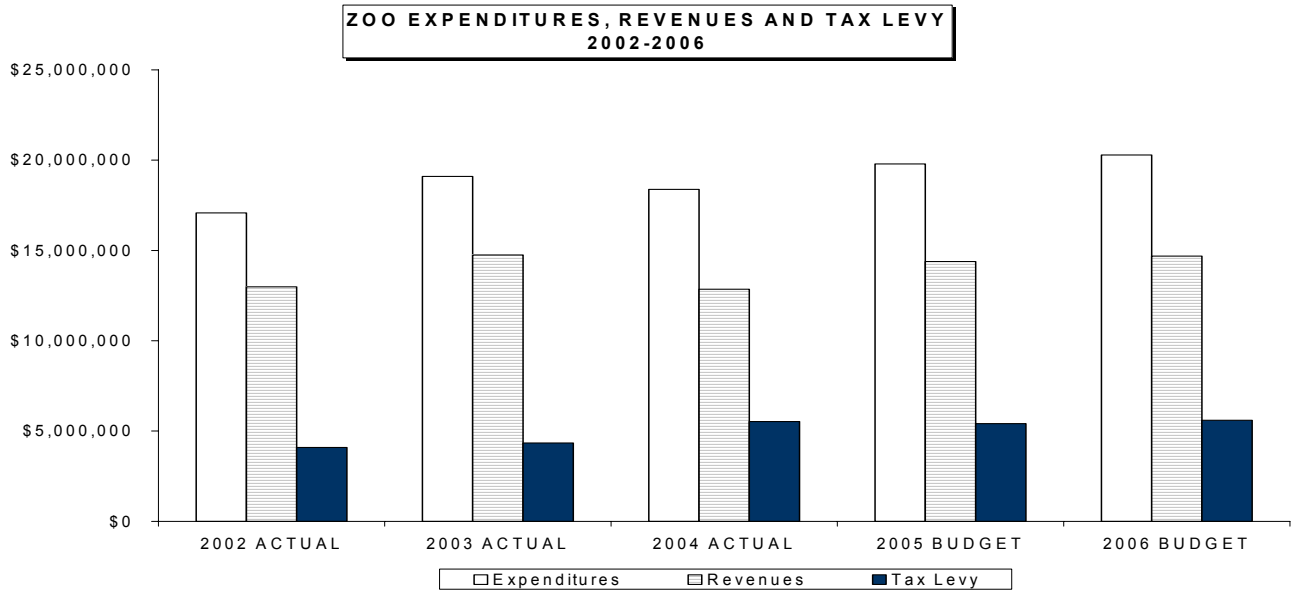
The ***Operations Division*** includes business and concessions functions related to the Zoo's major revenue sources such as admissions, parking lot, two restaurants with a patio complex, three major food concession facilities and various food stands, gift, novelty and souvenir stores, a miniature train ride, a Zoomobile ride and a carousel ride. In addition, this division provides for the maintenance, improvement and overall grooming of the grounds, which are critical to visitor satisfaction and return trade. Also included in this division are mechanical and preventive maintenance programs for equipment, ventilating, air-conditioning and heating systems, and minor electrical and plumbing repairs. The Operations Division is responsible for housekeeping and general cleaning of the entire Zoo.

The ***Administration and Finance Division*** support functions include cash management, financial and capital project planning and control, accounts payable and receivable, personnel and payroll, reception, switchboard, radio dispatch, other general office services and all clerical support. This division provides the Zoo with planning direction, goals for all divisions, and daily financial and administrative management oversight control.

The ***Public Affairs and Services Division*** is responsible for public relations, promotional activities, special events and programs, group sales and entertainment program development to increase public use, enjoyment and awareness of the Zoo facility.

This division consolidates efforts and activities of marketing, special programs such as the sea lion and raptor shows and group sales rentals into a single division for improved coordination of promotional efforts. Through news releases, interviews and other promotional activities, the Zoo attempts to attract residents of major Wisconsin and northern Illinois markets. The Zoo engages in cross-promotions with other cultural and tourist attractions to increase attendance.

Another function of the Public Affairs and Services Division is organizing annual special events activities held at the Zoo such as "Milwaukee a la Carte," Sunset Zoofaris, Halloween Spooktacular, Heritage Farm Weekend, Egg Days, Holiday Night Lights and the Samson Stomp.



BUDGET HIGHLIGHTS

- Personal Services expenditures without fringe benefits increase $49,864, from $7,691,125 to $7,740,989. Funded positions increase 2.7 full-time equivalents, from 250.4 to 253.1. Of this increase, 2.0 full-time equivalents are due to reduction in vacant personnel lump-sum.

- Attendance is expected to be 1,350,000 visitors, as was projected in 2005. This includes both visitors paying gate admission and those entering "free" with Zoological Society membership.

- The special exhibit for 2006 features the Dinosaurs. Admission for the exhibit is $2.50, a $1.50 increase over the 2005 special exhibit. This exhibit is projected to generate $101,000 in revenue.

- A net profit of $100,000 is expected from the recently installed SkyGlider ride. This includes projected revenues of $400,000 and expenses of $300,000 as contractually agreed with the vendor. In 2005, only revenue of $100,000 was budgeted for this ride.

- An additional .58 FTE for Zoo Worker 2 is added for the operation of the SkyGlider. Funding for this position is completely offset with reimbursement revenue from the vendor.

- The following table identifies the net revenue of novelties and concessions based on the expense for the resale goods. The net does not depict profit as overhead costs such as labor are not included in the calculation.

Novelties and Concessions	2005	2006	2005/2006 Change
Novelties			
Expenditures	$ 830,000	$ 685,000	$ (145,000)
Revenues	2,160,000	1,907,000	(253,000)
Net	$ 1,330,000	$ 1,222,000	$ (108,000)
Concessions			
Expenditures	$ 1,057,000	$ 1,027,000	$ (30,000)
Revenues	3,559,000	3,540,000	(19,000)
Net	$ 2,502,000	$ 2,513,000	$ 11,000

- The Zoo will continue the following initiatives through 2006:

  The flexibility to reallocate major maintenance projects and equipment purchases while remaining within the total appropriation;

  Discounted admission fees of $4.50 for adults and $2.00 for juniors and school groups for Milwaukee County residents on Wednesdays;

  The Zoo Director's authorization to discount or waive admission fees and to provide one free admission day per month during the months of January through April, and November and December.

- All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

ZOOLOGICAL SOCIETY SUPPORT

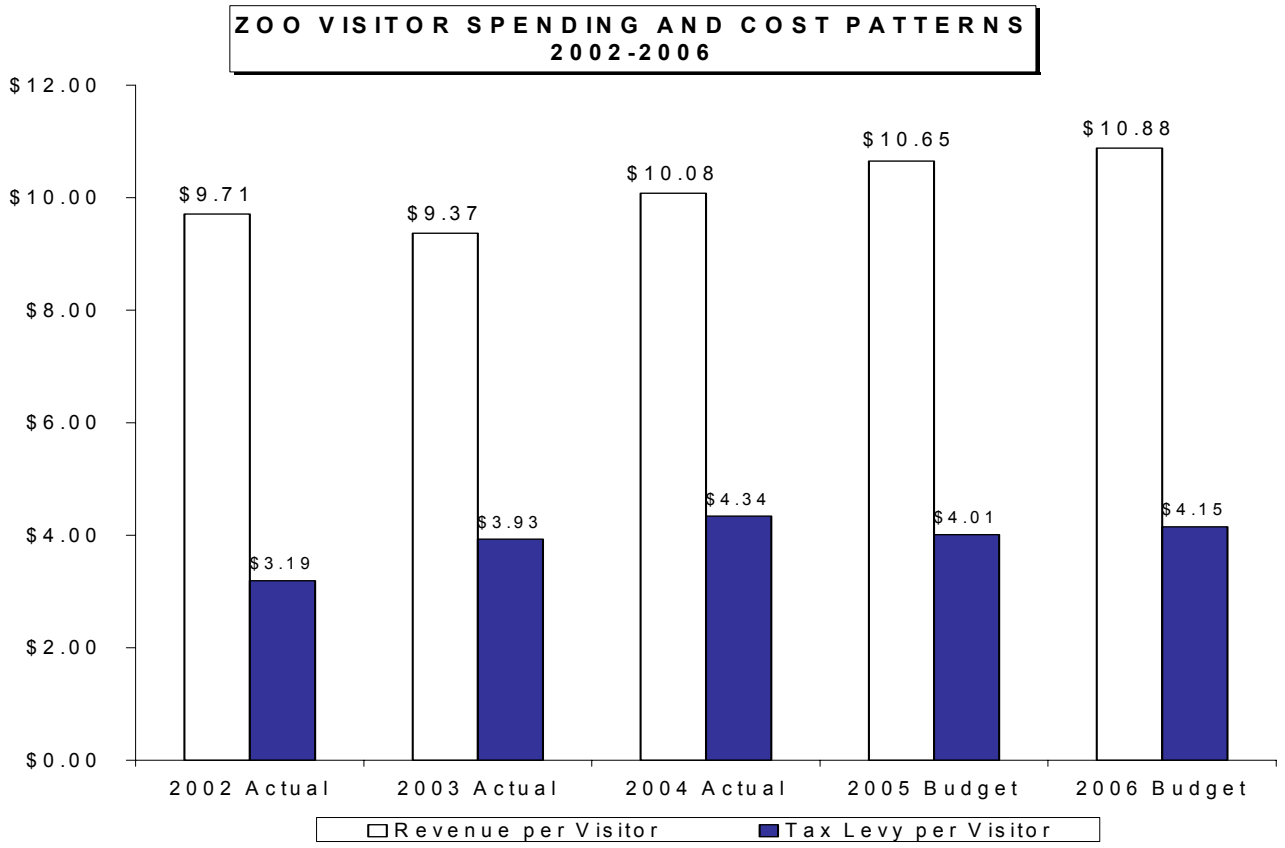
- The relationship between Milwaukee County and the Zoological Society began in 1910 when the Washington Park Zoological Society, now the Zoological Society of Milwaukee County, was organized to help raise funds for animal acquisition. The Society has functioned for many years for the purpose of aiding the County in the operation, maintenance and development of the Zoo and its animal collection. Its mission is to promote conservation, education, exhibition of animals, research and recreation through fundraising and volunteerism.

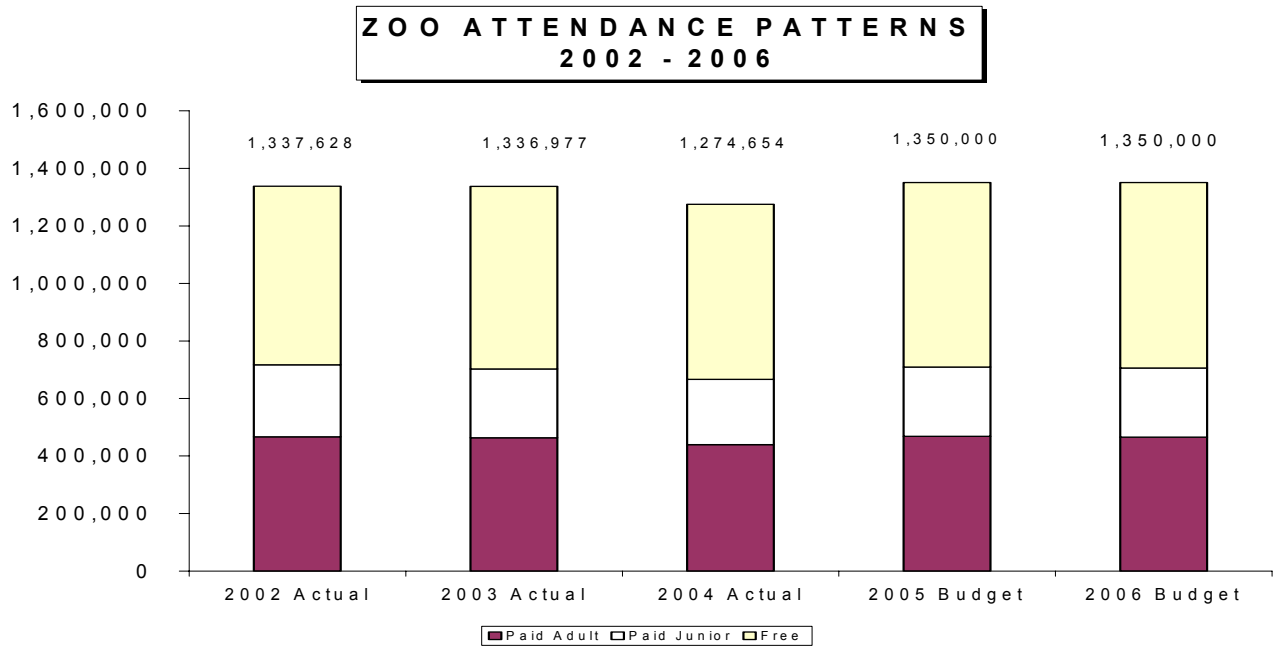
- In February, 1989, the relationship was formalized with a Memorandum of Understanding, thus forging a strong public/private partnership for the continuing support of the Milwaukee County Zoo. The Memorandum of Understanding was renewed in 1992 and again in 1997. The agreement provides office space for the Society on the Zoo grounds, including utilities, custodial and maintenance services and staff parking. To assure continued support for the Zoo, the County provides free admission for Society members throughout the term of the Memorandum of Understanding.

- The cost of the 2000-2008 Nine-year capital improvement campaign is $29.6 million, which will be split equally between Milwaukee County and the Zoological Society.

- For 2006 the Zoological Society will offer $438,000 in support to the Zoo through event sponsorship, ticket purchases and other miscellaneous support.

ACTIVITY AND STATISTICAL SUMMARY	2004 Budget	2004 Actual	2005 Budget	2006 Budget
Attendance				
Paid Adult	474,330	439,278	467,809	465,245
Paid Junior	249,002	226,817	241,236	240,224
Free including Society Members	626,668	608,559	640,955	644,531
Total Attendance	1,350,000	1,274,654	1,350,000	1,350,000
Activities - Revenues				
Parking	$ 1,650,000	$ 1,594,084	$ 1,885,000	$ 1,946,000
Admission	$ 4,620,000	$ 4,016,929	$ 4,520,000	$ 4,621,000
Food Concession	$ 3,661,000	$ 3,373,464	$ 3,559,000	$ 3,540,000
Gift	$ 2,267,000	$ 1,845,822	$ 2,160,000	$ 1,907,000
Sea Lion Show	$ 137,000	$ 112,009	$ 205,000	$ 196,300
Carousel	$ 132,000	$ 145,277	$ 250,000	$ 255,539
Train Ride	$ 510,000	$ 561,290	$ 610,000	$ 732,000
Zoomobile Ride	$ 100,000	$ 31,522	$ 75,000	$ 88,000
SkyGlider	N/A	N/A	$ 100,000	$ 400,000




ZOO ATTENDANCE PATTERNS
2002 - 2006
1,600,000
1,400,000
1,200,000
1,000,000
800,000
600,000
400,000
200,000
0
1,337,628
1,336,977
1,274,654
1,350,000
1,350,000
2002 Actual
2003 Actual
2004 Actual
2005 Budget
2006 Budget
Paid Adult
Paid Junior
Free

GENERAL ZOO VISITOR FEE SCHEDULE			
	2005 Rate	2006 Rate	Change
Admissions			
Adult summer-County	$8.00	$8.00	$0.00
Junior summer-County	$5.00	$5.00	$0.00
Adult summer-Non-County	$9.75	$9.75	$0.00
Junior summer-Non-County	$6.75	$6.75	$0.00
Adult winter-County	$6.50	$6.50	$0.00
Junior winter-County	$3.50	$3.50	$0.00
Adult winter-Non-County	$8.25	$8.25	$0.00
Junior winter-Non-County	$5.25	$5.25	$0.00
Adult discount day	$4.50	$4.50	$0.00
Junior discount day	$2.00	$2.00	$0.00
Adult education-County	$6.00	$6.00	$0.00
Junior education-County	$3.00	$3.00	$0.00
Adult education-Non-County	$7.75	$7.75	$0.00
Junior education-Non-County	$4.75	$4.75	$0.00
Adult group-County	$7.00	$7.00	$0.00
Junior group-County	$4.00	$4.00	$0.00
Adult group-Non-County	$8.75	$8.75	$0.00
Junior group-Non-County	$5.75	$5.75	$0.00
Senior summer-County	$7.00	$7.00	$0.00
Senior winter-County	$5.00	$5.00	$0.00
Senior summer-Non-County	$8.75	$8.75	$0.00
Senior winter-Non-County	$6.75	$6.75	$0.00
Attractions			
Camel Ride*	$3.00	$3.00	$0.00
Carousel	$2.00	$2.00	$0.00
Pony Ride*	$3.00	$3.00	$0.00
Sea Lion	$2.00	$2.00	$0.00
SkyGlider*	$3.00	$3.00	$0.00
Special Exhibit**	$1.00	$2.50	$1.50
Train-Adult	$2.50	$2.50	$0.00
Train-Child	$1.50	$1.50	$0.00
Zoomobile-Adult	$1.50	$1.50	$0.00
Zoomobile-Child	$1.00	$1.00	$0.00
Zoomobile-Sr Citizen	$1.25	$1.25	$0.00
Parking Fees			
Cars	$8.00	$8.00	$0.00
Buses	$13.00	$13.00	$0.00
Other Fees			
Stroller-Single*	$6.00	$6.00	$0.00
Stroller-Double*	$8.00	$8.00	$0.00

* Fee set by contract. Contracts for the Pony and Camel rides expire in 2006. Any fee changes will be brought to the County Board in the Spring of 2006 for their review.

* Fee determined by type of special exhibit.

RAILROAD EXPENDABLE TRUST ACCOUNT (Org. 0305)

The Railroad Fund records the receipt of all revenue from the Zoo's miniature passenger railroad ride and expenses associated with operations as well as additional expenses that this trust fund allows.

Expenditure	Revenue	Tax Levy
$932,666	$932,666	$ 0

Total 2006 expenditures and revenues for the Railroad Fund are $932,666, an increase if $3,516 over 2005. This includes the following:

Expenditures

$425,000 Personal Service charges for four Locomotive Engineers, eight Trackless Train Operators and various seasonal and other support staff.

$239,467 Operation and repair of locomotives, track, ties, coaches and Zoomobiles, as well as train or coach purchases and train station improvements.

$ 28,000 Animal purchases.

$240,199 Conservation programs and grants, library operators, staff training, travel and conference expenses and other commodities and supplies.

Revenue

$820,000 Operation of the train and Zoomobile.

$103,763 Gifts donations, conservation contributions and grants.

$8,903 Contributions from reserves, earnings on investments, minus payment for State sales tax on revenues.

SPECIMEN EXPENDABLE TRUST ACCOUNT (Org. 0306)

The Specimen Fund records receipts from the sale of animals. Disbursements are to be made for the purchase of animals and related expenditures such as freight and express charges on the shipment of animals.

Expenditure	Revenue	Tax Levy
$ 59,485	$ 59,485	$ 0

Total 2006 expenditures and revenues for the Specimen Fund are $59,485, a $60 increase over 2005. This includes the following:

Expenditures

$ 44,485 Freight charges and travel expenses related to animal shipments.

$ 15,000 Animal replacement and miscellaneous commodity purchases.

Revenue

$ 59,485 Animal sales and miscellaneous investment earnings.

MILWAUKEE PUBLIC MUSEUM

OPERATING AUTHORITY & PURPOSE

Pursuant to Wisconsin Statute 59.56(2), Milwaukee County may acquire, own, operate and maintain a public museum in the County and appropriate money for such purposes. As a museum of human and natural history, it provides a dynamic and stimulating environment for learning. The Museum interprets the world's cultural and natural heritage through collections, research, education and exhibits. It holds its collections as a public trust and is dedicated to their preservation for the enrichment of present and future generations.

BUDGET SUMMARY			
	2004 Actual	2005 Budget	2006 Budget
Property Tax Levy Contribution to Milwaukee Public Museum	$ 3,880,750	$ 3,380,750	$ 3,502,376

MISSION

The Milwaukee Public Museum (MPM) is an educational and research institution which focuses on the natural sciences, anthropology and history.

MPM preserves and cares for its collections in the public trust. Through its research and collections, the Museum seeks knowledge and understanding of global change and diversity from geological, biological, cultural and historical perspectives. MPM interprets these themes to diverse audiences through its renowned exhibits, programs and publications.

MPM's mission is best accomplished through the coordinated use of its public exhibits, research capabilities, collections and educational programs.

OPERATING HISTORY

Milwaukee County acquired the MPM from the City of Milwaukee in 1976. During its more than 100 years as a public institution, the Museum has grown to be one of the leading natural history museums in the nation, providing a valuable educational opportunity to visitors.

Based on the recommendations of a Blue Ribbon Task Force created in 1990 to study alternative funding of the Museum, County Board Resolution (File No. 91-775), adopted November 12, 1991, created a not-for-profit Museum Corporation with a Board of Directors providing management of the facility, effective March 31, 1992. A fixed base level funding amount of $4.3 million was established for MPM during the initial five-year period of the Agreement.

The Lease and Management Agreement was re-negotiated in 1997 to continue the County's annual $4.3 million payment to the MPM for five years, unless the County or MPM request that base support levels be modified after March 31, 1999.

As a result of the re-negotiation, the Museum Endowment Funds were transferred to MPM in August of 1997.

In 1999, the County extended the current term of the MPM Lease Agreement for an additional 33 months through December 31, 2004 (File No. 99-28(a)(a)) to facilitate the Museum Corporation's ability to sell long-term revenue bonds and to facilitate a capital campaign to raise charitable donations in support of the Museum Corporation's Butterfly Garden capital improvement project. This agreement remains in effect with a five-year renewal in perpetuity for 35 years, or until a new agreement is negotiated.

For 2006, $3,502,376 is budgeted to support the MPM.

CAPITAL BUDGET HISTORY

In 1994, Milwaukee County issued $8.9 million in bonds for the addition of a large screen theater (IMAX) to the Museum Complex. In 1996, MPM and Discovery World Museum jointly opened the theater and shared operating expenses and revenues. In 1999, the County and MPM refunded the remaining

outstanding debt for the IMAX Theater of approximately $8.0 million. In March of 2000, Milwaukee County, acting as a conduit for MPM, issued $4.2 million in revenue bonds for MPM to fund the Pulicher Butterfly Wing and purchase Discovery World's interest in, and assume full operation of, the IMAX Theater. The purchase was completed in April 2000.

BUDGET HIGHLIGHTS

- Milwaukee County's contribution to MPM increased $121,626, from $3,380,750 to $3,502,376. This amount is based on the formula for funding as stipulated in the governing lease and management agreement. It states that annual funding is a five percent reduction from the previous year's funding. This was practiced through 2004 when a new agreement for 2005 was anticipated with a revised funding package. However, since a new agreement was not signed in 2005 and the former agreement is still in effect, funding guidelines for 2006 revert back to the formula. Therefore, the 2006 contribution is a five percent reduction to 95 percent of the 2004 County funding.

- The County will continue to make its annual contribution in quarterly payments to MPM. However, payments will be made only if MPM meets monthly expenditure and revenue targets as approved by the Milwaukee County Department of Administrative Services (DAS) or County Board staff. This includes but is not limited to expenses on: concessions, restaurants, salaries, wages, benefits and other costs; and, income from: retail, restaurant, facility rental, admission, special exhibits and fundraising goals. This performance requirement is to ensure the County that MPM is achieving financial stability and will reach its budget target for the end of fiscal year 2006.

- In 2005, the County guaranteed the repayment of a $6 million loan in order for MPM to be eligible for working capital resources from JPMorgan Chase and Marshall & Ilsley Banks, the "Lenders." MPM required a loan to remain solvent because of severe cash flow problems resulting from overly aggressive expansion, financial mismanagement, and lax Museum board oversight. Milwaukee County entered into an agreement with the Lenders, approved by the County Board on June 30, 2005 guaranteeing the amount of the loan plus interest. The guarantee amount is reduced dollar-for-dollar as MPM repays the debt. The guarantee is called if MPM cannot make scheduled debt payments, and thus the County will pay the debt as it becomes due. The Lenders and the County also required the following actions from MPM to ensure additional fiscal responsibility: an independent five-person financial oversight committee appointed by the County Executive and County Board Chairman to review and approve loan advance requests by MPM management as well as monitor the implementation of the break-even business plan; and the establishment of an unrestricted reserve account to deposit cash flow surplus to be used as a first resource to pay off the loan. The term of this loan is for five years until August 31, 2010 at a mix of flat and variable rates.

- DAS will continue the 2005 initiative to facilitate collaboration between MPM and other County cultural entities. In 2005, efficiencies were realized with some organizations negotiating shared professional service contracts and others offering joint programs and cross-promotion.

MILWAUKEE COUNTY UNIVERSITY EXTENSION SERVICE

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: MILWAUKEE COUNTY UNIVERSITY EXTENSION SERVICE **UNIT NO.** 9910
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 59.56(3) of the Wisconsin Statutes, the Milwaukee County UW Extension provides a Cooperative Extension Service by joint agreement between Milwaukee County and the University of Wisconsin. The UW Extension identifies and responds to family and community needs for practical education, research and knowledge. It provides Milwaukee County access to the research and resources of the University of Wisconsin System. Its educational programs promote community collaborations focused on youth and family development, community and economic development and the environment. It strives to empower individuals, families, and communities by encouraging development of critical skills in leadership, strategic planning, problem solving and decision-making.

BUDGET SUMMARY

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services	$ 36,514	$ 36,402	$ 36,402	$ 0
Employee Fringe Benefits	19,144	20,406	20,042	(364)
Services	246,897	272,912	274,381	1,469
Commodities	1,012	0	0	0
Other Charges	400	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	0	0	0	0
Capital Contra	0	0	0	0
County Service Charges	47,170	24,421	15,835	(8,586)
Abatements	(43,069)	(24,341)	(15,295)	9,046
Total Expenditures	$ 308,068	$ 329,800	$ 331,365	$ 1,565
Direct Revenue	116,014	119,954	122,105	2,151
State & Federal Revenue*	0	0	0	0
Indirect Revenue	0	0	0	0
Total Revenue	$ 116,014	$ 119,954	$ 122,105	$ 2,151
Direct Total Tax Levy	$ 192,054	$ 209,846	$ 209,260	$ (586)

∗ The Milwaukee County UW Extension receives additional non-County revenue directly into their program. This includes State, Federal, Local, private grants, contracts, contribution and other sources of income. In 2004, the actual amount of additional revenue received was $1,556,560; in 2005 the budgeted amount was $2,145,071; and in 2006 the projected amount is $2,185,280.

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*

Account Summary	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Central Service Allocation	$ 6,876	$ 7,711	$ 5,965	$ (1,746)
Courthouse Space Rental	0	0	0	0
Document Services	10,435	4,242	0	(4,242)
Tech Support & Infrastructure	11,833	7,131	4,789	(2,342)
Distribution Services	0	1	0	(1)
Emergency Mgmt Services	0	0	0	0
Telecommunications	0	0	0	0
Record Center	0	0	0	0
Radio	0	0	0	0
Computer Charges	5,681	2,039	1,253	(786)
Applications Charges	8,244	3,217	3,288	71
Total Charges	$ 43,069	$ 24,341	$ 15,295	$ (9,046)
Direct Property Tax Levy	$ 192,054	$ 209,846	$ 209,260	$ (586)
Total Property Tax Levy	$ 235,123	$ 234,187	$ 224,555	$ (9,632)

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Personal Services (w/o EFB)	$ 36,514	$ 36,402	$ 36,402	$ 0
Employee Fringe Benefits (EFB)	$ 19,144	$ 20,406	$ 20,042	$ (364)
Position Equivalent (Funded)*	1.0	1.0	1.0	0.0
% of Gross Wages Funded	100.0	100.0	100.0	0.0
Overtime (Dollars)**	$ 0	$ 0	$ 0	$ 0
Overtime (Equivalent to Position)	0.0	0.0	0.0	0.0

* For 2004, the Position Equivalent is the budgeted amount.
** Delineated for information. (Also included in personal services.)

PERSONNEL CHANGES				
Job Title/Classification	Action	Number of Positions/ Total FTE	Division	Cost of Positions (Excluding Fringe Benefits)
None				$ 0
			TOTAL	$ 0

MISSION

The Milwaukee County University Extension Service's (UW Extension) mission is to provide access to university knowledge in four program areas: self-sufficiency, personal safety, economic opportunity, and quality of life. The UW Extension makes a special effort to reach those who are traditionally underserved including minorities, low-income families, and people with disabilities. The goal is to provide high-quality, low-cost educational opportunities that emphasize practical skills to be applied immediately.

DEPARTMENT DESCRIPTION

The Milwaukee County Extension department consists of Administration, Family Living, Horticulture and Urban Agriculture, Youth Development and Community Natural Resources and Economic Development sections.

Administrative operations include program support and evaluation, professional development, personnel management, accounting and financial planning and technology support.

These resources are provided for Milwaukee County and the State of Wisconsin through contracts with the University of Wisconsin-Extension. The Director of the Milwaukee County Extension department serves as the representative of the University of Wisconsin-Extension and works with Extension faculty to ensure strong and effective educational programs.

Family Living provides training in the areas of housing, financial management, parenting, food science and nutrition, leadership development and consumer resource management. This section reaches 20,000 people through food and nutrition programs, and conducts training for Homeownership Counseling, Get Checking, Milwaukee Saves, Parenting and Home Visitor training.

Horticulture/Urban Agriculture offers instruction on home and community food production and the safe use of pesticides, assistance for community gardens, rental gardens, volunteer service and education through the Master Gardener Program, and advice on plant care for homeowners.

Youth Development helps youth build leadership and life skills through experiential learning, promotes the natural sciences to youth between the ages of 6 and 19, broadens awareness of career opportunities, helps youth and youth workers develop conflict management and communication skills, networks with other youth serving agencies and school teachers.

Community Natural Resources and Economic Development stresses economic revitalization, water quality improvement, waste management,

small business development, local government education, strategic planning, non-profit and neighborhood organizational development and technology education.

Milwaukee County University of Wisconsin-Extension programs are funded through County, State, Federal and private sources. UW-Extension is able to leverage large amounts of additional dollars for use with Milwaukee County residents. County property tax dollars are essential as the "local match" for many of these grants.

The Extension department matches each dollar in County property tax with more than $10 in grants, contracts, contributions or fees. The following is a 12-month snapshot (January 2005-December 2005) of the additional funds from grants, contracts and contributions that Extension has brought into Milwaukee County:

GRANTS, CONTRACTS & CONTRIBUTIONS	AMOUNT
2008 Pre-college Science & Math Training	$3,000
4-H Leaders Association	$13,325
After School Programs	$236,000
African Diaspora	$10,543
Clean Sweep	$9,850
Community, Youth and Families at Risk	$60,165
FEEDs Community Gardens Project	$32,160
Horticulture Diagnostic Services	$40,433
Kaufmann MiniSociety	$20,800
Master Gardeners	$33,000
Maximus Contract	$31,680
Milwaukee Family Project	$157,443
Milwaukee Saves	$35,000
Root-Pike Watershed Initiative Network	$16,040
Safe & Sound	$32,000
Watershed Education	$105,780
Nutrition Education	$556,760
VISTA	$90,000
Young Greens	$17,522
University Support for Milwaukee County UWEX	$554,069
TOTAL	$2,055,570

BUDGET HIGHLIGHTS

- Personal Services expenditures without fringe benefits remained at the 2005 level of $36,402. Funded positions remained the same at 1.0.
- Funding decreases $586, from $209,846 to $209,260. This is due to a reduction in fringe benefit costs.

COUNTY REVENUES				
Revenue Sources	2004 Actual	2005 Budget	2006 Budget	2005/2006 Change
Garden Rental & Urban Horticulture	$ 20,400	$ 20,000	$ 21,000	$ 1,000
Consumer Horticulture	10,224	7,000	8,000	1,000
Family Living	15,484	6,000	9,000	3,000
Home Ownership/Financial Management	7,920	12,000	9,000	(3,000)
Milwaukee Family Project	8,817	12,000	12,000	0
Nutrition Education Program	30,000	30,000	30,000	0
Youth Development Programs	7,300	7,000	7,500	500
4-H Program	5,870	6,000	6,500	500
Community Resource Development	0	0	6,500	6,500
Watershed Education	9,000	9,000	10,000	1,000
Bulletin Sales	500	454	500	46
Administrative and Room Rental	500	10,500	2,105	(8,395)
Total Revenues	$ 116,014	$ 119,954	$ 122,105	$ 2,151

WORK VOLUME STATISTICS			
	2004 Actual	2005 Budget	2006 Budget
Classes, Conferences, Workshops, Events	19,458	13,100	22,200
4-H and Youth Participation	23,383	25,750	30,825
Yard and Garden Information Calls	2,800	3,500	2,800
InfoSource Calls *	5,729	17,000	5,500
Gardens Rented	819	1,000	1,200
Low-Income Residents Reached with Nutrition Education	15,000	18,000	15,000
Businesses Receiving Assistance	223	60	250
Non-Profit Assistance	508	450	550
Shows, Fairs and Festivals	48,102	2,410	48,000

*The method for counting InfoSource Calls changed in 2004 when the system was upgraded.

FEE SCHEDULE	
Service	Cost
Garden Rental	$20 to $125 depending on plot size
Plant and Insect Identification	$4 for Milwaukee Co. Residents $10 for Non-Milwaukee Co. Residents
Workshops/Classes	Depends on Workshop/Class Costs
Audio-Visual Equipment Rental	$10 to $35/day depending on equipment type
Education Bulletins	Retail price set in Madison plus handling and postage fee
Classroom Rental	$10-$50/day depending on room size

GENERAL COUNTY DEBT SERVICE

COUNTY EXECUTIVE'S 2006 BUDGET

DEPT: GENERAL COUNTY DEBT SERVICE **UNIT NO.** 9960
FUND: Debt Service - 0016

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 67.05(10) of the Wisconsin Statutes, the County Board shall levy, by a recorded resolution, a direct annual irrepealable tax sufficient to pay the interest on bond obligations as they fall due, and to pay the bond principal at maturity.

BUDGET SUMMARY

	2004 Actual*	2005 Budget	2006 Budget
Expenditures			
Debt Service Principal (8021)	$ 31,290,000	$ 36,476,723	$ 41,750,239
Debt Service Interest (8022)	20,985,062	20,678,110	18,875,469
Total Principal and Interest	$ 52,275,062	$ 57,154,833	$ 60,625,708
Interest Allocation (9880)	(4,868,626)	(6,283,459)	(5,060,456)
Total Expenditures	$ 47,406,437	$ 50,871,374	$ 55,565,252
Contributions			
Reserve for County Bonds (4703)	$ 7,714,287	$ 7,475,859	$ 1,416,780
Total Contributions	$ 7,714,287	$ 7,475,859	$ 1,416,780
Revenues			
Jail Assessment Surcharge (1315)	$ 1,535,393	$ 1,550,551	$ 1,566,058
Other State Grants and Reimbursements (2299)	0	0	0
Sale of Capital Asset (4905)	2,162,035	3,434,000	4,018,000
Revenue from Project Rents (4999)	934,322	1,335,510	1,303,670
Accrued Revenue for State Trust Fund Loan Payment	0	845,000	0
Total Revenues	$ 4,631,750	$ 7,165,061	$ 6,887,728
Direct Property Tax Levy**	$ 35,060,400	$ 36,230,454	$ 47,260,744

* 2004 actual excludes balance sheet entries to record principal retired for proprietary fund departments. This adjustment is intended to allow 2004 information to be reported on a basis comparable to the subsequent year budget summaries.

** County sales and use tax revenues are dedicated primarily to the payment of general obligation debt service costs. For budgetary purposes, the County's pledge to levy ad valorem taxes for the payment of debt service payments treats sales tax revenues and property tax revenues as fungible (interchangeable).

Summary of Bonds and Notes Outstanding

Type of Issue	True Interest Rate	Date of Bonds	Final Maturity Date	Bonds or Notes Outstanding 12/31/05	2006 Budget Requirements Principal	2006 Budget Requirements Interest
R	5.04	10/15/93	10/01/11	$ 16,165,242	$ -	$ -
A	5.65	06/15/95	12/01/14	2,925,000	325,000	165,750
A	5.80	06/15/96	12/01/15	3,750,000	375,000	217,406
AR	5.41	07/01/96	10/01/08	4,570,000	1,685,000	253,125
C	5.34	05/01/97	10/01/12	8,925,000	-	-
B	4.91	09/01/97	10/01/13	1,495,000	155,000	7,130
AR	4.72	09/01/97	10/01/09	3,045,000	1,295,000	145,158
C	4.77	05/01/98	10/01/13	13,000,000	-	-
R	4.23	03/01/99	10/01/12	21,970,000	3,245,000	913,363
C	4.48	05/01/99	10/01/14	24,375,000	-	178,750
A	4.60	05/01/99	10/01/14	4,095,000	455,000	186,550
R	4.67	05/27/99	10/01/13	1,355,000	145,000	62,670
C	5.46	03/01/00	09/01/15	27,700,000	1,300,000	424,625
C	4.40	04/01/01	10/01/16	23,500,000	1,000,000	1,175,000
TB	6.06	06/01/01	12/01/11	1,500,000	250,000	91,000
R	3.87	10/01/01	12/01/11	45,000,000	7,425,000	1,762,875
AR	4.47	10/01/01	12/01/11	870,000	145,000	37,193
R	4.08	06/01/02	09/01/11	39,325,000	7,875,000	1,926,875
C	4.20	02/01/02	08/01/17	26,125,000	875,000	1,325,188
C	3.95	02/01/03	08/01/18	22,500,000	1,725,000	1,095,000
R	3.48	07/01/03	08/01/17	100,025,000	-	3,363,805
R	2.22	10/01/03	12/01/08	19,675,000	6,720,000	441,900
C	3.72	02/01/04	08/01/19	25,835,000	1,365,000	899,581
C-estimated	4.41	06/01/06	12/01/20	25,080,000	975,000	1,008,732
R-estimated	3.60	02/01/06	10/01/15	67,830,000	820,000	2,266,442
Projected Outstanding Balance as of December 31, 2005 and Associated Debt Service				$ 530,635,242	$ 38,155,000	$ 17,948,118
STFLP-Pensio	6.00	03/15/04	03/15/09	$ 15,167,945	$ 3,467,583	$ 910,077
STFLP-Equip	EST	03/15/05	03/15/09	539,524	127,656	17,276
				$ 15,707,469	$ 3,595,239	$ 927,353
				$ 546,342,711	$ 41,750,239	$ 18,875,471

2005 Total Budgeted Debt Service for General Obligation Bonds	$ 56,103,118
2006 Total Budgeted Debt Service for State Trust Fund Loan	4,522,592
	$ 60,625,710

Type of Issue Explanation

- A -Airport Bonds
- B -Building Bonds
- C -Corporate Purpose Bonds
- D -Detention Facility Bonds
- N -General Obligation Note
- R -Refunding Bonds
- AR-Airport Refunding Bonds
- TB-Taxable Bonds
- STFLP- State Trust Fund Loan Program

DEBT SERVICE CONTRIBUTIONS

Reserve for County Bonds (4703)

A contribution of $1,416,781 from the Reserve for County Bonds is anticipated for 2006.

The 2004 General Obligation Corporate Purpose Bonds sold at a premium, which has resulted in

$223,974 in surplus bond proceeds. In accordance with Section 67.11, Wisconsin Statutes, the bond premium was applied towards the interest payment on the bonds in 2006.

In addition, the County lapsed $1,192,807 in bond proceeds at year-end 2004 to be applied towards the interest payment on the 1998-2004 Corporate Purpose Bonds.

Estimated Arbitrage Liability

The County booked $1,186,309 at year-end 2001 to pay arbitrage penalties for the 1996-2000 bonds.

Federal arbitrage rules for bond proceeds subject to rebate allow a five-year period from the closing date of the bonds to calculate rebate liability and require that the first payment be made at the end of the five-year period.

The revised total estimated arbitrage liability is $587,816, which consists of a balance of the following:

Year	Total Estimated Liability	Payments To Date	Surplus Proceeds	Remaining Liability
1996	$ 708		$ 708	$ -
1997	$ 3,605		$ 3,605	$ -
1998	$ 271,992	$ 123,836	$ 148,156	$ -
1999	$ 448,250		$ 448,250	$ -
2000	$ 796,151	$ 796,151		$ -
2001	$ 519,803			$ 519,803
2002	$ 88,255	$ 20,242		$ 68,013
2003	$ -			$ -
Total	$ 2,128,763	$ 940,229	$ 600,718	$ 587,816

The total amount budgeted from the debt service reserve is $1,416,781, which consists of $223,974 in premium and excess bond proceeds from the sale of the 2004 Corporate Purpose Bonds and $1,192,807 in lapsed bond proceeds from 1998-2004 bond issues.

The balance in the debt service reserve net of the 2006 Budget allocation will be approximately $100,000.

Jail Assessment Surcharge (1315)

Jail Assessment Surcharge Revenue of $1,566,058 is projected to be used to pay 2006 debt service costs for the construction of the Criminal Justice Facility (CJF) as allowed by Wisconsin Statutes Section 302.46(2).

Sale of Capital Asset (4905)

Doyne Hospital Sale Revenues

Based on the sale agreement between Milwaukee County and Froedtert Memorial Lutheran Hospital, the County will receive annual payments over 20 years beginning in 1997 and ending in 2016 based on the net operating cash flow generated by Froedtert Memorial Lutheran Hospital. Based on 5.25 percent of net operating cash flow, the estimated revenue for 2006 is $4,018,000. The budgeted amount for 2005 was $3,434,000. Actual revenues for 2004 totaled $2,162,035. The 2004 surplus of $1,271,965 was deposited in Org. 1945 – Appropriation for Contingencies in compliance with the budget directive for 2003 and forward regarding unbudgeted revenues. (See Org. 1945 – Appropriation for Contingencies for detailed explanation.)

Revenue from Project Rents (4999)

Milwaukee Kickers Soccer Club

The County issued a total of $3,750,000 in 1994 and 1995 General Obligation Bonds for the Milwaukee Kickers Soccer Club (MKSC) for the purpose of purchasing land and developing an indoor/outdoor sports complex to be located at the Uihlein Soccer Park at 7101 West Good Hope Road in Milwaukee. The MKSC agreed to repay the County for debt service on these bonds.

On July 23, 1998, the County Board of Supervisors approved Resolution File No. 98-427, which authorized an amendment of the lease agreement between the MKSC and Milwaukee County to restructure the lease payment schedule. The new payment plan reflects the donation to MKSC of the Uihlein Soccer Park land and associated costs by establishing a level payment schedule of $430,000 annually and extending the schedule from 2010 to 2011, beginning in 1998.

In addition, the payment dates were changed from June and December to August and February, beginning in 1999. On October 18, 2001, Milwaukee County issued $49,925,000 in Corporate Purpose Refunding Bonds to refund a portion of the 1994, 1995 and 1996 bonds. The bonds sold at a

premium, which has been budgeted under the Debt Service Revenues section. A portion of the refund savings and premium have been applied to the outstanding Milwaukee Kickers debt, which has reduced the lease payment from $430,000 to $424,000 for 2003 and future years.

The payment amount for 2006 is $424,000.

Marcus Center Renovation

The County issued a total of $5,802,000 in General Obligation Bonds during 1994 and 1995 for the purpose of renovating the interior of the Marcus Center for the Performing Arts. The Marcus Center is undertaking a private fund-raising effort to repay the County for bonds issued for this $12.7 million project. Based on information provided by the Marcus Center, current pledges are sufficient to repay bonds issued by Milwaukee County for this project. Reimbursement for project debt service in 2004 totals $539,515. The County forgave $400,000 of the $539,515 debt service amount. Therefore, the reimbursement amount for 2004 was $139,515. The County budgeted the full amount of $519,412 for 2005.

The budget amount for 2006 is $497,938.

Intergovernmental Cooperation Council

The County issued $2,500,000 General Obligation Building Bonds, Series 1997A on July 17, 1997 on behalf of the Intergovernmental Cooperation Council (ICC) for the development of an animal control shelter. The County and ICC have developed a final agreement as required for the release of the bond proceeds to the ICC. The ICC will repay the County for actual debt service costs on this issue. Reimbursement for debt service costs for 2006 totals $227,478. This compares to $229,303 in 2005.

Private Geographic Members (PGMs)

In 2003, Milwaukee County issued general obligation bonds to finance Project WG008 – Milwaukee County Grounds Roadway Rehabilitation. Milwaukee County Ordinance 98.01 states that the Private Geographic Members (PGM's) shall share in the cost of improvements at the County Grounds on an equitable basis. The PGM's consist of Milwaukee County (DHHS – Behavioral Health Division), Froedtert Hospital, Children's Hospital, Medical College of Wisconsin, Curative Rehabilitation and Blood Center of Southeastern Wisconsin.

The cost allocations for improvements are based on a cost sharing formula that is determined by the square footage of building area that the geographic members bear to the total gross square feet of the building area of all geographic members combined. The square footage is evaluated annually and is expressed as a percentage. Presently, the allocation for the County is 17.8 percent and the combined percentage for the remaining PGM's is 82.2 percent. Therefore, 82.2 percent of the debt service costs for the roadway improvements will be paid by the remaining PGMs. The budgeted amount for 2006 is $154,255.

State Trust Fund Loan Program

In 2004, Milwaukee County borrowed $539,524 from the State Trust Fund Loan Program to finance various equipment items. The County borrowed an additional $18,627,012 to finance a portion of its contribution variance. The amortization period is four years for the equipment loan and five years for the pension loan. Principal and interest amounts are $3,586,723 and $935,868, respectively, for 2005. These amounts are included in the account 8021 and 8022 for the payment of principal and interest. The total loan payment for 2006 is $4,522,592.

1993 Levy Rate Cap: Effective August 12, 1993, Section 59.605, Wisconsin Statutes imposed a property tax rate limit for Wisconsin counties. Separate limits were imposed for operating levy rates and debt service levy rates. Initially, the baseline for the rate limit was the 1992 actual tax rate adopted for 1993 budget purposes. The County cannot exceed these operating levy rate and debt levy rate limits unless one or more conditions apply, as described below. The statute establishes specific penalties for failure to meet the tax rate limit requirements. Among the penalties for exceeding the tax rate limits are reductions in State shared revenues and transportation aids.

Under the terms of the 1993 levy rate cap, general obligation debt can be issued only if one of the following conditions is met: (1) a referendum is held that approves the debt issuance; (2) the County Board of Supervisors adopts a resolution that sets forth its reasonable expectation that the issuance of the debt will not cause the County to increase the

debt levy rate; (3) the issuance of the debt was authorized by an initial resolution adopted prior to the effective date of 1993 Wisconsin Act 16 (August 12, 1993); (4) the debt is issued for certain specified purposes, including financing regional projects under Section 67.5(7)(f); (5) the debt is issued to fund or refund outstanding municipal obligations; or (6) the County Board of Supervisors adopts an initial resolution authorizing the issuance of the debt by a vote of at least three-fourths of the members-elect of the County Board.

2005 Levy Cap: Effective July 27, 2005, Section 66.0602, 2005 Wisconsin Act 25 Local Levy Limits has been enacted so that no city, village, town or county may increase its levy in any year by a percentage that exceeds the political subdivision's valuation factor. The "valuation factor" means a percentage equal to the percentage change in the political subdivision's January 1 equalized value due to new construction less improvements removed between the previous year and the current year but not less than 2.

The 2005 levy cap combines operating and debt service levy amounts. The conditions under which the levy limit may be adjusted include: (a) if a political subdivision transfers to another governmental unit responsibility for providing any service that the political subdivision provided in the preceding year, the levy increase limit otherwise applicable under this section to the political subdivision in the current year is decreased to reflect the cost that the political subdivision would have incurred to provide that service as determined by the department of revenue; (b) if a political subdivision increases the services that it provides by adding responsibility for providing a service transferred to it from another governmental unit that provided the service in the preceding year, the levy increase limit otherwise applicable under this section to the political subdivision in the current year is increased to reflect the costs of that service, as determined by the department of revenue; (c) if a city or village annexes territory from a town, the city's or village's levy increase limit otherwise applicable under this section is increased in the current year by an amount equal to the town levy on the annexed territory in the preceding year and the levy increase limit otherwise applicable under this section in the current year for the town from which the territory is annexed is decreased by that same amount, as determined by the department of revenue; (d)(1) if the amount of debt service for a political subdivision is the preceding year is less than the amount of debt service needed in the current year, as a result of the political subdivision adopting a resolution before July 1, 2005, authorizing the issuance of debt, the levy increase limit otherwise applicable to the political subdivision in the current year is increased by the difference between these 2 amounts, as determined by the department of revenue and (2) if the limit does not apply to amounts levied by a political subdivision for the payment of any general obligation debt service, including debt service on debt issued or reissued to fund or refund outstanding obligations of the political subdivision, interest on outstanding debt of the political subdivision, or the payment of related issuance costs or redemption premiums, authorized on or after July 1, 2005, and secured by the full faith and credit of the political subdivision; (e) the limit does not apply to the amount that a county levies in that year for a county children with disabilities education board; and, (f) the limit does not apply to the amount that a 1st class city levies for school purposes. The County is required to comply with both the 1993 levy rate cap and the 2005 levy cap.

INTEREST ALLOCATION (9880)

Org. No.	Capitalized and Operating Interest Expense for Proprietary Fund Departments	2006 Amount
1162	DAS-Information Management Services Division	$ 742,344
5041	DPPI-Airport Divison	459,249
5300	DPPI-Fleet Maintenance Division	798,409
5605	Milwaukee County Transit/Paratransit Services	1,289,100
5725	DPPI-Facilities Management Division	278,794
6901	DHHS-Behavioral Health Division	1,138,360
	Subtotal	$ 4,706,256
1200-1885	Capitalized Interest for Proprietary Fund Departments	354,200
	Total	$ 5,060,456